CITY OF CAPE TOWN
ISIXEKO SASEKAPA
STAD KAAPSTAD

ANNEXURE A

2026/27 – 2028/29 BUDGET

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29 JUNE 2026

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GLOSSARY OF TERMS AND ABBREVIATIONS

Adjustments Budgets – Prescribed in section 28 of the Municipal Finance Management Act, the formal means by which a municipality may revise its budget during a financial year.

Allocations – Money received from Provincial- and National Treasury.

Budget – The financial plan of a municipality.

Budget-related policy – Policy of a municipality affecting, or affected by, the budget. Examples include tariff policy, rates policy and credit control and debt collection policy.

Budget Steering committee (BSC) – Committee established to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the MFMA.

Capital Expenditure – Spending on municipal assets such as land, buildings and vehicles. Any capital expenditure must reflect as an asset on a municipality's balance sheet.

Cash Flow Statement – A statement showing when actual cash will be received and spent by the municipality, and the cash and short-term investment balances.

CGD – Capital Grants and Donations

CCT/City – City of Cape Town

CPI – Headline Consumer Price Index

CRR – Capital Replacement Reserve

CTICC – Cape Town International Convention Centre

CTS – Cape Town Stadium

DMTN – Domestic Medium Term Note

DoRA – Division of Revenue Act. Annual legislation, which shows the allocations from national to local government.

DoRB – Division of Revenue Bill. Annual legislation tabled in parliament, but not enacted, which shows the allocations from national to local government.

Executive Management Team (EMT) – A team comprising of the City Manager and the Executive Directors reporting to the City Manager.

Equitable Share – A general grant paid to municipalities; predominantly targeted at assisting municipalities with the cost of free basic services.

GFS – Government Finance Statistics. An internationally recognised classification system that facilitates comparisons between municipalities.

IDP – Integrated Development Plan. The main strategic planning document of a municipality.

KPI – Key Performance Indicators. Measure of service outputs and/or outcomes.

MayCo – Mayoral Committee

MBRR – Municipal Budget Reporting Regulations

MFMA – Municipal Finance Management Act (No 53 of 2003). The principal piece of legislation relating to municipal financial management.

MPC – Monetary Policy Committee

MPP – Mayoral Priority Projects

mSCOA – municipal Standard Chart of Accounts

MTREF – Medium Term Revenue and Expenditure Framework, as prescribed by the MFMA. It sets out indicative revenue and projected expenditure for the budget year, plus two outer financial years.

NT – National Treasury

Operating Expenditure – The day-to-day expenses of a municipality i.e. general expenses, salaries & wages, and repairs & maintenance.

Portfolio Committee – In line with S79 of the Structures Act, the City's Portfolio Committees process policies and by-laws relating to the functional areas within their terms of reference, and are responsible for implementation monitoring of these, as well as oversight of the functional areas. Portfolio Committees are also responsible for assessing and monitoring services delivery, ensuring that annual budgets are spent wisely, and that there is no wastage or corruption.

Rates – Local Government tax based on assessed valuation of a property.

TMA – Total Municipal Account

SDBIP – Service Delivery Budget Implementation Plan. A detailed plan comprising of quarterly performance targets and monthly budget estimates.

Subcouncils – The metropolitan area governed by the City is divided into subcouncils, each of which is made up of a number of wards. Each ward is made up of a number of suburbs and is represented by a councillor.

Vote – One of the main segments into which a budget is divided, usually at directorate level.

Part 1 – Annual Budget

1.1 Mayor's Report

The 'City of Hope' Budget 2026/27

Our higher purpose in Cape Town is to grow the economy faster so that we can lift more people out of poverty and into employment. We encapsulate this in the vision of being the City of Hope for All.

The first 'Doing More' budget of this administration (2022/23) raised the City's ambitions for infrastructure investment and funding sustainable basic service delivery to a growing metro.

Our second and third budgets - 'Building Hope' (2023/24) and 'Building for Jobs' (2024/25) - stepped up infrastructure investment even further, setting a South African-record investment to deliver the critical, basic infrastructure needed to ensure Cape Town remains our country's most functional, successful city.

With the fourth budget of this administration for 2025/26, the City was by this time firmly 'Invested in Hope'; and now after a term of raised infrastructure investment backed by sustained good governance and employment gains, our city is undeniably South Africa's beacon of hope. This is in line with the title of the final budget of this term – the City of Hope Budget 2026/27.

Cape Town has a R120bn, 10-year infrastructure pipeline overall – a South African record. Around 130 000 construction-related jobs will flow from capital investment in the current term of office alone.

To meet the infrastructure needs of a growing city, Cape Town has raised the level of investment, with the 2027/28 draft capital budget more than double the size of the first budget of this term (R14,7bn vs R6,9bn in 2022/23), also exceeding the combined capital budgets of all three Gauteng metros (R14,4bn total).

We are building South Africa's city of hope by investing in the basic infrastructure needed to support a working city. In this way, future Cape Town will be an even better place to live, with vastly improved infrastructure, especially in our fastest growing lower-income communities.

Not only are we on track to outspend all three Gauteng metros combined during this term of office, a full 75% of Cape Town's infrastructure budget directly benefits lower-income households over the next three years - with better water, sanitation, roads, and sporting and community facilities.

Cape Town also offers SA's most comprehensive social package for struggling households, as well as the lowest property rate-in-the-rand for residences.

The **City of Hope** Budget highlights, across our key pledges, include:

Making Cape Town Safer

- All-time record R6,8 billion safety and security budget in 2026/27.
- The City has grown its policing personnel by 48% during the term of office, to 3 883 officers, having just completed the largest investment in over a decade to add over 700 new officers in 2025/26.
- Major Safety Tech investments spanning the term of office for smarter policing, including CCTV, dash- and bodycams, aerial surveillance, drones, gunshot detection, and EPIC digital coordination across safety operations.

Energy Security

- Close to R6 billion in electrical grid upgrades and maintenance over the MTREF to prepare Cape Town's infrastructure for a dynamic, decentralised energy future.
- Over R1,8 billion for energy-secure service delivery, including:
  - R656 million for renewable energy generation systems;
  - R589 million Steenbras upgrade for load-shedding protection;
  - R124 million for Waste-to-Energy initiatives;
  - R165 million for efficient LED street-lighting installations;
  - R309 million for energy-efficient municipal operations.

Dignified Water and Sanitation and Cleaner waterways

Major increases in water and sanitation capital expenditure for dignified sanitation, a healthier environment, and water security, including:

- Record R5,4 billion capital budget for 2026/27, more than 2.5 times the capital expenditure in the first year of this term (R2 billion in 2022/23);
- Total R16,7 billion MTREF water and sanitation capital budget, representing over 40% of the total capital budget;
- Sewer pipe replacement has quadrupled from 25km to 100km per year, and water pipe replacement doubled from 25km to 50km, with R2 billion going to this over the MTREF;
- Over R5,4 billion for wastewater treatment works infrastructure over the MTREF, including R824 million in maintenance and R4,6 billion in upgrades, extensions and refurbishments; and
- Over R2,87 billion to build water security in Cape Town, including new water projects and bulk water augmentation over the MTREF.

Doing the Basics Better

Investing in getting the service delivery basics right for Capetonians, including:

- R2,7 billion in road maintenance and pothole repairs, R1,04 billion in road, stormwater and related upgrades, and R653,6 million in congestion relief projects over the MTREF;
- R1 billion street light investment over the MTREF, including R700 million for repairs and maintenance, and R261 million for upgrades and LED refurbishment;
- R1,2 billion over 3 years to purchase refuse removal vehicles and plant to ensure a reliable service.
- Upgrades to community facilities over three years, including:
  - R203 million for sports facilities capital upgrades;
  - R54 million for recreation hubs and community hall capital upgrades;
  - R430 million for parks and public spaces capital upgrades;
  - Over R227 million in library upgrades, equipment, books and subscriptions; and
  - Over R665 million for community swimming pool operations and upgrades.

Affordable Housing, Land Release & Dignified Transitional Shelter

- Estimated R3,3 billion for informal settlement upgrades and BNG housing over the MTREF:
  - R135 million for water, sanitation, and waste installations;
  - R38,5 million for electrifications;
  - R1,29 billion in upgrades to bulk services, in-situ upgrades, serviced sites, roads, super-blocking and emergency interventions; and
  - R1,9 billion for top structures and BNG housing.
- 12 000 affordable housing unit pipeline on municipal land released for development by social housing institutions and the private sector.
- Over R1,7 billion for City affordable rental units over the MTREF, including R270 million in capital upgrades, and R1 billion in maintenance and repairs.
- Over R60 million over the MTREF to further expand homeless shelter accommodation.

Improving Public Transport

- A further estimated R3,2 billion for the major MyCiTi south-east expansion over the MTREF, as part of this multi-year project, the biggest of its kind in South Africa.
- R574 million for more MyCiTi buses and refurbishment of fleet.
- R209 million in Public Transport Interchange, shelters and related upgrades over the MTREF.

Ease of Doing Business

Ongoing measures to position Cape Town as the easiest place to do business in Africa, including over the MTREF:

- R188 million in informal trading infrastructure upgrades.
- R12 million for vehicle licensing and cash office improvements and equipment.
- R30,9 million in direct SMME support via the Business helpdesk.
- R5,5 million Jobs Connect workforce development programme in 2026/27.
- R43,6 million for Special Purpose Vehicles (SPVs) for economic development (facilitation and promotion of enterprise and supplier development).
- Over R302 million capital investment in the broadband infrastructure programme in the term of office to date.

Expanded household relief

All residential properties up to R8m (previously R7m) will now get the first R620 000 rates-free, up from R450 000. Indigent benefits will apply for all properties under the new R620 000 threshold.

Pensioners will continue to benefit from the country's widest rebate qualifying criteria, thanks to the previous raising of the monthly income threshold to R27 000, regardless of property value. Cape Town is also the only metro offering lifeline electricity to pensioners up to this threshold. In other cities pensioners must be classified as indigent to qualify.

Comparing the budgets of the five biggest cities in South Africa, Cape Town offers the highest rates relief and widest pensioner and indigent benefits for each major relief category:

- 100% rates rebate for indigent households (property value of R620 000 or less, or R7 500 maximum monthly household income)
- Free Basic Water and Sanitation (15KL water / 10.5KL sanitation monthly for indigent households)
- Rates-Free Benefit (first R620 000 of property value rates-free for homes up to R8m)
- Lifeline electricity qualifying threshold (property value R500 000 or less, monthly household income of R7 500 or less. Usage <450kWh monthly average to stay on lifeline)
- Pensioner benefits (10-100% rates rebate and lifeline electricity for pensioners with a monthly household income of R27 000 or less, regardless of property value)

Water and Sanitation

An average increase of 4.5% is applied to Water and Sanitation tariffs for 2026/27. This is an inflation- and infrastructure investment-related increase.

A key impact of the recent High Court ruling on the City’s tariff structures, is that the City reverts to the previous method of using meter size to determine fixed water and sanitation charges. Because these fixed charges are no longer linked to property value bands, properties under R2,8m will pay more and higher-value properties will pay less for water and sanitation fixed charges (for meter sizes up to 22mm).

Measures to expand rates relief will, however, on average offset the rise in fixed charges due to the court ruling’s impact for most properties under R2,8m.

Refuse Collection
An inflation-related increase of 3.75% has been applied for Refuse Collection.

City-wide cleaning costs move back into property rates
Residents previously funded city-wide cleaning services via an electricity surcharge contribution to property rates revenue. In 2025/26, the cost of city-wide cleaning was made a standalone charge for residential properties, lowering electricity prices.

This method has been amended following the recent high court ruling on tariff structures. City-wide cleaning costs will now be funded from property rates – albeit directly and not via an electricity surcharge contribution to rates.

This removes the standalone city-wide charge and increases property rates for residential customers – amending the -10.2% reduction tabled in March 2026 to -2.08%. Despite this, Cape Town's rate-in-rand still remains the lowest of all metros by some distance.

Commercial property rates will also increase, while electricity unit costs will reduce due to the phased reduction of the surcharge contribution to rates to fund city-wide cleaning. Residential electricity tariffs remain unchanged, as these customers no longer contribute to city-wide cleaning in this way.

The overall average energy tariff increase for commercial customers has been reduced to 5.46% (from 6.82% in the March 2026 tabled budget), while the residential increase remains unchanged at 6.64%.

Electricity
- The Eskom-driven electricity tariff increase is 2.37 percentage points lower than the Eskom increase to municipalities, amounting to 6.64% on average, with the actual increase differing for each household depending on usage and tariff category.
- For usage up to 600kWh, per-unit costs increase by 19.59 cents for Lifeline customers, 19.87 cents for Domestic Tariff, and 15.9 cents on the Home User Tariff (excl VAT).
- Lifeline customers do not pay a fixed charge, while the Home User fixed charge increases by R29.07 to R368.96 monthly, and the Domestic Tariff daily fixed charge increases by 17 cents to R2.14 per day excl VAT.
- Special protection for Lifeline electricity customers continues in the coming financial year. In 2023/24, the City raised the number of units that Lifeline customers can buy at a cheaper, subsidised rate, from 350 to 600 units per month. In 2024/25, the City went further, to allow purchases over 600 units at the same cheaper rate.
- This has helped to flatten Eskom-driven increases in recent years for Lifeline customers using more units in a month, usually larger households, noting also that customers need to stay within the 450-unit monthly average over 12 months to remain on the Lifeline tariff.
- Lifeline customers further benefit from up to 60 free units per month, with Cape Town offering SA's widest qualifying criteria as at 2025/26:
  - Property value qualifying threshold: Up to R500 000;
  - Monthly household income threshold: Up to R7 500 (if property value >R500k); and
  - Pensioner and grant recipient criteria: Up to R27 000 monthly income.

This 2026/27 MTREF budget is hereby tabled for adoption.

1.2 Preamble

The 2026/27 Draft Budget was tabled for public participation from 31 March 2026 to 30 April 2026. On 30 April 2026, the Western Cape High Court issued a summary judgment against the City of Cape Town, declaring the city-wide cleaning tariff, and fixed charges for water and sewerage based on property value bands, unlawful and invalid. The Court further ordered that these charges be set aside with effect from 30 June 2026.

Following extensive consultation with legal counsel and other stakeholders, a decision was taken not to appeal the ruling and to implement the necessary amendments to the 2026/27 March Tabled Budget.

This necessitated an application in terms of Section 27 of the Municipal Finance Management Act, 2003 (Act 56 of 2003), and Schedule G of the Municipal Budget and Reporting Regulations, 2008, to extend the deadline for the consideration and approval of the 2026/27 annual budget. The extension was required to enable supplementary and targeted public participation on the proposed amendments to the tabled budget, ensuring adequate stakeholder consultation and transparency in the budget finalisation process. The purpose of the extension was to mitigate the risk of the 2026/27 Budget being legally challenged on the same grounds as the City's 2025/26 Budget. Approval for the extension was granted on 25 May 2026 and is attached as Annexure 41.

The proposed amendments were published for comment as part of a supplementary public participation process from 27 May 2026 to 10 June 2026.

Whilst the MFMA encourages the consideration and adoption of the annual budget by 31 May of each year, the municipal council has until 30 June to adopt a budget for implementation from 01 July each year, being 2026 in this instance.

1.3 Council Resolutions

The 2026/27 MTREF budget resolutions recommend that:

1. The City's annual budget for the financial year 2026/27; and projected allocations for the two outer years 2027/28 and 2028/29, and related policies as set out in the following tables and annexures, **be adopted.**

    a. Operating revenue and expenditure by functional classification reflected in Table 26.
    b. Operating revenue and expenditure by vote reflected in Table 27.
    c. Operating revenue by source and expenditure by type reflected in Table 29.
    d. Multi-year capital appropriations by vote reflected in Annexure 1.
    e. Capital expenditure by standard classification reflected in Table 30.
    f. Capital funding by source reflected in Table 30.
    g. Budgeted cash flow statement as reflected in Table 32.
    h. Salaries and benefits of political office bearers, councillors and senior officials as reflected in Table 56 and Table 57.
    i. Performance indicators and benchmarks for 2026/27 as set out in Table 39.
    j. Consolidated budget tables for the City and municipal entities (CTICC and CTS) as reflected in Table 103 to Table 112.
    k. Property (Tax) Rates as set out in Annexure 2.
    l. City Improvement Districts (CIDs) - Additional Rates as set out in Annexure 3.
    m. Revised Consumptive Tariffs, Rates and Basic Charges for Electricity Generation and Distribution, Water and Sanitation, and Urban Waste Management Services as set out in Annexure 4.
    n. Rates Policy as set out in Annexure 5.
    o. Tariffs, Fees and Charges Book as set out in Annexure 6.
    p. Tariff Policies as set out in Annexure 7.
    q. Credit Control and Debt Collection Policy as set out in Annexure 8 (with effect from 01 June 2026).
    r. Indigent Policy as set out in Annexure 9.
    s. Grants-in-Aid Policy as set out in Annexure 10.
    t. Accounts Payable Policy as set out in Annexure 11.
    u. Virement Policy as set out in Annexure 12.
    v. Cost Containment Policy as set out in Annexure 13.
    w. Policy Governing Planning and Approval of Capital Projects as set out in Annexure 14.
    x. Policy Governing Adjustments Budgets as set out in Annexure 15.
    y. Integrated Development Plan (IDP) Financial Plan as set out in Annexure 16.
    z. Transfers and grants to external organisations as set out in Annexure 17.
    aa. Schedule of Service Delivery Standards as set out in Annexure 18.
    bb. Detailed capital budget (MBRR Table SA36) as set out in Annexure 19.
    cc. Details to capital programmes (2026/27 to 2028/29), as set out in Annexure 20.
    dd. Detailed operational projects (MBRR Table SA38) as set out in Annexure 21.
    ee. Operating- and capital ward allocation projects supported by subcouncils as set out in Annexure 22.
    ff. External mechanisms (MBRR Table SA32) as set out in Annexure 23.
    gg. Operating subcouncil allocation projects supported by subcouncils as set out in Annexure 24.
    hh. 2022-2027 Integrated Development Plan (IDP) - Review and 2026/27 proposed amendments as set out in Annexure 25.

ii. Individual projects with a total project cost in excess of R50 million (to give effect to Section 19(1)(b) of the MFMA and Regulation 13(1)(b) of the MBRR) as reflected in Table 90 and as set out in Annexure 26.
jj. Projected cost covering all financial years until capital projects are operational as well as future operational costs and revenue on projects/programmes, to give effect to sections 19(2) and 19(3) of all projects and programmes as listed in Annexure 26 and Annexure 1.
kk. Cape Town International Convention Centre (CTICC) (Municipal Entity) - Schedule D (annual budget and supporting tables) as set out in Annexure 27.
ll. Cape Town International Convention Centre (CTICC) (Municipal Entity) - Business Plan as set out in Annexure 28.
mm. Cape Town International Convention Centre (CTICC) (Municipal Entity) - Tariffs as set out in Annexure 29.
nn. Cape Town Stadium (CTS) (Municipal Entity) - Schedule D (annual budget and supporting tables) as set out in Annexure 30.
oo. Cape Town Stadium (CTS) (Municipal Entity) - Business Plan as set out in Annexure 31.
pp. Cape Town Stadium (CTS) (Municipal Entity) - Tariff Policy and Tariffs as set out in Annexure 32.
qq. Measureable Performance Objectives (MBRR Table SA7) as set out in Annexure 33.
rr. Metro Trading Services Reform Programme - Trading Service (Urban Waste Management) Reform Strategy, associated Implementation Road Map and Business Plan as set out in Annexure 35.
ss. Metro Trading Services Reform Programme - Performance Improvement Action Plans (PIAPs), including Business and Investment Plans together with Service Compacts as set out in Annexure 36.
tt. Iconic and other events to be hosted by the City in 2026/27 as set out in Annexure 37.
uu. mSCOA Road Map as set out in Annexure 42.

2. Council notes the intent of the administration to follow MFMA Section 33 processes on items marked with an ‘X’ as reflected in the Demand (Procurement) Plan as set out in Annexure 34 to the report.

3. Council notes Provincial Treasury Municipal Circular 01/2026 as set out in Annexure 38 to the report.

4. Council notes National Treasury MFMA Circulars 132 and 134 (Municipal Budget Circulars for the 2026/27 MTREF) as set out in Annexure 39 to the report.

5. Council notes the 2027 Budget and Benchmark Engagement Summary Report issued by National Treasury as set out in Annexure 40 to the report.

6. Council notes the application to and approval from the MEC of the Western Cape to extend the deadline for considering the approval of the 2026/27 annual budget as set out in Annexure 41 to the report.

7. Council approves that an amount of up to R22 million, to be funded within the Rates account, will be allocated in support of the City's Relief and Charitable Allocations.

8. Council approves the Capital Replacement Reserve (CRR): Ward Allocations for the 2026/27 financial year amounting to R51 701 084 will be funded from savings identified in the 2025/26 financial year.

9. The approval period for rates rebate– and indigent applications received from 1 April 2026 to 30 June 2026 to coincide with the validity period of General Valuation 2025 in respect of applicants who are 60 years of age and older (which includes Council housing rental and leases tenants) and who are registered as indigent, or who are dependent on pension or social grants for their livelihood, be extended.

10. Council approves the process, in compliance with Section 46 of the Municipal Finance Management Act (MFMA), to take up funding to support the capital programme included in the MTREF, depending on the City's cash flow requirements, will be undertaken after budget approval in June 2026. Should the cash flow position be sufficient to fund the capital programme either partially or fully, the funding will be adjusted accordingly.

11. The Chief Financial Officer be granted the authority going forward to make transactional decisions related to the City's external loan funding agreements as are in the best interest of the City, based on its cash flow position.

12. Council approves the contribution to the Capital Replacement Reserve (CRR): Capital Contingency Fund for the 2026/27 financial year amounting to R78,1 million will be funded from accumulated surpluses identified in the 2025/26 financial year, which will be used to co-fund the contingency values of grant-funded projects, where appropriate.

13. Council notes the outcome of the National Treasury Cost Reflective Tariff Tool assessment, showing that tariffs are cost reflective, as per section 2.5.6 of this document.

14. Council approves the capital and operating spending and funding required to support the City's Metro Trading Services Reform programme commitments, as set out in Annexure 36, specifically:
    a) the Water & Sanitation A3-PIAP_v2, together with the associated Water & Sanitation Business and Investment Plan;
    b) the Energy A3-PIAP_v2, together with the associated Energy Business and Investment Plan; and
    c) the Urban Waste Management A3-PIAP_v1.

15. Council notes that a Service Compact is required as a component of the Metro Trading Service Reform Programme in order to access the associated grant funding, and that:
    a) Council supports and approves the draft service compact for the Water and Sanitation Trading Service in Annexure 36 and authorises the City Manager (Service Authority) and the Accountable Service Provider (Executive Director: Water and Sanitation) to sign the Service Compact.
    b) Council supports and approves the draft service compact for the Energy Trading Service in Annexure 36 and authorises the City Manager (Service Authority) and the Accountable Service Provider (Executive Director: Energy) to sign the Service Compact.

16. Council adopts the high-level summary of changes between the tabled (March 2026), and proposed budget as reported in Annexure B. These changes have already been incorporated into Annexure A of this report.

1.4 Executive Summary

a. Past performance

The basic function of any city government anywhere is to progressively deliver basic services and the infrastructure which makes those basic services function, so as to incrementally create the preconditions for a successful and prosperous city community.

Under these preconditions of working basic services and functioning city infrastructure, residents can look forward to a virtuous cycle of investment, job creation, rising prosperity and a better quality of life.

Cape Town specifically captures this vision as being the City of Hope, in which residents, especially the poor, experience the hope that comes with knowing that this does work and will continue to work, and that they and their children have a future of opportunity here.

Some of the key achievements and highlights of the City's basic service delivery in 2024/25 are listed below.

Energy:

- 758 subsidised household connections completed, benefiting around 3 100 residents.
- High-mast LED lighting worth R1,9 million installed in Khayelitsha.
- Connected 342 homes in Imizamo Yethu and Khikhi, contributing to nearly 10 000 households reached since 2018.
- Electrified 126 backyard dwellings, targeting residents on City-owned rental properties, supported by a R1,2 million investment.
- Provided free basic electricity (up to 60 units) under the lifeline tariff for qualifying residents.
- Improved safety and infrastructure through the installation of poles and meters, and upgrades – to reduce fire risk and illegal connections.

Water & Sanitation:

- 706 new taps were installed, and 5 670 new toilets provided across informal settlements.
- 96% of informal households have free access via communal taps.
- 85% of informal settlements meet the target of one tap per 25 households within 100 meters.
- Backyard dwellings receive 200 litres of free water daily.
- Pilot projects launched in five settlements using clear enviro loo recirculation systems.

Waste:

- R7,5 million invested in container replacement to strengthen door-to-door collection.
- Expansion of refuse and recycling services in high density communities.

Housing:

- Approximately 13 296 units are under development, including social housing, open-market affordable housing and GAP housing.
- Delivered 1 055 well-located rental units, making it one of Cape Town's largest affordable housing developments.
- Completed 2 264 full-title transfers of subsidised housing units, enabling beneficiaries to secure formal tenure and legal ownership of their homes.
- 2 310 top structures completed.
- 873 serviced sites made available for formal housing.
- Acquired 69,3741 hectares of land for human settlements.

b. General Valuation Roll 2025 (GV2025)

The City uses Computer Assisted Modelling Appraisal (CAMA) to determine property values, where initial property values are calculated by using erf, size building extent and sales of property with similar attributes. Thereafter each property value is checked by a registered valuer for accuracy. An Assurance Review of the Computer Assisted Modelling Appraisal techniques has been undertaken by the International Property Tax Institute, and it concluded that the process was materially aligned with international standards.

The City has completed General Valuation 2025 (GV2025) and the date determined for the valuation of properties was set at 1 July 2025 and for the duration of the GV cycle, this date will be the fixed date for all existing and new property values. Property rates will be determined using the new property values and will be implemented for the first time on 1 July 2026.

Property rates are calculated by multiplying the property value on the Valuation Roll by the relevant rate–in-the–Rand for the applicable property category, as determined annually by the City.

The 2025 GV Roll was published on 20 February 2026 and was open for formal objections until 30 April 2026. If a property owner is not satisfied with the objection process, an appeal process to an independently appointed Valuation Appeal Board is available.

The total value of properties on the GV 2025 Roll is R2 158 271 296 363 (R2.16 trillion). This is an increase of 16,65% from the GV 2022 Roll.

As a result of the property value band judgement the City has re-worked its property rates and fixed tariffs. The City-wide cleaning charge has been removed as a stand-alone item on the bill and has been moved back into property rates. Moving City-wide cleaning costs back into property rates means that the City can no longer offer the rate-in-rand reduction of -10.21%, as per the 2026/27 March Tabled Budget. For residential properties, that reduction will now be -2.08%. Commercial property rates will also increase compared to the 2026/27 March Tabled Budget, while commercial electricity unit costs will reduce due to the phased reduction of the contribution to Rates for City-wide cleaning (commercial customers). In addition to the lower rate-in-the-Rand, the upper limit for residential reduction has been increased from R7 million to R8 million, with the reduction increasing from R450 000 to R620 000 (including the statutory reduction of R15 000).

c. Free Basic Services: Basic Social Services Package

The cost of free basic services is partially financed by national government through the Local Government Equitable Share received in terms of the annual DoRA. The City, however, supplements this expenditure from Property Rates and Tariff revenue.

The City provides free basic services (electricity, refuse removal, water, sanitation and rates) to residential properties via four methods, namely:

- Blanket approach: Based on the municipal value of the property;
- Targeted approach: On application by those with limited income whose property values exceed set valuation levels;
- Electricity - Based on consumer behaviour i.e. usage; or
- Free basic services provided to informal households.

- **Blanket Approach: Based on municipal value of the property**
  The utilisation of the blanket approach prevents the need to deal with more than 200 000 applications that would qualify if all had to apply on a periodic basis.

  The challenge with this approach is that it applies to households irrespective of their ability to pay. However, the cost of providing the service using this method outweighs the benefit of not providing the free service. The benefit of the blanket approach is that it provides certainty, saves on administration costs and reduces the risk of fraud.

  The blanket approach provides for 100% rebate for properties valued at R620 000 and below for Property Rates, and Water and Sanitation. Varying percentage rebates for Refuse removal based on property values are applied as follows:

  Table 1 – Varying percentage rebates

	Refuse
Property Value	**Rebate %**
R1 to R580 000	100%
R580 001 – R640 000	50%
R640 001 – R830 000	25%

  Lifeline electricity is available to properties with a value of R500 000 or less within the Cape Town supply area. Free refuse removal applies to properties valued up to R580 000, with phased percentage rebates extending to properties valued up to R830 000. These benefits are subject to the conditions outlined in the respective tariff policies and related prescripts.

- **Targeted Approach: Based on household income**
  This method allows any resident who is required to pay for municipal services and whose gross monthly household income is R7 500 or below to register as indigent in order to receive the same benefits as per the blanket approach.

Senior citizens' and disabled persons' rates rebates are granted to qualifying applicants where the gross monthly household income is R27 000 and below, adjusted upwards from R22 000 in the 2025/26 Budget. For household income up to R10 000, the rates rebate is 100%, reducing gradually to 10% for income between R24 001 and R27 000 as shown in the ensuing table.

Household Income	Rebate
R0 – R10 000	100%
R10 001 – R14 000	90%
R14 001 – R16 000	80%
R16 001 – R18 000	70%
R18 001 – R19 000	60%
R19 001 – R20 000	50%
R20 001 – R21 000	40%
R21 001 – R22 000	30%
R22 001 – R24 000	20%
R24 001 – R27 000	10%

- **Electricity – Based on consumer behaviour**
  Electricity lifeline tariff customers consuming less than 250kWh on average per month will receive a free basic supply of 60kWh, while those consuming between 250kWh and 450kWh per month will receive a free basic supply of 25kWh per month.

- **Free basic services provided to informal households**
  Informal households are defined as households living in informal dwellings who are allocated free basic services, including both households living in informal settlements and backyard dwellers living on indigent properties. These services are provided as follows:
  - Water and Sanitation
    The City may consider the number of backyard dwellers residing on a residential property, which is recorded on the City's indigent register, when assessing extended indigent relief for excess consumption beyond the free basic service allocation (National = 6kl) per property for water and related sanitation services. All water supplied from a standpipe and communal toilets, which are provided and serviced in informal settlements, are provided at no cost to the community, subject to the conditions stipulated in the Tariff Policy.
  - Electricity
    Informal settlement connections are placed on a subsidised tariff in terms of the Electricity Tariff Policy.
  - Refuse
    All living in informal settlements will receive a free basic waste collection service as set out in the Tariff Policy.

Assistance to the households mentioned is based on modelling the impact of tariffs and policies on all residential properties, and is regulated by Council's budget-related policies, which are reviewed annually. The full cost of providing free basic services is included in the City's balanced operating budget.

Further details relating to the number of households receiving free basic services, the cost of free basic services, highest level of free basic services as well as the revenue cost associated with the free basic services are reflected in Table 35 on page 87.

d. Wheel of value per service

The figures below provide a graphical illustration of how every Rand in Rates and Tariffs is spent.

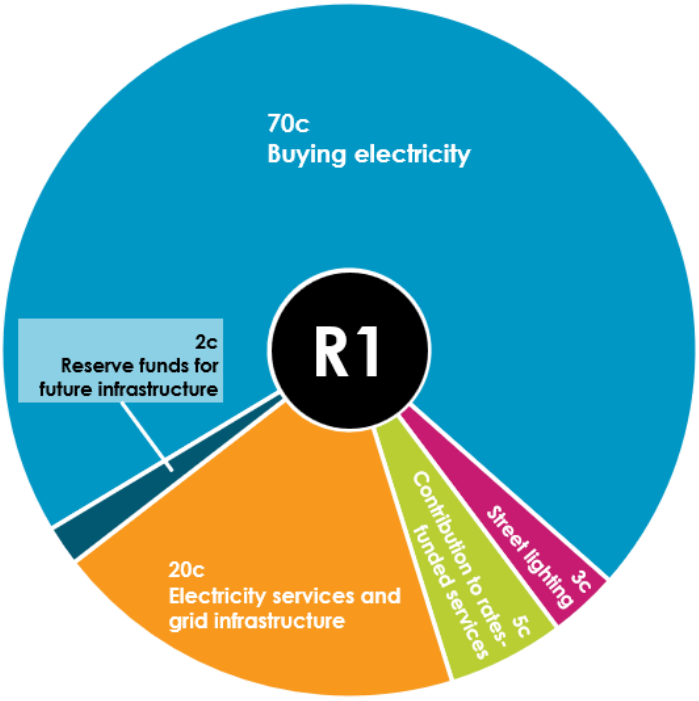


Figure 1: Energy: Wheel of value

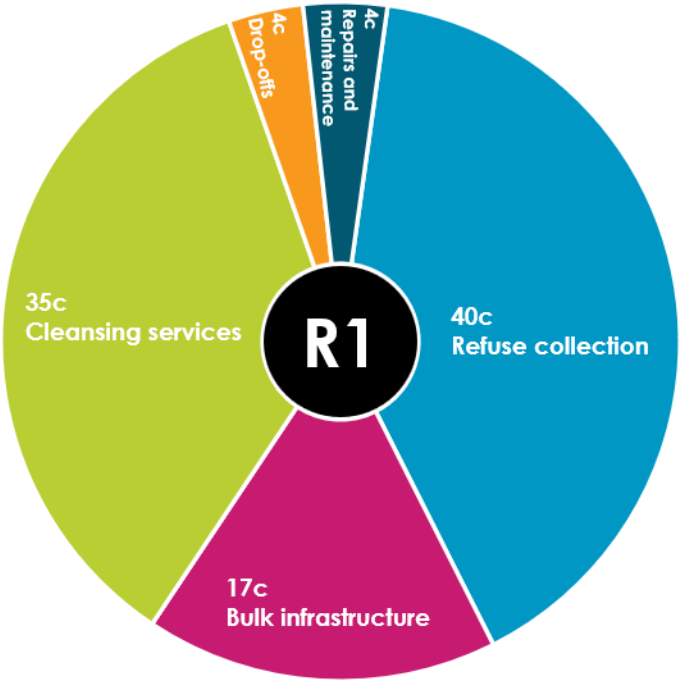


Figure 2: Urban Waste Management: Wheel of value

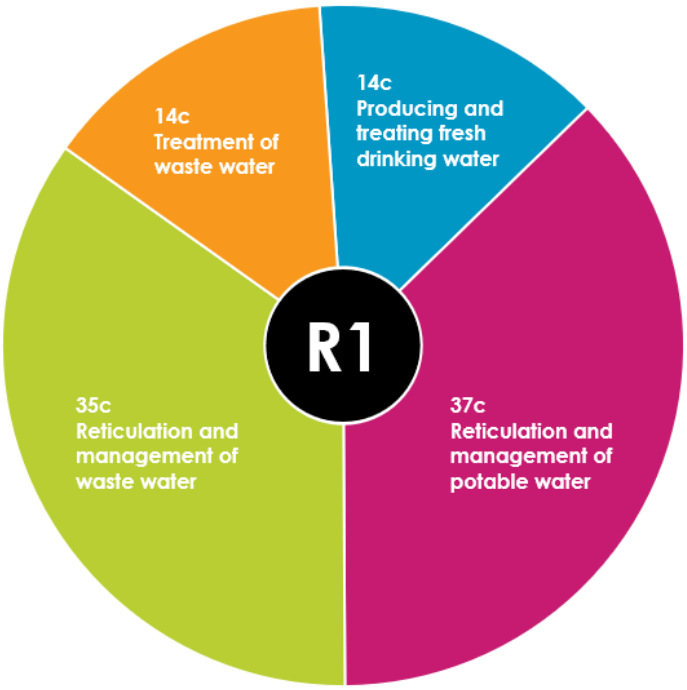


Figure 3: Water and Sanitation: Wheel of value

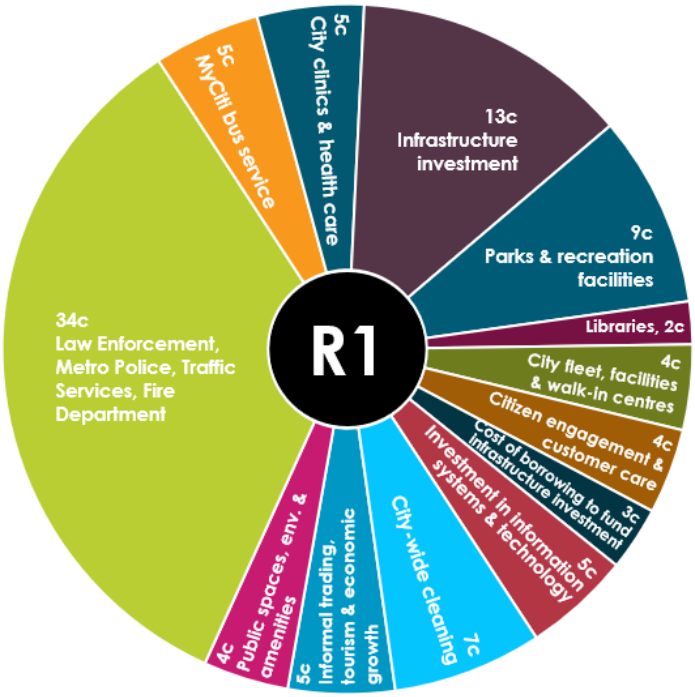


Figure 4: Rates: Wheel of value

e. Total Budget

The total budget quantum for the 2026/27 financial year is R87 707 million, of which R74 620 million (85.1%) is allocated to the operating budget and R13 087 million (14.9%) to the capital budget.

f. Operating Budget

Expenditure

Total operating expenditure for the 2026/27 financial year amounts to R74 620 million and is split into the following expenditure components:

Table 2 – Expenditure components of the 2026/27 budget

Category R Thousand	Budget 2025/26 (Original)	Budget 2026/27	Year-on-year increase/ (decrease)
Employee related costs	20 889 090	22 171 720	6.14%
Remuneration of councillors	197 729	207 204	4.79%
Bulk purchases - electricity	17 755 086	18 976 300	6.88%
Inventory consumed	7 899 755	8 197 463	3.77%
Debt impairment *	3 217 478	2 622 547	-18.49% *
Depreciation, amortisation and impairment	3 974 164	4 224 161	6.29%
Interest, Dividends and Rent on Land	1 433 844	1 259 045	-12.19%
Contracted services	11 100 541	11 346 964	2.22%
Transfers and subsidies	388 523	339 257	-12.68%
Irrecoverable debts written off *	123 202	863 025	600.50% *
Operational costs	3 763 000	3 889 163	3.35%
Disposal of Fixed and Intangible Assets	2 500	2 551	2.02%
Other Losses	532 092	520 728	-2.14%
Total Expenditure	**71 277 006**	**74 620 128**	**4.69%**

*** Due to a base change which now needs to include rates, water and sanitation, which was not included in the approved 2025/26 Budget, Irrecoverable debts written off is increasing by 600.5%. Notwithstanding the requirements of the Municipal Budget and Reporting Regulations that require these items to be appropriated separately in the operating statements of financial performance, these budget appropriations should be considered collectively.**
When combined with the reduction in Debt Impairment, the increase equates to 4.34% or R144,9 million year-on-year.
Further explanation is provided below.

Major components for 2026/27 include:

- **Employee related costs – R22 172 million**
  Employee related costs amount to R22 172 million in 2026/27, which equates to 29,7% of the total operating expenditure.

- **Remuneration of councillors – R207 million**
  The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). An increase of 4.45% is provided for in the 2026/27 budget and was calculated on current scales.

- **Bulk Purchases – Electricity – R18 976 million**
  This provision is for the purchase of electricity from Eskom and is influenced by levels of load-shedding and consumer behaviour. In this regard, annual price increases were factored into the budget appropriations, which in turn influences the tariff requirements for Energy service.

- **Debt Impairment – R2 623 million**
  This allocation is influenced by past, current and future projected collection rates largely on services, property rates and traffic fines income. The budgetary treatment of fines, as prescribed in the iGRAP1 Accounting Standard, states that fines should be budgeted for at 100% of fines issued. Prior to iGRAP1 implementation, the City accounted for revenue from fines on the basis of estimated collectable revenue.

- **Interest, Dividends and Rent on Land – R1 259 million**
  This category consists primarily of the repayment of interest on long-term borrowing (cost of capital) as part of the 2026/27 operating expenditure. The budget allocation over the 2026/27 MTREF is informed by new loans, which will be taken up to fund the City's capital programme, and related projected interest loan service charges over this period.

- **Contracted services – R11 347 million**
  This category includes repairs and maintenance provisions and additional allocations for, *inter alia*, service enhancements related to Road Infrastructure Management (RIM), Facilities Maintenance and Management as well as Vlei Programme- Dredging (Milnerton & Zeekoevlei).

- **Operational costs – R3 889 million, includes provisions for, *inter alia*:**
  - Collection costs – R236 million
  - Operating leases – R350 million
  - Premiums Unicity Insurance Programme – R132 million
  - Software licences: Upgrade/Protection – R537 million
  - Specialised Information Technology services – R263 million
  - Electricity costs – R317 million
  - Indigent Relief: Electricity (Eskom) – R252 million
  - Uniform and protective clothing – R178 million
  - Levy: Skills Development – R144 million
  - Motor Claims – R80 million

- **Irrecoverable debts written off – R863 million**
  The year-on-year increase of 600% on Irrecoverable Debt written off is largely influenced by the estimated debt write off provisions for Property Rates (R119,5 million) and Water and Sanitation (R535 million) against no base in 2025/26.

  The National Treasury's reporting requirements as part of the Municipal Regulations on the Standard Chart of Accounts requires that municipalities disclose debt impairment as well as irrecoverable debt written off in the statement of financial performance.

  While budgeted debt impairment represents a contribution to the provision for debt impairment, the budgeted appropriation is calculated by taking the difference of budgeted actual collections against budgeted accrued revenue. As per the accounting policy of the City, in most instances bad debt is only written off post the financial year in which the contribution to the provision is made against the balance sheet and not the operating statement of financial performance.

The figure below provides a graphical breakdown of the main expenditure categories for 2026/27.

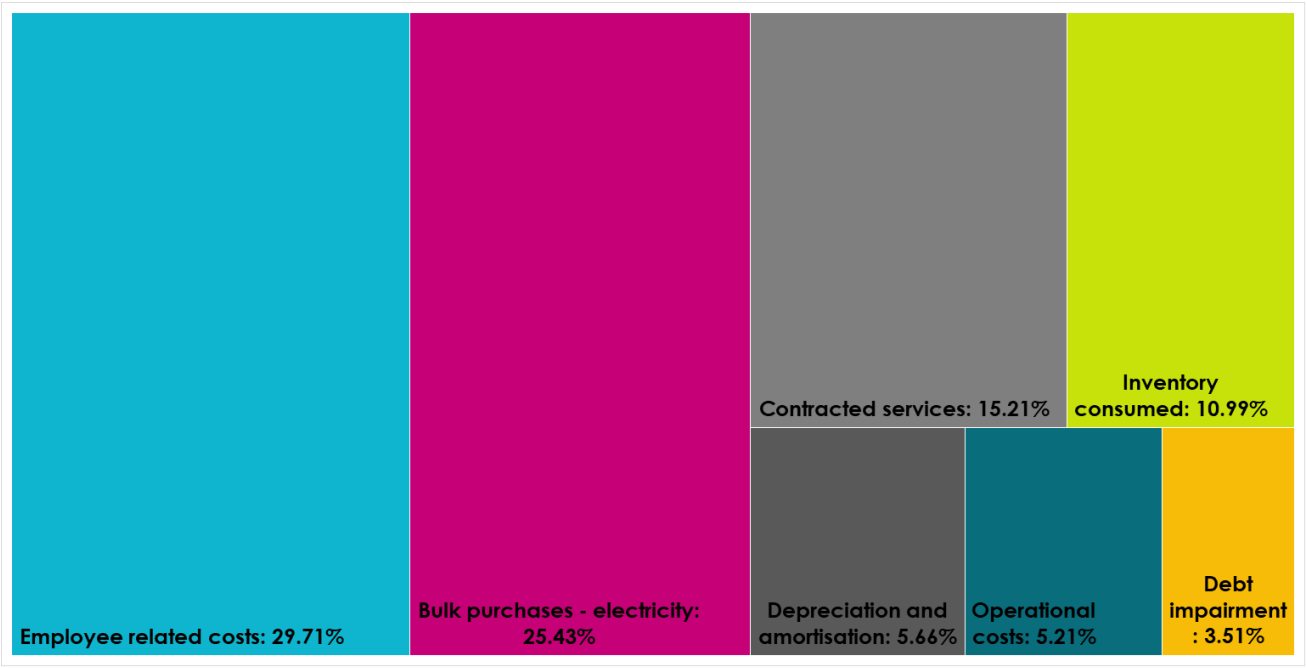


Figure 5: Main operational expenditure categories for 2026/27

Staff cost growth

The year-on-year increase of 6.14% is as a result of the applied cost of living increase of 4.75% as per South African Local Government Bargaining Council (SALGBC) agreement, staff costs funded from the Operating Grants & Donations and continuous investment in the Law Enforcement Advancement Programme (LEAP).

Table 3 – Staff cost per vote (directorate)

Vote (Directorate) R Thousand	Budget 2025/26 (Original)	Budget 2026/27	Year-on-year increase
Vote 1 - Community Services & Health	2 948 074	3 089 435	4.80%
Vote 2 - Corporate Services	2 074 273	2 270 679	9.47%
Vote 3 - Economic Growth	357 146	373 778	4.66%
Vote 4 - Energy	1 810 568	1 908 466	5.41%
Vote 5 - Finance	1 460 992	1 598 972	9.44%
Vote 6 - Future Planning & Resilience	398 035	457 158	14.85%
Vote 7 - Human Settlements	578 834	611 785	5.69%
Vote 8 - Office of the City Manager	320 586	358 342	11.78%
Vote 9 - Safety & Security	4 142 750	4 249 290	2.57%
Vote 10 - Spatial Planning & Environment	869 303	930 657	7.06%
Vote 11 - Urban Mobility	1 099 836	1 172 727	6.63%
Vote 12 - Urban Waste Management	1 705 331	1 784 069	4.62%
Vote 13 - Water & Sanitation	3 123 361	3 366 363	7.78%
Total staff costs	**20 889 090**	**22 171 720**	**6.14%**

Revenue

Operating revenue for the 2026/27 financial year amounts to R74 336 million.

Table 4 – Revenue categories of the 2026/27 budget

Description R thousand	Budget 2025/26 (Original)	Budget 2026/27	Year-on-year increase/ (decrease)
Revenue			
Exchange Revenue			
Service charges - Electricity	23 663 555	24 689 780	4.3%
Service charges - Water	5 776 241	6 242 884	8.1%
Service charges - Waste Water Management	2 966 006	3 170 976	6.9%
Service charges - Waste Management	1 658 640	1 711 180	3.2%
Sale of Goods and Rendering of Services	816 579	753 098	-7.8%
Agency services	302 874	310 022	2.4%
Interest earned from Receivables	339 731	340 218	0.1%
Interest earned from Current and Non Current Assets	758 522	843 365	11.2%
Rental from Fixed Assets	494 307	576 569	16.6%
Licence and permits	205	572	178.9%
Special rating levies	494 107	521 067	5.5%
Development Charges	206 835	215 974	4.4%
Operational Revenue	216 541	192 509	-11.1%
Non-Exchange Revenue			
Property rates *	13 768 100	15 810 666	14.8%
Surcharges and Taxes	-	-	-
Fines, penalties and forfeits	1 878 556	1 908 390	1.6%
Licences or permits	50 301	49 538	-1.5%
Transfer and subsidies - Operational	7 329 561	7 194 666	-1.8%
Interest	98 675	103 530	4.9%
Fuel Levy	2 851 776	3 004 725	5.4%
Operational Revenue	906 078	-	-100.0%
Gains on disposal of Fixed and Intangible Assets	70 772	81 441	15.1%
Other Gains	6 084 343	6 614 734	8.7%
Discontinued Operations	-	-	-
Total Revenue (excluding capital transfers and contributions)	**70 732 307**	**74 335 904**	**5.1%**

*** Includes the organic growth associated with new developments, building improvements and the implementation of the 2025 General Valuation.**

Major components for 2026/27 include:

- **Property rates (R15 811 million)**
  The total annual revenue from property rates amounts to R15,811 billion in 2026/27 representing an increase of 7.3% (R1,079 billion) compared to the Tabled Budget of R14,731 billion.

  This increase is primarily attributable to the funding requirement for City-wide Cleaning services provided to residential properties and vacant land, which will no longer be recovered through a tariff and will instead be funded from Property Rates. The funding requirement for Area Cleaning charges, amounting to R869 million (including a provision for debt impairment), has been redistributed across all property rating categories. Furthermore, the 2026/27 Electricity contribution to Property Rates, which previously funded City-wide Cleaning services provided to commercial customers, will be phased out. As a result, Property Rates for commercial property rating categories will increase by approximately R200 million, with a corresponding reduction in charges for commercial electricity customers.

Overall, the Property Rates revenue basket will allow for the continuation of providing Rates-funded services, investment in infrastructure, servicing of informal settlements, provision of rebates to the most vulnerable, improved safety and security measures, ongoing investment in repairs and maintenance, and giving effect to the IDP as it relates to Rates-funded services.

- **Service charges – electricity revenue (R24 690 million)**
  NERSA approved an increase of 8.76% for Eskom resulting in a corresponding municipal tariff increase of 9.01%. However, the average tariff increase for the City amount to 5.83%, which is 3.18% lower than the approved Eskom increase to municipalities.

- **Service Charges – Water (R6 243 million) and Waste Water Management (R3 171 million)**
  The 2026/27 revenue projections are based on Level Water Wise (no restriction) tariffs as from 1 July 2026. When compared to the 2025/26 financial year, revenue generated from water and sanitation will increase by R672 million or 7.68%. This includes an average increase of 4.5% with the balance of the increase resulting from organic growth in customers and consumption of services. In addition, fixed basic charges will revert to being based on water meter size, being the methodology applied by the City prior to the introduction of property value bands. Although the overall revenue envelope remains unchanged, the balance between fixed (basic) revenue and consumption-based revenue has shifted.

- **Transfers and Subsidies – Operational (R7 195 million – National- and Provincial allocations)**
  For purposes of the 2026/27 budget compilation, national allocations are based on the Division of Revenue Bill (DoRB) (B15-2025), Government Gazette No. 52626, dated 8 May 2025. Provincial allocations are based on Provincial Gazette Extraordinary 9206, dated 12 March 2026.

The figure below depicts the major revenue sources as a percentage of total revenue excluding capital grants and donations.

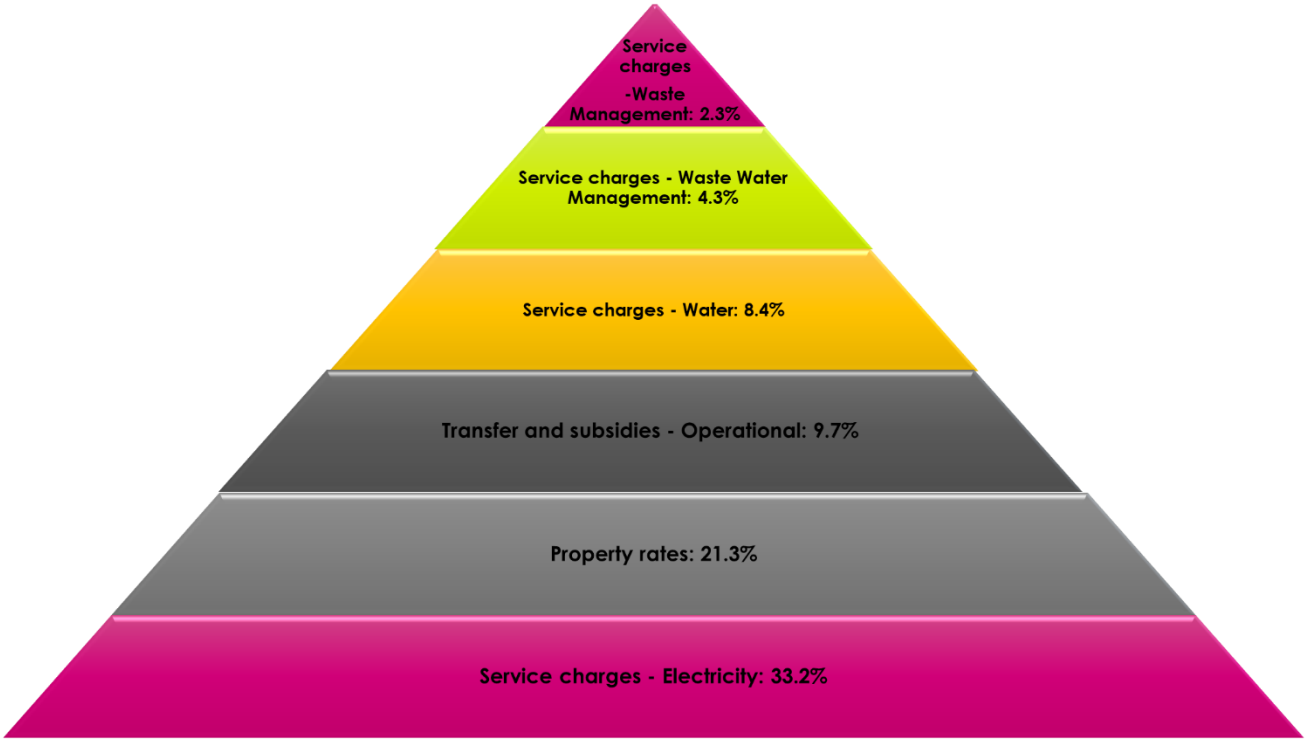


Figure 6: Main revenue sources for 2026/27

Individual service tariffs and Property Rates

The proposed tariff increases in the table below are averages; i.e. some ratepayers and service users may pay more and others less than the average as a result of the impact of rebates, usage/consumption, type of consumer, property value and property category.

Table 5 – Average Tariff increases and Property Rates for the 2026/27 financial year

Category	Base Year 2025/26	Budget Year 2026/27
Residential rate-in-the-Rand	7.96%	-2.08%
Electricity*	7.20%	5.83%
Refuse Collection	7.36%	3.75%
Water	Various %	4.50%
Sanitation	Various %	4.50%

***NERSA approved a 9.01% Eskom Bulk Purchase tariff increase, while the City will limit the overall customer increase to an average of 5.83%.**

Rates

There is a **decrease of 2.08%** in the residential rate-in-the-Rand from 0.007159 (2025/26) to 0.007010 (2026/27).

The rate-in-the-Rand for all property categories for the 2026/27 financial year is reflected in the Tariffs, Fees and Charges Book (Annexure 6) and Annexure 2.

Definitions of the property categories are reflected in the Rates Policy (Annexure 5).

Electricity

The overall average increase applied is 5.83% for 2026/27.

Details of changes to the Electricity tariffs are reflected in Annexure 4.

Proposed tariffs are reflected in the attached Tariffs, Fees and Charges Book (Annexure 6).

Urban Waste Management

An average increase has been applied on the consumptive tariffs for Refuse Collection of 3.75%, and 4.17% for Disposal for 2026/27.

The details of changes to Urban Waste tariffs are reflected in Annexure 4.

Proposed tariffs are reflected in the attached Tariffs, Fees and Charges Book (Annexure 6).

Water & Sanitation

The average increase applied is 4.5% for 2026/27.

While the average increase remains at 4.5%, overall revenue generated from fixed basic charges has declined and customers will experience varying percentage increases as follows on the consumption-based stepped tariff structure:

	Step 1	Step 2	Step 3	Step 4
Water	3.00%	3.00%	9.30%	14.12%
Sanitation	2.82%	2.82%	11.82%	19.12%

The proposed consumption-based, as well as miscellaneous tariffs, are shown in the attached Tariffs, Fees and Charges Book (Annexure 6).

g. Capital Budget

The total capital budget amounts to R13 087 million in the 2026/27 financial year and will be funded as shown in the ensuing table.

Table 6 – Major capital funding sources for the 2026/27 budget

Major Capital Funding Sources R Thousand	Budget 2026/27
Borrowings	5 000 000
Transfers recognised - capital	4 613 110
Internally generated funds	3 473 431
Total	**13 086 540**

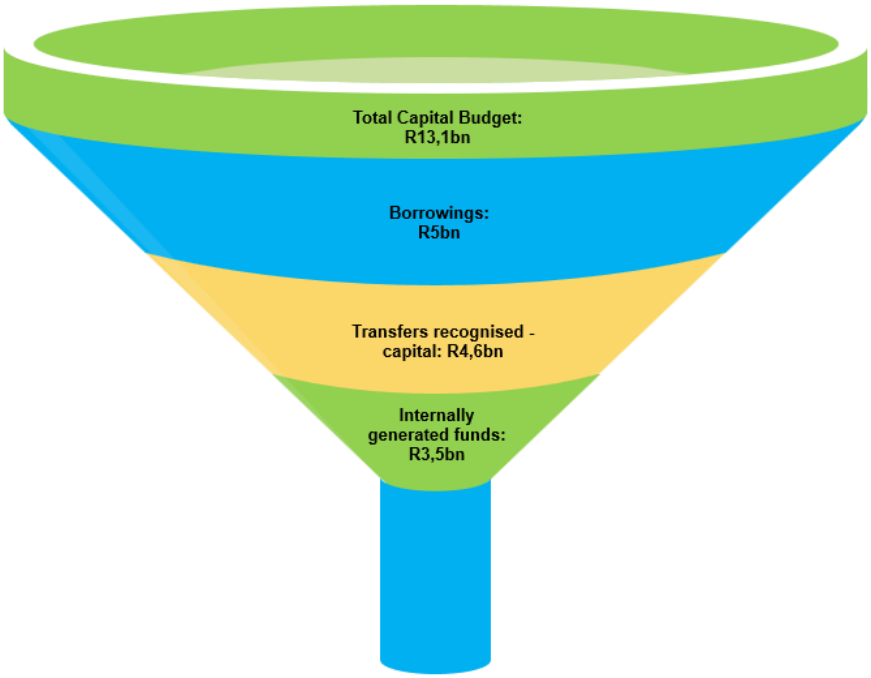


Figure 7: Capital funding sources for 2026/27

Projects proposed for inclusion in the 2026/27 capital budget were assessed against implementable delivery plans to comply with, *inter alia*, implementation readiness, tender readiness (must be on the City's Demand Plan), strategic alignment and capacity to implement.

Certain projects were included to assist the Executive Mayor to address specific identified priorities, and these projects will have increased visibility on the implementation progress, once approved, during regular engagements with directorates.

Major capital expenditure planned in 2026/27 for the following directorates:
- Energy – R1 521 million
- Human Settlements – R967 million
- Urban Mobility – R3 058 million
- Urban Waste Management – R489 million
- Water & Sanitation – R5 387 million

1.5 Operating Revenue Framework

The City's revenue quantum is determined by setting a package of tariffs that is not only considered affordable to its ratepayers and the users of its services, but deemed to be at fair and realistic levels when viewed in context of its programmes to assist those who do not have the means to pay.

The City's revenue strategy is built around the following key components:
- National Treasury's guidelines and macro-economic policy;
- Projected City growth and continued economic development;
- Realistic revenue management, which provides for achieving collection rate targets;
- Electricity tariff increases as approved by the National Electricity Regulator of South Africa (NERSA); and
- The City's Property Rates policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA).

The ensuing table is a summary of the 2026/27 MTREF (classified by main revenue source):

Table 7 – Summary of Revenue classified by main revenue sources

Description	2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue By Source			
Exchange Revenue			
Service charges - Electricity	24 689 780	26 254 040	27 926 491
Service charges - Water	6 242 884	7 236 722	8 321 789
Service charges - Waste Water Management	3 170 976	3 681 843	4 234 176
Service charges - Waste Management	1 711 180	1 854 428	1 969 505
Sale of Goods and Rendering of Services	753 098	842 761	946 989
Agency services	310 022	323 339	324 828
Interest earned from Receivables	340 218	351 105	361 989
Interest earned from Current and Non Current Assets	843 365	707 560	629 534
Rental from Fixed Assets	576 569	600 413	625 603
Licence and permits	572	590	609
Special rating levies	521 067	536 699	552 800
Development Charges	215 974	222 886	229 795
Operational Revenue	192 509	198 669	204 828
Non-Exchange Revenue			
Property rates	15 810 666	17 363 200	19 317 744
Fines, penalties and forfeits	1 908 390	1 954 592	1 944 719
Licences or permits	49 538	51 123	52 708
Transfer and subsidies - Operational	7 194 666	7 419 798	7 432 955
Interest	103 530	106 843	110 155
Fuel Levy	3 004 725	3 174 156	3 323 867
Operational Revenue	–	–	–
Gains on disposal of Fixed and Intangible Assets	81 441	144 048	86 653
Other Gains	6 614 734	7 561 980	8 697 182
Total Revenue (excluding capital transfers and contributions)	**74 335 904**	**80 586 796**	**87 294 918**

The following table shows the main revenue sources as a percentage of the total revenue budget:

Table 8 – Revenue by source as a percentage of total budget

Description	2026/27 Medium Term Revenue & Expenditure Framework					
R thousand	Budget Year 2026/27	%	Budget Year +1 2027/28	%	Budget Year +2 2028/29	%
Revenue By Source						
Exchange Revenue						
Service charges - Electricity	24 689 780	33.2%	26 254 040	32.6%	27 926 491	32.0%
Service charges - Water	6 242 884	8.4%	7 236 722	9.0%	8 321 789	9.5%
Service charges - Waste Water Management	3 170 976	4.3%	3 681 843	4.6%	4 234 176	4.9%
Service charges - Waste Management	1 711 180	2.3%	1 854 428	2.3%	1 969 505	2.3%
Sale of Goods and Rendering of Services	753 098	1.0%	842 761	1.0%	946 989	1.1%
Agency services	310 022	0.4%	323 339	0.4%	324 828	0.4%
Interest earned from Receivables	340 218	0.5%	351 105	0.4%	361 989	0.4%
Interest earned from Current and Non Current Assets	843 365	1.1%	707 560	0.9%	629 534	0.7%
Rental from Fixed Assets	576 569	0.8%	600 413	0.7%	625 603	0.7%
Licence and permits	572	0.0%	590	0.0%	609	0.0%
Special rating levies	521 067	0.7%	536 699	0.7%	552 800	0.6%
Development Charges	215 974	0.3%	222 886	0.3%	229 795	0.3%
Operational Revenue	192 509	0.3%	198 669	0.2%	204 828	0.2%
Non-Exchange Revenue						
Property rates	15 810 666	21.3%	17 363 200	21.5%	19 317 744	22.1%
Fines, penalties and forfeits	1 908 390	2.6%	1 954 592	2.4%	1 944 719	2.2%
Licences or permits	49 538	0.1%	51 123	0.1%	52 708	0.1%
Transfer and subsidies - Operational	7 194 666	9.7%	7 419 798	9.2%	7 432 955	8.5%
Interest	103 530	0.1%	106 843	0.1%	110 155	0.1%
Fuel Levy	3 004 725	4.0%	3 174 156	3.9%	3 323 867	3.8%
Operational Revenue	–	0.0%	–	0.0%	–	0.0%
Gains on disposal of Fixed and Intangible Assets	81 441	0.1%	144 048	0.2%	86 653	0.1%
Other Gains	6 614 734	8.9%	7 561 980	9.4%	8 697 182	10.0%
Discontinued Operations	–	0.0%	–	0.0%	–	0.0%
Total Revenue (excluding capital transfers and contributions)	**74 335 904**	**100.0%**	**80 586 796**	**100.0%**	**87 294 918**	**100.0%**
Total Revenue from Rates and Service Charges	**51 625 486**	**69.4%**	**56 390 233**	**70.0%**	**61 769 705**	**70.8%**

In line with the formats prescribed by the Municipal Budget and Reporting Regulations (MBRR), capital transfers and contributions are shown separately on the Statement of Financial Performance, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

Rates and Service Charges makes up 69.4% of the City's total revenue mix for 2026/27. Services charges – electricity revenue makes up the largest revenue source totalling R24 690 million (33.2% of total revenue). Property rates is the second largest revenue source totalling R15 811 million (21.3% of total revenue).

Transfers and subsidies (operating grants and transfers) total R7 195 million (9.7% of total revenue) and increases to R7 420 million by 2027/28. For purposes of the 2026/27 budget compilation, national allocations are based on the Division of Revenue Bill (DoRB) (B5-2026), Government Gazette No. 54086 dated 6 February 2026). Provincial allocations are based on Provincial Gazette Extraordinary 9206, dated 12 March 2026.

Table 9 – Operating Transfers and Grant Receipts (MBRR Table SA18)

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Operating Transfers and Grants: RECEIPTS									
National Government									
Monetary Allocations									
Local Government Equitable Share	3 656 394	4 066 769	4 365 700	4 693 517	4 693 517	4 693 517	4 987 995	5 278 065	5 352 197
Finance Management grant	1 000	1 000	1 000	1 000	1 000	1 000	1 200	1 300	1 500
Urban Settlements Development Grant	22 079	37 791	39 952	199 548	164 268	164 268	60 000	27 000	5 500
Energy Efficiency and Demand Side Management Grant	897	925	866	980	1 450	1 450	–	–	–
Department of Environmental Affairs and Tourism	–	–	220	–	–	–	–	–	–
Expanded Public Works Programme	42 406	59 093	26 664	14 926	15 310	15 310	20 547	–	–
Infrastructure Skills Development	10 395	9 321	13 952	25 600	25 600	25 600	25 000	25 000	25 920
Public Transport Network Grant	441 734	639 534	545 018	571 325	571 325	571 325	353 367	335 524	313 737
Informal Settlements Upgrading Partnership Grant	26 506	43 765	26 678	97 240	97 459	97 459	84 262	97 613	98 189
National Skills Fund	25 636	–	1 149	–	–	–	–	–	–
Programme And Project Preparation Support Grant	65 970	68 877	80 000	57 600	–	–	–	–	–
Public Emloyment Program (NT PEP)	230 177	167 021	130 000	90 000	–	–	–	–	–
Neighbourhood Development Partnership Grant	–	–	–	22 434	–	–	–	–	–
Municipal Disaster Recovery Grant	–	4 450	17 544	–	13 757	13 757	–	–	–
Urban Development Financing Grant	–	–	–	–	183 252	183 252	77 800	38 243	45 227
State Dept: RLCC	5 004	–	–	–	2 851	2 851	–	–	–
State Dept: Post Graduate Internship Programme	–	–	–	–	–	–	76	–	–
Integrated National Electrification Programme Grant	–	–	–	–	–	–	1 100	1 100	1 100
Regional Land Claims	–	–	14 608	–	–	–	–	–	–
Total Monetary Allocations	**4 528 197**	**5 098 546**	**5 263 351**	**5 774 169**	**5 769 789**	**5 769 789**	**5 611 347**	**5 803 845**	**5 843 369**
Total Operating/National Government	**4 528 197**	**5 098 546**	**5 263 351**	**5 774 169**	**5 769 789**	**5 769 789**	**5 611 347**	**5 803 845**	**5 843 369**
Provincial Government									
Monetary Allocations									
Cultural Affairs and Sport - Provincial Library Services	52 712	53 826	55 339	57 473	58 508	58 508	58 718	59 305	59 898
Cultural Affairs and Sport - Library Services: Transfer funding to enable City of Cape Town to procure periodicals and newspapers	5 338	5 658	1 448	–	39	39	–	–	–
Human Settlements - Human Settlement Development Grant	187 210	271 083	307 920	304 420	320 460	320 460	283 529	292 000	292 000
Health - TB	40 783	43 780	43 145	31 602	31 602	31 602	–	–	–
Health - ARV	297 717	266 639	253 037	299 819	299 819	299 819	283 640	295 632	305 251
Health - Nutrition	6 622	6 140	4 575	6 068	6 068	6 068	6 232	6 400	6 572
Health - Vaccines	94 836	91 424	78 190	100 644	100 644	100 644	135 803	150 592	160 137
Comprehensive Health	–	–	–	204 230	204 230	204 230	209 724	204 230	204 230
LEAP	395 813	308 088	353 000	350 000	350 000	350 000	365 750	381 112	392 926
Transport and Public Works - Provision for persons with special needs	10 000	10 000	10 000	10 000	20 040	20 040	10 000	10 000	10 000
Community Safety - Law Enforcement Auxiliary Services	2 852	4 666	5 400	1 800	2 400	2 400	2 000	2 131	2 215
Community Development Workers	1 034	1 018	1 018	1 018	1 240	1 240	1 001	1 001	1 001
Tourism Safety Law Enforcement Unit	–	2 000	2 000	2 000	2 000	2 000	2 500	–	–
Municipal accreditation and capacity building grant	10 000	7 500	20 133	18 497	18 719	18 719	18 870	18 130	15 000
Finance Management Capacity Building Grant	300	1 200	150	–	101	101	–	–	–
Public Transport Safety Grant	–	13 132	–	8 236	8 236	8 236	–	–	–
Western Cape Department of Education: Schools Resource Officers	20 000	–	22 873	35 040	31 154	31 154	33 945	37 621	38 602
K9 Unit	1 000	–	–	–	–	–	–	–	–
Human Settlements - Human Settlement Development Grant TDRG	–	–	–	7 171	7 202	7 202	–	–	–
Law Enforcement Officers for Health Facilities	–	–	4 313	–	4 579	4 579	–	–	–
Cultural Affairs and Sport: Library Services: Metro Library Grant	–	9	–	–	–	–	–	–	–
Title Deeds Restoration	11 129	9 014	7 007	–	–	–	13 425	12 000	12 500
Environmental and Wildlife Management	–	–	–	–	1 000	1 000	–	–	–
Municipal Service Delivery and Capacity Building Grant	–	–	650	–	704	704	–	–	–
Total Monetary Allocations	**1 137 347**	**1 095 178**	**1 170 198**	**1 438 018**	**1 468 743**	**1 468 743**	**1 425 137**	**1 470 154**	**1 500 332**
Total Operating/Provincial Government	**1 137 347**	**1 095 178**	**1 170 198**	**1 438 018**	**1 468 743**	**1 468 743**	**1 425 137**	**1 470 154**	**1 500 332**

Table continues on next page.

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Other Grant Providers									
Monetary Allocations									
CID	6 035	8 572	8 249	63 230	12 460	12 460	63 958	45 353	6 933
KFW- Technical Assistance (GDB)	–	–	–	12 000	19 943	19 943	–	–	–
State Dept: RLCC	–	–	–	7 900	–	–	–	–	–
CMTF	–	–	–	–	–	–	3 000	3 000	3 000
National Treasury - Interest	–	–	–	29 586	65 885	65 885	91 224	97 446	79 320
Mayor's Relief	1	1	0	–	–	–	–	–	–
CHIETA Learnership Programmes	–	84	554	–	536	536	–	–	–
LGSETA Post Grad Intern Programme	–	–	123	–	–	–	–	–	–
Sustainable Energy Africa	–	–	–	–	237	237	–	–	–
Department of Environmental Affairs and Tourism	–	–	–	220	–	–	–	–	–
Law Enforcement Officers for Health Facilities	–	–	–	4 438	–	–	–	–	–
Total Monetary Allocations	**6 036**	**8 657**	**8 926**	**117 374**	**99 062**	**99 062**	**158 182**	**145 800**	**89 253**
Total Operating/Other Grant Providers	**6 036**	**8 657**	**8 926**	**117 374**	**99 062**	**99 062**	**158 182**	**145 800**	**89 253**
Total Operating	**5 671 579**	**6 202 381**	**6 442 475**	**7 329 561**	**7 337 594**	**7 337 594**	**7 194 666**	**7 419 798**	**7 432 955**

1.5.1 Property (Tax) Rates (refer Annexure 2)

Property rates are levied in accordance with the Local Government: Municipal Property Rates Act 2004 (MPRA), the Municipal Property Rates Regulations, the Local Government: Municipal Finance Management Act 56 of 2003, and Council policies and Bylaws.

In terms of the MPRA, the City:

- is required to institute the prescribed property rating categories provided it exists within the municipal jurisdiction;
- may determine additional categories of rateable property, including vacant land; and
- must align its exemptions, reductions and rebates to the legislation.

The City has 18 property rating categories in total. The definitions of the categories are reflected in the Rates Policy attached as Annexure 5.

Property rates are based on the values indicated in the General Valuation Roll 2025 (GV2025 - with the date of valuation being 1 July 2025) and any supplementary valuations subsequent to GV2025 and multiplied by the Rate-in-the-Rand (RiR) as set out in Annexure 2. The rates ratio and the associated rate-in-the-Rand assigned to the Residential Property category is used as the base rate. Exemptions, reductions and rebates are also taken into consideration.

The proposed property rates are shown in the Tariffs, Fees and Charges Book attached as Annexure 6, and Annexure 2.

1.5.2 Water and Sanitation and impact of tariff increases (refer Annexure 4)

Tariff increases are predominantly to ensure sustainable and resilient provision of water, budgetary provision for the New Water Plan (which includes initiatives to further invest in the underground extraction of water from aquifers and re-use scheme); Upgrades and extensions to the wastewater treatment plants; Ongoing investment in upgrading and rehabilitation of assets to adhere to compliance standards; Continued investment in asset replacement programmes to ensure proper asset management, with specific focus on sewer and water network replacement as well as the upgrading of sewer pump stations; Water demand management initiatives to optimise the use of water sources, sustain and enhance the maintenance programs as well as supplying water and sanitation services at appropriate compliance, capacity, skills, service delivery and responsiveness levels. Allowance is also made to smooth the tariff increases for when the additional operating cost for major new resource projects comes online.

Level Water Wise (no restriction) water and sanitation tariffs are recommended for implementation from 1 July 2026.

The proposed consumption-based, as well as miscellaneous tariffs, are reflected in Tariffs, Fees and Charges Book attached as Annexure 6.

The ensuing tables show the proposed tariffs for water and sanitation for the 2026/27 financial year.

Table 10 – Proposed water tariffs: Non-indigent

Category	Proposed Tariff 2026/27 Level 0	Proposed Tariff 2026/27 Level 1	Proposed Tariff 2026/27 Level 2	Proposed Tariff 2026/27 Level 3	Proposed Tariff 2026/27 Emergency
	Rand per Kl (excl. VAT)				
DOMESTIC Full					
Fixed basic Charge (Assumed 15mm meter)*	90.13	90.13	90.13	90.13	90.13
Step 1 (0 ≤ 6kl)	21.78	22.47	24.28	30.80	43.95
Step 2 (>6 ≤ 10.5kl)	29.93	31.96	39.50	52.34	78.08
Step 3 (>10.5 ≤ 35kl)	47.48	53.37	71.29	95.15	147.56
Step 4 (>35kl)	95.63	128.50	199.78	402.62	767.22
DOMESTIC Cluster					
Fixed basic Charge (Assumed 80mm meter)**	2 575.27	2 575.27	2 575.27	2 575.27	2 575.27
Step 1 (0 ≤ 6kl)	21.78	22.47	24.28	30.80	43.95
Step 2 (>6 ≤ 10.5kl)	29.93	31.96	39.50	52.34	78.08
Step 3 (>10.5 ≤ 35kl)	47.48	53.37	71.29	95.15	147.56
Step 4 (>35kl)	95.63	128.50	199.78	402.62	767.22
COMMERCIAL (assumed meter size = 50mm)	1 786.28	1 786.28	1 786.28	1 786.28	1 786.28
COMMERCIAL	39.56	41.77	48.95	54.84	68.76
INDUSTRIAL (assumed meter size = 100mm)	7 145.12	7 145.12	7 145.12	7 145.12	7 145.12
INDUSTRIAL	39.56	41.77	48.95	54.84	68.76

* Assumed a single freestanding property with 15mm meter
** Assumed a cluster development with 80mm meter

Table 11 – Proposed sanitation tariffs: Non-indigent

Category	Proposed Tariff 2026/27 Level 0	Proposed Tariff 2026/27 Level 1	Proposed Tariff 2026/27 Level 2	Proposed Tariff 2026/27 Level 3	Proposed Tariff 2026/27 Emergency
	Rand per Kl (excl. VAT)				
DOMESTIC Full - Standard					
Fixed basic Charge (Assumed 15mm meter)*	49.27	49.27	49.27	49.27	49.27
Step 1 (0 ≤ 4,2 kl)	15.90	16.39	17.27	20.68	27.38
Step 2 (>4.2 ≤ 7.35 kl)	21.84	23.32	27.50	35.53	48.82
Step 3 (>7.35 ≤ 24.5kl)	36.68	39.91	54.37	66.97	85.45
Step 4 (>24.5 ≤ 35kl)	64.27	75.96	128.23	166.76	229.24
DOMESTIC Cluster					
Fixed basic Charge (Assumed 80mm meter)**	1 407.64	1 407.64	1 407.64	1 407.64	1 407.64
Step 1 (0 ≤ 4.2kl)	15.90	16.39	17.27	20.68	27.38
Step 2 (>4.2 ≤ 7.35 kl)	21.84	23.32	27.50	35.53	48.82
Step 3 (>7.35 ≤ 24.5kl)	36.68	39.91	54.37	66.97	85.45
Step 4 (>24.5 ≤ 35kl)	64.27	75.96	128.23	166.76	229.24
COMMERCIAL (assumed meter size = 50mm)	1 283.98	1 283.98	1 283.98	1 283.98	1 283.98
COMMERCIAL	29.57	31.20	34.26	38.21	48.28
INDUSTRIAL (assumed meter size = 100mm)	5 135.93	5 135.93	5 135.93	5 135.93	5 135.93
INDUSTRIAL	29.57	31.20	34.26	38.21	48.28

* Assumed a single freestanding property with 15mm meter
** Assumed a cluster development with 80mm meter

The following tables show the proposed water- and sanitation tariffs for a single dwelling house with a 15mm meter.

Table 12 – Proposed water tariff (domestic consumption): Non-indigent

Monthly Consumption kl	Proposed amount payable 2026/27 (No Restriction) R (excl VAT)	Proposed amount payable 2026/27 (Level 1) R (excl VAT)	Proposed amount payable 2026/27 (Level 2) R (excl VAT)	Proposed amount payable 2026/27 (Level 3) R (excl VAT)	Proposed amount payable 2026/27 (Emergency) R (excl VAT)
Fixed basic charge *	90.13	90.13	90.13	90.13	90.13
6	131.35	135.60	146.93	186.57	266.51
10.5	268.56	282.50	329.25	428.26	627.86
20	719.62	789.51	1 006.51	1 332.18	2 029.68
35	1 454.90	1 626.09	2 137.46	2 906.85	4 540.18
50	2 889.35	3 553.59	5 134.16	8 946.15	16 048.48
80	5 758.25	7 408.59	11 127.56	21 024.75	39 065.07

* Assumed a single freestanding property with 15mm meter

Table 13 – Proposed sanitation tariff (domestic consumption): Non-indigent

Monthly Consumption kl	Proposed amount payable 2026/27 (No Restriction) R (excl VAT)	Proposed amount payable 2026/27 (Level 1) R (excl VAT)	Proposed amount payable 2026/27 (Level 2) R (excl VAT)	Proposed amount payable 2026/27 (Level 3) R (excl VAT)	Proposed amount payable 2026/27 (Emergency) R (excl VAT)
Fixed basic charge *	49.27	49.27	49.27	49.27	49.27
4.2	67.12	69.24	73.12	87.71	116.23
7.35	137.41	144.37	162.45	202.80	273.70
14	381.33	409.77	524.01	648.15	841.94
24.5	775.73	840.92	1 119.69	1 384.82	1 787.43
35	1 419.75	1 602.08	2 404.62	3 055.85	4 084.54

* Assumed a single freestanding property with 15mm meter

Although it was originally anticipated that there would be a period of stability for the fixed basic charges, this will unfortunately not be possible. After the high court ruling regarding the usage of property value bands to allocate Fixed Basic Charges, it has been necessary to find an alternative mechanism as the basis for customers to share the infrastructure cost. The City has therefore reverted to the previous criterion of the nominal bore related to the meter size. As is the case with non-domestic properties, this will be applicable for both water as well as sanitation fixed charges.

The fixed charges per meter size for domestic properties are reflected in the table below:

Table 14 – Fixed basic charge per meter size – Domestic properties

Meter Sizes	Water		Sanitation		Meter Sizes	Water		Sanitation	
	2025/26 Tariff (excl VAT) R	2025/26 Tariff (incl VAT) R	2025/26 Tariff (excl VAT) R	2025/26 Tariff (incl VAT) R		2026/27 Tariff (excl VAT) R	2026/27 Tariff (incl VAT) R	2026/27 Tariff (excl VAT) R	2026/27 Tariff (incl VAT) R
12mm	N/A	N/A	N/A	N/A	12mm	90.13	103.65	49.27	56.66
15mm	N/A	N/A	N/A	N/A	15mm	90.13	103.65	49.27	56.66
20mm	N/A	N/A	N/A	N/A	20mm	90.13	103.65	49.27	56.66
22mm	N/A	N/A	N/A	N/A	22mm	90.13	103.65	49.27	56.66
25mm	N/A	N/A	N/A	N/A	25mm	251.09	288.76	137.25	157.84
32mm	N/A	N/A	N/A	N/A	32mm	251.09	288.76	137.25	157.84
40mm	N/A	N/A	N/A	N/A	40mm	643.82	740.39	351.91	404.70
50mm	N/A	N/A	N/A	N/A	50mm	1 005.96	1 156.85	549.86	632.34
75mm	N/A	N/A	N/A	N/A	75mm	2 575.27	2 961.56	1 407.64	1 618.79
80mm	N/A	N/A	N/A	N/A	80mm	2 575.27	2 961.56	1 407.64	1 618.79
100mm	N/A	N/A	N/A	N/A	100mm	4 023.87	4 627.45	2 199.44	2 529.36
150mm	N/A	N/A	N/A	N/A	150mm	9 053.71	10 411.77	4 948.76	5 691.07
200mm	N/A	N/A	N/A	N/A	200mm	16 095.47	18 509.79	8 797.79	10 117.46
250mm	N/A	N/A	N/A	N/A	250mm	25 116.99	28 884.54	13 728.95	15 788.29
300mm	N/A	N/A	N/A	N/A	300mm	25 116.99	28 884.54	13 728.95	15 788.29

1.5.3 Urban Waste Management and impact of tariff increases (refer Annexure 4)

The Urban Waste Tariffs are levied to recover costs of services provided directly to customers and include refuse collection, disposal (compost sales, weighbridge fees) and other ad-hoc services. Considering the General Valuation 2025, the property value bands have been revised to keep the number of properties per band almost constant and to minimise the financial impact on especially indigent households. To ensure tariffs remain affordable, rebate categories for the Refuse Collection Tariffs have been adjusted accordingly. For instance, while properties valued up to R450 000 received 100% rebate on the Refuse Collection Tariff in 2025/26, for the 2026/27 financial year, properties valued between R1 and R580 000 will get a 100% rebate.

From 2026/27, City-wide cleaning will be funded through an allocation from Property Rates (including a contribution from electricity commercial sales), rather than through a tariff.

Proposed tariffs are shown in the Tariffs, Fees and Charges Book attached as Annexure 6.

The ensuing table shows the comparison between current and proposed waste removal fees for the 2026/27 financial year.

Table 15 – Comparison between current and proposed waste removal fees

SERVICES RENDERED	UNIT	REMARKS To be read in conjunction with Definitions (refer annexures)	VAT (Yes/No)	Current 2025/26 R excl. VAT	Proposed 2026/27 R excl. VAT	Increase R excl. VAT	Percentage change
Black lid 240L container service (R/blacklid) - Residential properties							
Basic container service: Residential collection based on a once-per week 240L service per household/service point in suburbs containerised.	Per month	Account to property owner. Basic container service (weekly service is 1x 240L Black lid container per week).	y	178.52	**185.22**	6.70	3.75%
Additional once-per-week 240L service (Black lid 240L)	Per additional 240 L container per month	Enhanced service level. (Additional service of 240L Black lid container(s) serviced on the same day as the normal weekly service. Per fixed agreement - not variable).	y	178.52	**185.22**	6.70	3.75%
Three times per week for cluster	per month	Account to property owner. Basic container service (weekly service is 3x 240L Black lid container per week).	y	535.48	**555.57**	20.09	3.75%
Five times per week for cluster	per month	Account to property owner. Basic container service (weekly service is 5x 240L Black lid container per week).	y	892.78	**926.26**	33.48	3.75%
Black lid 240L container service (R/blacklid) - Non-Residential properties							
240L container (1 per week)	Per month	Account to property owner. Container service delivered to non-residential areas (Weekly service is 1x 240L Black lid container per week.).	y	213.30	**221.30**	8.00	3.75%
240L container (3 per week)	Per month	Account to property owner. Container service thrice per week.	y	639.48	**663.48**	24.00	3.75%
240L container (5 per week)	Per month	Account to property owner. Container service five times per week.	y	1 066.17	**1 106.17**	40.00	3.75%
Refuse Availability - Vacant land							
Availability charge on vacant land	Per month	All vacant erven subjected to Availability Charge	y	105.74	**109.74**	4.00	3.78%
Disposal Services							
General Waste	Per metric ton or part thereof	Applicable to all disposal sites, transfer stations and compost plants	y	728.00	**758.35**	30.35	4.17%
Special/Hazardous waste	Per metric ton or part thereof	As determined by the site weighbridge. Applicable for disposal at Vissershok landfill only. Subject to prior permitting.	y	964.70	**1 004.96**	40.26	4.17%
Builders Rubble	Per metric ton or part thereof	Applicable to all Landfill Sites	y	30.09	**31.30**	1.22	4.05%

1.5.4 Sale of Electricity and impact of tariff increases (refer Annexure 4)

The proposed revisions to the tariffs have been formulated in accordance with the City's Tariff and Rates Policy and complies with Section 74 of the Municipal Systems Act (MSA).

In terms of Section 75A of the MSA, any fees, charges or tariffs, which a municipality may wish to levy and recover in respect of any function or service of the municipality, must be approved by a resolution passed by the municipal council with a supporting vote of a majority of its members.

The Electricity Regulation Act 4 of 2006 requires that proposed revisions to the electricity consumption-based tariffs be submitted to the National Energy Regulator of South Africa (NERSA) for approval prior to implementation. On 11 May 2026, NERSA approved the City of Cape Town's regulated tariffs in line with the tariff application submitted.

The Consumptive Tariff Schedule includes a note indicating that tariffs are applied in accordance with the terms and conditions as contained in the Electricity Tariff Policy.

The proposed tariffs are shown in the Tariffs, Fees and Charges Book (Annexure 6).

The ensuing table shows the comparison between current and proposed electricity charges (residential consumption) for the 2026/27 financial year.

Table 16 – Comparison between current and proposed electricity charges (residential consumption)

Category	Unit	Steps	VAT (Yes/No)	Current 2025/26 c/kWh (excl VAT)	Proposed 2026/27 c/kWh (excl VAT)	Difference (Increase)	Percentage change
Lifeline INCLUDING FBE portion	Energy Charge (c/kWh)	0-600kWh	y	226.53	246.12	19.59	8.65%
		600.1+ kWh	y	226.53	246.12	19.59	8.65%
Domestic	Service Charge (R)	Per Day	y	1.97	2.14	0.17	8.63%
	Energy Charge (c/kWh)	0-600kWh	y	339.95	359.82	19.87	5.84%
		600.1+ kWh	y	404.13	429.48	25.35	6.27%
Home User	Service Charge (R)	Per Month	y	339.89	368.96	29.07	8.55%
	Energy Charge (c/kWh)	0-600kWh	y	293.62	309.52	15.90	5.42%
		600.1+ kWh	y	384.23	407.88	23.65	6.16%

The average tariff increase across all customer categories, including commercial customers, will amount to 5.83% in 2026/27, which is 3.18 percentage points lower than the approved Eskom increase to municipalities.

The purchase of electricity from customers will be managed via an Electricity Surplus Agreement signed with these customers. These contracts/agreements will impose financial obligation on the City for a period longer than the three (3) financial years covered in the 2026/27 MTREF. The proposed contract/agreements will be published, as part of the MFMA Section 33 process, for comments once the SCM process has been concluded.

1.5.5 Overall impact of tariff increases on households

The following table shows the overall expected impact of tariff increases for a single 'middle income' household, a single 'affordable' household and a single 'indigent household receiving free basic services'.

Table 17 – Impact of tariff increases on households (MBRR Table SA14)

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework			
Rand/cent	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27 % incr.	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Monthly Account for Household - 'Middle Income Range'										
Rates and services charges:										
Property rates	211.47	130.69	138.15	149.15	149.15	149.15	(68.67%)	46.73	49.54	53.57
Electricity: Basic levy	–	–	–	59.90	59.90	59.90	8.55%	65.02	70.70	77.42
Electricity: Consumption	2 817.98	3 313.92	3 691.96	3 656.22	3 656.22	3 656.22	6.03%	3 876.84	4 215.26	4 615.72
Water: Basic levy	65.44	71.07	75.90	54.68	54.68	54.68	64.83%	90.13	102.75	117.13
Water: Consumption	822.53	893.18	953.98	1 107.47	1 107.47	1 107.47	7.85%	1 194.42	1 361.70	1 552.41
Sanitation: Basic Levy	–	–	–	25.72	25.72	25.72	91.56%	49.27	56.17	64.03
Sanitation	518.65	563.24	601.57	581.05	581.05	581.05	9.82%	638.09	727.52	829.25
Refuse removal	149.13	157.30	166.26	178.52	178.52	178.52	(22.16%)	138.96	148.44	155.13
City-wide Cleaning	–	–	–	7.79	7.79	7.79	(100.0%)	–	–	–
Other	–	–	–	–	–	–	–	–	–	–
sub-total	**4 585.20**	**5 129.39**	**5 627.82**	**5 820.50**	**5 820.50**	**5 820.50**	**4.80%**	**6 099.47**	**6 732.07**	**7 464.66**
VAT on Services	656.06	749.81	823.45	850.70	850.70	850.70	6.72%	907.91	1 002.38	1 111.66
Total large household bill:	**5 241.26**	**5 879.20**	**6 451.27**	**6 671.20**	**6 671.20**	**6 671.20**	**5.0%**	**7 007.38**	**7 734.45**	**8 576.32**
% increase/-decrease	**–**	**12.2%**	**9.7%**	**3.4%**	**–**	**–**	**47.8%**	**5.0%**	**10.4%**	**10.9%**
Monthly Account for Household - 'Affordable Range'										
Rates and services charges:										
Property rates	105.73	26.14	27.63	29.83	29.83	29.83	(100.0%)	–	–	–
Electricity: Basic levy	–	–	–	59.90	59.90	59.90	8.55%	65.02	70.70	77.42
Electricity: Consumption	1 296.95	1 525.20	1 698.70	1 699.75	1 699.75	1 699.75	5.84%	1 799.10	1 956.15	2 142.00
Water: Basic levy	65.44	71.07	75.90	–	–	–	–	–	–	–
Water: Consumption	664.83	721.93	771.08	890.27	890.27	890.27	(100.0%)	–	–	–
Sanitation	418.40	454.40	485.30	466.26	466.26	466.26	(100.0%)	–	–	–
Refuse removal	149.13	117.94	124.69	133.91	133.91	133.91	(100.0%)	–	–	–
City-wide Cleaning	–	–	–	4.03	4.03	4.03	(100.0%)	–	–	–
Other	–	–	–	–	–	–	–	–	–	–
sub-total	**2 700.48**	**2 916.67**	**3 183.31**	**3 283.95**	**3 283.95**	**3 283.95**	**(43.2%)**	**1 864.12**	**2 026.85**	**2 219.42**
VAT on Services	389.21	433.58	473.35	488.12	488.12	488.12	(42.72%)	279.62	304.03	332.91
Total small household bill:	**3 089.70**	**3 350.25**	**3 656.66**	**3 772.07**	**3 772.07**	**3 772.07**	**(43.2%)**	**2 143.74**	**2 330.88**	**2 552.33**
% increase/-decrease	**–**	**8.4%**	**9.1%**	**3.2%**	**–**	**–**	**(1 467.8%)**	**(43.2%)**	**8.7%**	**9.5%**
Monthly Account for Household - 'Indigent' Household receiving free basic services										
Rates and services charges:										
Property rates	–	–	–	–	–	–	–	–	–	–
Electricity: Basic levy	–	–	–	–	–	–	–	–	–	–
Electricity: Consumption	508.40	597.87	670.02	736.22	736.22	736.22	8.65%	799.89	869.73	952.35
Water: Basic levy	–	–	–	–	–	–	–	–	–	–
Water: Consumption	–	–	–	–	–	–	–	–	–	–
Sanitation	–	–	–	–	–	–	–	–	–	–
Refuse removal	–	–	–	–	–	–	–	–	–	–
City-wide Cleaning	–	–	–	–	–	–	–	–	–	–
Other	–	–	–	–	–	–	–	–	–	–
sub-total	**508.40**	**597.87**	**670.02**	**736.22**	**736.22**	**736.22**	**8.6%**	**799.89**	**869.73**	**952.35**
VAT on Services	76.26	89.68	100.50	110.43	110.43	110.43	8.65%	119.98	130.46	142.85
Total small household bill:	**584.66**	**687.55**	**770.52**	**846.66**	**846.66**	**846.66**	**8.6%**	**919.87**	**1 000.19**	**1 095.20**
% increase/-decrease	**–**	**17.6%**	**12.1%**	**9.9%**	**–**	**–**	**(12.5%)**	**8.6%**	**8.7%**	**9.5%**

*Middle Income Range: Based on property value of R700 000, 1000kWh electricity and 30kl water

*Affordable Range: Based on property value of R500 000 and R700 000, 500 kWh electricity and 25kl water

*Indigent' Household receiving free basic services: Based on property value of R300 000, 350kWh electricity and 20kl water (25 kWh electricity, 15 kl water free, and 10.5kl sanitation services per month)

1.6 Operating Expenditure Framework

The City's expenditure for the 2026/27 budget and MTREF is informed by the Long-Term Financial Plan (LTFP) strategy of getting to a realistic, deliverable MTREF within a revenue envelope, which is credible and affordable to its ratepayers, consumptive users and stakeholders. This strategy is discussed in detail in the *Overview of budget assumptions applied to the 2026/27 MTREF* section on page 118.

A differentiated budgeting approach, principles of cost containment, elimination of wasteful expenditure and reprioritisation of spending were some of the technical imperatives when preparing the 2026/27 MTREF.

Based on the 2024/25 outcomes/past year's performance the following budget principles were applied:

- No increase was applied to operational costs, contracted services, and inventory consumed (excluding water inventory) for all directorates for the three years of the MTREF;
- No increases on overtime across all directorates; and
- Differentiated parameters were applied to repairs and maintenance based on the nature of expenditure, the nature of service department, and previous performance.

During the Strategic Management Framework (SMF) process various directorates indicated budget gaps to deliver to the City's Strategy, and the chart below reflects service enhancements that were included in the 2026/27 operating budget.

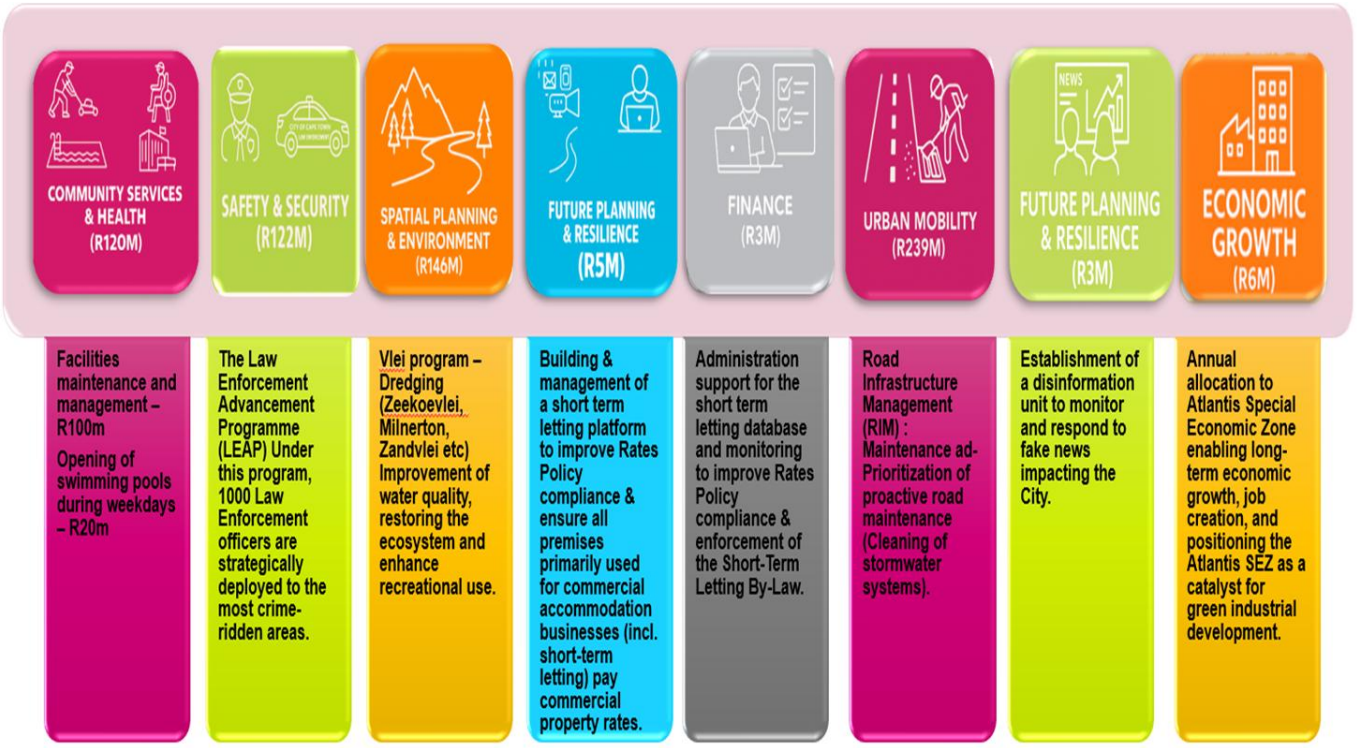


Figure 8: Service enhancements approved for 2026/27

The following table shows operating expenditure, classified by main type, over the 2026/27 MTREF.

Table 18 – Summary of operating expenditure by main type

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Expenditure									
Employee related costs	15 261 344	17 107 614	18 529 593	20 889 090	20 813 755	20 813 755	22 171 720	23 483 170	24 944 040
Remuneration of councillors	176 064	183 030	185 833	197 729	198 376	198 376	207 204	218 082	229 532
Bulk purchases - electricity	11 812 158	13 941 386	16 333 059	17 755 086	17 755 086	17 755 086	18 976 300	20 528 600	22 284 500
Inventory consumed	5 689 936	6 655 014	7 080 092	7 899 755	7 829 902	7 829 902	8 197 463	9 179 640	10 326 631
Debt impairment	854 246	646 452	(935 100)	3 217 478	3 178 514	3 178 514	2 622 547	2 719 088	2 855 026
Depreciation, amortisation and impairment	3 259 524	3 495 788	3 788 203	3 974 164	3 996 121	3 996 121	4 224 161	4 611 898	4 981 544
Interest, Dividends and Rent on Land	773 586	830 942	854 238	1 433 844	1 073 376	1 073 376	1 259 045	1 656 783	2 165 394
Contracted services	8 913 196	9 500 850	9 963 588	11 100 541	11 182 747	11 182 747	11 346 964	11 365 973	11 295 190
Transfers and subsidies	377 101	359 818	373 494	388 523	411 354	411 354	339 257	313 902	280 986
Irrecoverable debts written off	2 167 322	2 222 618	3 996 428	123 202	198 594	198 594	863 025	863 025	863 025
Operational costs	2 755 259	3 114 959	3 494 466	3 763 000	3 849 117	3 849 117	3 889 163	4 212 720	4 473 305
Disposal of Fixed and Intangible Assets	37 655	11 729	40 757	2 500	2 582	2 582	2 551	2 551	2 551
Other Losses	450 154	380 448	363 650	532 092	481 931	481 931	520 728	599 374	689 928
Total Expenditure	**52 527 547**	**58 450 649**	**64 068 302**	**71 277 006**	**70 971 456**	**70 971 456**	**74 620 128**	**79 754 806**	**85 391 651**

Employee related costs amounts to R22 172 million in 2026/27, which equates to 29.7% of the total operating expenditure. The year-on-year increase of 6.1% is as a result of the cost of living increase of 4.75% as per South African Local Government Bargaining Council (SALGBC) agreement, staff costs funded from the Operating Grants & Donations and continuous investment in the Law Enforcement Advancement Programme (LEAP).

The cost associated with the remuneration of councillors is determined by the Minister of Co-Operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). A 4.45% increase is provided in the 2026/27 budget.

Provision for Debt Impairment equates to R2 623 million in 2026/27 and increases to R2 855 million in 2028/29 based on projected collection rates and the management of debt through the City's Credit Control & Debt Collection Policy.

Budgeted appropriations for Depreciation and Amortisation, which is linked to the capitalisation rate of assets, total R4 224 million for 2026/27. The calculation of depreciation on new capital expenditure is based on variables such as asset class and the lifespan of the asset depending on its nature. Depreciation of existing assets is calculated based on simulated financial system (SAP) data, which reflects actual values per annum. Assets under construction (AUC) are calculated based on asset class lifespan and projected capitalisation dates.

Interest consists primarily of the budgeted interest on long-term borrowing (cost of capital) as part of the 2026/27 operating expenditure. The increase over the 2026/27 MTREF is driven by new loans, which will be taken up to fund the City's capital programme, and related projected interest loan service charges over this period.

Budgetary provision for Bulk Purchases - Electricity amounts to R18 976 million. This provision is for the purchase of electricity from Eskom and annual price increases have been factored into the budget appropriations, which in turn impacts on the tariff requirements for these tariff-based services.

Inventory consumed caters for sundry items such as bulk water, fuel, materials for maintenance, cleaning materials and chemicals. This category is projected at R8 197 million in 2026/27 increasing to R10 327 million by 2028/29.

Contracted services include provisions for repairs and maintenance, and additional allocations for service delivery enhancements. Expenditure levels are projected at R11 347 million in 2026/27 reducing to R11 295 million in 2028/29.

Total Operational costs of R3 889 million for 2026/27 includes provisions for, inter alia:

- Collection costs – R236 million
- Operating leases – R350 million
- Premiums Unicity Insurance Programme – R132 million
- Software licences: Upgrade/Protection – R537 million
- Specialised Information Technology services – R263 million
- Electricity costs – R317 million
- Indigent Relief: Electricity (Eskom) – R252 million
- Uniform and protective clothing – R178 million
- Levy: Skills Development – R144 million
- Motor Claims – R80 million

Below is a graphical breakdown of the expenditure categories for 2026/27.

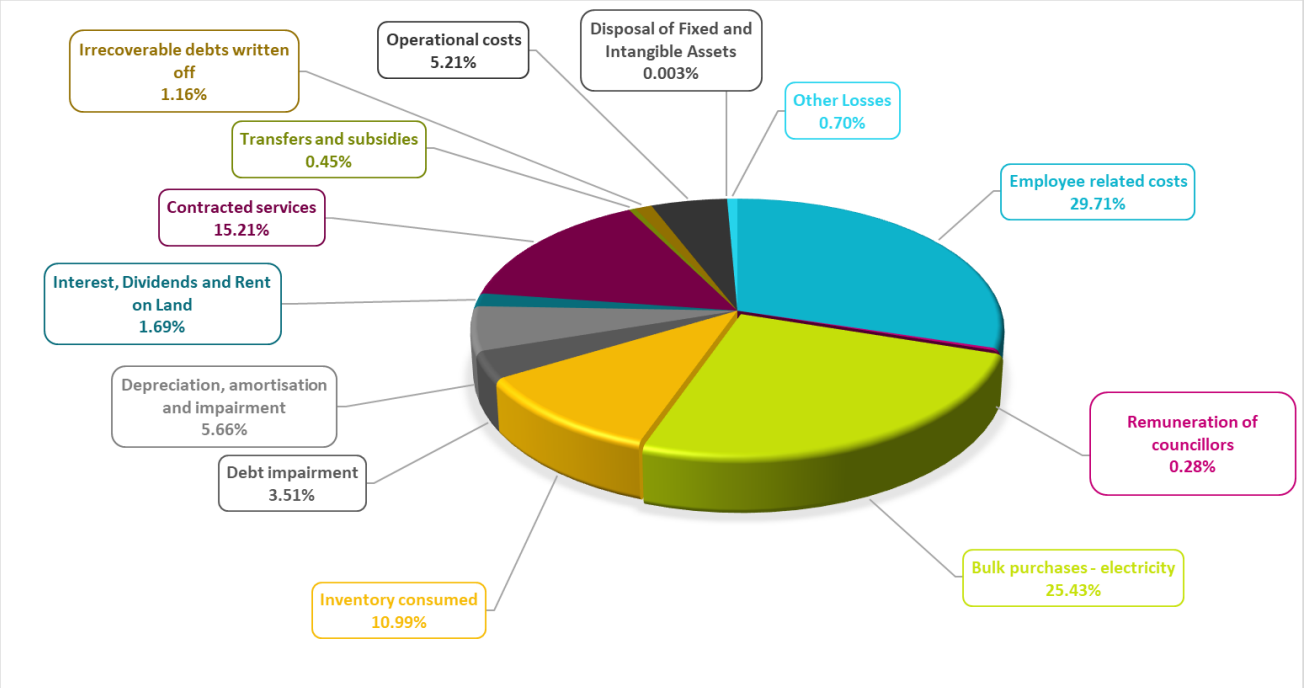


Figure 9: Operational expenditure categories for 2026/27

1.6.1 Priority given to Repairs & Maintenance

The City acknowledges its obligation to optimally preserve its extensive asset base and recognises current inherent backlogs in this regard. Repairs and maintenance growth is based on the previous year's actual expenditure, service delivery needs and efficiencies identified.

A CPI + 2% growth was applied to Community Services & Health directorate.

A CPI + 1% growth was applied to the following directorates: Human Settlements, Corporate Services: Fleet & Facilities Management departments, Urban Mobility, Urban Waste Management and Water & Sanitation.

A CPI growth was applied to the following directorates: Energy and Spatial Planning & Environment.

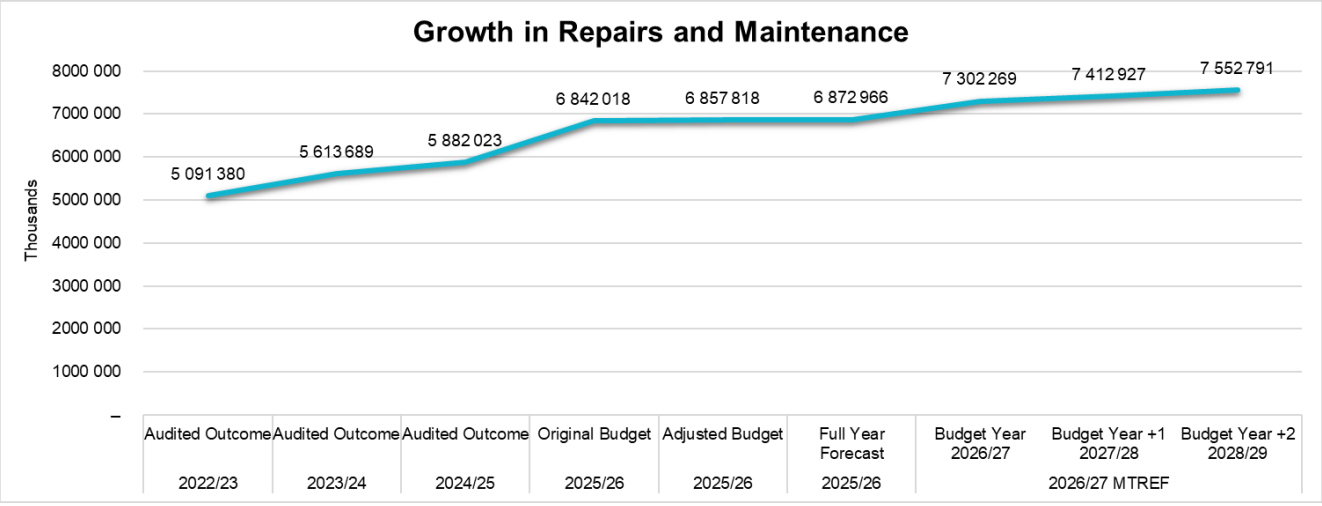
Zero growth was applied to the following directorates: Economic Growth, Finance, Safety & Security, Future Planning & Resilience, Office of the City Manager, and Corporate Services (excluding Fleet and Facilities Management).

Furthermore, an additional allocation of R239 million for, Roads Infrastructure Management maintenance has been included within Urban Mobility directorate.

In terms of the MBRR, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain expenditure components i.e. employee related costs, inventory consumed, contracted services and operational costs. Considering these cost drivers, the ensuing table is a consolidation of the total expenditure associated with repairs and maintenance.

Table 19 – Operational repairs and maintenance

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Repairs and Maintenance by Expenditure Item									
Employee related costs	1 257 716	1 607 829	1 708 817	2 280 782	2 183 572	2 183 572	2 314 825	2 411 382	2 509 682
Inventory Consumed (Project Maintenance)	429 022	480 841	466 908	576 395	566 882	551 041	589 218	612 055	635 242
Contracted Services	3 144 809	3 220 537	3 501 668	3 696 096	3 831 913	3 866 055	4 075 443	4 054 602	4 060 498
Operational Costs	259 834	304 482	204 630	288 745	275 450	272 298	322 783	334 888	347 370
Total Repairs and Maintenance Expenditure	**5 091 380**	**5 613 689**	**5 882 023**	**6 842 018**	**6 857 818**	**6 872 966**	**7 302 269**	**7 412 927**	**7 552 791**



The repairs and maintenance allocation for 2026/27 is R7 302 million. The allocations reflect the differentiated approach to repairs and maintenance of different line functions.

In addition, these allocations provide for the full cost absorption method applied to calculate labour unit price, and the increases in activity prices based on the total cost of employment (TCOE) of direct labour workers.

Repairs and maintenance by expenditure type for 2026/27 is shown below.

Repairs and Maintenance expenditure categories	2026/27 R'000
Employee related costs	2 314 825
Inventory Consumed (Project Maintenance)	589 218
Contracted Services	4 075 443
Operational Costs	322 783
Total	**7 302 269**

Figure 10: Repairs and maintenance split by expenditure type

Repairs and maintenance by directorate for 2026/27 is shown below.

Repairs and Maintenance per Directorate	2026/27 R'000	%R&M budget allocated
Water & Sanitation	2 393 897	33%
Urban Mobility	1 511 793	21%
Energy	1 076 591	15%
Community Services & Health	996 141	14%
Corporate Services	603 226	8%
Human Settlements	282 477	4%
Urban Waste Management	235 797	3%
Other Directorates	202 347	3%
Total	**7 302 269**	**100%**

Figure 11: Repairs and maintenance split by directorate

1.7 Capital Expenditure

1.7.1 Capital Funding Sources

The capital budget will be funded from the following major funding sources.

Table 20 – Capital budget funding sources

Major Capital Funding Sources R Thousand	Budget 2026/27
Capital Grants & Donations (CGD)	4 613 110
Capital Replacement Reserve (CRR)	1 186 889
External Financing Fund (EFF)	7 117 296
Revenue (Internal funding source)	169 246
Total	**13 086 540**

Capital Grants and Donations (CGD)

Capital Grants & Donations represent R4 613 million or 35.3% of the 2026/27 capital funding and consist largely of national- and provincial allocations. Of the R4 613 million that the City will receive in grants, R4 469 million or 96.9% will be from national government, while R8,8 million or 0.2% will be from provincial government. It should be noted that projects funded from national- and provincial government grants must conform to specific conditions as per the respective grant frameworks. The remainder of R135 million or 2.9% will be from the Private Sector Finance.

The various capital grants and donations expected over the MTREF are shown in the ensuing table.

Table 21 – Capital grants and donations expected over the MTREF

Capital Grants and Donations R Thousand	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Minerals and Energy: Integrated National Electrification Programme (Municipal) Grant	5 900	6 900	6 970
National Treasury: Infrastructure Skills Development Grant	1 000	1 000	1 080
National Treasury: Informal Settlements Upgrading Partnership Grant: Municipalities	495 847	572 675	592 931
National Treasury: Neighbourhood Development Partnership Grant	52 200	56 111	65 223
Transport: Public Transport Network Grant	581 140	173 974	196 169
National Treasury: Public Transport Network: Budget Facility for Infrastructure Grant	1 776 000	766 000	–
National Treasury: Urban Development Financing Grant	1 232 645	1 388 810	1 808 659
National Treasury: Urban Settlements Development Grant	324 137	313 994	275 715
Cultural Affairs and Sport: Library Services: Metro Library Grant	6 377	6 440	6 505
Provincial Government: Municipal Accreditation and Capacity Building Grant	–	270	–
Western Cape Department of Education: Schools Resource Officers	2 402	–	–
Private Sector Finance	135 461	109 292	69 874
Grand Total	**4 613 110**	**3 395 466**	**3 023 127**

The largest grant is the Public Transport Network Grant Budget Facility for Infrastructure (PTNG-BFI), for the IRT Phase 2A rollout. The second biggest grant is the Urban Development Financing Grant (UDFG), which supports spatially targeted urban development in metropolitan municipalities. It consolidates previous urban grants to address under investment in infrastructure and technical capacity gaps, while boosting resilient infrastructure investment and financial stability. As a performance-based funding mechanism, the grant rewards metros that implement credible reform strategies as part of the Metro Trading Services Reform programme, achieve key institutional milestones, and demonstrate measurable improvements in service delivery and financial performance. The grant enables the City to substitute portions of internal funding, such as loan financing and allocations from the Capital Replacement Reserve (CRR), for selected capital projects, optimising resources while maintaining essential service delivery.

For purposes of the 2026/27 budget compilation, national allocations are based on the Division of Revenue Bill (B5-2026), dated 25 February 2026.

The Provincial Gazette Extraordinary 9206, dated 12 March 2026 for the 2026/27 financial year was not available at the time of finalising the tabled budget in March. These amendments to the provincial allocations have since been incorporated to be tabled for approval.

Capital Replacement Reserve (CRR)
Funding from the CRR represents R1 187 million or 9.1% of the 2026/27 capital funding.

The City will continue to make CRR funding available in 2026/27 in support of, *inter alia*, the following priorities:

- Traffic congestion relief programme
- Ward allocations
- Electricity generation and distribution equipment, electricity generation and distribution facilities, SCADA master station upgrade and systems, vehicles, street lighting, electrification, LED refurbishment, medium voltage infrastructure refurbishment, meter replacement etc.
- New Water Plan
- Fleet & Plant: Replacement from the proceeds of sale of assets
- Replace & Upgrade Sewer Network
- Construction Contingencies provision

External Financing Fund (EFF)
The most significant source of funding of the capital budget is the EFF, which amounts to R7 117 million and represents 54.4% of the total capital funding requirement in 2026/27.

The City will continue to invest substantially in its capital investment programme in order to assist with growing the local economy on a direct and indirect basis. The City reviewed its cash position in relation to its capital investment programme and will take up borrowings amounting to R5 000 million.

Revenue
The smallest source of funding of the capital budget is Revenue. It amounts to R169 million or 1.3% of the total proposed capital budget for 2026/27.

1.7.2 Infrastructure investment in the City

It is widely accepted that metropolitan cities are the growth instruments of the national and local economy by way of providing for asset renewal/upgrade as well as investing in new infrastructure. One of the main tools at metropolitan cities' disposal is rates and tariff increases, which are set to take into consideration the requirement for appropriate funding of its capital budgets in order to implement infrastructure to support infrastructure-led economic growth. The city is focusing on infrastructure projects that support the "Urban Inner Core" and expand the built footprint, including in areas like Cape Town-, Bellville-, Wynberg/Claremont-, Philippi-, and Somerset West Central Business Districts.

At a local level, the City remains the driver of the economy in the Western Cape, 66% of the Western Cape population resides in the City of Cape Town (CoCT = 5 030 497 people versus WC = 7 627 688; Source: Statistics SA Mid-Year Population Estimates 2025) and remains the second largest metro by population numbers in South Africa. It is widely accepted that infrastructure investment is an enabler to stimulate economic growth, hence the City's commitment to invest in infrastructure.

The City's proposed capital expenditure will result in direct and indirect revenue generating assets.

In a municipal context, a revenue generating asset is an asset that will increase the revenue base of the municipality, for example, construction of bulk water infrastructure to a new suburb/township where the municipality will be able to bill and collect revenue. Direct revenue generating assets are generally service delivery linked assets within the municipality's trading services.

Indirect revenue generating assets are the balance of capital expenditure-related assets and are associated with, for example, road infrastructure, halls, parks, ERP systems etc. The below graph shows that in the 2026/27 financial year, just over R6 881 million or 52.6% of the total proposed capital expenditure will acquire direct revenue generating assets, increasing to R7 797 million or 53.1% in 2027/28, and R7 822 million or 62.2% in 2028/29.

The ensuing graph provides an indication of direct and indirect revenue generating assets over the MTREF.

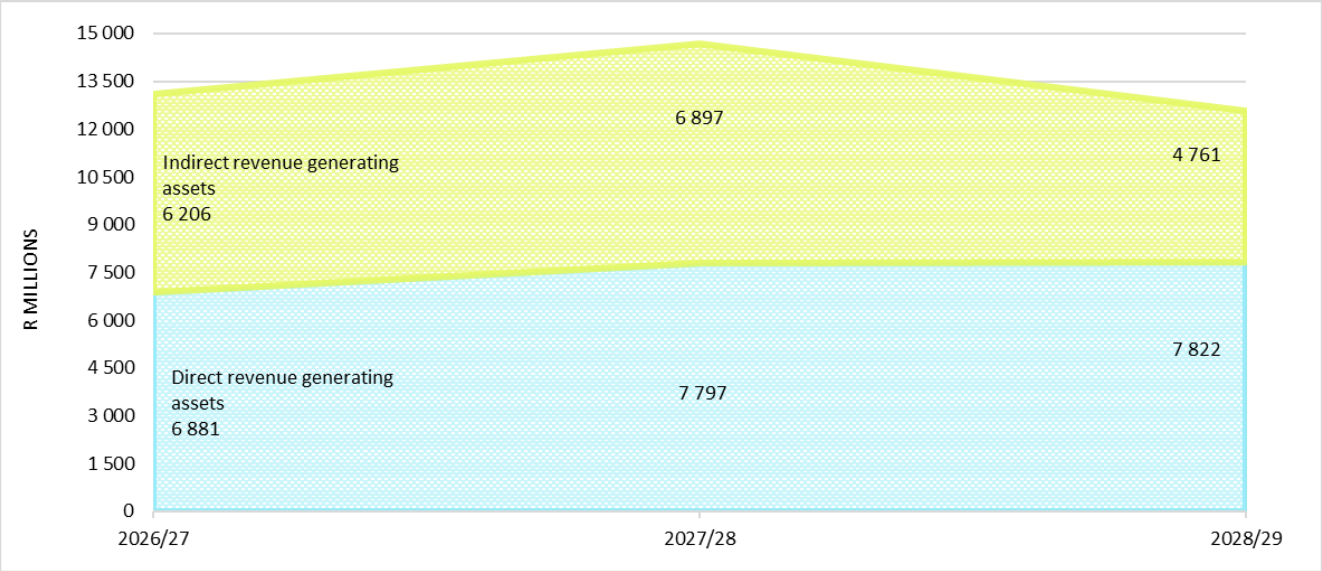


Figure 12: Direct and indirect revenue generating assets over the MTREF

The ensuing table clearly indicates that expenditure emphasis is still on those votes/directorates responsible for infrastructure development e.g. Water & Sanitation, Urban Mobility, Energy, Human Settlements, and Urban Waste Management.

Table 22 – Capital budget per vote over the 2026/27 MTREF

Vote Description	Current Year 2025/26		2026/27 Medium Term Revenue & Expenditure Framework					
R thousand	Adjusted Budget	%	Budget Year 2026/27	%	Budget Year +1 2027/28	%	Budget Year +2 2028/29	%
Vote 1 - Community Services & Health	336 481	2.5%	376 209	2.9%	558 034	3.8%	384 777	3.1%
Vote 2 - Corporate Services	742 243	5.5%	642 101	4.9%	1 876 746	12.8%	631 228	5.0%
Vote 3 - Economic Growth	138 195	1.0%	84 703	0.6%	160 256	1.1%	111 456	0.9%
Vote 4 - Energy	1 360 754	10.1%	1 521 424	11.6%	1 832 102	12.5%	2 063 123	16.4%
Vote 5 - Finance	125 343	0.9%	27 661	0.2%	149 105	1.0%	56 068	0.4%
Vote 6 - Future Planning & Resilience	21 816	0.2%	14 766	0.1%	5 810	0.0%	3 581	0.0%
Vote 7 - Human Settlements	1 440 465	10.7%	966 583	7.4%	941 437	6.4%	939 916	7.5%
Vote 8 - Office of the City Manager	18 484	0.1%	3 434	0.0%	66 749	0.5%	52 169	0.4%
Vote 9 - Safety & Security	426 282	3.2%	207 259	1.6%	400 154	2.7%	504 880	4.0%
Vote 10 - Spatial Planning & Environment	459 112	3.4%	309 756	2.4%	248 388	1.7%	260 443	2.1%
Vote 11 - Urban Mobility	3 021 950	22.4%	3 057 544	23.4%	1 888 876	12.9%	1 096 897	8.7%
Vote 12 - Urban Waste Management	448 947	3.3%	488 176	3.7%	652 704	4.4%	1 063 501	8.5%
Vote 13 - Water & Sanitation	4 935 490	36.6%	5 386 924	41.2%	5 913 560	40.2%	5 415 191	43.0%
Total Capital Expenditure - Vote	**13 475 562**	**100%**	**13 086 540**	**100%**	**14 693 922**	**100%**	**12 583 229**	**100%**

The ensuing chart shows the capital budget per vote for 2026/27.

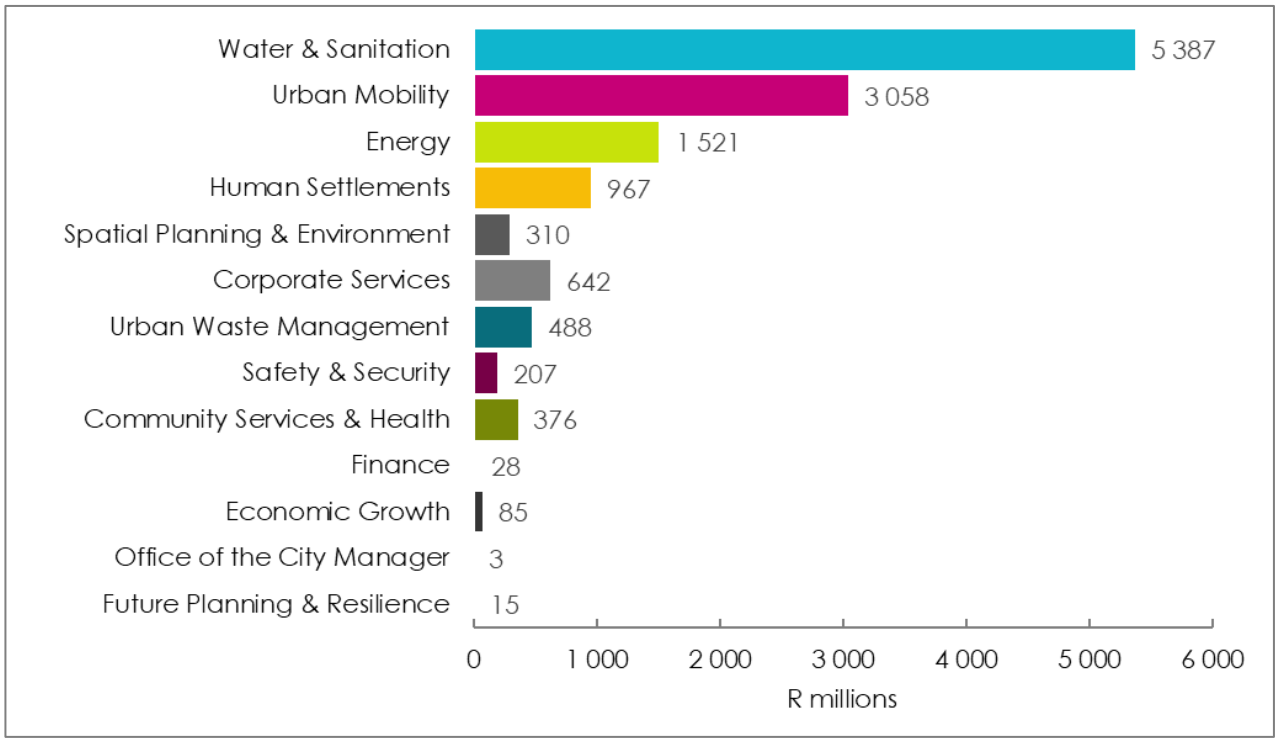


Figure 13: 2026/27 Capital budget per vote

The Water & Sanitation Directorate receives the largest allocation of R5 387 million (41.2%), the second highest allocation of R3 058 million (23.4%) is made to the Urban Mobility Directorate, followed by R1 521 million (11.6%) to the Energy Directorate, R967 million (7.4%) to the Human Settlements Directorate, and R642 million (4.9%) to the Corporate Services Directorate.

Some of the highlights in the 2026/27 MTREF, as listed per directorate, are:

- **Community Services & Health Directorate**
  - Swimming pool redevelopment, general upgrade of existing swimming pools, and swimming pool equipment across the City:
    - Ravensmead Pool Upgrade - R6,5 million in 2026/27
    - Long Street Pool upgrade - R1 million in 2026/27 and R2 million in 2027/28
    - Sea Point Pool upgrade - R1 million in 2026/27, R2 million in 2027/28 and R4 million in 2028/29
    - Vulindlela Pool upgrade - R385 600 in 2026/27, R1,077 million in 2027/28 and R14,969 million in 2028/29
    - Minor Swimming Pool Upgrades City-wide - R20 million for each year of the 3-year MTREF

  - Homeless accommodation extensions to address homelessness across the City, including additional bed space at homeless shelters (managed by NGOs) and development of new safe spaces:
    - Wynberg Homeless Accommodation Extension - R615 000 in 2026/27 and R11,385 million in 2027/28
    - Kuilsriver Safe Space Development - R1,1 million in 2026/27 and R15 million in 2027/28
    - District Six Homeless Accommodation Extension - R4,75 million in 2026/27 and R2,25 million in 2027/28
    - Oasis Homeless Infrastructure Upgrade - R3,16 million in 2026/27, R3,69 million in 2027/28 and R2,15 million in 2027/28

- Paint City Safe Space Development - R500 000 in 2026/27, R12,5 million in 2027/28 and R5 million in 2028/29

- Upgrading and enhancement of community halls and integrated recreational facilities include:
  - Recreation Hubs Equipment: Additional - R400 000 in 2026/27
  - Bardale Multi-Purpose Centre: Mobile Stage - R70 000 in 2026/27
  - Eersteriver Multi-Purpose Centre Sound Equipment - R80 000 in 2026/27
  - Huguenot Square Hall: Air Conditioners - R180 000 in 2026/27
  - Leibrandt v Niekerk Hall: Kitchen Equipment - R40 000 in 2026/27
  - Leibrandt v Niekerk Hall: Kitchen Upgrade - R220 000 in 2026/27
  - Uitsig Community Hall: Industrial Stove - R55 000 in 2026/27
  - Enkanini Integrated Recreation Facility - R1,8 million in 2026/27
  - Gugulethu Integrated Recreation Facility - R100 000 in 2026/27 and R7,9 million in 2027/28
  - Hartleyvale Stadium Upgrade Phase 2 - R1,1 million in 2026/27, R4,9 million in 2027/28 and R11,7 million in 2028/29
  - Upgrade Princessvlei - R175 627 in 2026/27
  - Rebuild Parkwood Community Hall - R1 million in 2026/27, R6,7 million in 2027/28 and R12,3 million in 2028/29
  - Elsiesrivier Integrated Recreation Facility: New pump room building - R3,9 million in 2026/27
  - Edgemead Community Hall: Ablution Upgrade - R90 000 in 2026/27
  - Eersteriver Multi-Purpose Centre Upgrade - R60 000 in 2026/27

- Library Books, Periodicals & Subscriptions for 102 libraries across the City - R15,3 million in 2026/27, R13,1 million in 2027/28 and R13,8 million in 2028/29.

- Replacement and additional library equipment including IT equipment, furniture, gaming equipment, audio visual equipment, etc. for various libraries across the City - R18,9 million in 2026/27, R24,5 million in 2027/28, and R10,8 million in 2028/29.

- Library upgrades and extensions:
  - Library upgrades and extensions City-wide - R140 007 in 2026/27, R3,2 million in 2027/28 and R2,7 million in 2028/29
  - Lwandle Community Library Upgrade - R11,4 million in 2026/27
  - Rebuild of Suider Strand Library - R20 million in 2026/27, R19,9 million in 2027/28 and R23,9 million in 2028/29
  - Browns Farm Library Restoration - R6,3 million in 2026/27

- Some parks and public spaces upgrades:
  - Strandfontein Pavilion refurbishment - R9 million in 2026/27, R143,3 million in 2027/28 and R128,4 million in 2028/29
  - Lupin Crescent Park Upgrade - R15,6 million in 2026/27
  - Batavia Street Fynbos Area: Pathway - R500 000 in 2026/27
  - Boston Park Upgrade - R650 000 in 2026/27
  - Burgundy Park Multi-Purpose Court - R700 000 in 2026/27
  - Disa Park Netball Court - R650 000 in 2026/27
  - Dolomite Park Multi-Purpose Court - R800 000 in 2026/27

- Frikkie Knoetze Arboretum Footpath - R465 000 in 2026/27
- Gordons Road Park Upgrade - R500 000 in 2026/27
- Inkabave Park Upgrade - R400 000 in 2026/27
- Okavango Road Median Upgrade - R490 000 in 2026/27
- Perseverance Park Upgrade - R877 500 in 2026/27
- The Hague & Roosendal public open space gym equipment - R500 000 in 2026/27, and
- Upgrade of community parks City-wide - R2 million in 2026/27 and R4 million in 2027/28 and 2028/29, respectively.

- Enhancement of local community sport facilities such as:
  - Site C Stadium: Upgrade - R400 000 in 2026/27
  - Facility upgrades: SASREA compliance City-wide - R15 million in 2026/27
  - Morningstar Sports Ground Upgrade - R820 000 in 2026/27
  - Gustrouw Sport Ground Upgrade - R450 000 in 2026/27
  - Blue Downs regional recreational hub (RRH) synthetic pitch - R8 million in 2026/27
  - Vygieskraal Stadium Cycling Track - R20 million in 2026/27
  - Westridge RRH synthetic pitch - R3,8 million in 2026/27
  - Yeoville Sport Ground wall reconstruction - R2,3 million in 2026/27, R1,9 million in 2027/28 and R630 780 in 2028/29

- Cemetery upgrades - R73 million in 2026/27 which is part of the Cemetery Expansion Program and includes Houtbay and Klip Road extensions.

- Spencer Road Clinic Upgrade - R6,4 million in 2026/27 and R9,9 million in 2027/28 to address space and infrastructure constraints and to ensure compliance with Ideal Clinic standards.

- **Corporate Services Directorate**
  - IT: Corporate Application Refresh Infrastructure (CAR) Finance and Operational Core Software - R154,5 million in 2026/27, R752,6 million in 2027/28 and R181,2 million in 2028/29 The business goal of the project is the replacement or upgrade of the City's Financial and Operational Core Information Technology software/systems with the latest available solutions which should come with easy to operate, effective and reliable functionality, i.e. the replacement or upgrade of SAP ECC6.0 to SAP S/4HANA. The system will meet both the Financial and Operational regulatory requirements as well as the business requirements of the City.

  - Corporate Fleet & Plant replacement including specialised fleet - R224 million in 2026/27, R171,4 million in 2027/28 and R120 million in 2028/29.

  - Facilities Upgrade: Bellville Theatre - R26,4 million in 2026/27 and R1,2 million in 2027/28 to ensure compliance in respect of mechanical, electrical and fire aspects.

  - Various security hardening projects within the Citizen Interface and Facilities Management departments - R33,4 million in 2026/27 and R3,6 million in 2027/28.

- **Economic Growth Directorate**
  - Athlone Stadium Upgrade - R18,2 million in 2026/27, R14,9 million in 2027/28 and R48 million in 2028/29 which will include:
    - Installation of a scoreboard screen
    - Refurbishing through waterproofing
    - Replacement of spectator seating
    - Upgrading of electrical and lighting, ablutions and plumbing, HVAC and extractor system, turnstiles, and Athlone Stadium upgrade Phase 4

  - City Hall and Grand Parade Upgrade – R10,3 million in 2026/27, R1,4 million in 2027/28, and R5,5 million in 2028/29 which will include the following:
    - Upgrade: Kiosk operating and dining area, Grand Parade
    - Auditorium enhancements, City Hall
    - Installation of HVAC system, City Hall
    - Upgrade kitchen, City Hall

  - Upgrade and expand trader infrastructure, Green Point Urban Park - R1 million in 2026/27, R469 587 in 2027/28 and R7,2 million in 2028/29: These open-air markets provide significant economic and social benefits by allowing retailers to reach customers directly. These markets can serve as hubs for economic activity, creating employment and fostering entrepreneurship within the local community.

  - Green Point Athletics Stadium Upgrades - R1 million in 2026/27, R2,7 million in 2027/28 and R9,4 million in 2028/29: Upgrades to the front façade due to inclement weather conditions and enhancements to the boardroom for increased utility and functionality. It will also include the installation of electric water heaters/geysers that are cost-effective and use less energy and last longer.

  - Nyanga Public Transport Interchange development - R100 000 in 2026/27, R22,5 million in 2027/28 and R7 million in 2028/29: The trading market is situated next to the Nyanga Taxi Rank and Bus Terminals in Nyanga and will provide 74 trading opportunities for different types of trading, from meat, clothing, general, to hair dressing.

  - Goodwood new built informal trading structures - R5 million in 2026/27: This project will improve trading conditions in Goodwood in the short- to medium term by providing appropriate informal trading structures and designs suitable for various trading commodities.

  - Construction of trading infrastructure in Kuils River - R10 million in 2026/27: The Kuils River Trading Market is situated next to Kuils River taxi rank and shopping centres. The upgraded market will provide trading structures and bays for the traders in the area.

  - Construction of Thembokwezi Market, Khayelitsha - R750 000 in 2026/27 and R15 million in 2027/28: The market will serve twenty-five informal traders. It will feature a triple-storey trading service support centre (TSSC), trading spaces equipped with roller shutter doors, areas for light manufacturing, waste recycling facilities, and a public court, which will transform the informal trading area into a versatile multi-purpose facility that caters to both day- and night-time activities.

- Construct trading infrastructure at Nonkqubela - R1 million in 2026/27, R500 000 in 2027/28 and R8,4 million in 2028/29: The Nonkqubela Trading Market is situated next to the shopping centre, Khayelitsha Site B. The upgraded area will provide trading opportunities for different types of trading, from meat, clothing, general to hair dressing.

- Bellville PTI/CBD new built demarcated trading bays & structures – R5 million in 2026/27: This will include:
  - Widening of Charl Malan Street to improve pedestrian movement
  - Detailed designs for demarcation of trading bays and structures
  - Hard surfacing and demarcation of trading bays
  - Construction of trading structures.

- Construction of trading structure in Strand - R500 000 in 2026/27 and R12 million in 2027/28: Implementation of formalised trading structure along the Strand Promenade (Erf 34687) that will accommodate 55 informal traders.

- Expand Business Hives in Atlantis - R1,1 million in 2026/27 and R7,5 million in 2027/28: To establish a new informal trading precinct at 2 Wesfleur Circle, Avondale, Atlantis. This initiative envisions the creation of approximately 12 business hives micro-commercial units, designed to serve as dignified, secure, and functional trading environments for local entrepreneurs.

- **Energy Directorate**
  - Battery Energy Storage System in Atlantis - R5,7 million in 2026/27: This initiative will include the design, construction and operational & set-up for Battery Energy Storage System (BESS) at several locations in the network, which will provide a buffer and improve the capability of the network.

  - Small Scale Embedded Generator Programme and Renewable Energy initiative - R76 million in 2026/27 and R51,5 million in 2027/28: Installation of rooftop and ground-mounted solar PV systems at municipal facilities, which will improve the financial sustainability of the City by reducing electricity purchases from Eskom, thus mitigating Eskom's electricity tariff increases as well as increasing security of supply by providing an alternate energy supply to that of Eskom. Facilities, that will benefit are:
    - Athlone Waste Water Treatment Works (WWTW)
    - Bellville WWTW
    - Fisantekraal WWTW
    - Mitchells Plain WWTW
    - Ndabeni Electricity Depot & Workshops
    - Wesfleur WWTW
    - Potsdam WWTW
    - Wildevoëlvlei WWTW

  - Steenbras: Refurbishment of Main Plant, hydraulic block replacement and concrete ASR remediation - R10,2 million in 2026/27, R256,7 million in 2027/28 and R303,1 million in 2028/29: Refurbishment of the Steenbras Pumped Storage Power Station in line with the most economically viable plant refurbishment and optimisation scenario, which will deliver optimum hydraulic behaviour, increased dynamic operating range, power output, and efficiency, and optimum residual life. The power station will contribute towards energy security within the City for a further 20-plus years by providing improved energy storage and load-shedding mitigation capability.

- City-wide electrification - R20,3 million in 2026/27, R12,3 million in 2027/28 and R12,1 million in 2028/29: Installation of individual prepaid electricity meters to households within informal settlements and backyard dwellings reducing the risk of illegal connections and open fires while restoring human dignity and quality of life. The work will also include electrification in areas such as Imizamo Yethu Infill, Lavendar Hill backyarders and Nomzamo.

- Street lighting and public lighting - R85,5 million in 2026/27, R86,5 million in 2027/28 and R89,5 million in 2028/29: Provision of network extension of public lighting infrastructure across the City's areas of supply (North, South, East), as well as Eskom area of supply (Central) where the area/road is eligible for lighting but none is present or sub-standard. It will also include the bulk replacement of existing street lighting luminaires with the more energy efficient LED lighting across the full geographical extent of the City by prioritising replacement of obsolete mercury vapour lamps where possible, followed by HPSV lamps starting with main thoroughfares before moving to minor roads. Replacement of approximately 2 860 luminaires per year is targeted once the programme has matured and will continue until all the luminaires have been changed (over period of at least 24 years).

- Ground mounted Solar PV Project - R101,5 million in 2027/28 and R390,5 million in 2028/29: This initiative will include the design, construction and operational & maintenance for Ground-Mounted Solar PV plant, which will contribute towards energy security. This initiative will address the need to diversify the City's energy mix, in order to achieve security of electricity supply, the protection of City customers against the impact of further foreseen electricity tariff increases and assisting the City in its efforts to mitigate climate change.

- Service connections across the City - R100,9 million in 2026/27, R103,2 million in 2027/28 and R105,4 million in 2028/29: Provision of new or upgraded electrical service connections to paying customers.

- Various transmission system developments - R476, 8 million in 2026/27, R525 million in 2027/28 and R399,4 million in 2028/29, such as:
  - Grassy Park HV network rearrangement
  - Gugulethu-Mitchells Plain 132kV line under ground
  - New Monte Vista main substation
  - Oakdale 132kV upgrade
  - Paardevlei 132/66 kV stepdown
  - Triangle 132kV upgrade
  - Woodstock 132 kV GIS replacement

- **Finance Directorate**
  - Rental Units at Cape Town Stadium - R970 000 in 2026/27, R126,2 million in 2027/28 and R20,3 million in 2028/29: The design and construction of five grey box rental/retail units within the outskirts of the existing Stadium footprint (at DHL Stadium, CPT) to create a service space to allow for operation of units and create an area that can be leased, which can ultimately lead to generating diversified streams of revenue for the stadium, provide facilities for stadium goers and users, bring value to the stadium and increase the service offering.

  - Ventilation system replacement at Cape Town Stadium - R1,2 million in 2026/27, R11 million in 2027/28 and R2 million in 2028/29: Upgrade and replacement of stadium HVAC system with new technology. The upgrade/replacement will depend on PSP assessment and recommendation to achieve a reduction in energy consumption and new technology to ensure low risk of redundancy due to maintenance requirements.

- Public address system replacement at Cape Town Stadium - R7,5 million for 2026/27: Upgrade and replacement of stadium PA system with new technology. This will include amplifiers, speakers and mixing consoles. The upgrade/replacement will depend on PSP assessment and recommendation.

- Upgrade generator controllers at the Cape Town Stadium - R3,5 million for 2026/27: Replacement of the existing generator control system and implement improvements to the bulk electrical and generator control systems. This includes the integration of new generator controls, modifications to the MV switchgear and protection systems, and enhancements to the generator diesel and radiator systems.

- **Human Settlements Directorate**
  - Backyarder programme and Water Management Dispensing - R36,1 million for 2026/27, R30 million in 2027/28 and R22 million in 2028/29: Provision of plumbing infrastructure for water management dispensing devices to households living in backyards of City-owned rental housing properties. The Backyarder Implementation Programme provides basic services to backyard dwellers on City- owned rental properties.

  - New and existing projects under the Breaking New Ground (BNG) programme, which will provide for bulk infrastructure, and once the top structures are built, will address the housing waiting list backlog and provide tenure to beneficiaries. Examples of these projects are:
    - Gugulethu Infill Project Erf 8448/MauMau - R25 million in 2026/27, R20 million in 2027/28 and R40 million in 2028/29: Construction of 1005 civil engineering services for erf 2849 (Nyanga ≥ 434 sites) and erf 8448 (Gugulethu ≥ 571 sites) - foundations.
    - Elsies River Infill Housing Project - R16,4 million in 2026/27, R23,2 million in 2027/28 and R20 million in 2028/29: Consist of the design and implementation of 724 low-cost housing opportunities which includes bulk-, internal- and civil services.
    - Valhalla Park Integrated Housing Project - R10 million in 2026/27, R8 million in 2027/28 and R6 million in 2028/29: The construction of municipal civil engineering internal services for 781 subsidised housing units.
    - Aloe Ridge Housing Project - R10 million in 2026/27, R20 million in 2027/28 and R24 million in 2028/29: Provision of civil- and electrical infrastructure to deliver serviced sites as there is a need for housing and associated infrastructure in Mfuleni and surrounding communities.
    - Nooiensfontein Housing Project - R2 million in 2026/27, R5 million in 2027/28 and R30 million in 2028/29: Provision of 2 569 additional housing opportunities and will make provision for the construction of the bulk services for future top structures.
    - Rusthof Infill Housing Project - R20 million in 2026/27 and R10 million in 2027/28: Provision of approximately 384 Breaking New Ground (BNG) housing opportunities, located in the Strand area.
    - Highlands Drive Infill Housing Project - R6 million in 2026/27, R15 million in 2027/28 and R1 million in 2028/29: The project forms part of the broader Mitchells Plain housing delivery initiative and is currently being restructured and rebranded under the umbrella of the Mitchells Plain Infill Housing Project and will provide approximately 542 serviced sites in the Mitchells Plain area.
    - Macassar BNG Housing Project - R35 million in 2026/27, R30 million in 2027/28 and R10 million in 2028/29: Civil engineering services for the Macassar housing project, which include bulk earthworks, stormwater, sewer, roads, electrification etc. for 2 469 erven.
    - Belhar Infill Housing Project - R19,9 million in 2026/27 and R20 million in 2027/28: Provision of approximately 216 serviced sites.

- Land acquisitions associated with the BNG programme - R60 million in 2026/27, R59,3 million in 2027/28 and R37,7 million in 2028/29.

- Various projects to improve the living conditions of communities in other informal settlements by upgrading basic services' infrastructure:
  - Enkanini - R94 million in 2026/27, and R121,1 million in 2027/28: Construction of 6 500 serviced sites, targeting 439 and 447 serviced sites for 2026/27 and 2027/28, respectively.
  - Enkanini South Extension - R43,5 million in 2026/27, R65 million in 2027/28 and R50 million in 2028/29: Provision of a total of 1752 serviced sites with access tracks and graded platforms. Total planned serviced sites - 1752, targeting 313, 639 and 600 serviced sites for the 3-year MTREF, respectively.
  - Mfuleni Ext 1, Blue Downs - R60,8 million in 2026/27: In-situ upgrading of infrastructure to construct a total of 526 housing opportunities with a targeted 226 serviced sites in 2026/27.
  - Botfontein Farms - R15 million in 2026/27 and R5 million in 2027/28: The City has purchased a portion of farmland located in Kraaifontein, Botfontein Farms, for designated housing opportunities for informal settlements and housing development, including a Temporary Relocation Area and Serviced Sites.
  - Overcome Heights - R7 million in 2026/27 and R16,1 million in 2027/28: Prepare the site for a human-settlement development using a superblock layout.
  - Military Heights-Retreat - R16 million in 2026/27: To create serviced sites.
  - Village Heights Retreat - R21,1 million in 2026/27: Serviced sites will be provided with formal water and sewer connections to individual erven, roads, walkways and streetlighting. Approximately 700 housing opportunities will be provided.
  - Klipheuwel - R5 million in 2026/27: To develop a develop a temporary relocation area (TRA)/IDA.
  - Informal settlements upgrade, adhoc and emergency work - R15 million in 2026/27.

- Asset upgrades - R154,8 million in 2026/27, R67 million in 2027/28 and R48 million in 2028/29: Refurbishment of City rental units, which is part of a broader asset management programme aimed at establishing a more sustainable approach to the management of the City's housing rental stock. It will include replacement of plumbing components, electrical reticulation, external staircases, civil works, roofing etc.

- **Safety & Security Directorate**
  - Property Improvement Training College - R83,1 million in 2026/27 and R162,6 million in 2027/28: Upgrading the existing training college to accommodate training for internal staff and to also expand and be in a position to offer external training to other municipalities and organ of states.

  - Joint Policing Centre: Upgrade & Refurbishment - R10 million in all three years of the 3-year MTREF, respectively: The Directorate acquired the Joint Policing Centre during 2024/25. This project is to ensure the facility is fit-for-purpose to allow joint operations to take place seamlessly and to have the necessary IT infrastructure, which aligns with the City's requirements. The collective agreement between the City, the Western Cape Government (WCG), and the South African Police Services (SAPS) requires collaborative work, and for the Directorate to have facilities that allow for seamless joint operations between the three parties to the agreement.

- Brooklyn Fire Station Upgrade - R5 million in 2026/27 and R1 million in 2027/28: The upgrade and refurbishment is to ensure compliance with latest building regulations and to improve the overall efficiency, safety, and future sustainability of the fire station.

- Building improvements on fire stations:
  - Constantia Fire Station Upgrade - R7 million in 2026/27 and R9 million in 2027/28
  - Mfuleni Fire Station Upgrade - R3 million
  - City-wide minor upgrades to Fire facilities - R5 million

- Remotely Piloted Aircraft Systems (RPAS) Hardware and Software (Drones) - R1 million in 2026/27, R3 million in 2027/28 and R1 million in 2028/29: Continued investment in RPAS hardware and software is required to maintain and expand EPIC Safety and Security's operational drone capability in response to increasing safety, security, and emergency service demands. The funding will support the procurement of additional and replacement drone platforms, specialised sensor payloads, and command and control software to ensure reliable, compliant, and technologically current operations. RPAS technology will provide real time aerial situational awareness to policing and emergency services, enabling improved decision making, coordination, and response during incidents. The capability will support crime prevention, disaster management, search and rescue, crowd monitoring, and infrastructure assessments. The use of drones will also enable the efficient capture of photographic and video evidence to support investigations, reporting, and legal processes.

- Expansion and replacement CCTV and related equipment across the City - R12,6 million in 2026/27, R23 million in 2027/28 and R40,7 million in 2028/29.

- Construction of Law Enforcement Base - R14,2 million in 2027/28 and R67,1 million in 2028/29: The proposed project entails the planning, design and construction of a new Safety and Security Operational Facility strategically located along Stellenbosch Arterial Road, in close proximity to Cape Town International Airport and various communities within 10-20km radius.

- **Spatial Planning & Environment Directorate**
  - Completion of certain interventions on coastal structures rehabilitation:
    - Muizenberg Beach Front Upgrade - R63,5 million in 2026/27: Rehabilitation and upgrade of coastal public infrastructure and services along Muizenberg Beachfront including a new 500 metre new coastal defence structure, new ablution and NGO facilities, upgrade of parking areas, new 3-metre-wide universally accessible promenade, upgrade of playground and landside recreational areas, hard- and soft landscaping and realignment of adjacent services.
    - Strand Sea Wall Upgrade - R43,2 million in 2026/27: Implementation of a new seawall and promenade along Beach Road, between Gordons Bay Drive and Main Road (near the Strand Pavilion), through constructing a 900m long seawall and a 5-metre-wide adjacent coastal promenade, and upgrading adjacent bulk services and stormwater outlets.

  - Greenmarket Square Upgrade - R2 million in 2026/27, R1,6 million in 2027/28 and R23,1 million in 2028/29: The upgrades to the bigger square will focus on making the square more suitable for hosting events and on improving the market offering. The roof of the ablution block doubles as a stage, and the intent is to add a roof to the stage to make it suitable for events in all weather.

- Rondebosch Main Road Upgrade - R1,8 million in 2026/27, R4 million in 2027/28 and R4,9 million in 2028/29: The project will include the upgrade of existing infrastructure (e.g. paving, lights, benches, directional signage, stormwater system) to create a safer pedestrian environment.

- Edith Stephens Nature Reserve Upgrade - R933 389 in 2026/27, R6,6 million in 2027/28 and R24,6 million in 2028/29: The project will include the upgrade to the site entrance and exit as well as associated guard house and entrance with pedestrian access to the new Philippi MyCiti bus station.

- Westlake Conservation Centre Refurbishment - R3,5 million in 2026/27, R2,9 million in 2027/28 and R19,5 million in 2028/29: Demolition of existing buildings and design and building of new Conservation Centre administration and operational infrastructure. The Westlake Conservation Centre is the central depot and head office for the Biodiversity Management Branch. The present buildings which support the Branch's operation date from the 1960's & 70's and are in need of replacement. The present facilities are inadequate and not purpose-built.

- Lowering of the Zeekoevlei Weir – R15 million in 2026/27 and R24 million in 2027/28: The new weir will assist in managing water and facilitating flushing of the Zeekoevlei leading to improved water quality for recreation purposes. The construction of the fish causeway will allow for the migration of fish upstream to breed.

- Land Acquisition for Development Offsets – R10 million in 2026/27: Purchasing of land to facilitate development through proactive land “banking” as biodiversity offsets.

- Harmony Flats Environmental Education Centre Refurbishment - R24,6 million in 2026/27, R19,6 million in 2027/28 and R19 million in 2028/29: Completion of the construction of a multipurpose facility at the Harmony Flats Nature Reserve that includes an interpretive centre and hall for the community to engage the nature reserve, offices for operational purposes and visitor education centre.

- **Urban Mobility Directorate**
  - MyCiTi service including Phase 2A, control centre, land acquisition, depots, charging stations, additional, new and refurbishment of buses - R2 349,2 million in 2026/27, R904,2 million in 2027/28, and R187,8 million in 2028/29: Some of the projects are:
    - IRT: Control Centre;
    - IRT Phase 2A: Station Construction: Wynberg to Khayelitsha;
    - IRT Phase 2A: Nyanga Public Transport Interchange Precinct;
    - IRT Phase 2A: Station Construction: Claremont to Mitchell’s Plain;
    - IRT Phase 2A: Station Construction: Kenilworth to Khayelitsha;
    - IRT Phase 2A: Nolungile Public Transport Interchange Precinct;
    - MyCiti Buses: Additional, Replacement and Refurbishment;
    - IRT Phase 2A: Electric bus charging infrastructure;
    - IRT Phase 2A: Automated Fare Collection System;
    - IRT Phase 2A: Automated Public Transport Management System infrastructure;
    - IRT Phase 2A: Govan Mbeki Road from Heinz Road to Sheffield Road;
    - IRT Phase 2A: Govan Mbeki Road from Sheffield Road to Intsikizi Street;
    - IRT Phase 2A: Govan Mbeki Road from Morning Star drive to Mew Way;
    - IRT Phase 2A: Spine Road to Chris Hani Road; and
    - IRT Phase 2A: M24 Imam Haron/Chichester Road from the M5 freeway to Claremont.

- Congestion Relief programme - R187,2 million in 2026/27, R180,6 million in 2027/28, and R285,9 million in 2028/29: Some of the projects are:
  - M3 Corridor: Hospital Bend – Constantia Main Road;
  - Intersection Upgrade: De Waal Road and Main Road;
  - Road Upgrade: Voortrekker Road: Salt River Circle to Jakes Gerwel Drive; and
  - Road Dualling: Berkley Road: M5 to Ryger Street.

- Road Rehabilitation in:
  - Bonteheuwel/Uitsig - R18,2 million in 2026/27, R50,4 million in 2027/28 and R100 000 in 2028/29: The rehabilitation of old distressed concrete roads in the suburbs of Bonteheuwel and Uitsig using the "crack and seat" method with an asphalt overlay to create a flexible road pavement structure. This project will also include stormwater improvements and the formalisation of footways.
  - Gugulethu - R500 000 in 2026/27, R20 million in 2027/28 and R65 million in 2028/29: Rehabilitation of concrete roads which involves the provision of road resurfacing and repair services for the sections of specified roads and intersections.
  - Heideveld: Area 6 - R1,5 million in 2026/27, R200 000 in 2027/28 and R21,7 million in 2028/29: The reconstruction and rehabilitation of selected existing concrete roads within sections of Ward 47.
  - Manenberg - R39,4 million in 2026/27, R67,4 million in 2027/28 and R100 000 in 2028/29: The rehabilitation of concrete roads which involves the provision of road resurfacing for the sections of specified roads and intersections.

- Metro roads reconstruction such as:
  - Rehabilitation of Oliver Tambo Drive and White Hart Lane in Samora Machel/Kosovo - R34,3 million in 2026/27: Rehabilitation of Oliver Tambo Drive, between Jakes Gerwel Drive and Elland Road, covering an approximate length of 1.92 km.
  - Rehabilitation of Swartklip Road: Spine to Highlands - R250 000 in 2026/27, R32,4 million in 2027/28 and R49,4 million in 2028/29: Rehabilitation of this section of road will see the redesign and reconstruction of the pavement layers which are showing significant distress at present. Approximately 2.4kms of road will be rehabilitated under this project.

- Non-motorised transport (NMT) programme - R35,9 million in 2026/27, and R16,7 million in 2027/28: To provide safe and quality roads for pedestrians, cyclists and vehicles alike. Some of the major projects are:
  - Non-motorised Transport improvements: Klipfontein Road, Gugulethu; and
  - Non-motorised Transport: Zoarvlei Pedestrian Bridge.

- Public Transport Interchange (PTI) Programme - R42,2 million in 2026/27 and R49,2 million in 2027/28: Work will be executed on the following projects:
  - Bellville: Public Transport Hub;
  - Public Transport Facility: Makhaza Bus Facility;
  - Wynberg: Public Transport Hub;
  - Inner City: Public Transport Refurbishment; and
  - Inner City: Public Transport Hub Precinct.

- **Urban Waste Management Directorate**
  - Replacement Plant and Vehicles - R346,3 million in 2026/27, R405 million in 2027/28, and R443,8 million in 2028/29: The Plant is critical to the operation of various disposal facilities while various types of vehicles are required to ensure services are maintained with regard to refuse collection, street sweeping, illegal dumping etc. The types of plant required are landfill compactors, articulated trucks, front-end loaders, water tankers, bulldozers, etc., while vehicle acquisition will include refuse trucks, crane trucks, refuse collectors, tipper trucks, street sweepers, flatbed trucks etc.

  - Construction of a community-based recycling facility at Fisantekraal Drop-off - R8,6 million in 2026/27, R1,3 million in 2027/28 and R775 000 in 2028/29: To provide a drop-off facility close to the residential properties where activities such as recycling and re-use of items can be performed, if land availability permits.

  - Coastal Park construction of new Transfer Station - R9,9 million in 2026/27, R3,1 million in 2027/28 and R122,1 million in 2028/29: This facility will ensure that the collection of waste will be done in the shortest possible time as the distance to dispose of waste will be kept at a minimum.

  - Vissershok North: Design and development of landfill airspace Phase 2 - R3,2 in 2026/27, R482 133 in 2027/28 and R199 million in 2028/29: In collaboration with a series of other initiatives (e.g. waste avoidance, separation at source, waste reduction, recycling etc.), measures will be implemented to extend the useful life of existing landfill airspace in furtherance of legislative imperatives and in accordance with established standards.

  - Kraaifontein Waste Management Facility: Material Recovery Facility Refurbishment - R300 000 in 2026/27, R27,6 million in 2027/28 and R5,7 million in 2028/29: Ensuring that the existing equipment within this facility is kept in good working order to run with the least number of breakdowns.

  - Replacement Shipping Containers - R2,5 million in each of the 3-years of the 2026/27 MTREF: To ensure that the approximately 344 000 dwellings in informal settlements receive an undisrupted door-to-door refuse collection service.

  - Landfill Gas Infrastructure (LFG) at Coastal Park as well as Vissershok North - R5 million for 2026/27 and 2027/28, respectively for each of the areas: Reduction in methane gas, while generating alternative electricity and purchasing of Carbon credits.

  - Upgrading of various solid waste facilities such as:
    - Kuils River Depot Upgrade (Phase 2) - R5,8 million in 2026/27 and R8,8 million in 2027/28;
    - Major upgrade of facilities in Maitland - R4,3 million in 2026/27, R23,4 million in 2027/28 and R47,2 million in 2028/29;
    - Schaapkraal Depot Upgrade (Phase 2) - R14 million in 2026/27 and R1,9 million in 2027/28; and
    - Scottsdene Depot Upgrade (Collections) - R523 043 in 2026/27, R24,1 million in 2027/28 and R19 million in 2028/29.

- **Water & Sanitation Directorate**
  - The capacity at some of the City's Wastewater Treatment Works (WWTW) has been sighted in the past as hampering developments in certain areas of the City. Work planned over the MTREF period and beyond at these WWTW will increase the capacity of the works, allowing the provision of further sanitation services in the catchment area. The upgrades and refurbishments will also increase the plants' performance and treatment capacity to ensure compliance with required discharge limits and, in certain instances, will contribute to reducing pollution of natural waterways and water bodies. These WWTW includes *inter alia*:
    - Macassar WWTW Extension - R1 105,8 million in 2026/27, R1 324,2 million in 2027/28 and R1 107,7 million in 2028/29: This will achieve a 32 megalitre per day capacity extension and refurbishment of the existing Macassar WWTW.
    - Potsdam WWTW Extension - R530,6 million in 2026/27, R254,7 million in 2027/28 and R27,7 million in 2028/29: This will achieve a 53 megalitre per day capacity extension and refurbishment of the existing Potsdam WWTW.
    - Wildevoëlvlei WWTW Upgrade dewatering - R97,8 million in 2026/27: Installation of additional belt press and associated equipment for dewatering.
    - Bellville WWTW Extension - R20 million in 2026/27: Refurbishment of the biological reactors and associated mechanical and electrical equipment.
    - Replacement equipment at WWTWs - R30 million in 2026/27: Replacement of equipment which has reached the end of their effective lifespan or are beyond repair and require replacing.
    - Bellville WWTW Inlet works construction - R10 million in 2027/28 and R12 million in 2028/29: Construction of new Inlet Works to support the growth in the catchment and improved operations.
    - Mitchells Plain WWTW Capacity Expansion - R10 million in 2027/28 and R30 million in 2028/29: Upgrade and increase the capacity of the existing WWTW to cater for future demands up until 2050 and to improve effluent quality into the False Bay zone.

  - Continuing work at marine outfalls, which will include the replacement of pumps, screens and odour control refurbishments at:
    - Camps Bay Marine Outfalls - R19,4 million in 2026/27 and R12,9 million in 2027/28;
    - Green Point Marine Outfalls - R23,4 million in 2026/27 and R43,5 million in 2027/28; and
    - Hout Bay Marine Outfalls - R20,1 million in 2026/27 and R21,6 million in 2027/28.

    These projects will maintain the final effluent standards and requirement as per the Department of Water and Sanitation and Department of Forestry, Fisheries and the Environment.

  - Investment in sewer reticulation infrastructure, which will include the following:
    - Trappies Sewer System: Rehabilitation - R86,5 million in 2026/27 and R34,7 million in 2027/28: Rehabilitating this bulk sewer will reduce collapse and spill risk on a system with a long history of failures, protecting communities and the environment while improving the reliability of sanitation services.
    - Cape Flats Rehabilitation - R226 million in 2026/27, R209 million in 2027/28 and R200 million in 2028/29: This project entails the rehabilitation of the old twin Cape Flats Bulk sewers starting at the Bridgetown pump station and terminating at the Cape Flats WWTW. Most of the Cape Flats areas such as Athlone, Bridgetown, and Gugulethu will benefit from this project. The project involves rehabilitating approximately 28 kilometers of sewer pipelines (14 km each for Cape Flats 1 and Cape Flats 2 pipelines).

- Philippi Collector Sewer - R237,3 million in 2026/27, and R28,5 million in 2027/28 and Philippi Collector Sewer Phase 2 - R5,9 million in 2026/27, R133,3 million in 2027/28 and R154,3 million in 2028/29: The infrastructure investment would comprise of approximately 10.6km of new gravity sewer pipeline with associated manholes, grit trap structures etc. In addition to the main collector sewer, a number of existing secondary sewers that currently drain into the existing collector sewer will be diverted and connected to the new/upgraded collector sewer. The rehabilitation of some of the existing sewer pipes will also accommodate existing and future developments and significantly reduce the breakdown and blockage currently experienced on the sewer.
- Bulk Reticulation Sewers in Milnerton Rehabilitation Phase 2 - R19,8 million in 2026/27 and R166,6 million in 2027/28: Continuing the renewal of high-risk sewer sections and related structures affected by age and corrosion to reduce structural failures and improve sanitation reliability in the wider Milnerton area.
- Gordons Bay Beach Front Sewer Phase 2 - R490 909 in 2026/27, R63 million in 2027/28 and R91,2 million in 2028/29: Construction of new pump station and sewer rising main from Waterway Avenue, along Dennehof Road to Broadlands Avenue to prevent the high risk of sewer overflows into the Harbour Island Development and allowing for a mechanical screen and sand trap. This pump station will replace Gordon's Bay Pump Station No.4, which is under-capacity.
- Replace Sewer Network (Citywide) - R365 million in 2026/27, R348,2 million in 2027/28, and R320 million in 2028/29: To replace sewer pipes that have reached the end of its useful life. This project will prevent the high risk of sewer overflows and spillages of hazardous effluent into the environment and have a targeted sewer pipe replacement of 100km per annum.

- Ongoing investment in pump stations such as:
  - Koeberg Pump station capacity upgrade - R41,1 million in 2026/27, R49,7 million in 2027/28 and R24,6 million in 2028/29: The project entails the capacity upgrade of the Koeberg Sewer Pump in order to meet the current and future demands of its catchment area.
  - Langa Pump Station (9) - screens, pumps - R44 million in 2026/27, R1 million in 2027/28 and R52,9 million in 2028/29: Design and construction of the required upgrade of the facility including installation of a sand trap and screening facilities as well as the refurbishment of the civil, structural, mechanical and electrical components of the station.
  - Raapenberg Pump Station Upgrade - R2,8 million in 2026/27 and R53 million in 2027/28: To reduce the overflow risk, protect the Black River system and provide capacity to support ongoing densification in the surrounding catchment.
  - Refurbishment of Sewer Pump Stations - R129 million in 2026/27, R159 million in 2027/28 and R130 million in 2028/29, respectively: Minor upgrades to and refurbishment of 487 sewer pump stations across the metropolitan area to ensure that sewer spills are minimised and sewer pump stations remain functional.
  - Sanddrift East Pump Station Upgrade - R53,4 million in 2026/27, R2,4 million in 2027/28 and R400 000 in 2028/29: The construction of a new 270 l/s sewer pump station with a mechanical screening facility, sand trap and generator, will generate capacity within the sewer network and mitigate the risk of sewer spills.
  - Phoenix Sewer Pump Station Upgrade - R5,7 million in 2026/27 and R60 million in 2027/28: The upgrade entails bringing the existing pump station up to the required City standards, addressing the existing operational failures, incorporating a low-flow diversion for the contaminated stormwater in the Milky Way Pond and provision of sufficient hydraulic capacity for existing and future flows. The project also incorporates the downstream rising and gravity main pipelines.

- Fisantekraal Pump Station Upgrade - R5 million in 2026/27 and R65,9 million in 2027/28: The upgrade of Fisantekraal sewer pump station, includes a new sand trap upstream of the screens and upgrades to the motor control console, control-, instrumentation- and related process equipment to improve reliability.
- Philippi Pump Station Phase 4 Upgrade - R5 million in 2026/27, R14,9 million in 2027/28 and R28,5 million in 2028/29: The Phase 4 upgrade of the Philippi sewer pump station system, includes civil-, mechanical-, electrical- and control interventions required to improve capacity, reliability and long-term operability.
- Table View East Bulk Sewer & Pump Station Upgrade - R2,4 million in 2026/27, R22,8 million in 2027/28 and R41,4 million in 2028/29: The project improves the reliability and maintainability of a key bulk sewer node, reducing spill risk and supporting continued growth in the catchment.
- Witzands Pump Station Upgrade - R2,8 million in 2026/27, R38,3 million in 2027/28 and R10,5 million in 2028/29: Design and construction of a sand trap and screening facility at Witzands pump station, together with refurbishment of the civil-, structural-, mechanical- and electrical components of the station to reduce breakdowns and spill risk.
- Rietvlei Pump Station and Rising Main – R574 020 in 2026/27, R280,3 million in 2027/28 and R453,8 million in 2028/29: Construction of a new sewer pump station and new 900mm diameter, 2.5km long rising main, to accommodate a total flow of 1100l/s. The proposed project is anticipated to mitigate current environmental risks, caused by the insufficient capacity at the existing pump station, which leads to continuous overflows and contamination into the adjacent Kuils River.

- Provision of additional sanitation services to informal settlements Citywide - R36 million in 2026/27, R40 million in 2027/28 and R40 million in 2028/29.

- Installation of additional standpipes and taps to informal settlements Citywide - R8 million in 2026/27, and R2 million in 2027/28 and 2028/29, respectively.

- Replace Water Network (citywide) - R287,4 million in 2026/27, R253 million in 2027/28, and R272,9 million in 2028/29: To replace existing aged and damaged water reticulation infrastructure that will include pipe networks and will target in excess of 50km pipe replacement per annum.

- Replace Water Main Voortrekker Road - R25 million in 2026/27 and R15 million in 2027/28: Replacement of the ageing water main along Voortrekker Road, including new pipeline sections, valves and associated tie-ins on a strategic transport and service corridor.

- Simonstown Main Water Supply Upgrade - R3,3 million in 2026/27, R27,7 million in 2027/28, and R27,9 million in 2028/29: A phased upgrade of the Simon's Town main water supply, including replacement and upgrading of the main pipeline and associated fittings on the primary supply route to the area. Route refinements and environmental processes have been incorporated to enable the next delivery stage.

- Sand/Langvlei Canal Wetland Rehabilitation - R114 438 in 2026/27, R16,6 million in 2027/28, and R23,8 million in 2028/29: The project will have a total of 300m of upgraded canal and 6 100m² of new bioremediation wetland treatment.

- Upgrade Vygekraal River banks Phase 2 - R120 000 in 2026/27, R45 million in 2027/28, and R56 909 in 2028/29: Upgrade of the canal to provide flood alleviation as well as incorporation of Livable Urban Waterways Principles optimising the space for the waterway. The proposed upgrades will extend over 3.4km in distance.

- Flood alleviation measures to upgrade existing rivers, and improve/increase the capacity to reduce flooding risks. Some projects are:
  - Sir Lowry's Pass River Upgrade - R62 million in 2026/27;
  - Upgrade of Geelsloot Pond, Somerset West - R54 627 in 2026/27, R7,9 million in 2027/28, and R35,1 million in 2028/29;

- Diep River - Doornbach Diversions - R1,9 million in 2026/27, R40,5 million in 2027/28 and R24 million in 2028/29: The project seeks to implement end of line interventions in the form of 5 waste stabilisation ponds and low flow diversions which includes the diversion of the Kleine Stink River. The project will improve the catchment stormwater management system, enhance the capacity, improve the quality of the stormwater run-off discharging into the Diep River which is of a chronic nature.

- Upgrade of Zandvlei Canal - R250 000 in 2026/27, R23,1 million in 2027/28, and R5,7 million in 2028/29: Rehabilitation/reconstruction of the outlet canal (reinforced concrete) from Zandvlei to prevent further collapse of the canal walls.

- Projects to improve water resilience via generating additional capacity from non-surface water sources and reducing the risk during future droughts:
  - Cape Flats Aquifer Recharge - R297,2 million in 2026/27 and R80 million 2027/28;
  - Cape Flats Aquifer: Hanover Park & Philippi - R140 million in 2026/27, R80,3 million in 2027/28, and R80 million in 2028/29;
  - Cape Flats Aquifer: Strandfontein North East - R73,5 million in 2026/27, R189,5 million in 2027/28, and R256 million in 2028/29;
  - Desalination Location 1 - R5,6 million in 2026/27, R13,6 million in 2027/28 and R15,8 million in 2028/29; and
  - Zandvliet/Faure Plant Re-use (70ML) - R9 million in 2026/27, R14,7 million in 2027/28 and R9,4 million in 2028/29.

- Bulk Water Augmentation Scheme Muldersvlei Reservoir and Pipeline - R212,1 million in 2026/27, R500,3 million in 2027/28, and R556,8 million in 2028/29: Phase 1, which is currently under consideration, will consist of the following:
  - Construction of Muldersvlei Reservoir (300 Mℓ capacity);
  - Pipelines associated with the Muldersvlei Reservoir;
  - Incoming pipeline (4km of 1600mm DIA from Wemmershoek pipeline to reservoir); and
  - Outgoing pipeline (3km of 1200mm DIA from reservoir to Wemmershoek pipeline).

- Upgrade of Reservoirs City-wide - R5 million per annum for each of the 3 years of the 2026/27 MTREF.

- Treated Effluent re-use, where treated effluent offsets the impact on the demand of drinking water from the following facilities:
  - Kuils River - R9 million in 2026/27, R6,5 million in 2027/28 and R16 million in 2028/29;
  - Potsdam Phase 1 - R13,5 million in 2026/27, R20,5 million in 2027/28 and R30,8 million in 2028/29;

- Scottsdene Phase 1 - R12 million in 2026/27 and R15,8 million in 2027/28;
- Treated Effluent Re-Use: Wildevoëlvlei PS - R21,7 million in 2026/27 and R140 174 in 2027/28;
- Treated Effluent Re-Use: Wildevoëlvlei WP - R11,6 million in 2026/27 and R17 million in 2027/28 and 2028/29, respectively.

- AMI rollout programme - R457 million in 2026/27, R263,8 million in 2027/28 and R150 million in 2028/29 as well as AMI rollout programme Phase 2 - R115,3 million in 2027/28 and R150 million in 2028/29: The first phase will see replacement/installation of 80 000 water meters with Advanced Metering Infrastructure which enable automated meter reading and transmission, improved billing, leak detection and a customer portal.

Major directorates spend on infrastructure assets

The City's investment in infrastructure is central to ensuring sustainable and continuous service delivery to all its residents, while unlocking economic growth through new development proposals thereby also growing the City's revenue base, which in turn will ensure that the City can afford further future investment in infrastructure.

Spending on infrastructure assets is generally focused in those services responsible for the built environment and largely delivering on the provision of basic services, such as electricity distribution, water and sanitation, solid waste management, housing where serviced sites must be provided, as well as roads and transport.

The proposed capital programme of the City reflects that 72.92% (or just under R9 543 million) of the capital programme will be invested in infrastructure assets in 2026/27, as reflected in the ensuing graph.

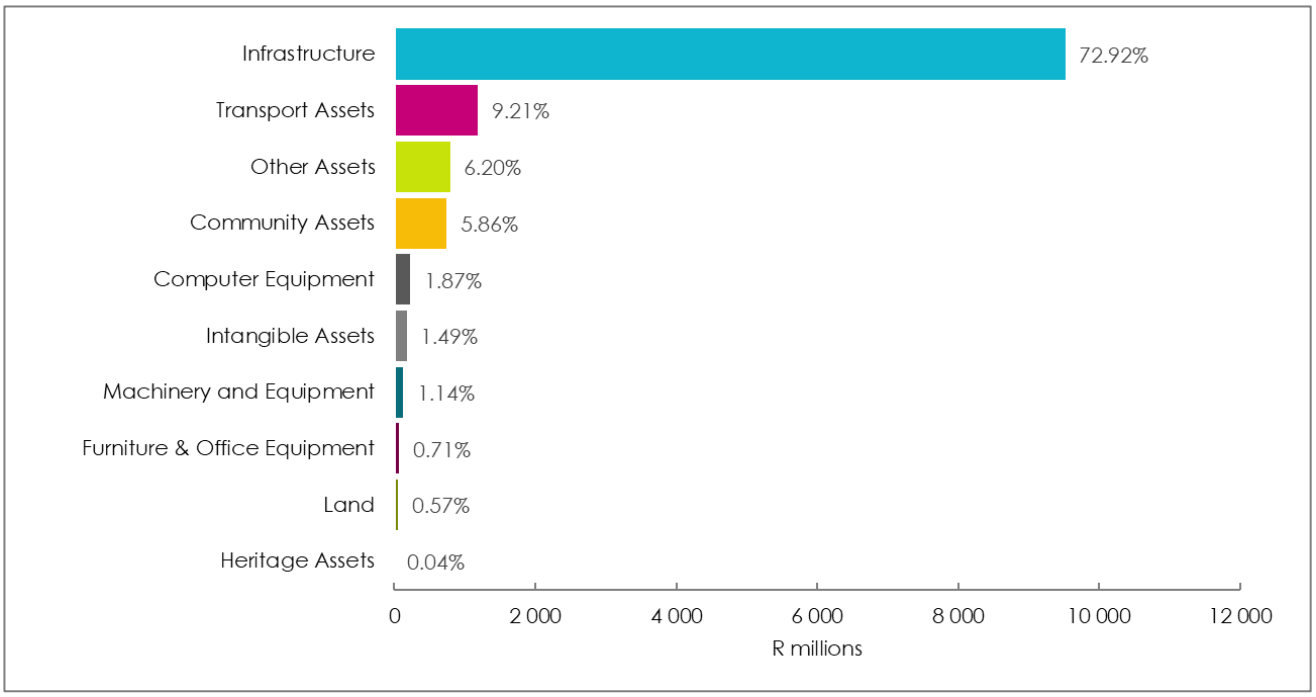


Figure 14: Asset categories in the 2026/27 capital programme

The graph further shows that for each Rand spent on the City's proposed capital budget in 2026/27, R0.73 will be spent on infrastructure assets, R0.06 on community assets, and R0.09 on transport assets respectively.

Infrastructure asset investment by the City typically relates to the upgrading, renewal and implementation of new infrastructure such as, electrical infrastructure, roads and transport infrastructure, sanitation infrastructure, stormwater infrastructure, water supply infrastructure, information and communication infrastructure, as well as coastal infrastructure.

The ensuing graph provides an indication of how the capital budget will be spent on infrastructure-related projects over the medium-term.

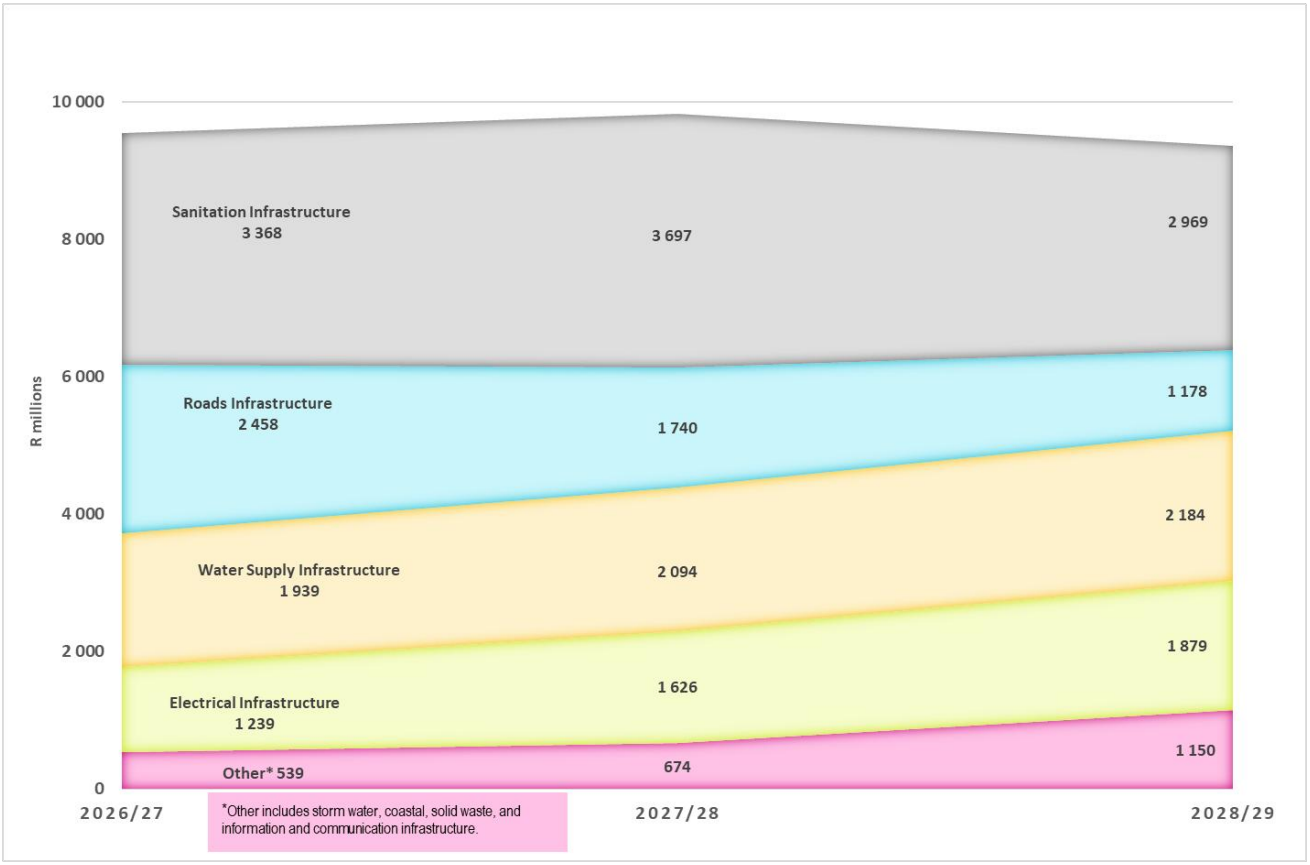


Figure 15: Capital Infrastructure Programme

Of the 72.9% or just under R9 543 million, which will be invested in infrastructure assets, the largest contributor to the spending on infrastructure assets will be the Water & Sanitation Directorate (R5 231 million in 2026/27), followed by the Urban Mobility Directorate (R2 140 million in 2026/27) and thirdly, the Energy Directorate (R1 239 million in 2026/27). The table below depicts what percentage of the infrastructure asset investment will be going towards the largest three, mainly built environment, directorates.

Table 23 – Percentage infrastructure asset investment for the three largest directorates

Directorate	2026/27	2027/28	2028/29
Energy	13.0%	16.5%	20.2%
Urban Mobility	22.4%	14.5%	8.7%
Water & Sanitation	54.8%	58.3%	55.0%

Distinguishing between new and renewal of city assets

Asset lifecycle management requires constant review of the condition of all assets. Once general repairs and maintenance (operating budget expense) is no longer feasible, assets should either be renewed/upgraded.

Renewal of assets relates to existing assets that require replacement/rehabilitation/refurbishment and that have reached end of useful life to either reset the asset life or extend the asset life.

Upgrading of assets refers to the upgrade of an existing asset to increase/unlock capacity within an existing asset. The life of the asset may be extended.

In addition to the renewal and upgrading of existing assets, the City must also keep up with new and future developments in a specific geographical area that might require capital investment in new assets, which will then increase the City's asset base. In short, an adequate balance of capital investment on renewal, upgrading and new assets is vital.

In order to continue growing the local economy and expand provision of municipal services, investment in new assets is needed. On the other end of the spectrum, investment in renewal and upgrading of existing assets will ensure that City assets remain functional and in good working order. In cases where renewal and upgrading of assets is not adequately prioritised, the useful life of the assets will be reduced resulting in failure of infrastructure, which will be costlier to repair over the long-term to get back to acceptable service standards.

The City will be investing in both the upgrade/renewal of its existing assets while also expanding its asset base by constructing and implementing new assets as indicated in the table below.

Table 24 – Upgrade/renewal and new assets over the 2026/27 MTREF

Categorisation R'Million	2026/27	2027/28	2028/29
New	5 861	5 714	4 975
Renewal	3 285	4 093	3 696
Upgrade	3 941	4 887	3 912
Total Budget	**13 087**	**14 694**	**12 583**

The City will spend, as a percentage of the total 2026/27 capital budget, 55% on renewal and upgrading of assets. This increases to 61% in 2027/28 and decreases slightly to 60% in 2028/29, which can directly be associated to, inter alia, the large investment in the expansion and upgrade of wastewater treatment plants.

The ensuing graph shows the percentage split between renewal and upgrading of assets over the MTREF as well as its relation to NT's norm for renewal and upgrade of assets.

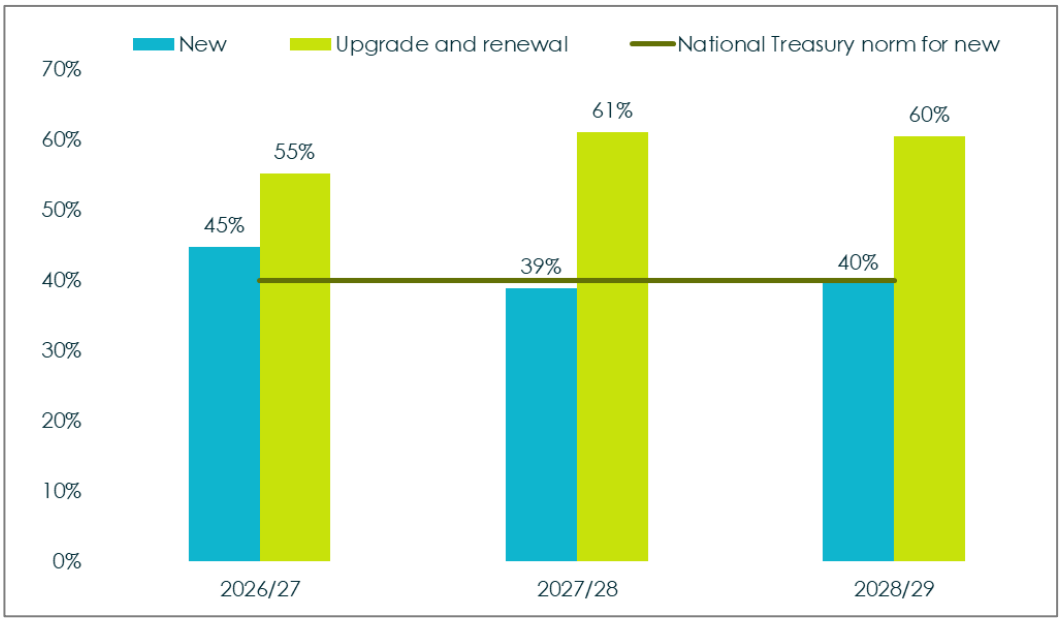


Figure 16: Renewal and upgrading of assets over the MTREF

Adequate levels of investment in capital infrastructure

A further calculation which can be used is to see whether the City is sufficiently investing in capital infrastructure (not just in the infrastructure asset class but the total capital budget) as a percentage of the total City budget, which includes both capital and operating expenditure. NT reports indicates that a municipality is adequately investing in infrastructure when the capital budget is between 10% and 20% of the total budget.

Capital investment of below 10% of the total budget (capital and operating) could indicate that insufficient investment is made in ensuring adequate levels of service delivery that is impacted on by constant breakdown in infrastructure and therefore could contribute to an unwillingness by consumers of services to pay rates and tariffs.

Capital investment in excess of 20% of the total budget (capital and operating) could put future strain on the financials of the City and pose financial sustainability challenges. NT advised that borrowings should generally be used to fund revenue-generating assets. It is therefore also important that the correct balance is struck to ensure that cash reserves are not eroded/depleted in a short space of time by approving unaffordable capital investment programmes.

The City strives to maintain a good quality service delivery to ensure sustained future revenue inflows. Capital budget preparation is also informed by line functions' sector/master plans, which look at medium-to-long term capital investment requirements.

The City will spend in the order of R13 087 million on its capital budget which represents 14.9% of the City's total budget.

MBRR Table A9, Table SA34a, Table SA34b and Table SA34e provide the detailed breakdown of the capital budget with regards to new asset construction, capital asset renewal and upgrading.

Additional details regarding asset classes and proposed capital expenditure are contained in Table 30 on page 77.

1.7.3 Total Project Cost and projected cost covering all financial years until the project is operational

Section 19(1)(b) of the MFMA states that before a municipality may spend money on a capital project, the project, including the total cost, has to be approved by Council.

Furthermore, Section 19(3) of the MFMA states that the municipal council may in terms of subsection 19(1)(b) approve capital projects below the value of R50 million (amount as prescribed in MBRR regulation 13(2)(c)), either individually or as part of a consolidated capital programme.

The total project cost of projects was reviewed by implementing directorates and amended, where required, while the estimated total project cost on any new project/programme proposed for inclusion in the budget, are included in Annexures 1 and/or Annexure 26.

Moreover, Section 19(2)(a) states “before approving a capital project in terms of subsection (1)(b), the council of a municipality must consider the projected cost covering all financial years until the project is operational.” This information is also provided in Annexure 26 for those projects being approved individually with a total project cost in excess of R50 million. Outer years’ estimates are reviewed annually during the budget process and amended/updated in line with latest project implementation plans.

1.7.4 Future operational cost of new infrastructure

MFMA Section 19 requires a municipal Council to consider future operational costs and revenues of capital budget projects, including the municipal tax and tariff implications, before approving projects individually or as part of a consolidated programme.

To give effect to this requirement, the future operational cost and revenue of projects/programmes are reflected in Annexures 1 and/or Annexure 26 to the budget report.

The estimated future operating impact indicated in these annexures, represents the sum of the operating expenditure of the 3-year MTREF. This includes estimated operating expenditure in respect of salaries, contracted services (including repairs and maintenance), other general expenditure, depreciation and interest cost to be incurred in the running of the asset once operational as well as future operating revenue. The operating impacts excluding depreciation and interest charges were provided by the respective directorates while depreciation and interest charges were calculated by the Finance Directorate.

Directorates have confirmed that the future operating impacts (excluding interest charges and depreciation) will be absorbed in their operating budgets over the MTREF through efficiency gains and the prioritisation of existing operational resources, which were considered during the calculation of the tariff increases for the 2026/27 MTREF.

Operating impacts are reviewed annually and amended, where necessary, during the budget process, while taking into consideration the impacts on Rates and tariffs to ensure the overall future sustainability of the City.

The project level detail for those projects with a total project cost in excess of R50 million is available for viewing as part of Annexure 26 at www.capetown.gov.za/budget.

Table SA35 on page 387 represents the future operational costs resulting from the capital investment programme at directorate level. The table shows that the costs estimated over the MTREF are expected to grow from R1 899,5 million in 2026/27 to R6 577,5 million in 2028/29.

1.7.5 Climate Change Response

The City of Cape Town's climate change response journey is powered by a bold strategic foundation: the Climate Change Strategy, approved in 2021, and its detailed Climate Change Action Plan (CCAP), endorsed soon after. Together, these lay out a journey for city wide transformation spanning governance, planning, behaviour change, research, skills development, infrastructure, and more. While many of the CCAP's 101 actions sit outside the capital budget - driven instead by staff capacity, operational spending, or external technical support – the plan's infrastructure-related actions are where the capital budget becomes critical.

Infrastructure-related actions comprise about one fifth of all CCAP actions and represent a diverse pipeline of capital projects: from river and wetland rehabilitation to new parks, major water security investments, and expanded renewable energy generation capacity. To better understand the City's investment in climate change response, every 2026/27 – 2028/29 capital project was tagged according to its climate contribution - whether it targets climate action as a primary goal or delivers climate benefits as a co benefit, and whether it advances adaptation to climate change, mitigation of greenhouse gas emissions, or both. The result provides a clear picture of how Cape Town is mainstreaming climate resilience and emissions reduction into its core infrastructure agenda - turning strategy into real, tangible impact.

This analysis has revealed that, for **the three-year** 2026/27 – 2028/29 capital budget of R40,36 billion, approximately **R5,07 billion (12%) has been allocated to programmes or projects that respond to climate change as a primary goal**[1] , while approximately **R20,86 billion (52%) has been allocated to projects that have a climate change co-benefit**[2]. Figures 17 and 19 show a breakdown of how this budget has been allocated across core functions.

[1] Projects or programmes which have been specifically designed to address climate risk, reduce greenhouse gas emissions, or both. This includes projects which also have other benefits and projects which have multiple key goals including climate change response.
[2] Projects and programmes which have not necessarily been specifically designed for climate change response, but which address this as a secondary or incidental outcome.

Primary Climate Action (R5,07 billion)

Most of this budget - **R3,5 billion** - backs adaptation and resilience. Water and sanitation dominates, with around **R3,2 billion** for the New Water Plan, catchment management, flood-alleviation, and water-demand management projects. Coastal protection also features strongly, with over **R120 million** dedicated to infrastructure that shields the city from sea-level rise and erosion. On the mitigation front, sustainable and renewable energy projects receive **R709 million**, waste-sector emissions reductions and waste minimisation initiatives receive **R463 million**, and **R149 million** powers the expansion of electric bus charging for MyCiTi – a major step toward cleaner mobility. A smaller but exciting mix of dual-benefit projects – tackling both adaptation and mitigation – receives roughly **R248 million**, supporting biodiversity, water quality, and community facility-related climate initiatives. For more detail, figure 18 shows the top 20 major projects with climate change response as a primary goal.

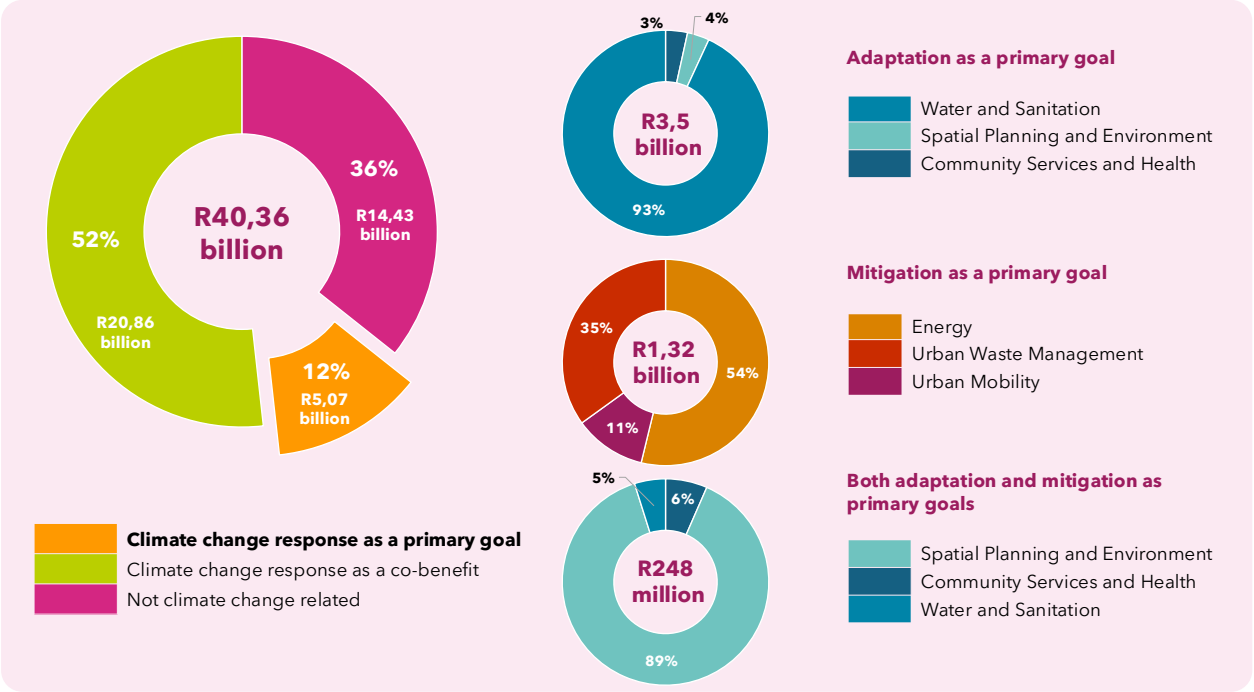


Figure 17: Breakdown of budget allocation (2026/27 – 2028/29) for projects/programmes with climate change response as a primary goal

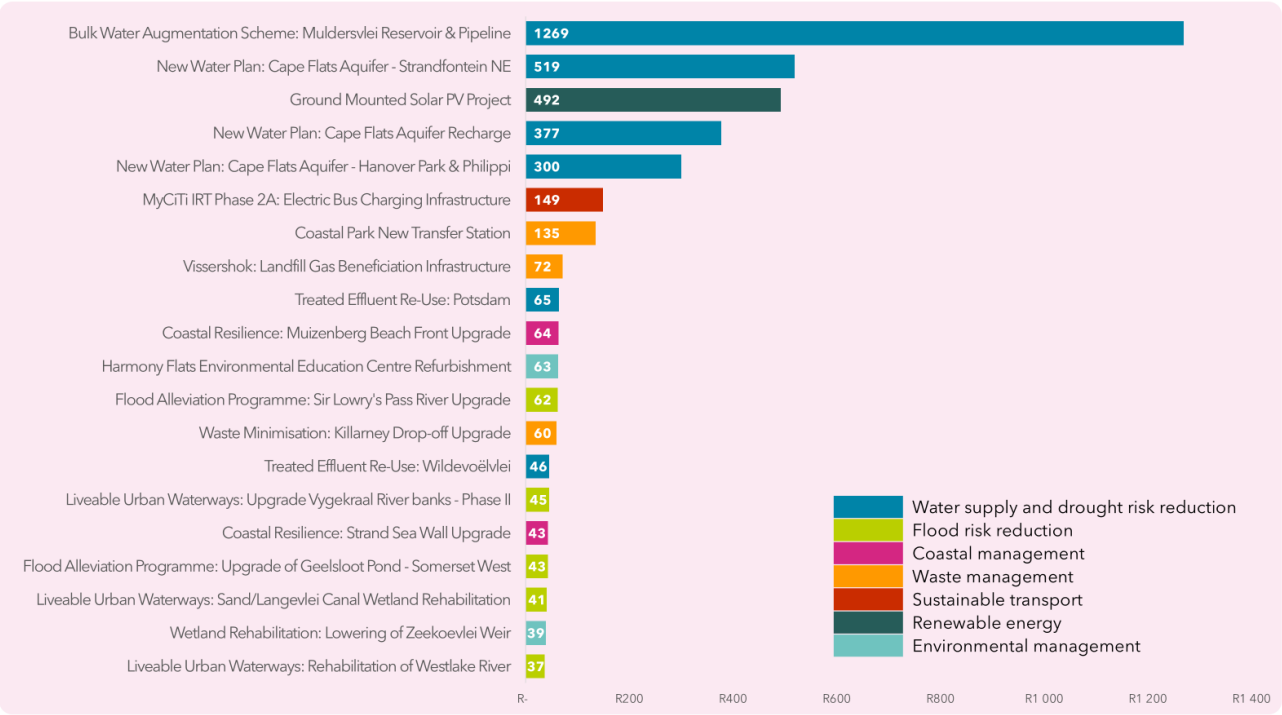


Figure 18: Top 20 major projects with climate change response as a primary goal - budget allocated 2026/27 - 2028/29 (R millions)

Climate Co-Benefits (R20,86 billion)

Adaptation co-benefits account for **around R15 billion**. This includes **R2,4 billion** for a range of housing initiatives, including informal settlement upgrades, plus **R11,2 billion** for water and sanitation upgrades, expansions, and replacements – all of which strengthen resilience. Additional investments support the upgrading of parks, buildings, and informal trading facilities, as well as disaster risk management, fire services, and electrification projects. Mitigation co-benefits add another **R5,4 billion**, largely driven by **R4,4 billion** in low-carbon urban mobility projects such as integrated rapid transit and non-motorised transport networks, plus **R1 billion** in electricity-related improvements that indirectly reduce emissions. A further **R426 million** supports projects with dual co-benefits – including air quality management, environmental upgrades, and strategic asset and safety and security building improvements. For more detail, figure 20 shows the top 20 major projects with climate change response as a co-benefit.

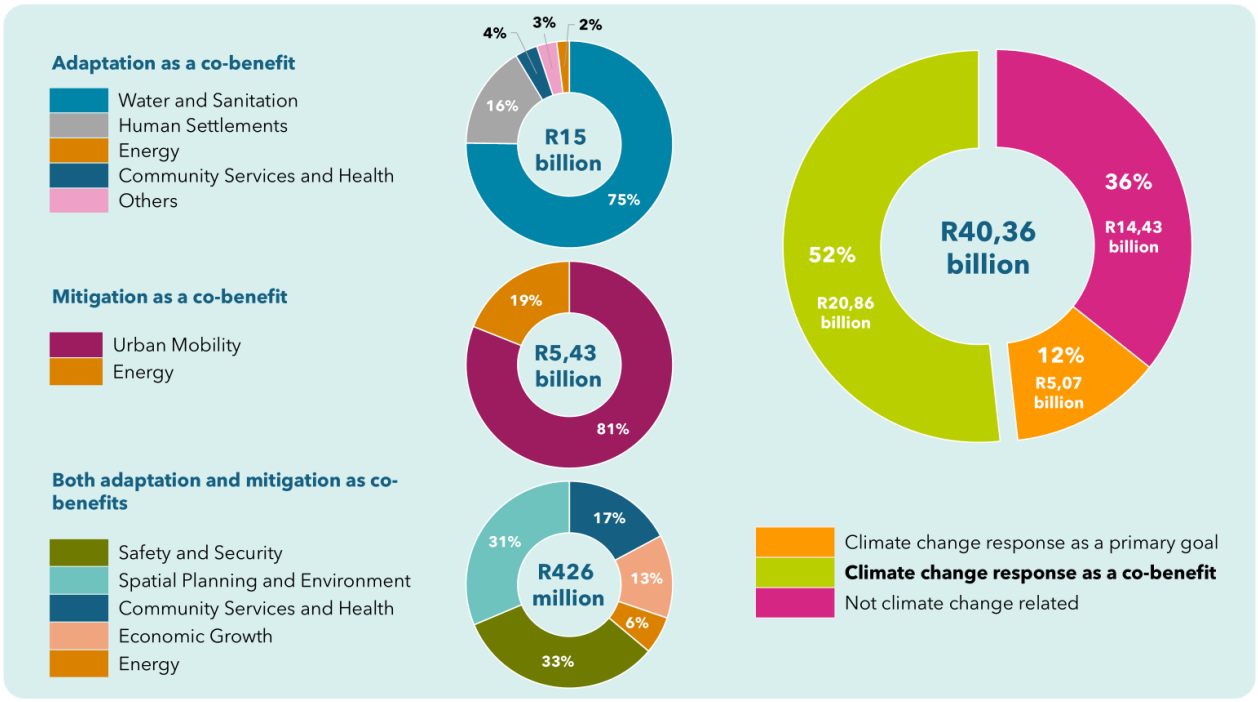


Figure 19: Breakdown of budget allocation (2026/27 – 2028/29) for projects/programmes with climate change response as a co-benefit

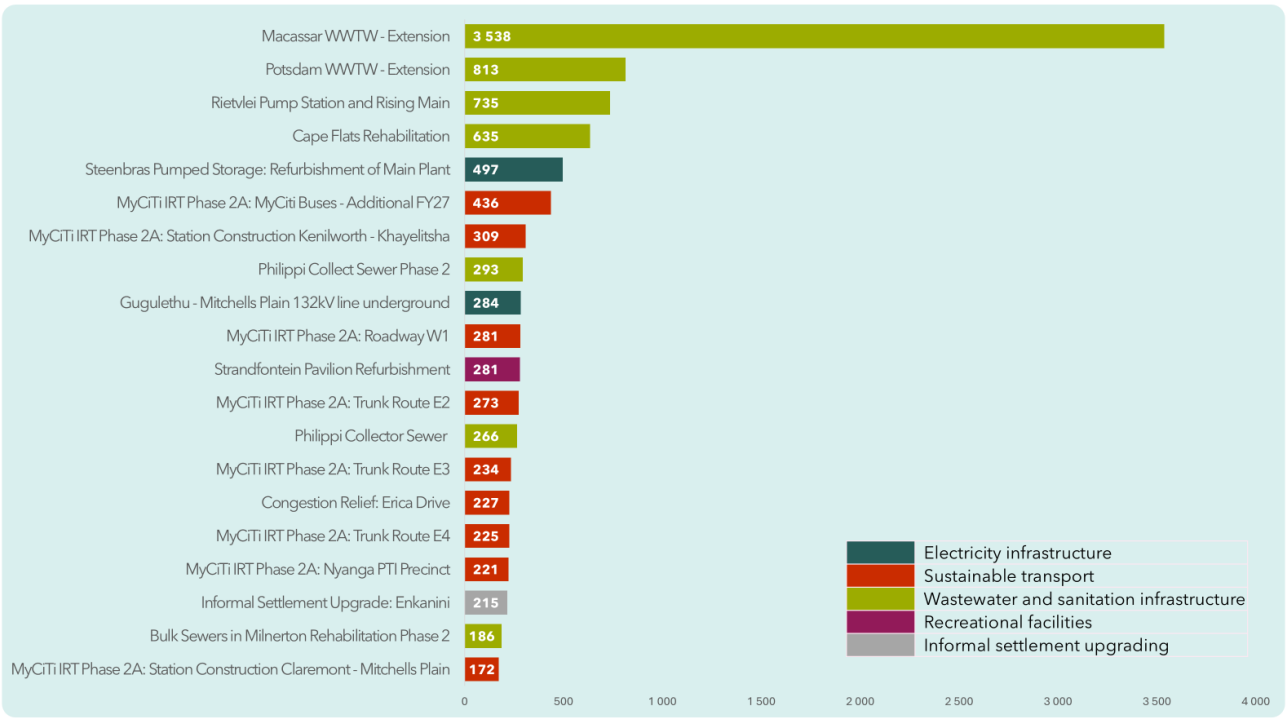


Figure 20: Top 20 major projects with climate change response as a co-benefit - budget allocated 2026/27 - 2028/29 (R millions)

The Big Picture

In total, **64%** of the capital budget contributes to climate action, either directly or indirectly. Only **36%** of proposed spending does not influence climate goals, typically covering routine capital items like information technology, vehicles, and furniture. What is clear is that the City is deeply embedding climate action into mainstream infrastructure investment, accelerating the real-world implementation of the Climate Change Strategy and Action Plan.

1.8 Annual Budget Tables

The ten main budget tables, as extracted from the MBRR A-Schedule (mSCOA version 7.1 Classification Framework), and as required in terms of Regulation 9 of the MBRR, are presented on page 67 to page 87. These tables reflect the City's 2026/27 MTREF and each table is accompanied by explanatory notes.

Table 25 – MBRR Table A1 – Budget Summary

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Financial Performance									
Property rates	11 245 429	11 986 459	12 791 912	13 768 100	13 918 100	13 918 100	15 810 666	17 363 200	19 317 744
Service charges	23 723 808	28 550 345	31 769 117	34 064 443	34 106 458	34 106 458	35 814 820	39 027 033	42 451 960
Investment revenue	1 447 418	1 578 846	1 559 083	758 522	1 309 154	1 309 154	843 365	707 560	629 534
Transfer and subsidies - Operational	6 221 933	6 719 779	6 957 770	7 329 561	7 337 594	7 337 594	7 194 666	7 419 798	7 432 955
Other own revenue	11 480 579	12 636 446	13 818 333	14 811 680	14 722 069	14 722 069	14 672 387	16 069 205	17 462 725
Total Revenue (excluding capital transfers and contributions)	**54 119 167**	**61 471 876**	**66 896 214**	**70 732 307**	**71 393 374**	**71 393 374**	**74 335 904**	**80 586 796**	**87 294 918**
Employee costs	15 261 344	17 107 614	18 529 593	20 889 090	20 813 755	20 813 755	22 171 720	23 483 170	24 944 040
Remuneration of councillors	176 064	183 030	185 833	197 729	198 376	198 376	207 204	218 082	229 532
Depreciation, amortisation and impairment	3 259 524	3 495 788	3 788 203	3 974 164	3 996 121	3 996 121	4 224 161	4 611 898	4 981 544
Interest, Dividends and Rent on Land	773 586	830 942	854 238	1 433 844	1 073 376	1 073 376	1 259 045	1 656 783	2 165 394
Inventory consumed and bulk purchases	17 502 095	20 596 400	23 413 151	25 654 842	25 584 988	25 584 988	27 173 763	29 708 240	32 611 131
Transfers and subsidies	377 101	359 818	373 494	388 523	411 354	411 354	339 257	313 902	280 986
Other expenditure	15 177 833	15 877 056	16 923 790	18 738 814	18 893 485	18 893 485	19 244 977	19 762 731	20 179 025
Total Expenditure	**52 527 547**	**58 450 649**	**64 068 302**	**71 277 006**	**70 971 456**	**70 971 456**	**74 620 128**	**79 754 806**	**85 391 651**
Surplus/(Deficit)	**1 591 620**	**3 021 226**	**2 827 912**	**(544 699)**	**421 919**	**421 919**	**(284 225)**	**831 990**	**1 903 267**
Transfers and subsidies - capital (monetary allocations)	2 104 107	2 535 548	2 612 522	3 855 190	4 344 729	4 344 729	4 613 110	3 395 466	3 023 127
Transfers and subsidies - capital (in-kind)	7 714	117	898	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**3 703 440**	**5 556 891**	**5 441 332**	**3 310 491**	**4 766 647**	**4 766 647**	**4 328 885**	**4 227 456**	**4 926 393**
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	**3 703 440**	**5 556 891**	**5 441 332**	**3 310 491**	**4 766 647**	**4 766 647**	**4 328 885**	**4 227 456**	**4 926 393**
Capital expenditure & funds sources									
Capital expenditure	**6 928 907**	**9 404 356**	**9 351 390**	**12 862 639**	**13 475 562**	**12 470 339**	**13 086 540**	**14 693 922**	**12 583 229**
Transfers recognised - capital	2 175 965	2 579 517	2 541 359	3 855 190	4 344 729	3 825 258	4 613 110	3 395 466	3 023 127
Borrowing	1 758 326	2 544 486	5 854 382	5 000 000	5 000 000	4 720 098	5 000 000	6 000 000	6 000 000
Internally generated funds	2 994 615	4 280 353	955 649	4 007 449	4 130 833	3 924 984	3 473 431	5 298 456	3 560 103
Total sources of capital funds	**6 928 907**	**9 404 356**	**9 351 390**	**12 862 639**	**13 475 562**	**12 470 339**	**13 086 540**	**14 693 922**	**12 583 229**

Table continues on next page.

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Financial position									
Total current assets	20 416 992	21 281 622	23 156 981	25 618 987	23 782 866	23 782 866	23 302 929	22 514 798	24 985 867
Total non current assets	66 030 086	70 371 869	75 849 787	85 146 169	85 576 132	85 576 132	95 289 432	105 627 187	113 499 438
Total current liabilities	12 478 339	13 972 147	13 144 868	16 508 768	14 707 294	14 707 294	16 224 585	16 509 404	17 417 106
Total non current liabilities	12 244 597	10 400 311	13 139 535	20 716 339	17 162 691	17 162 691	20 549 878	25 587 227	30 096 451
Community wealth/Equity	61 724 142	67 281 033	72 722 365	73 540 049	77 489 013	77 489 013	81 817 898	86 045 354	90 971 747
Cash flows									
Net cash from (used) operating	6 108 065	7 885 054	10 268 540	6 775 094	8 538 646	8 538 646	7 761 878	8 029 887	9 261 333
Net cash from (used) investing	(7 050 265)	(8 020 031)	(7 737 017)	(12 945 536)	(13 638 240)	(13 638 240)	(13 247 177)	(14 805 606)	(12 767 142)
Net cash from (used) financing	757 838	(688 229)	757 432	3 882 699	3 921 463	3 921 463	3 729 649	4 536 011	4 378 344
Cash/cash equivalents at the year end	**8 110 781**	**7 287 575**	**10 576 530**	**6 340 418**	**9 398 399**	**9 398 399**	**7 642 749**	**5 403 041**	**6 275 576**
Cash backing/surplus reconciliation									
Cash and investments available	18 204 090	16 771 670	18 495 260	15 824 513	17 317 129	17 317 129	15 561 479	13 321 771	14 194 306
Application of cash and investments	10 713 303	9 210 744	7 151 741	7 615 654	8 045 957	8 045 957	7 920 002	7 908 076	8 985 196
Balance - surplus (shortfall)	7 490 787	7 560 926	11 343 519	8 208 859	9 271 172	9 271 172	7 641 477	5 413 695	5 209 111
Asset management									
Asset register summary (WDV)	60 311 168	66 148 221	71 601 645	82 628 347	81 081 086	81 081 086	89 943 465	100 025 488	107 627 174
Depreciation	3 259 524	3 495 788	3 788 203	3 974 164	3 996 121	3 996 121	4 224 161	4 611 898	4 981 544
Renewal and Upgrading of Existing Assets	3 568 608	5 389 725	5 740 858	7 351 853	7 508 091	7 217 999	7 225 403	8 980 321	7 608 548
Repairs and Maintenance	5 091 380	5 613 689	5 882 023	6 842 018	6 857 818	6 872 966	7 302 269	7 412 927	7 552 791
Free services									
Cost of Free Basic Services provided	2 187 701	2 312 086	2 744 182	2 717 611	2 622 834	2 617 498	5 245 432	5 757 075	6 310 188
Revenue cost of free services provided	1 882 040	2 424 531	2 625 576	3 135 095	3 118 504	3 118 504	3 070 496	3 369 748	3 763 638
Households below minimum service level (number)									
Water:	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-
Energy:	24 406	22 828	22 072	20 572	20 572	20 572	19 072	17 572	16 072
Refuse:	–	–	–	–	–	–	–	–	–

Explanatory notes to MBRR Table A1 – Budget Summary

1. Table A1 represents a high-level summation of the City's budget, providing a view that includes all major components, i.e. operating, capital, financial position and cash flow.

2. In essence, it provides a synopsis of financial performance, capital expenditure and funding sources, financial position, cash flows, asset management, and the City's commitment to eliminate basic service delivery backlogs.

3. The importance of ensuring that a municipal budget is fully funded is emphasised in the NT financial management reforms. Section 18 of the MFMA stipulates that a budget may only be funded from realistically anticipated revenue to be collected, cash-backed accumulated funds from previous years, not committed for other purposes, and borrowed funds, but only for the capital portion of the budget.

4. To test whether the City's budget is funded, it is required to collectively assess the financial performance, capital budget, financial position and cash flow budget.

5. The City's key outcomes in this regard are as follows:
   a) The Financial Performance shows a deficit position in the first year of the MTREF and a surplus in the two outer years of the MTREF. This is mainly due to expenditure, which is funded from cash backed surpluses and appropriations.
   b) The cash flow budget outcome shows that the budget is funded.
   c) The capital budget is funded from the following sources:
      - Transfers recognised – capital, and public contributions & donations;
      - Borrowing; and
      - Internally generated funds, which are financed from previous years' accumulated surpluses, previous years' contributions to CRR and bulk infrastructure levies already collected. The affordability and sustainability of these funds are confirmed by the positive cash flow outcome over the 2026/27 MTREF.

6. The City's persistent drive to eradicate infrastructure backlogs is evident in the annual increase in the Cost of Free Basic Services and the Revenue Cost of Free Basic Services provided. Backlogs still exist for Electricity Services but are projected to reduce.

Table 26 – MBRR Table A2 – Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue - Functional									
Governance and administration	**18 487 194**	**19 777 196**	**21 108 953**	**20 909 478**	**21 743 403**	**21 743 403**	**23 433 122**	**25 158 473**	**27 177 788**
Executive and council	188	1 985	1 551	393	393	393	11 296	334	345
Finance and administration	18 487 006	19 775 198	21 107 407	20 909 081	21 743 007	21 743 007	23 421 822	25 158 135	27 177 439
Internal audit	(0)	14	(5)	4	4	4	4	4	4
Community and public safety	**4 614 441**	**4 535 116**	**4 733 583**	**4 736 777**	**4 811 325**	**4 811 325**	**4 587 644**	**4 676 302**	**4 634 612**
Community and social services	111 823	119 751	116 238	142 377	143 286	143 286	118 415	120 306	122 711
Sport and recreation	56 057	79 091	84 346	66 264	67 391	67 391	67 551	61 735	63 656
Public safety	2 425 194	2 325 370	2 492 605	2 344 266	2 366 753	2 366 753	2 373 185	2 433 113	2 440 093
Housing	1 583 240	1 611 814	1 636 011	1 732 928	1 781 787	1 781 787	1 697 972	1 703 416	1 630 822
Health	438 127	399 089	404 383	450 941	452 107	452 107	330 520	357 732	377 330
Economic and environmental services	**2 377 553**	**2 861 586**	**3 068 851**	**4 279 566**	**4 251 147**	**4 251 147**	**4 042 060**	**2 668 341**	**1 920 207**
Planning and development	637 977	638 856	682 164	740 131	745 709	745 709	696 572	743 202	774 549
Road transport	1 689 734	2 151 393	2 326 957	3 479 674	3 444 876	3 444 876	3 321 779	1 892 667	1 101 534
Environmental protection	49 841	71 337	59 731	59 761	60 561	60 561	23 709	32 472	44 124
Trading services	**30 750 077**	**36 832 630**	**40 598 165**	**44 660 289**	**44 930 946**	**44 930 946**	**46 884 862**	**51 477 779**	**56 584 026**
Energy sources	16 879 848	20 480 289	23 119 362	24 327 273	24 476 412	24 476 412	25 757 842	27 407 769	29 242 168
Water management	8 732 166	10 625 368	11 459 260	12 582 605	12 973 197	12 973 197	13 882 525	15 947 915	18 077 248
Waste water management	3 231 115	3 679 341	3 896 855	4 438 859	4 448 351	4 448 351	4 706 310	5 351 384	6 256 340
Waste management	1 906 949	2 047 633	2 122 688	3 311 553	3 032 987	3 032 987	2 538 185	2 770 711	3 008 271
Other	**1 723**	**1 012**	**83**	**1 387**	**1 281**	**1 281**	**1 325**	**1 368**	**1 410**
Total Revenue - Functional	**56 230 987**	**64 007 541**	**69 509 634**	**74 587 497**	**75 738 103**	**75 738 103**	**78 949 013**	**83 982 262**	**90 318 044**
Expenditure - Functional									
Governance and administration	**9 073 895**	**9 306 580**	**10 459 664**	**3 255 812**	**3 450 388**	**3 450 388**	**4 746 342**	**5 316 626**	**6 242 895**
Executive and council	542 189	566 125	574 706	133 192	230 171	230 171	219 532	190 881	201 180
Finance and administration	8 476 200	8 675 796	9 820 356	3 119 756	3 216 310	3 216 310	4 522 874	5 125 773	6 040 181
Internal audit	55 505	64 658	64 602	2 864	3 907	3 907	3 936	(27)	1 534
Community and public safety	**10 372 889**	**10 444 349**	**11 131 952**	**15 569 877**	**15 366 638**	**15 366 638**	**15 109 653**	**15 899 971**	**16 687 121**
Community and social services	1 046 835	1 074 303	1 180 490	1 853 305	1 862 037	1 862 037	1 938 804	2 063 545	2 199 457
Sport and recreation	1 309 005	1 481 069	1 739 448	2 460 335	2 492 333	2 492 333	2 665 534	2 815 927	2 943 851
Public safety	4 779 918	4 705 356	4 715 741	6 736 213	6 499 659	6 499 659	6 277 014	6 529 839	6 822 783
Housing	1 705 002	1 741 918	1 910 760	2 609 915	2 649 496	2 649 496	2 723 486	2 883 806	3 009 017
Health	1 532 129	1 441 703	1 585 513	1 910 108	1 863 113	1 863 113	1 504 815	1 606 855	1 712 014
Economic and environmental services	**5 687 075**	**6 404 060**	**6 847 287**	**8 166 494**	**8 459 323**	**8 459 323**	**8 816 041**	**9 318 548**	**9 736 443**
Planning and development	1 556 797	1 696 265	1 772 352	2 246 064	2 217 017	2 217 017	2 267 796	2 239 696	2 358 928
Road transport	3 874 501	4 387 519	4 718 761	5 379 680	5 636 529	5 636 529	5 956 140	6 469 146	6 729 390
Environmental protection	255 777	320 277	356 174	540 749	605 777	605 777	592 106	609 706	648 125
Trading services	**27 280 184**	**32 175 063**	**35 498 979**	**44 043 437**	**43 444 658**	**43 444 658**	**45 701 047**	**48 962 264**	**52 454 148**
Energy sources	16 194 160	18 813 406	21 471 119	23 965 586	23 693 398	23 693 398	25 079 355	26 428 673	28 104 532
Water management	7 244 033	8 895 820	9 186 556	10 863 512	10 834 543	10 834 543	11 940 176	13 314 025	14 735 243
Waste water management	2 956 021	3 656 539	3 924 979	6 054 187	5 899 276	5 899 276	6 301 557	6 703 020	7 100 805
Waste management	885 970	809 298	916 325	3 160 152	3 017 442	3 017 442	2 379 958	2 516 545	2 513 569
Other	**113 505**	**120 597**	**130 420**	**241 386**	**250 450**	**250 450**	**247 045**	**257 397**	**271 044**
Total Expenditure - Functional	**52 527 548**	**58 450 649**	**64 068 302**	**71 277 006**	**70 971 456**	**70 971 456**	**74 620 128**	**79 754 806**	**85 391 651**
Surplus/(Deficit) for the year	**3 703 440**	**5 556 892**	**5 441 332**	**3 310 490**	**4 766 647**	**4 766 647**	**4 328 885**	**4 227 456**	**4 926 393**

Explanatory notes to MBRR Table A2 – Budgeted Financial Performance (revenue and expenditure by functional classification)

1. Table A2 is an overview of the budgeted financial performance in relation to revenue and expenditure per functional classification, which divides the municipal services into 16 functional classifications.

2. Major contributing items to the increased operating revenue are additional grant allocations from National- and Provincial Government, the projected growth and tariff increases on Property Rates Tax and Service Charges (water, sanitation, electricity and refuse).

3. The surplus of R4 329 million for 2026/27 includes Transfers recognised-capital (Capital Grants and Donations received), while the expenditure category does not include the expenditure related to these transfers.

Table 27 – MBRR Table A3 – Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue by Vote									
Vote 1 - Community Services & Health	940 479	952 066	954 625	988 503	991 345	991 345	961 401	987 674	1 011 733
Vote 2 - Corporate Services	133 112	146 998	125 098	107 699	113 103	113 103	99 125	94 005	97 082
Vote 3 - Economic Growth	304 489	363 229	543 626	367 264	376 088	376 088	399 987	482 354	445 956
Vote 4 - Energy	16 730 867	20 301 594	22 909 443	24 085 011	24 234 150	24 234 150	25 505 775	27 133 445	28 940 411
Vote 5 - Finance	17 724 548	18 871 350	20 070 032	20 156 511	20 960 268	20 960 268	22 564 972	24 258 355	26 324 608
Vote 6 - Future Planning & Resilience	62 339	64 581	83 533	65 915	74 880	74 880	90 482	59 225	66 511
Vote 7 - Human Settlements	1 598 777	1 631 983	1 654 231	1 771 568	1 813 865	1 813 865	1 723 856	1 756 296	1 690 587
Vote 8 - Office of the City Manager	1 928	1 985	1 246	957	4 367	4 367	15 488	4 660	4 805
Vote 9 - Safety & Security	2 470 075	2 370 217	2 540 700	2 396 509	2 420 241	2 420 241	2 427 957	2 489 631	2 498 358
Vote 10 - Spatial Planning & Environment	584 809	643 785	718 635	749 446	743 002	743 002	694 988	757 108	799 683
Vote 11 - Urban Mobility	1 759 537	2 274 998	2 388 773	3 511 579	3 527 866	3 527 866	3 338 001	1 889 540	1 096 494
Vote 12 - Urban Waste Management	1 929 221	2 050 763	2 152 132	3 314 924	3 039 002	3 039 002	2 538 186	2 770 712	3 008 271
Vote 13 - Water & Sanitation	11 990 805	14 333 991	15 367 562	17 071 610	17 439 928	17 439 928	18 588 796	21 299 258	24 333 545
Total Revenue by Vote	**56 230 987**	**64 007 541**	**69 509 634**	**74 587 497**	**75 738 103**	**75 738 103**	**78 949 013**	**83 982 262**	**90 318 044**
Expenditure by Vote to be appropriated									
Vote 1 - Community Services & Health	3 925 871	4 051 589	4 472 291	4 917 230	4 885 939	4 885 939	5 182 703	5 252 451	5 572 391
Vote 2 - Corporate Services	3 390 638	3 693 434	3 923 983	4 202 855	4 223 268	4 223 268	4 519 107	4 958 911	5 097 323
Vote 3 - Economic Growth	657 251	645 128	672 720	760 365	791 514	791 514	783 369	790 906	835 424
Vote 4 - Energy	14 663 555	16 932 773	19 635 188	21 757 162	21 498 611	21 498 611	23 122 856	24 828 080	26 810 845
Vote 5 - Finance	2 745 384	3 386 594	3 871 516	4 496 215	4 341 917	4 341 917	4 635 203	5 202 599	5 924 218
Vote 6 - Future Planning & Resilience	464 779	543 604	570 006	595 825	624 870	624 870	674 644	675 975	717 656
Vote 7 - Human Settlements	1 533 696	1 577 781	1 670 179	1 705 085	1 749 764	1 749 764	1 770 371	1 821 637	1 865 507
Vote 8 - Office of the City Manager	408 051	485 592	524 964	524 560	552 288	552 288	578 336	591 639	626 975
Vote 9 - Safety & Security	5 540 354	5 541 728	5 836 592	6 692 842	6 729 908	6 729 908	6 833 896	7 067 186	7 401 217
Vote 10 - Spatial Planning & Environment	1 306 863	1 491 494	1 636 058	1 953 844	1 995 222	1 995 222	2 017 245	1 938 017	2 040 037
Vote 11 - Urban Mobility	3 824 979	4 295 067	4 372 867	4 706 689	4 865 846	4 865 846	4 815 037	5 193 897	5 367 254
Vote 12 - Urban Waste Management	3 296 671	3 429 183	3 690 943	4 021 815	3 898 123	3 898 123	4 068 730	4 256 294	4 325 663
Vote 13 - Water & Sanitation	10 769 455	12 376 682	13 190 995	14 942 522	14 814 186	14 814 186	15 618 633	17 177 214	18 807 142
Total Expenditure by Vote	**52 527 548**	**58 450 649**	**64 068 302**	**71 277 006**	**70 971 456**	**70 971 456**	**74 620 128**	**79 754 806**	**85 391 651**
Surplus/(Deficit) for the year	**3 703 440**	**5 556 892**	**5 441 332**	**3 310 490**	**4 766 647**	**4 766 647**	**4 328 885**	**4 227 456**	**4 926 393**

Explanatory notes to MBRR Table A3 – Budgeted Financial Performance (revenue and expenditure by municipal vote)

Table A3 shows budgeted financial performance in relation to the revenue and expenditure per municipal vote and the operating surplus inclusive of transfers recognised-capital (Capital Grants and Donations received).

The table below is an analysis of the surplus or deficit for trading services.

Table 28 – Surplus/(Deficit) calculations for the trading services

Description	2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Energy			
Total Operating Revenue (excluding capital transfers and contributions)	25 505 775	27 133 445	28 940 411
Total Operating Expenditure	23 122 856	24 828 080	26 810 845
Operating Surplus/(Deficit) for the year	**2 382 920**	**2 305 365**	**2 129 566**
% Surplus	**9.3%**	**8.5%**	**7.4%**
Water & Sanitation			
Total Operating Revenue excluding capital transfers and contributions)	18 588 796	21 299 258	24 333 545
Total Operating Expenditure	15 365 904	16 893 127	18 502 991
Operating Surplus/(Deficit) for the year	**3 222 892**	**4 406 130**	**5 830 554**
% Surplus	**17.3%**	**20.7%**	**24.0%**
Urban Waste Management			
Total Operating Revenue excluding capital transfers and contributions)	2 403 473	2 620 017	2 815 225
Total Operating Expenditure	1 796 712	1 840 749	1 885 736
Operating Surplus/(Deficit) for the year	**606 762**	**779 267**	**929 490**
% Surplus	**25.2%**	**29.7%**	**33.0%**

Calculation of trading services' surpluses, as per the above table, is based on primary revenue and expenditure items only.

It does not include contributions from the Energy Directorate to Rates or internal cost charges/recoveries, and appropriations. These 'secondary elements' are, however, included in the tariff calculations for the various trading services. When taking the secondary budget and appropriations into account, the trading services reflect a balanced budget.

Table 29 – MBRR Table A4 – Budgeted Financial Performance (revenue and expenditure)

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue									
Exchange Revenue									
Service charges - Electricity	16 384 191	19 940 176	22 503 545	23 663 555	23 663 555	23 663 555	24 689 780	26 254 040	27 926 491
Service charges - Water	3 997 156	4 844 312	5 167 722	5 776 241	5 868 665	5 868 665	6 242 884	7 236 722	8 321 789
Service charges - Waste Water Management	2 033 263	2 416 264	2 623 012	2 966 006	2 963 426	2 963 426	3 170 976	3 681 843	4 234 176
Service charges - Waste Management	1 309 198	1 349 593	1 474 838	1 658 640	1 610 811	1 610 811	1 711 180	1 854 428	1 969 505
Sale of Goods and Rendering of Services	602 839	703 401	752 490	816 579	732 137	732 137	753 098	842 761	946 989
Agency services	276 684	278 170	288 826	302 874	302 874	302 874	310 022	323 339	324 828
Interest	–	–	–	–	–	–	–	–	–
Interest earned from Receivables	288 014	324 025	362 159	339 731	329 033	329 033	340 218	351 105	361 989
Interest earned from Current and Non Current Assets	1 447 418	1 578 846	1 559 083	758 522	1 309 154	1 309 154	843 365	707 560	629 534
Dividends	–	–	3 270	–	–	–	–	–	–
Rent on Land	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets	420 355	465 769	535 280	494 307	495 960	495 960	576 569	600 413	625 603
Licence and permits	353	543	1 452	205	205	205	572	590	609
Special rating levies	316 181	365 452	431 181	494 107	486 882	486 882	521 067	536 699	552 800
Construction Contract Revenue	–	–	–	–	–	–	–	–	–
Development Charges	283 368	265 402	329 734	206 835	201 912	201 912	215 974	222 886	229 795
Operational Revenue	139 881	250 006	209 476	216 541	189 363	189 363	192 509	198 669	204 828
Non-Exchange Revenue									
Property rates	11 245 429	11 986 459	12 791 912	13 768 100	13 918 100	13 918 100	15 810 666	17 363 200	19 317 744
Surcharges and Taxes	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	1 984 419	1 910 359	2 010 667	1 878 556	1 905 299	1 905 299	1 908 390	1 954 592	1 944 719
Licences or permits	45 632	49 785	46 471	50 301	47 909	47 909	49 538	51 123	52 708
Transfer and subsidies - Operational	6 221 933	6 719 779	6 957 770	7 329 561	7 337 594	7 337 594	7 194 666	7 419 798	7 432 955
Interest	124 173	137 912	145 735	98 675	98 675	98 675	103 530	106 843	110 155
Fuel Levy	2 666 726	2 639 290	2 749 549	2 851 776	2 851 776	2 851 776	3 004 725	3 174 156	3 323 867
Operational Revenue	–	–	–	906 078	769 510	769 510	–	–	–
Gains on disposal of Fixed and Intangible Assets	86 691	152 916	267 624	70 772	84 226	84 226	81 441	144 048	86 653
Other Gains	4 245 264	5 093 415	5 684 418	6 084 343	6 226 308	6 226 308	6 614 734	7 561 980	8 697 182
Discontinued Operations	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	**54 119 167**	**61 471 876**	**66 896 214**	**70 732 307**	**71 393 374**	**71 393 374**	**74 335 904**	**80 586 796**	**87 294 918**
Expenditure									
Employee related costs	15 261 344	17 107 614	18 529 593	20 889 090	20 813 755	20 813 755	22 171 720	23 483 170	24 944 040
Remuneration of councillors	176 064	183 030	185 833	197 729	198 376	198 376	207 204	218 082	229 532
Bulk purchases - electricity	11 812 158	13 941 386	16 333 059	17 755 086	17 755 086	17 755 086	18 976 300	20 528 600	22 284 500
Inventory consumed	5 689 936	6 655 014	7 080 092	7 899 755	7 829 902	7 829 902	8 197 463	9 179 640	10 326 631
Debt impairment	854 246	646 452	(935 100)	3 217 478	3 178 514	3 178 514	2 622 547	2 719 088	2 855 026
Depreciation, amortisation and impairment	3 259 524	3 495 788	3 788 203	3 974 164	3 996 121	3 996 121	4 224 161	4 611 898	4 981 544
Interest, Dividends and Rent on Land	773 586	830 942	854 238	1 433 844	1 073 376	1 073 376	1 259 045	1 656 783	2 165 394
Contracted services	8 913 196	9 500 850	9 963 588	11 100 541	11 182 747	11 182 747	11 346 964	11 365 973	11 295 190
Transfers and subsidies	377 101	359 818	373 494	388 523	411 354	411 354	339 257	313 902	280 986
Irrecoverable debts written off	2 167 322	2 222 618	3 996 428	123 202	198 594	198 594	863 025	863 025	863 025
Operational costs	2 755 259	3 114 959	3 494 466	3 763 000	3 849 117	3 849 117	3 889 163	4 212 720	4 473 305
Disposal of Fixed and Intangible Assets	37 655	11 729	40 757	2 500	2 582	2 582	2 551	2 551	2 551
Other Losses	450 154	380 448	363 650	532 092	481 931	481 931	520 728	599 374	689 928
Total Expenditure	**52 527 547**	**58 450 649**	**64 068 302**	**71 277 006**	**70 971 456**	**70 971 456**	**74 620 128**	**79 754 806**	**85 391 651**
Surplus/(Deficit)	**1 591 620**	**3 021 226**	**2 827 912**	**(544 699)**	**421 919**	**421 919**	**(284 225)**	**831 990**	**1 903 267**
Transfers and subsidies - capital (monetary allocations)	2 104 107	2 535 548	2 612 522	3 855 190	4 344 729	4 344 729	4 613 110	3 395 466	3 023 127
Transfers and subsidies - capital (in-kind)	7 714	117	898	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**3 703 440**	**5 556 891**	**5 441 332**	**3 310 491**	**4 766 647**	**4 766 647**	**4 328 885**	**4 227 456**	**4 926 393**
Income Tax	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax	**3 703 440**	**5 556 891**	**5 441 332**	**3 310 491**	**4 766 647**	**4 766 647**	**4 328 885**	**4 227 456**	**4 926 393**
Share of Surplus/Deficit attributable to Joint Venture	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	**3 703 440**	**5 556 891**	**5 441 332**	**3 310 491**	**4 766 647**	**4 766 647**	**4 328 885**	**4 227 456**	**4 926 393**
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	**3 703 440**	**5 556 891**	**5 441 332**	**3 310 491**	**4 766 647**	**4 766 647**	**4 328 885**	**4 227 456**	**4 926 393**

Explanatory notes to MBRR Table A4 – Budgeted Financial Performance (revenue and expenditure)

1. Table A4 is a view of the budgeted financial performance in relation to the revenue by source and expenditure by type. Total revenue (excluding appropriations, which are disclosed in the Statement of Financial Position) is R74 336 million in 2026/27 escalating to R87 295 million by 2028/29. Major contributing items to the total revenue are the increased property rates, services charges, projected growth and grant operating allocations from National- and Provincial Government.

2. Revenue to be generated from property rates is R15 811 million (21.3%) of the revenue base in 2026/27 increasing to R19 318 million (22.1%) by 2028/29. This remains a significant funding source for the City.

3. Service charges relating to electricity, water, sanitation services, and refuse removal constitute the biggest component of the revenue basket of the City totalling R35 815 million in 2026/27 or 48.2% of the revenue base, increasing to R42 452 million in 2028/29.

4. Transfers & Subsidies – operational increases from R7 195 million in 2026/27 to R7 433 million in 2028/29. This includes external allocations received from National- and Provincial Government and private sector funding. For purposes of the 2026/27 budget compilation, national allocations are based on the Division of Revenue Bill (DoRB) (B5-2026), Government Gazette No. 54086 dated 6 February 2026). Provincial allocations are based on Provincial Gazette Extraordinary 9206, dated 12 March 2026.

The figure below provides a graphical view of the sources of revenue over the MTREF.

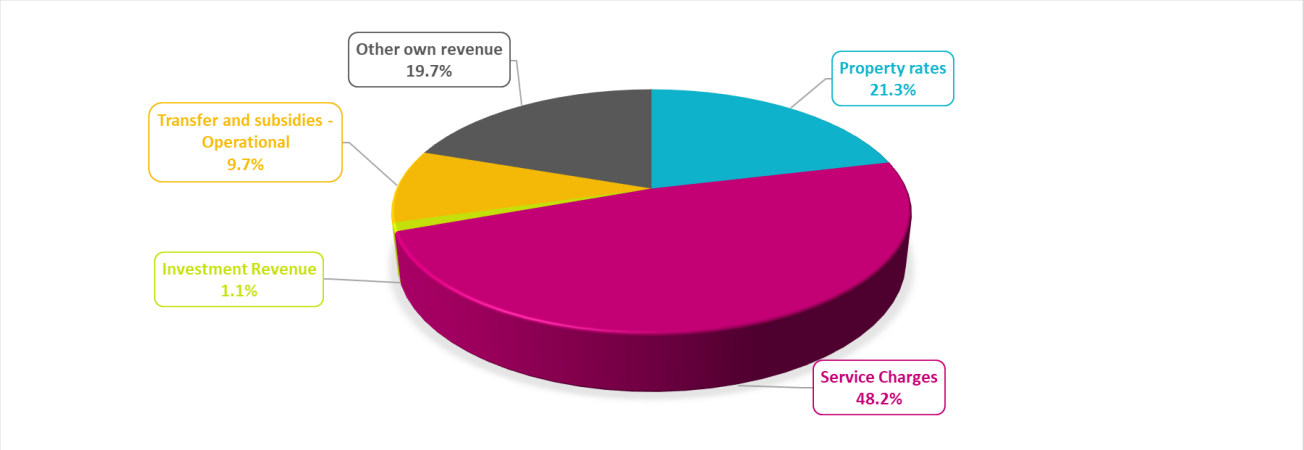


Figure 21: Revenue by source

5. Employee-related costs are the main cost driver within the City's operating expenditure budget increasing from R22 172 million in 2026/27 to R24 944 million in 2028/29.

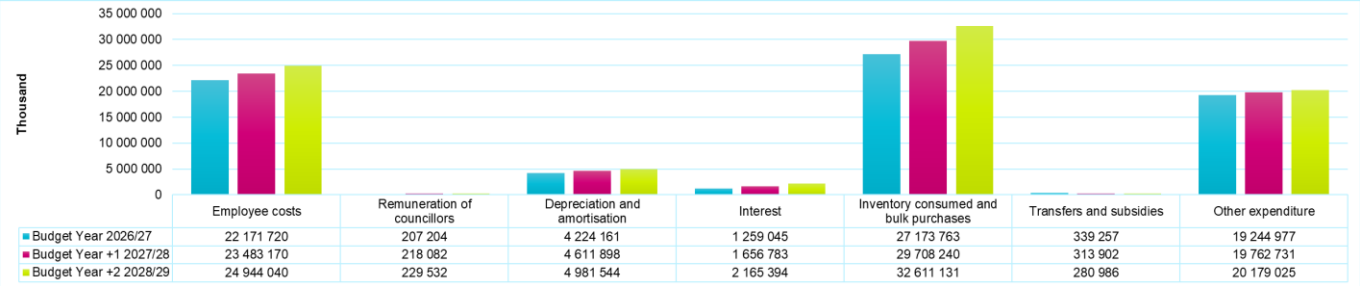
6. Bulk purchases - electricity increases significantly over the MTREF, escalating from R18 976 million in 2026/27 to R22 285 million in 2028/29. This increase can be attributed to substantial increases in the cost of bulk electricity.

7. Depreciation and amortisation totals R4 224 million in 2026/27 increasing to R4 982 million in 2028/29 and is linked to the capitalisation rate of assets. The calculation of depreciation on new capital expenditure is based on variables such as asset class and lifespan depending on the nature of the asset. Depreciation of existing assets is calculated based on simulated financial system data, which reflects actual values per annum. Assets Under Construction (AUC) are calculated based on asset class lifespan and projected capitalisation dates.

8. Contracted Services reflects R11 347 million in 2026/27 and reduces to R11 295 million in 2028/29, and includes budgetary provision for repairs and maintenance.

9. A deficit of R284 million is reflected in 2026/27 with a surplus of R832 million and R1 903 in 2027/28 and 2028/29 respectively. The deficit in 2026/27 is mainly due to expenditure, which is funded from cash backed surpluses and appropriations, shown in the Cash Flow budget (MBRR Table A7).

The figure below provides a graphical view of the main sources of expenditure over the MTREF.



	Employee costs	Remuneration of councillors	Depreciation and amortisation	Interest	Inventory consumed and bulk purchases	Transfers and subsidies	Other expenditure
Budget Year 2026/27	22 171 720	207 204	4 224 161	1 259 045	27 173 763	339 257	19 244 977
Budget Year +1 2027/28	23 483 170	218 082	4 611 898	1 656 783	29 708 240	313 902	19 762 731
Budget Year +2 2028/29	24 944 040	229 532	4 981 544	2 165 394	32 611 131	280 986	20 179 025

Figure 22: Expenditure by type

Table 30 – MBRR Table A5 – Budgeted Capital Expenditure by vote, standard classification and funding source

Vote Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Capital expenditure - Vote									
Multi-year expenditure to be appropriated									
Vote 1 - Community Services & Health	223 024	368 443	310 514	317 218	336 481	332 268	376 209	558 034	384 777
Vote 2 - Corporate Services	426 231	644 205	421 587	499 576	742 243	732 211	642 101	1 876 746	631 228
Vote 3 - Economic Growth	46 144	77 007	94 372	111 099	138 195	136 924	84 703	160 256	111 456
Vote 4 - Energy	1 006 874	1 109 601	1 063 370	1 249 640	1 360 754	1 274 590	1 521 424	1 832 102	2 063 123
Vote 5 - Finance	28 965	64 131	75 738	123 163	125 343	121 542	27 661	149 105	56 068
Vote 6 - Future Planning & Resilience	24 961	19 973	25 034	5 414	21 816	21 798	14 766	5 810	3 581
Vote 7 - Human Settlements	881 608	959 185	939 469	1 228 699	1 440 465	1 433 563	966 583	941 437	939 916
Vote 8 - Office of the City Manager	6 494	6 322	6 015	8 675	18 484	18 384	3 434	66 749	52 169
Vote 9 - Safety & Security	281 671	444 375	466 205	344 830	426 282	425 634	207 259	400 154	504 880
Vote 10 - Spatial Planning & Environment	224 417	252 541	268 940	519 567	459 112	429 232	309 756	248 388	260 443
Vote 11 - Urban Mobility	1 089 031	1 552 346	1 583 173	3 090 530	3 021 950	2 440 892	3 057 544	1 888 876	1 096 897
Vote 12 - Urban Waste Management	637 885	590 369	383 551	437 853	448 947	433 087	488 176	652 704	1 063 501
Vote 13 - Water & Sanitation	2 051 600	3 315 859	3 713 424	4 926 374	4 935 490	4 670 213	5 386 924	5 913 560	5 415 191
Total Capital Expenditure - Vote	**6 928 907**	**9 404 356**	**9 351 390**	**12 862 639**	**13 475 562**	**12 470 339**	**13 086 540**	**14 693 922**	**12 583 229**
Capital Expenditure - Functional									
Governance and administration	**794 382**	**1 201 069**	**707 601**	**829 156**	**1 124 659**	**1 072 389**	**927 540**	**2 319 663**	**932 282**
Executive and council	4 557	1 373	1 718	27 948	30 156	28 619	2 012	1 112	1 220
Finance and administration	789 747	1 194 874	705 801	801 118	1 094 496	1 043 763	924 738	2 318 364	930 585
Internal audit	78	4 821	82	90	7	7	791	186	476
Community and public safety	**1 188 344**	**1 473 666**	**1 603 688**	**1 821 178**	**2 160 836**	**2 164 142**	**1 420 965**	**1 756 602**	**1 752 624**
Community and social services	61 847	67 909	90 140	138 247	149 094	150 280	181 981	234 769	132 517
Sport and recreation	75 102	238 551	220 737	235 626	264 382	263 701	182 665	412 513	294 132
Public safety	191 134	272 391	355 791	229 954	319 294	319 011	89 249	166 904	407 186
Housing	857 463	886 707	932 296	1 202 911	1 415 142	1 418 428	944 105	911 899	888 770
Health	2 797	8 106	4 723	14 440	12 924	12 721	22 965	30 518	30 019
Economic and environmental services	**1 256 737**	**1 722 978**	**1 888 084**	**3 603 431**	**3 453 463**	**2 864 270**	**3 346 663**	**2 228 617**	**1 362 810**
Planning and development	137 067	151 794	161 485	280 769	236 247	215 609	127 412	244 581	176 046
Road transport	998 705	1 424 296	1 544 479	3 012 511	2 893 208	2 333 521	2 987 804	1 848 680	1 078 717
Environmental protection	120 965	146 888	182 121	310 151	324 009	315 139	231 447	135 357	108 046
Trading services	**3 689 059**	**5 006 102**	**5 150 917**	**6 606 429**	**6 733 746**	**6 366 451**	**7 389 137**	**8 387 229**	**8 532 748**
Energy sources	1 006 874	1 109 601	1 063 370	1 249 640	1 360 754	1 274 590	1 521 424	1 832 102	2 063 123
Water management	991 657	1 103 467	1 225 178	1 668 013	1 782 842	1 647 236	2 110 326	2 193 623	2 333 476
Waste water management	1 059 944	2 212 393	2 488 246	3 258 361	3 152 648	3 022 978	3 276 598	3 719 937	3 081 715
Waste management	630 584	580 642	374 123	430 415	437 502	421 648	480 788	641 567	1 054 434
Other	**385**	**541**	**1 100**	**2 445**	**2 858**	**3 088**	**2 235**	**1 810**	**2 765**
Total Capital Expenditure - Functional	**6 928 907**	**9 404 356**	**9 351 390**	**12 862 639**	**13 475 562**	**12 470 339**	**13 086 540**	**14 693 922**	**12 583 229**
Funded by:									
National Government	2 079 812	2 482 270	2 466 508	3 735 882	4 226 332	3 753 935	4 468 869	3 279 464	2 946 748
Provincial Government	11 071	31 115	14 200	6 657	10 690	10 690	8 779	6 710	6 505
Transfers and subsidies - capital	85 082	66 132	60 650	112 651	107 707	60 633	135 461	109 292	69 874
Transfers recognised - capital	**2 175 965**	**2 579 517**	**2 541 359**	**3 855 190**	**4 344 729**	**3 825 258**	**4 613 110**	**3 395 466**	**3 023 127**
Borrowing	1 758 326	2 544 486	5 854 382	5 000 000	5 000 000	4 720 098	5 000 000	6 000 000	6 000 000
Internally generated funds	2 994 615	4 280 353	955 649	4 007 449	4 130 833	3 924 984	3 473 431	5 298 456	3 560 103
Total Capital Funding	**6 928 907**	**9 404 356**	**9 351 390**	**12 862 639**	**13 475 562**	**12 470 339**	**13 086 540**	**14 693 922**	**12 583 229**

Explanatory notes to Table A5 – Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 reflects the City's capital programme in relation to capital expenditure by municipal vote (directorate); capital expenditure by standard classification; funding sources required to fund the capital budget and information on capital transfers from National- and Provincial departments.

2. The MFMA provides that a municipality may approve single- or multi-year capital budget appropriations. The City has allocated multi-year appropriations amounting to R13 087 million for 2026/27, increasing to R14 694 million and decreasing to R12 583 million in 2027/28 and 2028/29 respectively.

3. The capital budget is funded by allocations made to the City in the form of grants by National- and Provincial government, public contributions and donations, borrowings and internally generated funds.

4. Capital transfers from the National Government and the Western Cape Government amount to R4 478 million (34.2%) in 2026/27, decreasing to R3 286 million in 2027/28 and decreasing to R2 953 million in 2028/29.

5. Transfers and Subsidies **–** capital amount to R135 million in 2026/27, decreasing to R109 million in 2027/28, and decreasing to R70 million in 2028/29, which includes funding received from the private sector for the installation of service connections, ORIO funding, and interest earned on grants.

6. Borrowing of R5 000 million in 2026/27 and R6 000 million for each of the outer years of the 2026/27 MTREF has been provided for in terms of affordability levels as determined during the MTREF modelling.

7. Internally generated funds amounting to R3 473 million, R5 298 million and R3 560 million have been provided for annually over the MTREF.

Table 31 – MBRR Table A6 – Budgeted Financial Position

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
ASSETS									
Current assets									
Cash and cash equivalents	12 485 867	12 548 255	10 576 530	13 306 706	12 822 113	12 822 113	7 642 749	5 403 041	6 275 576
Short term Investments	–	–	3 670 682	–	–	–	3 181 607	2 925 874	2 655 309
Trade and other receivables from exchange transactions	4 163 093	4 934 302	5 161 835	4 274 283	3 507 487	3 507 487	4 660 162	5 884 416	7 162 000
Receivables from non-exchange transactions	3 237 826	3 119 340	3 154 855	6 313 491	6 321 403	6 321 403	6 762 290	7 225 628	7 797 016
Current portion of non-current receivables	612	205	64	60	64	64	11	1	–
Inventory	483 155	477 648	510 200	527 450	542 490	542 490	570 385	590 113	610 241
VAT Receivable	46 439	201 872	82 816	1 196 998	589 309	589 309	485 725	485 725	485 725
Other current assets	–	–	–	–	–	–	–	–	–
Total current assets	**20 416 992**	**21 281 622**	**23 156 981**	**25 618 987**	**23 782 866**	**23 782 866**	**23 302 929**	**22 514 798**	**24 985 867**
Non current assets									
Investments	5 718 223	4 223 415	4 248 048	2 517 807	4 495 016	4 495 016	4 737 123	4 992 856	5 263 421
Investment property	576 107	574 393	572 702	571 011	571 191	571 191	569 353	567 516	565 679
Property, plant and equipment	58 990 743	64 727 967	70 077 308	81 391 618	79 719 375	79 719 375	89 168 477	98 043 006	105 551 594
Biological assets	–	–	–	–	–	–	–	–	–
Living resources	206	510	1 112	1 440	962	962	586	1 076	540
Heritage assets	10 268	10 340	10 324	11 184	10 555	10 555	15 908	15 908	15 908
Intangible assets	733 844	835 011	940 198	653 094	779 003	779 003	797 985	2 006 826	2 102 297
Trade and other receivables from exchange transactions	–	–	–	–	–	–	–	–	–
Non-current receivables from non-exchange transactions	695	233	95	14	31	31	1	–	–
Other non-current assets	–	–	–	–	–	–	–	–	–
Total non current assets	**66 030 086**	**70 371 869**	**75 849 787**	**85 146 169**	**85 576 132**	**85 576 132**	**95 289 432**	**105 627 187**	**113 499 438**
TOTAL ASSETS	**86 447 078**	**91 653 491**	**99 006 768**	**110 765 156**	**109 358 998**	**109 358 998**	**118 592 361**	**128 141 985**	**138 485 305**
LIABILITIES									
Current liabilities									
Bank overdraft	–	–	–	–	–	–	–	–	–
Financial liabilities	1 718 820	2 603 526	761 578	1 346 115	1 115 639	1 115 639	1 329 412	1 521 007	1 924 598
Consumer deposits	439 733	455 050	560 056	499 971	585 765	585 765	652 240	674 445	696 687
Trade and other payables from exchange transactions	7 783 114	8 235 199	8 763 978	11 386 511	10 251 106	10 251 106	10 453 509	10 495 628	10 896 616
Trade and other payables from non-exchange transactions	826 752	833 187	1 141 121	833 187	307 105	307 105	1 141 121	1 141 121	1 141 121
Provision	1 709 921	1 845 185	1 918 135	1 981 571	2 039 045	2 039 045	2 173 388	2 147 398	2 171 385
VAT Payable	–	–	–	461 413	408 634	408 634	474 915	529 806	586 699
Other current liabilities	–	–	–	–	–	–	–	–	–
Total current liabilities	**12 478 339**	**13 972 147**	**13 144 868**	**16 508 768**	**14 707 294**	**14 707 294**	**16 224 585**	**16 509 404**	**17 417 106**
Non current liabilities									
Financial liabilities	5 630 840	4 093 807	6 529 854	13 459 944	9 961 515	9 961 515	13 372 008	17 751 000	21 759 735
Provision	6 613 757	6 306 503	6 609 681	7 256 395	7 201 176	7 201 176	7 177 871	7 836 227	8 336 716
Long term portion of trade payables	–	–	–	–	–	–	–	–	–
Other non-current liabilities	–	–	–	–	–	–	–	–	–
Total non current liabilities	**12 244 597**	**10 400 311**	**13 139 535**	**20 716 339**	**17 162 691**	**17 162 691**	**20 549 878**	**25 587 227**	**30 096 451**
TOTAL LIABILITIES	**24 722 936**	**24 372 457**	**26 284 403**	**37 225 107**	**31 869 985**	**31 869 985**	**36 774 464**	**42 096 632**	**47 513 558**
NET ASSETS	**61 724 142**	**67 281 033**	**72 722 365**	**73 540 049**	**77 489 013**	**77 489 013**	**81 817 898**	**86 045 354**	**90 971 747**
COMMUNITY WEALTH/EQUITY									
Accumulated surplus/(deficit)	56 727 512	62 605 697	67 472 353	68 264 566	70 834 971	70 834 971	74 823 102	77 481 936	79 955 015
Reserves and funds	4 996 630	4 675 336	5 250 013	5 275 483	6 654 042	6 654 042	6 994 796	8 563 418	11 016 732
Other	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	**61 724 142**	**67 281 033**	**72 722 365**	**73 540 049**	**77 489 013**	**77 489 013**	**81 817 898**	**86 045 354**	**90 971 747**

Explanatory notes to Table A6 – Budgeted Financial Position

1. The budgeted Statement of Financial Position of the City has been prepared on a basis consistent with GRAP1 and international accounting standards and as such makes it comparable with the present Statement of Financial Position and those of previous years. This will enable all stakeholders to interpret the impact of the budget as such on the Statement of Financial Position.

2. The assets are in the order of relative liquidity and liabilities according to their priority of being met with cash and an extensive table of notes (MBRR Table SA3 on page 399) is provided with details of the major components of items, such as:
   - Call Investment Deposits
   - Consumer Debtors
   - Property, Plant and Equipment
   - Trade and Other Payables
   - Non-Current Provisions
   - Changes in Net Assets
   - Reserves

3. Movements on the Budgeted Statement of Financial Performance will impact on the Budgeted Statement of Financial Position. Assumptions made on the collection rate for instance, will affect the budgeted cash position of the City and the budgeted impairment of debtors. As such the assumptions form a critical link in determining the applicability and relevance of the budget, the determination of financial indicators, the assessment of funding compliance and the general viability of the municipality.

Table 32 – MBRR Table A7 – Budgeted Cash Flow Statement

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates	11 245 429	12 306 132	13 676 718	13 662 239	13 798 856	13 798 856	15 525 567	17 015 637	18 888 073
Service charges	24 295 205	27 272 686	31 081 542	33 879 903	33 755 081	33 755 081	34 812 163	38 000 687	41 382 476
Other revenue	3 182 072	4 920 873	5 689 825	5 167 880	5 077 136	5 077 136	5 334 648	5 697 025	5 987 851
Transfers and Subsidies - Operational	6 171 454	6 515 305	6 885 080	7 329 561	7 337 594	7 337 594	7 194 666	7 419 798	7 432 955
Transfers and Subsidies - Capital	1 819 160	2 259 362	3 073 968	3 855 190	4 344 729	4 344 729	4 613 110	3 395 466	3 023 127
Interest	1 817 833	1 992 741	1 657 394	758 522	1 309 154	1 309 154	843 365	707 560	629 534
Dividends	–	–	3 270	–	–	–	–	–	–
Payments									
Suppliers and employees	(41 655 977)	(46 648 741)	(50 964 018)	(56 122 085)	(55 666 489)	(55 666 489)	(58 914 684)	(62 188 507)	(65 592 791)
Finance charges	(767 111)	(733 304)	(825 799)	(1 367 594)	(1 006 061)	(1 006 061)	(1 307 701)	(1 703 879)	(2 208 904)
Transfers and Subsidies	–	–	(9 440)	(388 523)	(411 354)	(411 354)	(339 257)	(313 902)	(280 986)
NET CASH FROM/(USED) OPERATING ACTIVITIES	**6 108 065**	**7 885 054**	**10 268 540**	**6 775 094**	**8 538 646**	**8 538 646**	**7 761 878**	**8 029 887**	**9 261 333**
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE	133 778	186 319	347 083	70 772	84 226	84 226	81 441	144 048	86 653
Decrease (increase) in non-current receivables	5 974	1 013	341	60	64	64	29	1	–
Decrease (increase) in non-current investments	(518 278)	616 688	1 579 285	(153 729)	(246 967)	(246 967)	(242 107)	(255 733)	(270 565)
Insurance Refund - Capital	–	–	–	–	–	–	–	–	–
Interest on Short Term Investment (Greater then 90 days) and Long Term Investments	–	–	–	–	–	–	–	–	–
Payments									
Capital assets	(6 671 739)	(8 824 051)	(9 663 726)	(12 862 639)	(13 475 562)	(13 475 562)	(13 086 540)	(14 693 922)	(12 583 229)
Retention (Capital)	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) INVESTING ACTIVITIES	**(7 050 265)**	**(8 020 031)**	**(7 737 017)**	**(12 945 536)**	**(13 638 240)**	**(13 638 240)**	**(13 247 177)**	**(14 805 606)**	**(12 767 142)**
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	2 116 000	1 000 000	3 435 400	5 000 000	5 000 000	5 000 000	5 000 000	6 000 000	6 000 000
Increase (decrease) in consumer deposits	–	15 317	–	22 041	25 709	25 709	24 008	22 205	22 242
Payments									
Repayment of borrowing	(1 358 162)	(1 703 546)	(2 677 968)	(1 139 343)	(1 104 247)	(1 104 247)	(1 294 359)	(1 486 193)	(1 643 899)
NET CASH FROM/(USED) FINANCING ACTIVITIES	**757 838**	**(688 229)**	**757 432**	**3 882 699**	**3 921 463**	**3 921 463**	**3 729 649**	**4 536 011**	**4 378 344**
NET INCREASE/ (DECREASE) IN CASH HELD	**(184 362)**	**(823 206)**	**3 288 955**	**(2 287 744)**	**(1 178 131)**	**(1 178 131)**	**(1 755 650)**	**(2 239 708)**	**872 535**
Cash/cash equivalents at the year begin:	8 295 143	8 110 781	7 287 575	8 628 162	10 576 530	10 576 530	9 398 399	7 642 749	5 403 041
Cash/cash equivalents at the year end:	8 110 781	7 287 575	10 576 530	6 340 418	9 398 399	9 398 399	7 642 749	5 403 041	6 275 576

Explanatory notes to Table A7 – Budgeted Cash Flow Statement

1. The table shows the cash and cash equivalents of the City for the 2026/27 MTREF.

2. The budget has been prepared to ensure adequate levels of working capital representing cash and cash equivalents over the medium-term, with cash levels anticipated to exceed R7 643 million in 2026/27, R5 403 million in 2027/28 and R6 276 million in 2028/29.

3. Assumptions used in the preparation of the cash flow budget.
   a) Collection rates

Services	Budget year 2026/27	Budget year +1 2027/28	Budget year +2 2028/29
Rates	95%	95%	95%
Electricity	99%	99%	99%
Water	92%	93%	94%
Sanitation	94%	95%	95%
Refuse	96%	96%	96%
Rental income	69%	71%	73%
Fines	21%	23%	23%

   b) The assumption for capital and operating expenditure is 100% spend.

Table 33 – MBRR Table A8 – Cash Backed Reserves/Accumulated Surplus Reconciliation

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Cash and investments available									
Cash/cash equivalents at the year end	8 110 781	7 287 575	10 576 530	6 340 418	9 398 399	9 398 399	7 642 749	5 403 041	6 275 576
Other current investments > 90 days	4 375 086	5 260 680	3 670 682	6 966 288	3 423 714	3 423 714	3 181 607	2 925 874	2 655 309
Non current Investments	5 718 223	4 223 415	4 248 048	2 517 807	4 495 016	4 495 016	4 737 123	4 992 856	5 263 421
Cash and investments available:	**18 204 090**	**16 771 670**	**18 495 260**	**15 824 513**	**17 317 129**	**17 317 129**	**15 561 479**	**13 321 771**	**14 194 306**
Application of cash and investments									
Unspent conditional transfers	826 752	833 187	1 141 121	833 187	307 105	307 105	1 141 121	1 141 121	1 141 121
Unspent borrowing	–	–	–	–	–	–	–	–	–
Statutory requirements	–	–	–	–	–	–	–	–	–
Other working capital requirements	977 587	757 062	760 608	1 506 984	1 084 809	1 084 809	(215 915)	(1 796 462)	(3 172 657)
Other provisions	1 106 572	1 085 822	–	–	–	–	–	–	–
Long term investments committed	2 805 762	1 859 336	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	4 996 630	4 675 336	5 250 013	5 275 483	6 654 042	6 654 042	6 994 796	8 563 418	11 016 732
Total Application of cash and investments:	**10 713 303**	**9 210 744**	**7 151 741**	**7 615 654**	**8 045 957**	**8 045 957**	**7 920 002**	**7 908 076**	**8 985 196**
Surplus(shortfall) - Excluding Non-Current Creditors Trf to Debt Relief Benefits	**7 490 787**	**7 560 926**	**11 343 519**	**8 208 859**	**9 271 172**	**9 271 172**	**7 641 477**	**5 413 695**	**5 209 111**
Creditors transferred to Debt Relief - Non-Current portion	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Surplus(shortfall) - Including Non-Current Creditors Trf to Debt Relief Benefits	**7 490 787**	**7 560 926**	**11 343 519**	**8 208 859**	**9 271 172**	**9 271 172**	**7 641 477**	**5 413 695**	**5 209 111**

Explanatory notes to Table A8 – Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash-backed reserves/accumulated surplus reconciliation is aligned to the requirements of NT MFMA Circular 42 – Funding a Municipal Budget.

2. The table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year-end and secondly reconciling the available funding to the liabilities/commitments that exist. The results would be either a surplus or deficit. A surplus would indicate the cash-backed accumulated surplus that was/is available. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".

3. From the table it can be seen that the City remains in a surplus net cash flow position over the 2026/27 MTREF Budget.

4. Table A8 reflects a surplus of R7 641 million in 2026/27, reducing to R5 414 million in 2027/28 and R5 209 million in 2028/29.

5. As part of the budgeting and planning guidelines that informed the compilation of the 2026/27 MTREF, the end objective of the medium-term framework was to ensure the budget is funded and aligned to section 18 of the MFMA.

6. Considering the requirements of section 18 of the MFMA, it can be concluded that the 2026/27 MTREF is fully funded.

Table 34 – MBRR Table A9 – Asset Management

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
CAPITAL EXPENDITURE									
Total New Assets	**3 360 299**	**4 014 631**	**3 610 532**	**5 510 786**	**5 967 471**	**5 252 340**	**5 861 137**	**5 713 601**	**4 974 682**
Roads Infrastructure	*828 905*	*1 046 549*	*1 265 887*	*2 562 889*	*2 388 070*	*1 869 496*	*2 107 742*	*1 123 318*	*526 459*
Storm water Infrastructure	*194 695*	*161 134*	*173 070*	*212 633*	*214 689*	*208 920*	*193 647*	*312 255*	*343 362*
Electrical Infrastructure	*323 243*	*274 993*	*256 267*	*308 060*	*334 617*	*325 147*	*335 179*	*612 474*	*790 617*
Water Supply Infrastructure	*466 433*	*551 871*	*621 520*	*913 955*	*1 026 106*	*857 354*	*1 406 019*	*1 564 834*	*1 619 555*
Sanitation Infrastructure	*280 443*	*233 812*	*196 689*	*496 515*	*475 427*	*469 226*	*540 208*	*397 510*	*361 002*
Solid Waste Infrastructure	*236 232*	*223 280*	*71 878*	*20 873*	*13 441*	*10 511*	*35 888*	*70 079*	*443 797*
Coastal Infrastructure	*27 829*	*13 063*	–	–	–	–	–	–	–
Information and Communication Infrastructure	*89 035*	*101 309*	*996*	*6 100*	*7 267*	*7 660*	*1 300*	*3 800*	*14 441*
Infrastructure	**2 446 815**	**2 606 010**	**2 586 307**	**4 521 025**	**4 459 615**	**3 748 315**	**4 619 984**	**4 084 269**	**4 099 232**
Community Facilities	*218 619*	*281 081*	*170 201*	*201 921*	*272 815*	*287 261*	*165 668*	*234 545*	*88 871*
Sport and Recreation Facilities	*65*	*171*	*49*	*650*	*870*	*1 914*	*680*	*2 000*	–
Community Assets	**218 684**	**281 252**	**170 251**	**202 571**	**273 685**	**289 175**	**166 348**	**236 545**	**88 871**
Operational Buildings	*76 722*	*84 393*	*190 472*	*51 849*	*121 492*	*103 615*	*142 045*	*309 696*	*274 732*
Housing	*8 376*	*3 799*	–	–	–	–	–	–	–
Other Assets	**85 098**	**88 192**	**190 472**	**51 849**	**121 492**	**103 615**	**142 045**	**309 696**	**274 732**
Licences and Rights	*61 782*	*109 104*	*90 693*	*88 561*	*80 049*	*76 291*	*172 114*	*766 962*	*193 228*
Intangible Assets	**61 782**	**109 104**	**90 693**	**88 561**	**80 049**	**76 291**	**172 114**	**766 962**	**193 228**
Computer Equipment	**137 710**	**154 723**	**107 029**	**154 770**	**247 884**	**234 489**	**68 711**	**69 808**	**100 400**
Furniture and Office Equipment	**27 077**	**37 219**	**48 805**	**14 257**	**30 765**	**30 655**	**15 263**	**15 334**	**12 167**
Machinery and Equipment	**141 989**	**216 318**	**141 262**	**109 851**	**188 112**	**189 616**	**51 279**	**41 236**	**42 889**
Transport Assets	**205 644**	**321 489**	**228 543**	**251 068**	**348 566**	**359 970**	**550 393**	**120 336**	**115 281**
Land	**35 500**	**200 322**	**47 171**	**116 834**	**217 305**	**220 213**	**75 000**	**69 415**	**47 881**
Mature	–	–	–	–	–	–	–	–	–
Living Resources	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Total Renewal of Existing Assets	**1 979 848**	**2 546 524**	**2 758 733**	**3 743 762**	**3 782 445**	**3 643 558**	**3 284 793**	**4 093 341**	**3 696 444**
Roads Infrastructure	*62 406*	*77 022*	*161 300*	*288 850*	*258 175*	*230 293*	*102 194*	*304 330*	*197 007*
Storm water Infrastructure	*12 412*	*8 317*	*4 472*	*11 102*	*7 413*	*7 413*	*48 315*	*60 537*	*169 671*
Electrical Infrastructure	*390 997*	*493 410*	*474 797*	*461 255*	*469 635*	*454 677*	*552 298*	*918 240*	*800 830*
Water Supply Infrastructure	*264 416*	*310 386*	*347 363*	*520 200*	*437 929*	*469 755*	*520 109*	*494 604*	*495 349*
Sanitation Infrastructure	*454 570*	*717 027*	*920 194*	*1 278 692*	*1 208 675*	*1 179 383*	*940 116*	*1 070 483*	*743 522*
Solid Waste Infrastructure	–	–	*616*	*1 266*	*1 620*	*1 208*	*300*	*27 618*	*5 725*
Coastal Infrastructure	–	–	–	–	–	*600*	–	*6 500*	*500*
Information and Communication Infrastructure	*28 293*	*20 837*	*35 524*	*41 920*	*81 437*	*81 800*	*24 738*	*60 433*	*44 830*
Infrastructure	**1 213 094**	**1 626 998**	**1 944 267**	**2 603 284**	**2 464 885**	**2 425 129**	**2 188 068**	**2 942 745**	**2 457 436**
Community Facilities	*44 240*	*35 878*	*49 604*	*91 468*	*90 798*	*75 379*	*60 751*	*81 517*	*108 389*
Sport and Recreation Facilities	–	*4 741*	*17 864*	*51 550*	*44 711*	*51 219*	*11 081*	*23 000*	*8 582*
Community Assets	**44 240**	**40 620**	**67 468**	**143 018**	**135 509**	**126 598**	**71 832**	**104 517**	**116 971**
Heritage Assets	**90**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Operational Buildings	*12 451*	*6 103*	*15 463*	*20 942*	*32 324*	*20 533*	*9 778*	*16 741*	*10 328*
Housing	*19 486*	–	–	–	–	–	*720*	–	–
Other Assets	**31 938**	**6 103**	**15 463**	**20 942**	**32 324**	**20 533**	**10 498**	**16 741**	**10 328**
Licences and Rights	*9 077*	*9 729*	*7 549*	*15 850*	*13 551*	*13 723*	*13 550*	*11 850*	*10 120*
Intangible Assets	**9 077**	**9 729**	**7 549**	**15 850**	**13 551**	**13 723**	**13 550**	**11 850**	**10 120**
Computer Equipment	**83 522**	**153 378**	**142 179**	**144 132**	**273 911**	**272 829**	**175 573**	**253 603**	**252 546**
Furniture and Office Equipment	**6 655**	**32 226**	**26 073**	**103 066**	**120 239**	**53 674**	**77 047**	**54 927**	**40 963**
Machinery and Equipment	**76 046**	**121 323**	**70 678**	**102 473**	**98 633**	**78 184**	**94 354**	**96 872**	**63 438**
Transport Assets	**515 187**	**555 847**	**484 307**	**610 352**	**642 899**	**652 887**	**653 870**	**611 136**	**744 642**
Mature	–	300	*750*	*645*	*495*	–	–	950	–
Immature	–	–	–	–	–	–	–	–	–
Living Resources	**–**	**300**	**750**	**645**	**495**	**–**	**–**	**950**	**–**

Table continues on next page.

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Total Upgrading of Existing Assets	**1 588 760**	**2 843 201**	**2 982 124**	**3 608 091**	**3 725 645**	**3 574 441**	**3 940 610**	**4 886 980**	**3 912 103**
Roads Infrastructure	*144 888*	*193 226*	*153 226*	*139 888*	*115 767*	*110 453*	*247 718*	*312 161*	*454 803*
Storm water Infrastructure	*66 874*	*185 474*	*181 387*	*138 054*	*167 936*	*171 742*	*110 121*	*87 270*	*69 955*
Electrical Infrastructure	*159 045*	*168 673*	*195 385*	*218 174*	*216 870*	*203 095*	*351 945*	*95 280*	*287 430*
Water Supply Infrastructure	*16 948*	*15 192*	*21 477*	*23 700*	*27 074*	*22 866*	*12 621*	*34 198*	*68 680*
Sanitation Infrastructure	*458 689*	*1 227 575*	*1 325 558*	*1 588 194*	*1 526 039*	*1 435 711*	*1 887 465*	*2 228 653*	*1 864 122*
Solid Waste Infrastructure	*54 335*	*22 310*	*28 804*	*764*	*9 779*	*13 099*	*1 366*	*30 331*	*51 277*
Coastal Infrastructure	*50 281*	*58 330*	*102 244*	*215 416*	*188 809*	*190 909*	*123 293*	*15 000*	*–*
Information and Communication Infrastructure	*54 665*	*40 249*	*5 399*	*7 551*	*4 722*	*4 668*	*–*	*–*	*6 000*
Infrastructure	**1 005 725**	**1 911 030**	**2 013 479**	**2 331 742**	**2 256 996**	**2 152 543**	**2 734 529**	**2 802 893**	**2 802 266**
Community Facilities	*127 574*	*154 828*	*224 501*	*390 835*	*368 417*	*348 969*	*422 208*	*654 526*	*456 305*
Sport and Recreation Facilities	*44 466*	*192 243*	*141 067*	*70 990*	*82 029*	*77 479*	*106 370*	*207 423*	*130 594*
Community Assets	**172 040**	**347 072**	**365 568**	**461 825**	**450 446**	**426 448**	**528 579**	**861 949**	**586 899**
Heritage Assets	**–**	**–**	**374**	**–**	**231**	**815**	**5 352**	**–**	**–**
Operational Buildings	*279 507*	*450 034*	*353 189*	*461 742*	*547 593*	*529 613*	*503 387*	*538 157*	*398 784*
Housing	*62 682*	*80 935*	*211 036*	*328 648*	*445 789*	*444 295*	*155 430*	*67 000*	*47 975*
Other Assets	**342 189**	**530 970**	**564 225**	**790 390**	**993 382**	**973 908**	**658 817**	**605 157**	**446 759**
Licences and Rights	*43 755*	*45 751*	*12 790*	*15 045*	*14 644*	*11 656*	*9 334*	*602 481*	*53 230*
Intangible Assets	**43 755**	**45 751**	**12 790**	**15 045**	**14 644**	**11 656**	**9 334**	**602 481**	**53 230**
Computer Equipment	**12 605**	**2 019**	**14 477**	**–**	**–**	**–**	**–**	**1 000**	**1 000**
Furniture and Office Equipment	**307**	**567**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Machinery and Equipment	**12 138**	**5 793**	**11 211**	**9 089**	**8 697**	**8 684**	**3 500**	**13 000**	**21 950**
Transport Assets	**–**	**–**	**–**	**–**	**1 250**	**387**	**500**	**500**	**–**
Total Capital Expenditure	**6 928 907**	**9 404 356**	**9 351 390**	**12 862 639**	**13 475 562**	**12 470 339**	**13 086 540**	**14 693 922**	**12 583 229**
Roads Infrastructure	*1 036 199*	*1 316 797*	*1 580 413*	*2 991 627*	*2 762 012*	*2 210 242*	*2 457 654*	*1 739 810*	*1 178 269*
Storm water Infrastructure	*273 980*	*354 925*	*358 928*	*361 789*	*390 038*	*388 075*	*352 082*	*460 062*	*582 988*
Electrical Infrastructure	*873 284*	*937 076*	*926 450*	*987 489*	*1 021 122*	*982 919*	*1 239 423*	*1 625 994*	*1 878 878*
Water Supply Infrastructure	*747 798*	*877 449*	*990 360*	*1 457 855*	*1 491 109*	*1 349 975*	*1 938 749*	*2 093 636*	*2 183 583*
Sanitation Infrastructure	*1 193 703*	*2 178 414*	*2 442 441*	*3 363 401*	*3 210 140*	*3 084 320*	*3 367 789*	*3 696 646*	*2 968 645*
Solid Waste Infrastructure	*290 567*	*245 590*	*101 298*	*22 903*	*24 840*	*24 818*	*37 554*	*128 027*	*500 799*
Coastal Infrastructure	*78 110*	*71 393*	*102 244*	*215 416*	*188 809*	*191 509*	*123 293*	*21 500*	*500*
Information and Communication Infrastructure	*171 993*	*162 394*	*41 919*	*55 572*	*93 426*	*94 128*	*26 038*	*64 233*	*65 271*
Infrastructure	**4 665 634**	**6 144 038**	**6 544 053**	**9 456 052**	**9 181 496**	**8 325 987**	**9 542 581**	**9 829 907**	**9 358 934**
Community Facilities	*390 433*	*471 788*	*444 306*	*684 224*	*732 031*	*711 610*	*648 627*	*970 589*	*653 564*
Sport and Recreation Facilities	*44 531*	*197 156*	*158 980*	*123 190*	*127 610*	*130 612*	*118 132*	*232 423*	*139 176*
Community Assets	**434 964**	**668 944**	**603 286**	**807 413**	**859 640**	**842 222**	**766 759**	**1 203 012**	**792 740**
Heritage Assets	**90**	**–**	**374**	**–**	**231**	**815**	**5 352**	**–**	**–**
Operational Buildings	*368 681*	*540 530*	*559 124*	*534 533*	*701 408*	*653 761*	*655 209*	*864 594*	*683 844*
Housing	*90 545*	*84 735*	*211 036*	*328 648*	*445 789*	*444 295*	*156 150*	*67 000*	*47 975*
Other Assets	**459 226**	**625 265**	**770 160**	**863 181**	**1 147 198**	**1 098 056**	**811 359**	**931 594**	**731 819**
Licences and Rights	*114 614*	*164 584*	*111 032*	*119 456*	*108 243*	*101 669*	*194 998*	*1 381 293*	*256 578*
Intangible Assets	**114 614**	**164 584**	**111 032**	**119 456**	**108 243**	**101 669**	**194 998**	**1 381 293**	**256 578**
Computer Equipment	**233 836**	**310 121**	**263 685**	**298 902**	**521 794**	**507 319**	**244 285**	**324 411**	**353 946**
Furniture and Office Equipment	**34 039**	**70 012**	**74 878**	**117 323**	**151 004**	**84 330**	**92 310**	**70 261**	**53 129**
Machinery and Equipment	**230 173**	**343 434**	**223 151**	**221 413**	**295 442**	**276 484**	**149 133**	**151 108**	**128 278**
Transport Assets	**720 831**	**877 337**	**712 850**	**861 420**	**992 715**	**1 013 244**	**1 204 763**	**731 972**	**859 923**
Land	**35 500**	**200 322**	**47 171**	**116 834**	**217 305**	**220 213**	**75 000**	**69 415**	**47 881**
Immature	–	–	–	–	–	–	–	–	–
Living Resources	**–**	**300**	**750**	**645**	**495**	**–**	**–**	**950**	**–**
TOTAL CAPITAL EXPENDITURE - Asset class	**6 928 907**	**9 404 356**	**9 351 390**	**12 862 639**	**13 475 562**	**12 470 339**	**13 086 540**	**14 693 922**	**12 583 229**

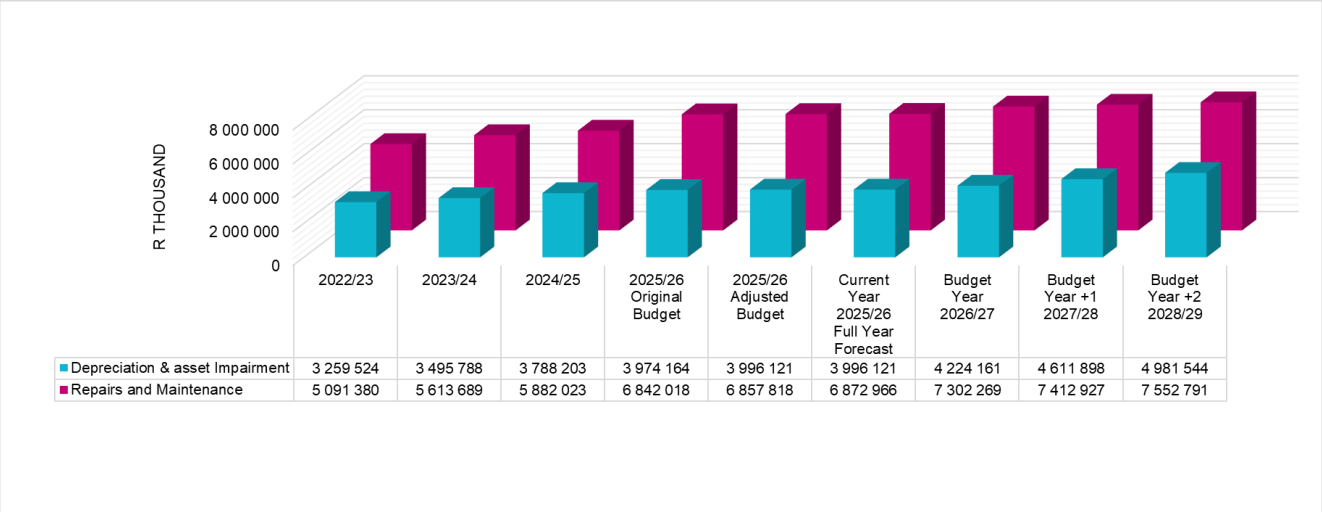
Table continues on next page

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
ASSET REGISTER SUMMARY - PPE (WDV)	**60 311 168**	**66 148 221**	**71 601 645**	**82 628 347**	**81 081 086**	**81 081 086**	**89 943 465**	**100 025 488**	**107 627 174**
Roads Infrastructure	*11 199 667*	*11 234 664*	*11 454 819*	*15 292 100*	*13 685 121*	*13 685 121*	*15 589 523*	*16 606 705*	*16 954 651*
Storm water Infrastructure	*1 278 657*	*1 324 807*	*1 331 268*	*1 990 133*	*1 639 216*	*1 639 216*	*1 902 971*	*2 253 266*	*2 712 419*
Electrical Infrastructure	*8 942 040*	*9 474 227*	*10 034 739*	*10 717 604*	*10 661 389*	*10 661 389*	*11 477 981*	*12 651 360*	*14 033 051*
Water Supply Infrastructure	*6 231 194*	*6 629 298*	*6 857 234*	*8 807 783*	*8 088 791*	*8 088 791*	*9 744 226*	*11 525 602*	*13 362 366*
Sanitation Infrastructure	*5 488 190*	*6 962 496*	*7 308 224*	*12 823 276*	*10 206 435*	*10 206 435*	*13 231 276*	*16 517 159*	*18 984 031*
Solid Waste Infrastructure	*894 141*	*817 456*	*1 340 861*	*815 146*	*1 286 740*	*1 286 740*	*1 244 749*	*1 292 926*	*1 714 306*
Coastal Infrastructure	*148 856*	*186 727*	*223 635*	*498 649*	*402 993*	*402 993*	*516 240*	*513 814*	*490 393*
Information and Communication Infrastructure	*7 161 221*	*9 427 091*	*12 340 857*	*9 247 356*	*12 290 995*	*12 290 995*	*12 175 859*	*12 100 994*	*12 037 116*
Infrastructure	**41 343 966**	**46 056 766**	**50 891 637**	**60 192 046**	**58 261 682**	**58 261 682**	**65 882 823**	**73 461 826**	**80 288 332**
Community Assets	**6 025 440**	**5 989 489**	**6 211 163**	**6 836 899**	**6 740 508**	**6 740 508**	**7 147 949**	**7 956 535**	**8 308 527**
Heritage Assets	**10 268**	**10 340**	**10 324**	**10 340**	**10 324**	**10 324**	**10 324**	**10 324**	**10 324**
Investment properties	**576 106**	**574 392**	**572 701**	**523 531**	**534 448**	**534 448**	**508 370**	**482 291**	**456 212**
Other Assets	**4 938 180**	**5 309 660**	**5 406 498**	**6 230 902**	**6 107 192**	**6 107 192**	**6 458 994**	**6 927 477**	**7 192 164**
Intangible Assets	**733 844**	**835 011**	**940 199**	**734 452**	**884 918**	**884 918**	**903 900**	**2 112 741**	**2 208 212**
Computer Equipment	**571 296**	**588 358**	**584 743**	**597 098**	**817 925**	**817 925**	**756 848**	**774 882**	**820 364**
Furniture and Office Equipment	**480 598**	**526 733**	**546 627**	**564 023**	**604 219**	**604 219**	**588 981**	**552 371**	**507 842**
Machinery and Equipment	**440 548**	**558 627**	**599 895**	**633 091**	**685 807**	**685 807**	**640 394**	**596 680**	**512 767**
Transport Assets	**3 946 643**	**4 274 317**	**4 380 456**	**4 643 275**	**4 758 861**	**4 758 861**	**5 294 681**	**5 329 795**	**5 453 981**
Land	**1 244 073**	**1 424 018**	**1 456 290**	**1 660 237**	**1 673 595**	**1 673 595**	**1 748 595**	**1 818 010**	**1 865 891**
Living Resources	**206**	**510**	**1 112**	**2 455**	**1 607**	**1 607**	**1 607**	**2 557**	**2 557**
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	**60 311 168**	**66 148 221**	**71 601 645**	**82 628 347**	**81 081 086**	**81 081 086**	**89 943 465**	**100 025 488**	**107 627 174**
EXPENDITURE OTHER ITEMS	**8 350 904**	**9 109 477**	**9 670 226**	**10 816 182**	**10 853 939**	**10 869 087**	**11 526 431**	**12 024 826**	**12 534 334**
Depreciation	**3 259 524**	**3 495 788**	**3 788 203**	**3 974 164**	**3 996 121**	**3 996 121**	**4 224 161**	**4 611 898**	**4 981 544**
Repairs and Maintenance by Asset Class	**5 091 380**	**5 613 689**	**5 882 023**	**6 842 018**	**6 857 818**	**6 872 966**	**7 302 269**	**7 412 927**	**7 552 791**
Roads Infrastructure	*688 001*	*853 693*	*874 451*	*929 994*	*905 810*	*918 986*	*958 817*	*999 087*	*1 040 050*
Storm water Infrastructure	*–*	*–*	*–*	*252 056*	*259 960*	*259 454*	*271 608*	*283 015*	*294 619*
Electrical Infrastructure	*678 010*	*769 604*	*820 575*	*1 001 093*	*966 179*	*965 686*	*1 008 509*	*1 012 281*	*1 034 546*
Water Supply Infrastructure	*505 293*	*496 640*	*444 645*	*778 239*	*725 921*	*689 177*	*714 820*	*757 264*	*788 299*
Sanitation Infrastructure	*770 392*	*763 416*	*676 620*	*854 396*	*804 187*	*813 153*	*866 033*	*902 396*	*954 031*
Solid Waste Infrastructure	*2 232*	*5 166*	*4 355*	*11 660*	*14 196*	*14 846*	*22 358*	*23 296*	*24 251*
Coastal Infrastructure	*–*	*–*	*–*	*4 711*	*10 264*	*10 264*	*15 164*	*15 650*	*16 135*
Information and Communication Infrastructure	*–*	*–*	*–*	*–*	*8*	*8*	*9*	*9*	*9*
Infrastructure	**2 643 927**	**2 888 520**	**2 820 646**	**3 832 149**	**3 686 525**	**3 671 575**	**3 857 319**	**3 992 999**	**4 151 941**
Community Facilities	*110 070*	*92 158*	*105 934*	*572 147*	*555 814*	*557 582*	*641 457*	*671 191*	*702 055*
Sport and Recreation Facilities	*453 025*	*614 416*	*674 150*	*131 618*	*155 591*	*151 824*	*196 608*	*101 622*	*106 795*
Community Assets	**563 095**	**706 575**	**780 084**	**703 765**	**711 405**	**709 406**	**838 065**	**772 813**	**808 850**
Heritage Assets	**43**	**40**	**162**	**376**	**72**	**293**	**134**	**140**	**145**
Revenue Generating	*665*	*1 197*	*347*	*165*	*164*	*145*	*172*	*172*	*172*
Non-revenue Generating	*38*	*72*	*–*	*12*	*56*	*56*	*62*	*63*	*64*
Investment properties	**703**	**1 269**	**347**	**177**	**220**	**201**	**234**	**235**	**236**
Operational Buildings	*243 977*	*214 718*	*211 170*	*613 653*	*494 886*	*492 951*	*565 567*	*525 868*	*390 477*
Housing	*–*	*–*	*–*	*86 360*	*36 273*	*30 961*	*36 902*	*38 452*	*40 028*
Other Assets	**243 977**	**214 718**	**211 170**	**700 013**	**531 159**	**523 912**	**602 469**	**564 320**	**430 505**
Computer Equipment	**317 759**	**365 154**	**361 832**	**421 253**	**467 714**	**476 585**	**482 880**	**500 329**	**518 130**
Furniture and Office Equipment	**821 965**	**919 298**	**1 187 148**	**268 911**	**442 928**	**453 070**	**472 366**	**490 347**	**508 789**
Machinery and Equipment	**–**	**–**	**–**	**412 982**	**483 878**	**490 434**	**487 801**	**506 840**	**526 660**
Transport Assets	**499 911**	**518 115**	**520 635**	**502 392**	**533 917**	**547 491**	**561 000**	**584 906**	**607 534**
TOTAL EXPENDITURE OTHER ITEMS	**8 350 904**	**9 109 477**	**9 670 226**	**10 816 182**	**10 853 939**	**10 869 087**	**11 526 431**	**12 024 826**	**12 534 334**
Renewal and upgrading of Existing Assets as % of total capex	**51.5%**	**57.3%**	**61.4%**	**57.2%**	**55.7%**	**57.9%**	**55.2%**	**61.1%**	**60.5%**
Renewal and upgrading of Existing Assets as % of deprecn	**109.5%**	**154.2%**	**151.5%**	**185.0%**	**187.9%**	**180.6%**	**171.0%**	**194.7%**	**152.7%**
R&M as a % of PPE & Investment Property	**8.5%**	**8.6%**	**8.3%**	**8.4%**	**8.6%**	**8.6%**	**8.2%**	**7.6%**	**7.2%**
Renewal and upgrading and R&M as a % of PPE and Investment Property	**14.5%**	**16.8%**	**16.5%**	**17.3%**	**17.9%**	**17.6%**	**16.3%**	**16.7%**	**14.4%**

Explanatory notes to Table A9 – Asset Management

1. Table A9 provides an overview of municipal capital allocations to building new assets and renewal of existing assets, as well as spending on repairs and maintenance by asset class.

2. The following chart provides an analysis between depreciation (including capital asset impairment) and operational repairs and maintenance over the MTREF. It highlights the City's strategy to address the maintenance backlog. To ensure compliance the City will embark on an asset creation project which will be finalised over a couple of years.



	2022/23	2023/24	2024/25	2025/26 Original Budget	2025/26 Adjusted Budget	Current Year 2025/26 Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Depreciation & asset Impairment	3 259 524	3 495 788	3 788 203	3 974 164	3 996 121	3 996 121	4 224 161	4 611 898	4 981 544
Repairs and Maintenance	5 091 380	5 613 689	5 882 023	6 842 018	6 857 818	6 872 966	7 302 269	7 412 927	7 552 791

Figure 23: Depreciation in relation to repairs and maintenance for previous years and over the MTREF

Table 35 – MBRR Table A10 – Basic Service Delivery Measurement

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Household service targets									
Water:									
Piped water inside dwelling	1 328 617	1 309 111	1 331 715	1 370 626	1 370 626	1 370 626	1 315 537	1 361 003	1 407 893
Piped water inside yard (but not in dwelling)	–	–	–	–	–	–	–	–	–
Using public tap (at least min.service level)	184 205	181 500	184 634	190 029	197 862	197 862	300 006	303 006	306 036
Other water supply (at least min.service level)	–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total	1 512 822	1 490 612	1 516 350	1 560 655	1 568 488	1 568 488	1 615 543	1 664 009	1 713 929
Using public tap (< min.service level)	-	–	–	–	–	–	–	–	–
Other water supply (< min.service level)	–	–	–	–	–	–	–	–	–
No water supply	–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
Total number of households	**1 512 822**	**1 490 612**	**1 516 350**	**1 560 655**	**1 568 488**	**1 568 488**	**1 615 543**	**1 664 009**	**1 713 929**
Sanitation/sewerage:									
Flush toilet (connected to sewerage)	1 404 012	1 388 671	1 410 820	1 449 781	1 449 781	1 449 781	1 397 127	1 445 593	1 495 513
Flush toilet (with septic tank)	–	–	–	–	–	–	–	–	–
Chemical toilet	63 105	63 860	63 860	73 680	73 680	73 680	73 170	73 170	73 170
Pit toilet (ventilated)	197	55	55	55	55	55	23	23	23
Other toilet provisions (> min.service level)	45 508	38 025	41 615	37 139	44 972	44 972	145 223	145 223	145 223
Minimum Service Level and Above sub-total	1 512 822	1 490 612	1 516 350	1 560 655	1 568 488	1 568 488	1 615 543	1 664 009	1 713 929
Bucket toilet	–	–	–	–	–	–	–	–	–
Other toilet provisions (< min.service level)	–	–	–	–	–	–	–	–	–
No toilet provisions	–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
Total number of households	**1 512 822**	**1 490 612**	**1 516 350**	**1 560 655**	**1 568 488**	**1 568 488**	**1 615 543**	**1 664 009**	**1 713 929**
Energy:									
Electricity (at least min.service level)	633 785	630 618	629 533	614 192	614 192	614 192	632 901	634 401	635 901
Electricity - prepaid (min.service level)	–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total	633 785	630 618	629 533	614 192	614 192	614 192	632 901	634 401	635 901
Electricity (< min.service level)	24 406	22 828	22 072	20 572	20 572	20 572	19 072	17 572	16 072
Electricity - prepaid (< min. service level)	–	–	–	–	–	–	–	–	–
Other energy sources	–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total	24 406	22 828	22 072	20 572	20 572	20 572	19 072	17 572	16 072
Total number of households	**658 191**	**653 446**	**651 605**	**634 764**	**634 764**	**634 764**	**651 973**	**651 973**	**651 973**
Refuse:									
Removed at least once a week	1 069 929	1 102 661	1 146 520	1 181 146	1 181 146	1 181 146	1 184 588	1 208 280	1 232 446
Minimum Service Level and Above sub-total	1 069 929	1 102 661	1 146 520	1 181 146	1 181 146	1 181 146	1 184 588	1 208 280	1 232 446
Removed less frequently than once a week	–	–	–	–	–	–	–	–	–
Using communal refuse dump	–	–	–	–	–	–	–	–	–
Using own refuse dump	–	–	–	–	–	–	–	–	–
Other rubbish disposal	–	–	–	–	–	–	–	–	–
No rubbish disposal	–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
Total number of households	**1 069 929**	**1 102 661**	**1 146 520**	**1 181 146**	**1 181 146**	**1 181 146**	**1 184 588**	**1 208 280**	**1 232 446**
Households receiving Free Basic Service									
Water (6 kilolitres per household per month)	240 091	236 537	224 453	235 214	246 254	246 254	249 917	249 917	249 917
Sanitation (free minimum level service)	240 091	236 537	224 453	233 782	244 740	244 740	248 419	248 419	248 419
Electricity/other energy (50kwh per household per month)	186 070	163 296	174 558	170 829	170 829	170 829	195 129	196 629	198 129
Refuse (removed at least once a week)	229 662	283 418	296 372	298 620	298 620	298 620	318 048	324 409	330 897
Informal Settlements	802 129	819 037	896 497	1 408 032	1 408 032	1 408 032	1 475 828	1 490 206	1 504 781

Table continues on next page.

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Cost of Free Basic Services provided - Formal Settlements (R'000)									
Water (6 kilolitres per indigent household per month)	283 602	313 771	327 706	306 612	324 521	324 521	465 227	530 316	604 547
Sanitation (free sanitation service to indigent households)	242 531	269 235	295 219	156 418	161 754	156 418	460 527	524 988	598 538
Electricity/other energy (50kwh per indigent household per month)	130 676	162 029	176 115	165 663	165 663	165 663	201 478	220 752	243 567
Refuse (removed once a week for indigent households)	393 998	461 130	521 602	540 000	577 787	577 787	713 969	762 669	796 751
Cost of Free Basic Services provided - Informal Formal Settlements	1 136 894	1 105 921	1 423 540	1 548 918	1 393 109	1 393 109	3 404 230	3 718 351	4 066 786
Total cost of FBS provided	**2 187 701**	**2 312 086**	**2 744 182**	**2 717 611**	**2 622 834**	**2 617 498**	**5 245 432**	**5 757 075**	**6 310 188**
Highest level of free service provided per household									
Property rates (R value threshold)	285 000	435 000	435 000	435 000	435 000	435 000	605 000	605 000	605 000
Water (kilolitres per household per month)	15	15	15	15	15	15	15	15	15
Sanitation (kilolitres per household per month)	11	11	11	11	11	11	11	11	11
Sanitation (Rand per household per month)	–	–	–	–	–	–	–	–	–
Electricity (kwh per household per month)	60	60	60	60	60	60	60	60	60
Refuse (average litres per week)	240	240	240	240	240	240	240	240	240
Revenue cost of subsidised services provided (R'000)									
Property rates (tariff adjustment) (impermissable values per section 17 of MPRA)	–	–	–	–	–	–	–	–	–
Property rates exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)	1 480 050	1 978 737	2 163 359	2 431 920	2 431 920	2 431 920	2 634 012	2 877 173	3 207 029
Water (in excess of 6 kilolitres per indigent household per month)	203 884	231 133	235 096	429 327	415 608	415 608	180 900	206 209	235 074
Sanitation (in excess of free sanitation service to indigent households)	174 358	197 261	211 790	222 627	219 755	219 755	196 405	223 897	255 264
Electricity/other energy (in excess of 50 kwh per indigent household per month)	–	–	–	23 676	23 676	23 676	28 452	31 174	34 396
Refuse (in excess of one removal a week for indigent households)	–	–	–	–	–	–	–	–	–
Municipal Housing - rental rebates	23 747	17 401	15 331	27 545	27 545	27 545	30 727	31 296	31 875
Housing - top structure subsidies	–	–	–	–	–	–	–	–	–
Other	–	–	–	–	–	–	–	–	–
Total revenue cost of subsidised services provided	**1 882 040**	**2 424 531**	**2 625 576**	**3 135 095**	**3 118 504**	**3 118 504**	**3 070 496**	**3 369 748**	**3 763 638**

Free services provided for Water & Sanitation, Electricity and Urban Waste are as follows:

- Water
  15 kℓ of water per month per indigent property, free of charge.

- Sanitation
  10.5 kℓ of sanitation per month per indigent property, free of charge.

- Electricity
  Residential customers supplied by the City who qualify for the Lifeline Tariff are eligible for Free Basic Electricity, where:
  - the municipal property valuation is R500 000 or less;
  - the average monthly electricity received does not exceed 450 kWh, calculated over a rolling 12-month assessment period and including any free electricity; and
  - the property has a prepayment meter installed.

  The property valuation requirement does not apply where the customer receives a pensioner or disabled persons rebate in terms of the Rates Policy, is a tenant who would otherwise have qualified for such a rebate or is registered as Indigent in terms of the Indigent Policy.

  Customers who qualify for the Lifeline Tariff will receive Free Basic Electricity as follows:
  - 60 kWh per month where the average monthly electricity received is less than 250 kWh per month taken over the previous 12-month assessment period, including any free electricity;
  - 25 kWh per month where the average monthly electricity received is more than 250 kWh but less than 450 kWh per month taken over the previous 12-month assessment period, including any free electricity.

- Refuse
  Consumers whose properties are valued between R1 and R830 000 receive rebates between 0% and 100% on the first 240ℓ container. Consumers who earn below R7 500, and who are registered on the Indigent Register will qualify for a rebate of 100% on the first 240ℓ container. Customers living in Council-owned housing rental and selling schemes earning R7 500 and below will receive 100% rebate.

Explanatory notes to Table A10 – Basic Service Delivery Measurement

1. Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.

2. The City is persistently striving to eradicate backlogs. The City's backlog status is as follows:
   a) Water services: Cape Town's population, both formal and informal settlements, receives potable water in accordance with the National Minimum Standards as required by the Water Services Act 108 (of 1997).
   b) Sanitation services: Cape Town's population, both formal and informal settlements, receives sanitation services in accordance with the National Minimum Standards. Funding is still provided to further improve the service levels in Informal Settlements in line with the City's strategy.
   c) Electricity services: The electrification strategy is to reduce the backlog by 1 500 annually over the 2026/27 MTREF within the Cape Town supply area.
   d) Waste services: This service does not have any backlogs.

3. The associated cost of providing free basic services is projected to escalate from R5 245 million in 2026/27 to R6 310 million in 2028/29. The amounts calculated for the 2026/27 MTREF are based on projected actual costs to provide free basic services to qualifying households in formal and informal settlements based on national norms.

4. The methodology applied to identify formal households receiving FBS and its inclusion as part of the indigent register considered the following:
   - Valuation based (deemed indigent);
   - Income based; and
   - Empirical research undertaken to identify households receiving FBS.

   The reviewed calculated cost of FBS by the different services took into consideration the outcome of the revised household numbers and the revised method of calculating the cost. In previous years the tariff was used together with the household numbers to calculate the cost, for the 2026/27 MTREF the services are using the average cost of providing the free services together with the household number. Below is the methodology/approach utilised in calculating FBS per Service.

   Water & Sanitation
   - Pricing adjusted to allow for Average Cost
     - Net Cost before allocation of Equitable Share.
   - Updates performed on number of Informal Settlement households
     - Moved away from Census numbers. Determined through an annual dwelling count using aerial photography.
   - Backyard households living on indigent properties now included
     - Determined through dwelling count using aerial photography and a machine learning tool.
     - This would previously have been reflected as "allocation in excess"
   - Same methodology as LGES calculations applied, i.e. the total cost is calculated as the number of customers x allocation per household x average cost per kilolitre x 12 months.

Energy

- Applied the Eskom tariff applicable to home light 20A/60A and lifeline in City supplied area
- Current numbers have been used for Indigent relief provided and disbursed for the Eskom areas residing within the City's boundaries.
- The updated numbers have been used for indigent households.
- Number of customers escalates by 1500 per year, noting that the 2025/26 number of customers was based on the latest available (January 2026) information, i.e. number of active customers.
- Cost per customer per month increases by 8.73% in 2026/27 (provisional regulated increase at this point in time), thereafter by 5%. Base cost as per the 2025/26 unadjusted Cost of Supply study.
- Total cost is number of customers multiplied by the cost per customer, per month multiplied by 12.

Refuse Removal

In line with the unique nomenclature, all known or recognised informal settlements receive a free three-way bagged door-to-door refuse collection service, litter-picking between the structures up to a 100-metre radius periphery and the emptying, haulage and disposal, at a licensed landfill site, of waste temporarily stored in containers – each household (per door to door count) receives 2 refuse bags per week.

- The cost is a measure of the outsourced services and bags issued to recipients, unlike formal households, informality is a growing challenge with no easily quantifiable growth patterns - numbers are based on the last physical count with a projection of 2.5% increase per annum.
- All formal households deemed indigent (with value of property used as proxy) and those (registered) with joint monthly household income of R7 500 receive a free/rebated weekly 240-litre wheelie bin kerbside refuse collection service.
- The cost of providing the service is derived from the applicable tariff multiplied by the number of households receiving the benefit, which increase by 2-3% per annum.
- Indigent households enjoy the benefits of a clean environment – clearing of illegal dumping, street cleaning and drop-off facilities for bulky waste (building and demolition waste) recyclable material, garden greens etc.
- Using property value bands as a proxy for affordability, the cost of providing the service is embedded in the tariff, which is rebated in full for indigent households.

Part 2 – Supporting Documentation

2.1 Overview of annual budget process

2.1.1 Mayoral oversight and responsibility

Section 53 of the MFMA requires the mayor of a municipality to provide general political guidance over the budget process and the priorities that guide the preparation of the budget.

In addition, Regulation 4 of the Municipal Budget and Reporting Regulations (MBRR) states that:

1) *The mayor of a municipality must establish a budget steering committee to provide technical assistance to the mayor in discharging the responsibilities set out in section 53 of the Act.*
2) *The steering committee must consist of at least the following persons:*
    a) *the councillor responsible for financial matters;*
    b) *the municipal manager;*
    c) *the chief financial officer;*
    d) *the senior managers responsible for at least the three largest votes in the municipality;*
    e) *the manager responsible for budgeting;*
    f) *the manager responsible for planning; and*
    g) *any technical experts on infrastructure.*

The City has an established Budget Steering Committee (BSC) that embodies all the requirements as set out in the MFMA and MBRR. In addition, the City established a Budget Strategy Committee (BSM) whose purpose is to provide strategic guidance and ensure that the budget is aligned to the City's strategies.

2.1.2 Budget process overview

Section 21 of the MFMA requires the Mayor to table a time schedule, which sets out the process to draft the IDP and prepare the budget, ten months before the start of the new financial year. Council adopted the amended IDP- and Budget Time Schedule on 17 June 2025.

The City's Strategic Management Framework (SMF) is an annual strategic planning process that aims to produce a strategy-led budget that informs planning over the next financial year and helps ensure delivery on the strategic objectives set out in the IDP. It further highlights where the organisation should focus for the upcoming MTREF period and guides budget allocation. The SMF provided the opportunity to consider critical issues that may affect the organisation over the medium term and laid the foundation for strategic priorities, which should continue to inform the planning imperatives over the MTREF. The three-pronged approach of the SMF process commenced with an SMF strategic review with the Executive Management Team (EMT) in July 2025, followed by the Operational review in September 2025 and Capital Review in the latter part of the calendar year.

The City Manager and the Executive Mayor issued the 2026/27 SMF Brief to the organisation in August 2025. The Strategy Brief is the outcome of the Strategic Review process, culminating from consultation with each Executive Director, an EMT strategic workshop and consultation with the City Manager and Executive Mayor. The purpose of this brief was to give direction to the organisation for planning the next budgeting cycle. The brief was issued to provide guidance for the organisation's upcoming budgeting cycle. It focused on the 2026/27 MTREF period and addressed the remainder of the current term of office and the IDP.

The SMF and Long-Term Financial Plan (LTFP) modelling are conducted in tandem from July to December each year. The LTFP links revenue and expenditure streams to implement the IDP, guiding current-budget development and evaluating financial effects on future budgets. It incorporates capital and operating expenditure forecasts, optimal asset-management plans, and the resulting impacts on rates, tariffs, and other service charges. The LTFP model is reviewed annually to determine the most affordable level at which the City can operate optimally taking into account, amongst other, IDP and other legislative imperatives, fiscal overview, economic climate, service delivery trends and National and Provincial influences.

The timeline below sets out the processes followed in preparation of the 2026/27 MTREF.

June 2025

- Tabling of 2026/27 IDP and Budget Time Schedule at Council.

July 2025

- Commencement of financial technical sessions to formulate proposals in achieving a realistic, deliverable and affordable MTREF.
- EMT strategic workshops held on 23 - 24 July 2025 to inform the strategic brief.

August and September 2025

- Various finance technical sessions were held to formulate proposals to achieve a realistic, deliverable and affordable MTREF resulting in reiterative LTFP modelling scenarios presented at various fora (July - September 2025).
- Budget consultation with subcouncils and line departments to identify requirements for consideration to be included in the 2026/27 MTREF (commencing August; ending November 2025).
- Presentations to BSC included identification of financial focus areas and opportunities to pursue, the observations of the technical assessment on the 2024/25 operating budget outcome and its implications on the 2026/27 MTREF, transversal influences, budget inclusions, review of financial plans for utility (Water & Sanitation, Energy, and Urban Waste Management) and rates services, budget inclusions and LTFP plan position.

October to December 2025

- Review of the capital funding strategy and presentations by Utility Services (Water & Sanitation, Energy, and Urban Waste Management) on proposed financial plans and tariff reform proposals (October - December 2025).
- SMF Operational Review including submission of operational budget proposals by Executive Directors and considered for inclusion by the BSM (October - December 2025).
- Refinement of the LTFP model to ensure a credible, affordable and sustainable budget over the medium term, and presentation of parameters and assumptions for endorsement on budget proposals inclusive of the capital funding strategy (October - December 2025).
- Conclusion of Project Readiness Assessment on proposed capital budget (SMF Item Review) and presentation to BSM (December 2025).
- Outcome of subcouncil consultation presented to the BSM.
- Final presentation to the BSM for support of parameters and assumptions in the LTFP in order to commence with detailed operating- and capital budgets (December 2025).

January and February 2026

- Rates & Tariff workshop (January 2026).
- Presentations by the Services to BSM on proposed rates and tariffs and outcome of the Total Municipal Account (TMA) i.e. the impact of the proposed tariffs on the consumer (February 2026).
- Compilation of detailed 2026/27 operating- and capital budget.

March to April 2026

- Finalisation of detailed Draft 2026/27 Operating and Capital budgets.
- Final consultation on the annual review of all budget-related policies (March 2026).
- 2026/27 Draft Operating- and Capital budgets, and amended IDP tabled at Council on 31 March 2026.
- Draft budget, IDP, and tariff proposals published for comment and consultation as part of the public participation process (31 March to 30 April 2026).
- 2026/27 Provincial Treasury engagement (23 April 2026).
- Western High Court judgment deemed the City-wide cleaning tariff, and fixed charges for water and sewerage based on property value bands, unlawful and invalid and that these tariffs to be set aside with effect 30 June 2026 (30 April 2026).

May to June 2026

- National Treasury Municipal Budget and Benchmarking Engagement was held on 4 May 2026.
- Presentations to BSM on modelling scenarios for the proposed revised rates and tariffs, as a result of the court judgment outcome.
- Amendments to the 2026/27 Tabled Budget was published for public comment following the Western Cape High Court's ruling on certain tariff structures.
- Supplementary public participation process held from 27 May to 10 June 2026.
- Comments received as a result of the public participation process reviewed by BSM for consideration (June 2026).
- 2026/27 MTREF budget and IDP scheduled for consideration and adoption by Council on 29 June 2026.

2.1.3 Integrated Development Plan (IDP)

The IDP is the City's principal strategic planning instrument, which guides and informs on-going strategic planning, management and development actions. The IDP represents the City administration's commitment to exercise its executive authority. The 5-Year (2022 - 2027) Term of Office Plan is in line with national- and provincial government legislation and is effectively the local government's blueprint by which it strives to realise its vision for Cape Town in the short, medium, and long term.

The 5-Year (2022 - 2027) Term of Office IDP was developed in line with the Term of Office IDP Process Plan and approved by Council on 31 May 2022.

Section 34(a) of the MSA requires a municipal council to review its IDP:

i) annually, in accordance with an assessment of its performance measures; and
ii) to the extent that changing circumstances so demand.

Section 34(b) of the MSA states that a municipal council may amend its IDP in accordance with the prescribed process.

The prescribed process for amending an IDP is contained in Regulation 3 of the Municipal Planning and Performance Management Regulations, 2001. The main steps in the process are:

i) Only a member or committee of a municipal council may introduce a proposal for amending the IDP;
ii) Any proposal for amending the IDP must be accompanied by a memorandum setting out the reasons for the proposal;
iii) The proposed amendments must be published for public comment for a minimum of 21 days; and
iv) An amendment to the IDP is adopted by a decision taken by a municipal council in accordance with the rules and orders of council.

Proposed amendments are aimed to accommodate emerging strategic changes to the IDP in order to support and strengthen the approved strategic direction and narrative of the IDP. Further amendments to the five-year scorecards were implemented in accordance with the National Treasury MFMA Circular 88, initially issued 30 November 2017 and updated in December 2025 (Addendum 7). These amendments prescribe the integration of the Circular 88 indicators into the metropolitan's strategic documents.

2.2 Overview of alignment of annual budget with Integrated Development Plan (IDP) and Service Delivery and Budget Implementation Plan (SDBIP)

The City's priorities, objectives and programmes are set out in its IDP, which provides the strategic framework that guides the City's planning, budgeting and service delivery implementation through the Corporate SDBIP over the course of the 5-year political term. These documents are aligned to ensure effective and efficient service delivery.

The IDP's priorities and foundations are translated into sixteen objectives, which are broken down into programmes and projects/initiatives that are underpinned by the budget.

This realistic and sound budget supports the credibility of the process. Resources are allocated firstly through budget prioritisation at a corporate level and pulled through to directorate/department business plans.

The City's SDBIP has various components i.e. Corporate (Five-Year and One-Year) and the Directorate SDBIP. The One-Year Corporate SDBIP contains the City's One-Year Scorecard, NT MFMA Circular 88 (Output, Compliance) and Entities scorecard (Cape Town Stadium (CTS) and Cape Town International Convention Centre (CTICC), and other budget-related information, which is the strategic tool used by the City to ensure service delivery, and for the community to monitor the implementation and progress against set targets.

The Five-Year Corporate scorecard i.e. the City Corporate scorecard, NT MFMA Circular 88 (Outcome, Output and Compliance scorecards) and Entities scorecard (CTS and CTICC) contains annual targets for the term of office and forms part of the IDP. As prescribed by NT, the Compliance scorecard does not require targets, the municipality reports quarterly on the actual performance.

NT MFMA Circular 88 requires that the Outcome, Output and Compliance indicators must find expression in the IDP. These scorecards contain prescribed indicators as determined by NT. Some Outcome indicators contain external data such as StatsSA household data, which is predominantly not under the City's 'area of control' but form part of the City's 'area of concern'. The City monitors and tracks a range of trends to understand the environment in which it operates. This is measured on an annual basis. These documents are approved by Council as part of the IDP.

The One-Year Corporate SDBIP contains quarterly targets (except for the Compliance scorecard) for the 2026/27 financial year. The Corporate SDBIP contains budget information and sets out how the City intends spending the budget and collecting revenue for the financial year. The budget information can be found in the budget annexures.

The ensuing figure provides a graphical display of the link between SDBIP and corporate scorecard.

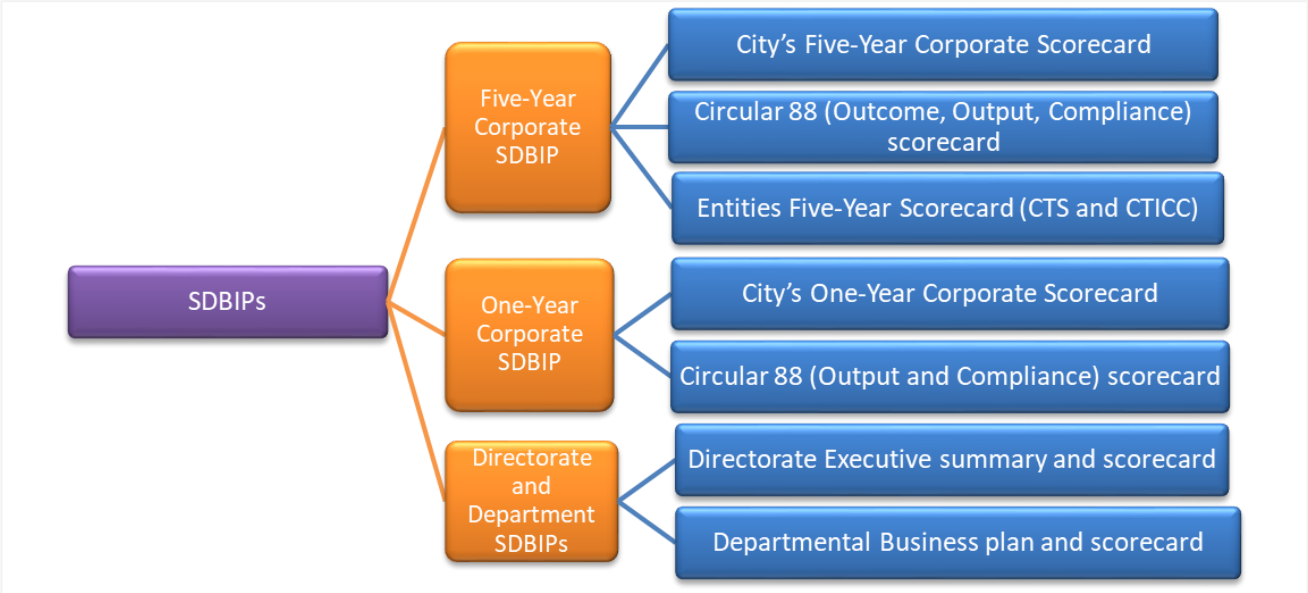


Figure 24: Link between SDBIP and corporate scorecard

2.2.1 Service Delivery and Budget Implementation Plan (SDBIP)

The Corporate SDBIP sets out various components in the format required by NT. The one-year scorecard reflects the measurable performance indicators, which include quarterly- and annual targets.

The corporate SDBIP has several components:

- One-Year City Corporate scorecard;
- Circular 88 (C88) Output scorecard as prescribed by NT;
- Circular 88 (C88) Compliance scorecard as prescribed by NT;
- Cape Town Stadium (CTS) scorecard; and
- Cape Town International Convention Centre (CTICC) scorecard.

The balance of the components of the City's SDBIP (i.e. revenue to be collected, by source and operating- and capital expenditure by vote) includes projections for each month and are presented in MBRR table SA25 on page 163, table SA26 on page 165 and table SA28 on page 168.

The entities' scorecards are disclosed in terms of section 93B(a) and (b), and 93C(iv) and (v) of the MSA, and section 87(5)(d) of the MFMA.

Detailed departmental SDBIPs are published on the City's website and may be accessed at www.capetown.gov.za.

The vision of the City

The vision of the City (as set out in the IDP) is to be a City of Hope for all – a prosperous, inclusive and healthy city where people can see their hopes of a better future for themselves, their children and community become a reality.

The budget is allocated against the priorities and foundations at a corporate level. This visionary framework is rolled out into objectives, key performance indicators (KPI) and targets for implementation. These are then broken down into the SDBIP that reflects the detailed projects. Each of these projects is allocated budgetary and other resources.

The figure below visually represents the link between the IDP and budget, and demonstrates how corporate strategy is cascaded through the organisation and how it influences and shapes the operating- and capital budget of the City's directorates/departments.

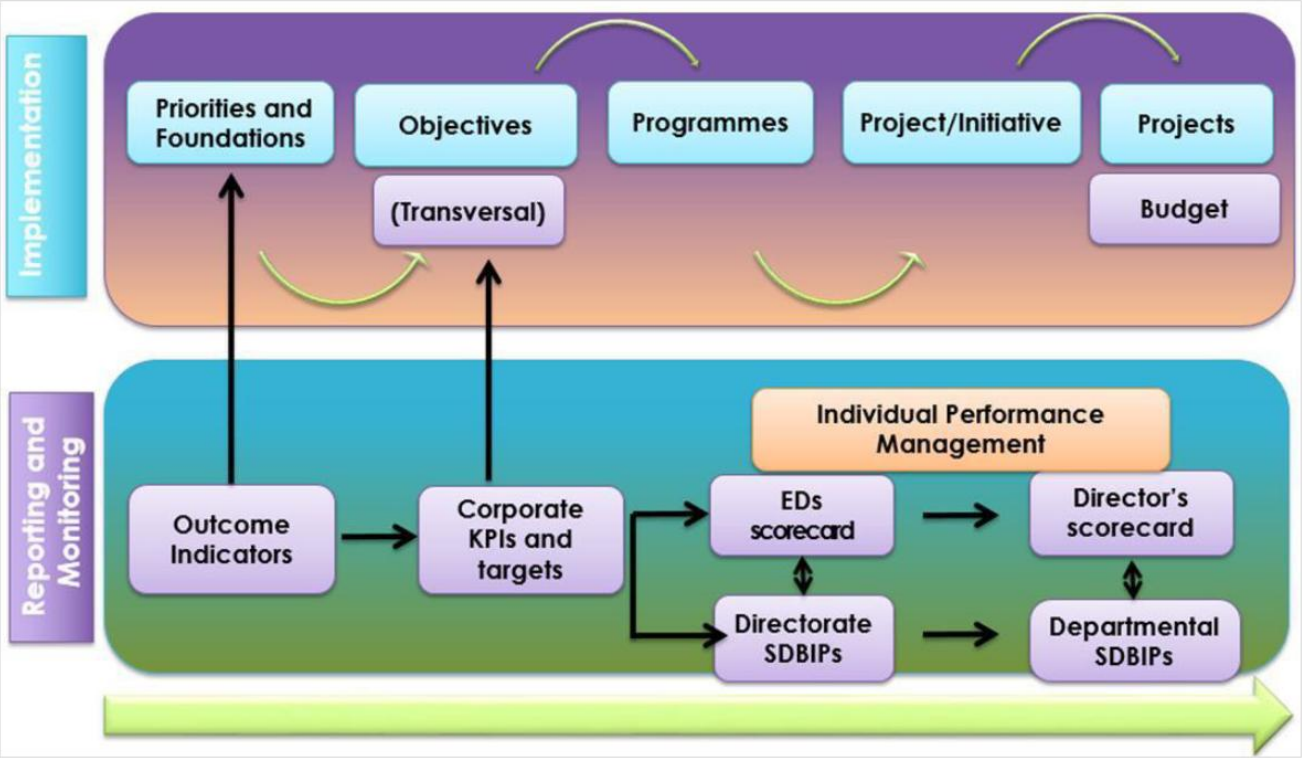


Figure 25: IDP and budget link

The tables below provide details on the reconciliation between the IDP strategic objectives, the operating revenue and expenditure, and the capital expenditure budget.

Table 36 – MBRR Table SA4 – Reconciliation between the IDP strategic objective and budgeted revenue

Strategic Objective	MTDP Service Outcome	IUDF	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Economic Growth	Increased Jobs and Investment within the Cape Town economy	1	665 540	691 385	825 966	747 903	754 152	754 152	–	–	–
Basic Services	Improved access to quality and reliable basic services	2	13 330	25 873	196 491	232 654	203 738	203 738	–	–	–
	End load shedding in Cape Town over time	3	24	153	25	6	6	6	–	–	–
	Well-managed and modernised infrastructure to support economic growth	4	30 224 088	36 234 388	39 853 105	43 754 686	43 586 112	43 586 112	–	–	–
Safety	Effective law enforcement to make communities safer	5	2 427 964	2 283 349	2 475 126	2 339 104	2 356 519	2 356 519	–	–	–
	Strengthen Partnership for safer communities	6	27	8	1	–	–	–	–	–	–
Housing	Increased supply of affordable, well located homes	7	1 012 019	1 053 183	1 051 669	1 137 802	1 127 340	1 127 340	–	–	–
	Safer, better quality homes in informal settlements and backyards over time	8	43 007	24 311	33 855	77 643	77 152	77 152	–	–	–
Public Space, Environment and Amenities	Healthy and sustainable environment	9	839 598	845 621	844 371	915 255	914 560	914 560	–	–	–
	Clean and healthy waterways and beaches	10	4 799	9 514	21 822	10 708	24 379	24 379	–	–	–
	Quality and safe parks and recreation facilities	11	93 122	117 815	94 913	83 590	85 956	85 956	–	–	–
Transport	Sustain, Efficient, safe and affordable travel options for all	12	916 668	1 084 994	1 131 468	1 059 276	1 070 854	1 070 854	–	–	–
A Resilient City	A Resilient City	14	34 905	48 257	52 260	49 981	52 413	52 413	–	–	–
A More Spatially Integrated and Inclusive City	A More Spatially Integrated and Inclusive City	15	3 143	2 934	(105)	115	115	115	–	–	–
A Capable and Collaborative City Government	A Capable, Collaborative and Financially Sustainable City Government	16	17 840 934	19 050 090	20 315 249	20 323 584	21 140 079	21 140 079	–	–	–
Economic Growth	Enabling environment for investment and improved competitiveness	3	–	–	–	–	–	–	134 113	150 658	142 695
Economic Growth	Enabling environment for investment and improved competitiveness	3	–	–	–	–	–	–	6 662	7 070	7 508
Economic Growth	Increased employment and work opportunities	2	–	–	–	–	–	–	10 466	3 420	3 495
Economic Growth	Reduced poverty and improved livelihoods	1	–	–	–	–	–	–	521 067	536 699	552 800
Economic Growth	Reduced poverty and improved livelihoods	1	–	–	–	–	–	–	57 102	118 929	60 756
Economic Growth	Increased infrastructure investment, access, and efficiency	2	–	–	–	–	–	–	5	5	5
Basic Services	Improved service delivery in the local government sphere	2	–	–	–	–	–	–	224 059	204 909	207 790

Table continues on next page.

Strategic Objective	MTDP Service Outcome	IUDF	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Basic Services	Improved energy security and a just energy transition	3	–	–	–	–	–	–	6	6	6
Basic Services	Improved service delivery in the local government sphere	4	–	–	–	–	–	–	8	8	9
Basic Services	Increased infrastructure investment, access, and efficiency	3	–	–	–	–	–	–	25 097 670	26 693 782	28 338 375
Basic Services	Increased infrastructure investment, access, and efficiency	3	–	–	–	–	–	–	17 725 897	20 303 507	23 099 326
Basic Services	Improved service delivery in the local government sphere	3	–	–	–	–	–	–	2 213 239	2 418 636	2 611 072
Basic Services	Improved service delivery in the local government sphere	3	–	–	–	–	–	–	1 942	2 004	2 066
Basic Services	Increased infrastructure investment, access, and efficiency	3	–	–	–	–	–	–	5 063	3 183	1 302
Safety	Digital transformation across the state	4	–	–	–	–	–	–	6	6	6
Safety	Enhanced peace and security in Africa	4	–	–	–	–	–	–	2 370 388	2 432 712	2 439 685
Housing	Reduced poverty and improved livelihoods	1	–	–	–	–	–	–	348 868	367 549	389 359
Housing	Reduced poverty and improved livelihoods	2	–	–	–	–	–	–	13 083	13 502	13 920
Housing	Reduced poverty and improved livelihoods	2	–	–	–	–	–	–	337 882	325 957	291 730
Housing	Reduced poverty and improved livelihoods	2	–	–	–	–	–	–	549 946	572 144	579 903
Housing	An ethical, capable, and professional public service	4	–	–	–	–	–	–	7 792	8 182	8 591
Housing	Improved service delivery in the local government sphere	4	–	–	–	–	–	–	53 891	55 989	56 197
Public Space, Environment and Amenities	Improved service delivery in the local government sphere	1	–	–	–	–	–	–	28 395	31 685	30 208
Public Space, Environment and Amenities	Improved access to affordable and quality healthcare	2	–	–	–	–	–	–	834 133	866 929	889 360
Public Space, Environment and Amenities	Improved service delivery in the local government sphere	2	–	–	–	–	–	–	22 121	22 828	23 535
Public Space, Environment and Amenities	Improved service delivery in the local government sphere	1	–	–	–	–	–	–	3 361	3 469	3 576
Public Space, Environment and Amenities	Improved service delivery in the local government sphere	1	–	–	–	–	–	–	6 866	7 086	7 306
Public Space, Environment and Amenities	Improved service delivery in the local government sphere	2	–	–	–	–	–	–	60 881	61 537	62 199
Public Space, Environment and Amenities	Improved service delivery in the local government sphere	4	–	–	–	–	–	–	26 180	27 730	27 855
Transport	Reduced poverty and improved livelihoods	1	–	–	–	–	–	–	19 000	15 000	15 000

Table continues on next page.

Strategic Objective	MTDP Service Outcome	IUDF	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Transport	Reduced poverty and improved livelihoods	1	–	–	–	–	–	–	105 124	91 897	110 906
Transport	Skills for the economy	3	–	–	–	–	–	–	733 499	767 661	767 420
A Resilient City	Improved service delivery in the local government sphere	4	–	–	–	–	–	–	53 689	55 395	57 100
A Resilient City	An ethical, capable, and professional public service	4	–	–	–	–	–	–	0	0	0
A Capable and Collaborative City Government	Reduced poverty and improved livelihoods	4	–	–	–	–	–	–	144	149	153
A More Spatially Integrated and Inclusive City	Improved service delivery in the local government sphere	4	–	–	–	–	–	–	22 634 887	24 296 354	26 369 730
A More Spatially Integrated and Inclusive City	Digital transformation across the state	3	–	–	–	–	–	–	54 293	55 678	57 063
A More Spatially Integrated and Inclusive City	Digital transformation across the state	2	–	–	–	–	–	–	7 947	8 398	8 879
A More Spatially Integrated and Inclusive City	Improved service delivery in the local government sphere	4	–	–	–	–	–	–	1 513	1 561	1 610
A More Spatially Integrated and Inclusive City	Reduced poverty and improved livelihoods	4	–	–	–	–	–	–	2 219	2 290	2 361
A More Spatially Integrated and Inclusive City	Social cohesion and nation-building	2	–	–	–	–	–	–	1	1	1
A More Spatially Integrated and Inclusive City	An ethical, capable, and professional public service	2	–	–	–	–	–	–	62 494	52 292	54 059
Allocations to other priorities			**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Total Revenue (excluding capital transfers and contributions)			**54 119 167**	**61 471 876**	**66 896 214**	**70 732 307**	**71 393 374**	**71 393 374**	**74 335 904**	**80 586 796**	**87 294 918**

Table 37 – MBRR Table SA5 – Reconciliation between the IDP strategic objectives and budgeted operating expenditure

Strategic Objective	MTDP Service Outcome	IUDF	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Economic Growth	Increased Jobs and Investment within the Cape Town economy	1	1 590 235	1 665 683	1 733 509	1 915 847	1 981 963	1 966 937	–	–	–
Basic Services	Improved access to quality and reliable basic services	2	917 451	905 673	1 009 012	1 155 101	1 081 265	1 071 617	–	–	–
	End load shedding in Cape Town over time	3	11 924 231	14 043 165	16 410 383	18 214 440	17 937 097	17 937 233	–	–	–
	Well-managed and modernised infrastructure to support economic growth	4	15 114 668	16 897 862	18 163 127	20 209 902	20 074 343	20 085 225	–	–	–
Safety	Effective law enforcement to make communities safer	5	4 532 265	4 455 635	4 781 415	5 437 626	5 492 325	5 488 855	–	–	–
	Strengththen Partnership for safer communities	6	24 872	28 572	30 959	35 223	35 285	35 556	–	–	–
Housing	Increased supply of affordable, well located homes	7	1 391 602	1 463 117	1 432 631	1 546 272	1 553 328	1 531 740	–	–	–
	Safer, better quality homes in informal settlements and backyards over time	8	234 008	200 462	288 797	259 251	308 134	329 669	–	–	–
Public Space, Environment and Amenities	Healthy and sustainable environment	9	1 924 086	1 941 914	2 110 494	2 607 896	2 520 377	2 515 144	–	–	–
	Clean and healthy waterways and beaches	10	204 053	261 240	294 627	380 950	449 608	453 192	–	–	–
	Quality and safe parks and recreation facilities	11	2 001 976	2 160 677	2 452 654	2 548 410	2 585 544	2 602 649	–	–	–
Transport	Sustain, Efficient, safe and affordable travel options for all	12	3 824 979	4 295 067	4 372 867	4 706 689	4 865 846	4 865 846	–	–	–
A Resilient City	A Resilient City	14	864 663	949 571	907 079	1 099 083	1 056 307	1 059 362	–	–	–
A More Spatially Integrated and Inclusive City	A More Spatially Integrated and Inclusive City	15	397 828	403 388	452 768	512 965	510 966	508 009	–	–	–
A Capable and Collaborative City Government	A Capable, Collaborative and Financially Sustainable City Government	16	7 580 628	8 778 621	9 627 980	10 647 351	10 519 068	10 520 420	–	–	–
Economic Growth	Enabling environment for investment and improved competitiveness	3	–	–	–	–	–	–	459 140	485 252	516 815
Economic Growth	Enabling environment for investment and improved competitiveness	3	–	–	–	–	–	–	356 585	347 878	360 222
Economic Growth	Increased employment and work opportunities	2	–	–	–	–	–	–	228 416	215 404	227 333
Economic Growth	Reduced poverty and improved livelihoods	1	–	–	–	–	–	–	673 819	689 053	713 091
Economic Growth	Reduced poverty and improved livelihoods	1	–	–	–	–	–	–	109 346	114 925	122 343
Economic Growth	Increased infrastructure investment, access, and efficiency	2	–	–	–	–	–	–	137 874	145 973	155 043

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Strategic Objective	MTDP Service Outcome	IUDF	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Basic Services	Improved service delivery in the local government sphere	2	–	–	–	–	–	–	1 132 650	1 129 171	1 156 985
Basic Services	Improved energy security and a just energy transition	3	–	–	–	–	–	–	19 398 403	20 933 587	22 713 943
Basic Services	Improved service delivery in the local government sphere	4	–	–	–	–	–	–	287 281	299 937	314 211
Basic Services	Increased infrastructure investment, access, and efficiency	3	–	–	–	–	–	–	2 061 762	2 184 788	2 263 040
Basic Services	Increased infrastructure investment, access, and efficiency	3	–	–	–	–	–	–	13 271 309	14 610 557	16 118 920
Basic Services	Improved service delivery in the local government sphere	2	–	–	–	–	–	–	224 138	362 345	422 758
Basic Services	Improved service delivery in the local government sphere	3	–	–	–	–	–	–	1 763 347	1 820 411	1 880 765
Basic Services	Improved service delivery in the local government sphere	3	–	–	–	–	–	–	1 002 233	1 078 052	1 026 441
Basic Services	Increased infrastructure investment, access, and efficiency	3	–	–	–	–	–	–	2 437 503	2 547 174	2 687 045
Safety	Skills for the economy	4	–	–	–	–	–	–	31 568	33 172	34 986
Safety	Digital transformation across the state	4	–	–	–	–	–	–	227 144	243 379	259 166
Safety	Enhanced peace and security in Africa	4	–	–	–	–	–	–	5 314 830	5 482 106	5 725 979
Safety	An ethical, capable, and professional public service	3	–	–	–	–	–	–	35 215	33 301	34 409
Housing	Reduced poverty and improved livelihoods	1	–	–	–	–	–	–	245 413	252 329	267 450
Housing	Reduced poverty and improved livelihoods	2	–	–	–	–	–	–	34 552	35 900	37 833
Housing	Reduced poverty and improved livelihoods	2	–	–	–	–	–	–	446 678	470 044	449 436
Housing	Reduced poverty and improved livelihoods	2	–	–	–	–	–	–	791 279	803 685	825 041
Housing	An ethical, capable, and professional public service	4	–	–	–	–	–	–	122 618	127 844	136 346
Housing	Improved service delivery in the local government sphere	4	–	–	–	–	–	–	253 813	263 241	289 029
Public Space, Environment and Amenities	Improved service delivery in the local government sphere	1	–	–	–	–	–	–	430 679	424 576	450 789
Public Space, Environment and Amenities	Improved access to affordable and quality healthcare	2	–	–	–	–	–	–	1 900 950	1 984 759	2 104 641

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Strategic Objective	MTDP Service Outcome	IUDF	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Public Space, Environment and Amenities	Improved service delivery in the local government sphere	2	–	–	–	–	–	–	248 577	116 558	125 065
Public Space, Environment and Amenities	Improved service delivery in the local government sphere	1	–	–	–	–	–	–	252 729	284 087	304 151
Public Space, Environment and Amenities	Improved service delivery in the local government sphere	1	–	–	–	–	–	–	91 809	100 373	103 557
Public Space, Environment and Amenities	Improved service delivery in the local government sphere	1	–	–	–	–	–	–	76 303	78 024	83 791
Public Space, Environment and Amenities	Improved service delivery in the local government sphere	2	–	–	–	–	–	–	613 723	659 548	714 852
Public Space, Environment and Amenities	Improved service delivery in the local government sphere	4	–	–	–	–	–	–	2 219 024	2 164 281	2 284 239
Transport	Reduced poverty and improved livelihoods	1	–	–	–	–	–	–	28 943	25 604	26 319
Transport	Reduced poverty and improved livelihoods	1	–	–	–	–	–	–	155 776	143 596	176 791
Transport	Skills for the economy	3	–	–	–	–	–	–	4 630 318	5 024 697	5 164 144
A Resilient City	Improved energy security and a just energy transition	4	–	–	–	–	–	–	20 434	21 693	23 140
A Resilient City	Improved service delivery in the local government sphere	4	–	–	–	–	–	–	1 060 721	1 110 906	1 177 893
A Resilient City	An ethical, capable, and professional public service	4	–	–	–	–	–	–	27 565	27 365	28 393
A More Spatially Integrated and Inclusive City	Reduced poverty and improved livelihoods	4	–	–	–	–	–	–	200 071	209 758	225 447
A More Spatially Integrated and Inclusive City	Reduced poverty and improved livelihoods	4	–	–	–	–	–	–	312 760	305 765	319 095
A Capable and Collaborative City Government	Improved service delivery in the local government sphere	4	–	–	–	–	–	–	5 215 872	5 769 755	6 528 163
A Capable and Collaborative City Government	Digital transformation across the state	3	–	–	–	–	–	–	3 545 064	3 948 597	4 028 675
A Capable and Collaborative City Government	Digital transformation across the state	2	–	–	–	–	–	–	276 498	285 596	299 094
A Capable and Collaborative City Government	Improved service delivery in the local government sphere	4	–	–	–	–	–	–	84 314	89 362	95 232
A Capable and Collaborative City Government	Reduced poverty and improved livelihoods	4	–	–	–	–	–	–	530 912	543 172	564 638
A Capable and Collaborative City Government	Social cohesion and nation-building	2	–	–	–	–	–	–	34 952	36 219	38 344
A Capable and Collaborative City Government	An ethical, capable, and professional public service	2	–	–	–	–	–	–	1 615 215	1 691 007	1 786 569
Allocations to other priorities			**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Total Expenditure			**52 527 548**	**58 450 649**	**64 068 302**	**71 277 006**	**70 971 456**	**70 971 456**	**74 620 128**	**79 754 806**	**85 391 651**

Table 38 – MBRR Table SA6 – Reconciliation between the IDP strategic objectives and budgeted capital expenditure

Strategic Objective	MTDP Service Outcome	IUDF	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Economic growth	Increased jobs and investment in the Cape Town economy	1	122 252	172 583	207 957	206 725	243 121	217 960	–	–	–
Basic services	Improved access to quality and reliable basic services	2	117 984	114 174	91 405	110 740	117 365	108 396	–	–	–
	End load-shedding in Cape Town over time	3	38 383	94 725	240 160	211 263	237 037	222 061	–	–	–
	Well-managed and modernised infrastructure to support economic growth	4	3 240 375	4 393 893	4 359 434	5 889 018	5 776 092	5 467 401	–	–	–
Safety	Effective law enforcement to make communities safer	5	256 468	393 532	393 356	253 129	269 296	260 035	–	–	–
	Strengthen partnerships for safer communities	6	164	38 530	59 158	78 467	140 575	149 005	–	–	–
Housing	Increased supply of affordable, well-located homes	7	524 020	658 711	642 089	816 472	1 039 451	1 039 451	–	–	–
	Safer, better-quality homes in informal settlements and backyards over time	8	308 596	259 731	266 344	364 887	360 384	355 748	–	–	–
Public space, environment and amenities	Healthy and sustainable environment	9	82 180	79 113	113 991	148 159	166 928	156 108	–	–	–
	Clean and healthy waterways and beaches	10	186 786	295 649	309 520	391 116	397 726	400 119	–	–	–
	Quality and safe parks and recreation facilities supported by community partnerships	11	153 131	304 969	259 641	275 231	293 248	294 063	–	–	–
Transport	A Sustainable transport system that is integrated, efficient and provides safe and affordable travel options for all	12	866 247	1 283 078	1 253 048	2 406 690	2 325 327	1 866 648	–	–	–
	Safe and quality roads for pedestrians, cyclist and vehicles	13	217 646	262 231	316 402	629 146	638 116	566 256	–	–	–
A resilient city	A resilient city	14	6 524	5 958	18 668	90 261	113 653	113 127	–	–	–
A more spatially integrated and inclusive city	A more spatially integrated and inclusive city	15	1 754	11 515	18 343	9 900	16 485	17 030	–	–	–
A capable and collaborative city government	A capable and collaborative city government	16	806 397	1 035 963	801 873	981 435	1 340 756	1 236 932	–	–	–
Economic growth	Increased employment and work opportunities	02	–	–	–	–	–	–	3 526	–	–
Economic growth	Increased employment and work opportunities	03	–	–	–	–	–	–	46 429	135 470	32 400

Table continues on next page.

Strategic Objective	MTDP Service Outcome	IUDF	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Economic growth	Enabling environment for investment and improved competitiveness	03	–	–	–	–	–	–	31 911	145 824	94 875
Economic growth	Enabling environment for investment and improved competitiveness	04	–	–	–	–	–	–	9 970	6 900	11 900
Economic growth	Reduced poverty and improved livelihoods	01	–	–	–	–	–	–	5 000	40 049	1 082
Economic growth	Reduced poverty and improved livelihoods	02	–	–	–	–	–	–	23 307	–	–
Economic growth	Reduced poverty and improved livelihoods	03	–	–	–	–	–	–	5 250	–	–
Economic growth	Reduced poverty and improved livelihoods	04	–	–	–	–	–	–	2 077	–	–
Basic services	Increased infrastructure investment, access, and efficiency	02	–	–	–	–	–	–	240 734	584 546	656 373
Basic services	Increased infrastructure investment, access, and efficiency	03	–	–	–	–	–	–	4 603 179	4 901 488	4 370 519
Basic services	Increased infrastructure investment, access, and efficiency	04	–	–	–	–	–	–	277 933	430 289	229 356
Basic services	Improved energy security and a just energy transition	02	–	–	–	–	–	–	565	–	–
Basic services	Improved energy security and a just energy transition	03	–	–	–	–	–	–	112 333	438 118	750 874
Basic services	Improved service delivery in the local government sphere	01	–	–	–	–	–	–	66 744	54 594	54 750
Basic services	Improved service delivery in the local government sphere	02	–	–	–	–	–	–	21 250	31 450	31 500
Basic services	Improved service delivery in the local government sphere	03	–	–	–	–	–	–	1 117 750	1 048 293	1 443 084
Basic services	Improved service delivery in the local government sphere	04	–	–	–	–	–	–	548 681	520 753	462 629
Safety	Skills for the economy	02	–	–	–	–	–	–	11 424	8 043	2 125
Safety	Skills for the economy	03	–	–	–	–	–	–	1 909	45 914	175 100
Safety	Skills for the economy	04	–	–	–	–	–	–	95 703	179 081	127 225

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Strategic Objective	MTDP Service Outcome	IUDF	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Safety	Social cohesion and nation-building	01	–	–	–	–	–	–	972	–	–
Safety	Social cohesion and nation-building	02	–	–	–	–	–	–	4 144	18 562	45 970
Safety	Digital transformation across the state	02	–	–	–	–	–	–	56 915	89 650	103 731
Safety	Digital transformation across the state	03	–	–	–	–	–	–	2 609	11 699	21 109
Safety	Digital transformation across the state	04	–	–	–	–	–	–	4 720	10 226	9 650
Safety	Increased safety for women and children in communities	02	–	–	–	–	–	–	10 000	10 000	10 000
Safety	Increased safety for women and children in communities	03	–	–	–	–	–	–	10 000	20 840	–
Safety	Increased safety for women and children in communities	04	–	–	–	–	–	–	605	735	855
Housing	Reduced poverty and improved livelihoods	01	–	–	–	–	–	–	534 006	478 708	466 249
Housing	Reduced poverty and improved livelihoods	04	–	–	–	–	–	–	11 600	10 100	12 000
Housing	Improved service delivery in the local government sphere	01	–	–	–	–	–	–	374 286	415 166	424 500
Public space, environment and amenities	Improved access to affordable and quality healthcare	02	–	–	–	–	–	–	53 128	71 660	64 353
Public space, environment and amenities	Social cohesion and nation-building	01	–	–	–	–	–	–	6 450	25 787	69 872
Public space, environment and amenities	Social cohesion and nation-building	02	–	–	–	–	–	–	16 450	–	–
Public space, environment and amenities	Social cohesion and nation-building	03	–	–	–	–	–	–	–	900	22 560
Public space, environment and amenities	Improved service delivery in the local government sphere	01	–	–	–	–	–	–	157 108	202 113	282 072
Public space, environment and amenities	Improved service delivery in the local government sphere	02	–	–	–	–	–	–	461 520	528 429	365 378
Public space, environment and amenities	Improved service delivery in the local government sphere	03	–	–	–	–	–	–	65 926	52 569	59 006

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Strategic Objective	MTDP Service Outcome	IUDF	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Public space, environment and amenities	Improved service delivery in the local government sphere	04	–	–	–	–	–	–	8 974	10 511	6 675
Transport	Reduced poverty and improved livelihoods	02	–	–	–	–	–	–	2 478 428	1 024 193	222 695
Transport	Reduced poverty and improved livelihoods	03	–	–	–	–	–	–	213 112	208 755	310 791
Transport	Improved service delivery in the local government sphere	01	–	–	–	–	–	–	7 000	95 610	–
Transport	Improved service delivery in the local government sphere	02	–	–	–	–	–	–	111 252	49 146	26 350
Transport	Improved service delivery in the local government sphere	03	–	–	–	–	–	–	138 310	355 039	422 557
Transport	Improved service delivery in the local government sphere	04	–	–	–	–	–	–	57 199	117 957	97 286
A resilient city	Improved energy security and a just energy transition	02	–	–	–	–	–	–	–	–	250
A resilient city	Improved service delivery in the local government sphere	02	–	–	–	–	–	–	–	41 039	60 048
A resilient city	Improved service delivery in the local government sphere	04	–	–	–	–	–	–	11 776	2 453	5 550
A more spatially integrated and inclusive city	Reduced poverty and improved livelihoods	02	–	–	–	–	–	–	10 622	47 323	7 655
A capable and collaborative city government	Reduced poverty and improved livelihoods	03	–	–	–	–	–	–	43 500	43 000	47 500
A capable and collaborative city government	Reduced poverty and improved livelihoods	04	–	–	–	–	–	–	119 804	159 107	197 625
A capable and collaborative city government	Social cohesion and nation-building	04	–	–	–	–	–	–	1 036	40 000	40 000
A capable and collaborative city government	Improved service delivery in the local government sphere	01	–	–	–	–	–	–	–	–	200
A capable and collaborative city government	Improved service delivery in the local government sphere	02	–	–	–	–	–	–	27 154	27 154	27 154
A capable and collaborative city government	Improved service delivery in the local government sphere	03	–	–	–	–	–	–	15 592	7 552	7 752
A capable and collaborative city government	Improved service delivery in the local government sphere	04	–	–	–	–	–	–	550 131	411 319	291 142
A capable and collaborative city government	Digital transformation across the state	02	–	–	–	–	–	–	67 498	113 801	95 424
A capable and collaborative city government	Digital transformation across the state	03	–	–	–	–	–	–	10 199	10 516	22 514
A capable and collaborative city government	Digital transformation across the state	04	–	–	–	–	–	–	218 840	1 411 489	292 966
Allocations to other priorities			**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Total Capital Expenditure			**6 928 907**	**9 404 356**	**9 351 390**	**12 862 639**	**13 475 562**	**12 470 339**	**13 086 540**	**14 693 922**	**12 583 229**

2.3 Measurable performance objectives and indicators

The Corporate Scorecard is the strategic instrument used by the City and the community to monitor performance of service delivery. It supports alignment between planning, budgeting, implementation, and reporting.

The City's cycle and process of performance management system can be graphically illustrated below:

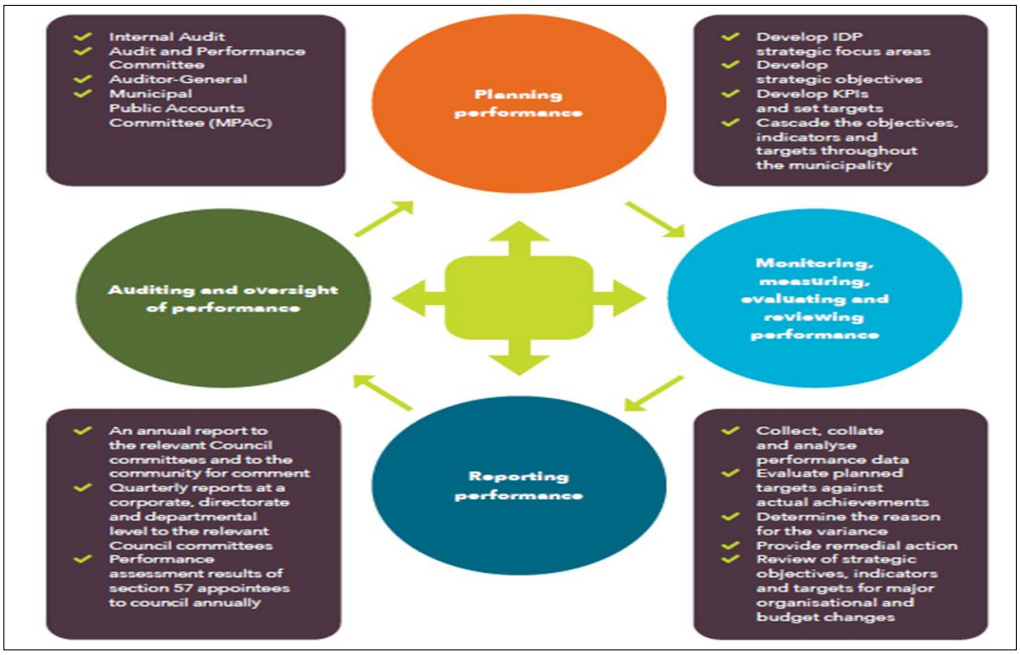

Figure 26: Planning, budgeting and reporting cycle

Planning

The City engages the community to identify priorities and needs in line with relevant legislation and approved policies. The Integrated Development Plan (IDP) sets the strategic direction for the five-year Council term and is reviewed annually.

During planning, priorities, objectives, performance indicators, definitions, and targets are established. Indicators measure achievement against outcomes, outputs, activities, and inputs, while targets define expected performance levels within specific timeframes.

The planning process produces:

- A five-year IDP and annually reviewed Corporate Scorecard
- Annual one-year (quarterly) corporate targets
- Directorate and departmental SDBIPs
- Performance indicator measurement sheets
- Section 57 performance agreements

National Treasury MFMA Circular 88 prescribes mandatory indicators, definitions, and formulas. Amendments to the Corporate Scorecard ensure alignment with evolving IDP priorities and compliance with MFMA Circular 88 (2017) and Addendum 7 (2025).

Indicators must be measurable, relevant, objective, and precise, incorporating outcome, output, and input measures. National key performance indicators required under Regulation 10 of the Municipal Planning and Performance Management Regulations must be included. Proxy indicators may be used until full, auditable systems are established.

All IDP priorities, objectives, and indicators cascade into directorate and departmental SDBIPs and into the performance scorecards of the City Manager and Section 57 employees.

Monitoring, Measurement, Evaluation and Review
Performance data is collected, monitored, and analysed quarterly and annually to determine whether planned targets have been met, exceeded, or not achieved.

Performance evaluation includes:
- Year-to-date progress and variance analysis
- Identification of remedial measures
- Implementation timelines and responsible officials

Reviews of indicators and targets may occur where required due to significant organisational changes or adjustments to the annual budget, and only through prescribed processes.

Reporting
- Performance against key indicators is reported quarterly where applicable.
- MFMA Circular 88 Outcomes Scorecard: reported annually
- Output and Compliance Scorecards: reported quarterly
- Integrated Annual Report: submitted annually to Council committees and released for public comment

Auditing and Oversight
Internal Audit and the Audit and Performance Audit Committee review the functionality of the Organisational Performance Management (OPM) system and assess performance information and compliance.

The Auditor-General conducts an annual audit of the Annual Performance Report and issues an opinion on both financial and non-financial information.

The Municipal Public Accounts Committee (MPAC) provides oversight by reviewing the Annual Performance Report.

The 2026/27 Corporate SDBIP will be approved by the Executive Mayor in June 2026.

The City's Measureable Performance Objectives (MBRR Table SA7) is attached as Annexure 33.

The following table sets out the municipality's main performance indicators and benchmarks for the 2026/27 MTREF.

Table 39 – MBRR Table SA8 – Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Borrowing Management										
Credit Rating		Aa3.za	Aa3.za	Aa3.za	Aa3.za	Aa2.za	Aa2.za			
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	4.1%	4.3%	5.5%	3.6%	3.1%	3.1%	3.4%	3.9%	4.5%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	4.4%	4.6%	5.9%	4.0%	3.4%	3.4%	3.8%	4.3%	4.8%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	44.5%	14.7%	50.4%	55.5%	54.8%	57.8%	59.0%	53.1%	62.8%
Safety of Capital										
Gearing	Long Term Borrowing/ Total Community Wealth	9.1%	6.1%	9.0%	18.3%	12.9%	12.9%	16.3%	20.6%	23.9%
Liquidity										
Current Ratio	Current assets/current liabilities	1.6	1.5	1.8	1.6	1.6	1.6	1.4	1.4	1.4
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.6	1.5	1.8	1.6	1.6	1.6	1.4	1.4	1.4
Liquidity Ratio	Cash and Cash Equivalents/Current Liabilities	1.0	0.9	0.8	0.8	0.9	0.9	0.5	0.3	0.4
Revenue Management										
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing	0.0%	146.1%	135.3%	137.6%	136.3%	136.5%	0.0%	137.7%	138.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		146.1%	135.3%	137.6%	136.3%	136.5%	136.5%	137.7%	138.0%	138.9%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	8.0%	7.1%	6.5%	12.2%	11.2%	11.2%	11.3%	11.0%	10.8%
Creditors Management										
Creditors System Efficiency	% of Creditors Paid Within Terms (within`MFMA's 65(e))	99.6%	99.8%	99.9%	97.0%	97.0%	97.0%	97.0%	97.0%	97.0%
Creditors to Cash and Investments		96.0%	113.0%	82.9%	179.6%	109.1%	109.1%	136.8%	194.3%	173.6%

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Description of financial indicator	Basis of calculation	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Other Indicators										
Electricity Distribution Losses (2)	Total Volume Losses (kW) technical	553 501 313	558 835 516	579 364 105	570 744 395	570 744 395	570 744 395	564 534 515	557 289 749	550 137 955
	Total Volume Losses (kW) non technical	422 160 542	319 934 568	421 278 708	376 446 052	376 446 052	376 446 052	374 662 632	384 921 606	394 826 258
	Total Cost of Losses (Rand '000)	1 353 391	1 424 987	1 833 673	1 916 326	1 916 326	1 916 326	2 053 184	2 257 206	2 489 281
	% Volume (units purchased and generated less units sold)/units purchased and generated	11.5%	11.0%	11.2%	10.8%	10.8%	10.8%	10.8%	11.0%	11.2%
Water Volumes :System input	Bulk Purchase	217 227 487	266 487 194	226 206 229	240 341 332	241 552 493	241 552 493	235 952 400	235 952 400	235 952 400
	Water treatment works	-	-	-	-	-	-	-	-	-
	Natural sources	89 103 688	68 886 521	107 298 787	107 298 787	104 889 753	104 889 753	117 406 610	117 406 610	117 406 610
Water Distribution Losses (2)	Total Volume Losses (kℓ)	92 875 818	100 257 548	89 765 420	104 290 182	103 096 756	103 096 756	104 272 628	104 272 628	104 272 628
	Total Cost of Losses (Rand '000)	385 400	358 269	332 014	488 757	480 668	480 668	519 464	488 757	488 757
	% Volume (units purchased and generated less units sold)/units purchased and generated	30.3%	29.9%	26.9%	30.0%	29.8%	29.8%	29.5%	29.5%	29.5%
Employee costs	Employee costs/(Total Revenue - capital revenue)	28.2%	27.8%	27.7%	29.5%	29.2%	29.2%	29.8%	29.1%	28.6%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	28.5%	28.1%	28.0%	29.8%	29.4%	29.4%	30.1%	29.4%	28.8%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	9.4%	9.1%	8.8%	9.7%	9.6%	9.6%	9.8%	9.2%	8.7%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	7.5%	7.0%	6.9%	7.6%	7.1%	7.1%	7.4%	7.8%	8.2%
IDP regulation financial viability indicators										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	21.18%	12.23%	12.92%	31.46%	31.46%	31.46%	23.23%	28.27%	32.04%
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	16.8%	16.1%	15.6%	18.3%	18.3%	18.3%	19.2%	20.6%	21.7%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	2.0	1.3	1.7	1.7	1.7	1.7	1.5	1.2	1.2

2.3.1 Performance indicators and benchmarks

2.3.1.1 Borrowing Management

The City needs a credit rating to demonstrate its ability to meet its short- and long-term financial obligations. Potential lenders also use it to assess the City's credit risk, which in turn affects the pricing of any subsequent loans taken. Factors used to evaluate the creditworthiness of municipalities include the economy, debt, finances, politics, management and institutional framework.

Moody's Investors Service published their latest credit opinion for the City on 28 May 2026. It has affirmed the long-term national and global scale ratings of Aa2.za and Ba2 and the short-term national and global scale ratings of P-1.za and NP, and upgraded the outlook to positive from stable. The City's rating reflects its consistently strong operating performance and sound liquidity position, supported by a track record of solid management policies and practices, which should help the City to maintain sound financial metrics, despite constraints imposed by increasing pressure to spend on infrastructure to address social and environmental risks within a still constrained but gradually improving sovereign operating environment. The City's low debt burden is expected to remain manageable over the medium term. The City's economic diversification and revenue base structure remain broadly unchanged, and this underpins its strong revenue autonomy, limiting reliance on intergovernmental transfers. This structural strength supports more stable revenue generation across economic cycles and enhances the City's capacity to absorb macroeconomic shocks. This, therefore, remains a stable and supportive factor for credit quality. In addition, any movement in the South African sovereign rating will impact directly on the City's global scale rating.

The following financial performance indicators have formed part of the compilation of the 2026/27 MTREF:

- *Capital charges to operating expenditure* measures the cost of borrowing in relation to the operating expenditure. The ratio is budgeted at 3.4% in 2026/27 and rises to 4.5% in the last year of the MTREF. This indicates that the City has budgeted to spend an average of 3.9% of its operating expenditure budget on finance charges over the MTREF period. This is below the national treasury norm of 6 to 8%.
- *Borrowing funding as a ratio of own capital expenditure* reflects the degree to which own capital expenditure (excluding government grants and public contributions) has been funded by way of borrowing. The budget ratio averages 58.3% over the MTREF. This budget ratio outcome is as a result of the City's borrowing strategy and the funding requirements.

2.3.1.2 Safety of Capital

The *gearing ratio* is a measure of the total long-term borrowings over total community wealth (equity). The City's budgeted outcome over the 2026/27 MTREF averages 20.3%. The gearing ratio shows that the City has a small proportion of debt versus equity.

2.3.1.3 Liquidity

The *current ratio* is used to assess the City's ability to pay back its short-term liabilities (Debt and Payables) with short-term assets (Cash, Inventory, Receivables). According to National Treasury circular 71 the higher the current ratio, the more capable the Municipality will be to pay its current or short-term obligations and provide for risk cover to enable it to continue operations at desired levels. It is preferable that the ratio is at least above one. The budget ratio averages 1.4 over the MTREF period.

The *cash (liquidity)* ratio is a measure of the ability of the City to utilise cash and cash equivalents to settle its current liabilities immediately. The norm is between 0.5 and 1. The budget ratio is 0.5 in 2026/27 and reduces to 0.4 in 2028/29. Notwithstanding, the City maintains a positive cash surplus over the MTREF.

2.3.1.4 Revenue Management

Debt Management action, including legal action, is carried out against those debtors who can afford to pay but choose not to, with a special focus on:

- Categorisation of accounts into high value accounts – business and residential;
- Top 1000 debtors;
- Government and state-owned entity accounts; and
- Staff and councillor arrears.

The City will continue to enforce the payment of outstanding debts through effective debt management action and initiatives to those residents/businesses who have not come forward to access the City's basket of benefits and debt-relief incentives offered. These actions may include:

- Restriction/disconnection of water/electricity services;
- Collection of all arrear debts through electricity prepaid purchases;
- Listing of property owners for adverse credit listing at relevant credit bureaus; and
- Handing over accounts to appointed attorneys to initiate legal recovery action, which could lead to a sale in execution (SIE) of the property to recover the municipal debts.

Further to the above, the City's strategy for indigent debtors are:

- Deemed indigent properties are allocated 15kl of water and 10.5kl sanitation services free;
- Prepaid electricity meters are installed free of charge; and
- When successfully registered as indigent, a once-off write-off of all outstanding debt is done.

Debtors having trouble in paying their accounts may enter into affordable payment arrangements, apply to be registered as indigent, or apply for rates rebates.

The City provides the option of an affordable payment plan for debtors to settle their arrears, where compliance with the agreed payment plan leads to the suspension of all debt management action and interest being raised, while keeping to the terms of the agreement.

2.3.1.5 Creditors Management

In compliance with Section 65 of the MFMA, the City has continuously managed to ensure that all its creditors are settled within 30 days of invoice or statement where goods and services are rendered timeously and in good condition. Under exceptional circumstances where services cannot be rendered on time, existing follow-up procedures and control measures are applied to ascertain reasons, thus facilitating timeous payments. These are built-in within the City's payment processes. The City also ensures that suppliers are familiar with the agreed payment terms and conditions. This remarkable service excellence is attributable to strong business relations that exist between the City and its suppliers.

2.3.1.6 Other Indicators

- *Electricity distribution losses*
  Performance in the 2024/25 financial year shows electricity distribution losses of 11.23%, comprising both technical and non-technical losses, compared with 11.0% recorded in the 2023/24. In the short term, changes in technical losses reflect the quality of maintenance of cable joints, connectors, and other network components. Theft and vandalism continue to have a direct impact on non-technical losses. Timing differences in reconciling large blocks of electricity purchases and sales billing may also result in annual variances reflected under non-technical losses. However, the Energy Directorate's dedicated revenue protection teams, together with strengthened metering systems and functions, and the continued rollout of split prepaid metering, are assisting in minimising and managing these losses.

- *Water distribution losses*
  High priority is being given to a comprehensive water loss reduction strategy with detailed action plans to address each of the physical or real losses and apparent losses. The Water & Sanitation Directorate is applying the resources required to implement Water Demand Management interventions. These include:
  - Pressure management systems by installing technologies to minimise pipe bursts, leakages in the system and to reduce night flows as well as increasing the area covered by the management system to include previously unmanaged sections;
  - Pipe replacement programme replacing ageing pipelines to reduce water leakage and minimise pipe bursts (priority areas are aligned with the pressure management system);
  - Leak detection and repair programme to identify underground leaks by using leak detection technologies and visual inspection and repair;
  - Prompt reactive maintenance in response to water leaks and pipe bursts;
  - Meter replacement programme to provide bulk water balances to proactively establish accurate assessment of water losses in bulk water supply system;
  - Replacing and upgrading of old- and seized meters;
  - Ensuring adequate working bulk meters at all required supply points;
  - Monitoring top water users;
  - Enhancing water loss monitoring via the development of a water zone and bulk zone monitoring system;
  - Enhancing metering of informal settlements; and
  - Education and awareness programmes.

2.3.2 Free Basic Services: basic social services package for indigent households

The social package for indigent households is based on the blanket- and targeted approach for formal households.

The blanket approach refers to rebates provided to indigent households based on property values for the different services. The rebates reflected in the ensuing table are provided to the indigent-based property value.

Table 40 – Basic social package rebates

Property Value	Refuse Removal Charges	Water	Sanitation	Property Rates	Cape Town supply area Electricity: Lifeline 1 <250KWH	Cape Town supply area Electricity: Lifeline 2 >250KWH <450KWH
R1 to R500 000	100%	15kl free water	10.5kl free sanitation	100%	60kWh free	25kWh free
R500 001 – R580 000	100%	15kl free water	10.5kl free sanitation	100%	-	-
R580 001 – R620 000	50%	15kl free water	10.5kl free sanitation	100%	-	-
R620 001 – R640 000	50%	-	-	-	-	-
R640 001 – R830 000	25%	-	-	-	-	-

With this targeted approach any resident who is required to pay for municipal services and whose gross monthly household income is R7 500 or below needs to register as an indigent to receive the following benefits.

Households with property values of up to R620 000 are entitled to:

- 100% property rates rebate;
- 15kl free water; and
- 10.5kl free sanitation services.

Properties valued at R500 000 or less will receive the following electricity benefits (pre-paid supply only):

- 60kWh free electricity if consumption is less than an average of 250kWh per month; and
- 25kWh free electricity if consumption is greater than an average of 250kWh but less than an average of 450kWh per month.

100% refuse removal applicable to properties up to R580 000.

In addition, basic services are also provided to informal households which are defined as households living in informal dwellings who are allocated free basic services, including both households living in informal settlements and backyard dwellers living on indigent properties. This service package is unique to each service.

2.3.3 Providing potable water and managing wastewater

Providing potable water

As a water service provider, the City constantly strives to improve its performance with respect to the quality of drinking water supplied. Water safety planning and risk mitigation methodologies are integrated into its management processes, and no corrective interventions are required in terms of the water safety plan. It must, however, be emphasised that major investments are required to improve the performance of existing water treatment plants to ensure that they can operate effectively to cater for anticipated peak water demands. This will primarily encompass replacement of mechanical- and electrical equipment and associated electronic control systems required for treatment process automation. Allied to this, additional budget allocations are also required to ensure the technical, process control and maintenance staff complements comply with Blue Drop requirements.

Furthermore, water augmentation and capacity enhancement required to maintain a safe, reliable and sustainable supply of water to Cape Town and its surrounding regions include:

- Major water treatment plant refurbishments and upgrades to ensure infrastructure stability into the future, as required to support a high rate of urban development.
- Design and construction of a new 300-million-litre reservoir at Muldersvlei with associated connector infrastructure, as well as relocation of the existing Wemmershoek pipeline to accommodate widening of the N1 freeway towards Kraaifontein. This infrastructure is critical to support new developments in the northern areas of the City.
- Continued implementation, albeit at a much slower pace due to affordability considerations, of the Cape Town Water Strategy, which, inter-alia, seeks to increase water resilience through diversification of water sources. Significant capital- and operating investments are being made into development of the Cape Flats Managed Aquifer Recharge Scheme, upgrading of the Atlantis Managed Aquifer Recharge Scheme, and development of the Table Mountain Group (TMG) Aquifer Scheme.
- Planning is currently underway to develop an advanced re-use plant at Faure as well as permanent sea water desalination plants to cater for longer term growth in water demand and climatic uncertainty. In addition, the City's medium-to-long-term financial planning is being systematically aligned over the next number of years to spread the operating budget impact these projects will have once they become operational.

Treatment of wastewater

Legislation requires the City to implement a risk-based approach whereby strategic risks to the wastewater treatment business are identified, rated and mitigation measures put in place to ensure continued treatment of wastewater produced within the City borders. The Wastewater Branch is implementing these mitigation measures via short, medium and long term planned projects, however the resulting project pipeline represents a significant budget requirement to implement the required process and capacity upgrades, maintenance, rehabilitation and replacement of the ageing wastewater treatment assets to mitigate the critical risks contained in the respective Wastewater Risk Abatement Plans (WWRAPs).

Compliance with Regulator treated effluent discharge standards has decreased from an average 88% in FY 12/13 to 77% in FY 22/23, which is concerning considering compliance is required to be 90% and higher. Contributing factors to this decline in overall compliance are replacement of ageing civil, mechanical and electrical assets, delays in capacity expansion projects and the knock-on effect on the project pipeline, changing wastewater characteristics over time, old treatment processes unable to achieve stricter discharge standards, maintenance and operational constraints as well as the effect of the sewer network and sewer pump stations on the respective wastewater treatment works.

Further, rapid population growth, sewer abuse, skills shortages as well as increasingly more stringent license conditions imposed by the respective Regulators exacerbate the situation.

To improve treated effluent compliance (legislative), reduce the pollution load on the City's inland water courses/bodies as well as on the nearshore coastal waters and to ensure that treated effluent can be used to offset potable water use by third party users (e.g. irrigation of landscaping, golf courses and other recreational and sports facilities, industrial process water etc.) as to ensure suitability for future indirect and direct potable reuse projects, it is imperative that the City continues to display a strong commitment to improving wastewater treatment processes and treated effluent compliance.

The Wastewater Branch 20-year Master Plan, which feeds into the Water and Sanitation Directorate Sector Plan, makes provision for more efficient allocation and prioritisation of financial resources to upgrade treatment processes and capacities, provide new treatment processes and treatment works where required, as well as maintaining existing assets. The impact of the implementation of the required investments into these assets and the consequential operating costs are however placing immense strain on the tariffs that fund this implementation plan.

The capital budget allows for increased treatment capacity (priority given to overloaded treatment works to alleviate the overload conditions and provide for future catchment expansion) where required, provision of new processes, process rehabilitation and improvements all of which will result in improved treated effluent quality. The detailed capital budget and development programme is reflected in Annexure 19 of the budget documentation.

Some of the major current and future wastewater capital projects are:

- Borcherds Quarry WWTW: Final phase of refurbishment and capacity upgrade project: New inlet works.
- Bellville WWTW: Final phase of refurbishment and process upgrade: Reconfiguration and replacement of all aeration, mixing and pumping equipment of the three 'DA treatment module' bioreactors.
- Macassar WWTW: Rehabilitation, process upgrade and capacity upgrade to 80 Ml/d.
- Marine Outfalls: Refurbishment of the Camps Bay, Green Point and Hout Bay marine outfall pump stations.
- Mitchells Plain WWTW: Refurbishment, process and capacity upgrade.
- Potsdam WWTW: Rehabilitation and capacity increase to 100 Ml/d.
- Wesfleur WWTW: Phase 1 of a 2 Phase refurbishment, process and capacity upgrade: Replacement of blowers and fine bubble aeration equipment in all bioreactors.
- Wildevoëlvlei WWTW: Phase 1 of a 2 Phase refurbishment, process and capacity upgrade: Expansion of the sludge handling and dewatering facility and replacement of critical bioreactor mechanical equipment.

Further, the Wastewater Branch is finalising an overarching strategy to further improve treated effluent quality by targeted interventions at selected treatment works via smaller projects, while the larger projects in the project pipeline run their course.

2.4 Overview of budget-related policies

The City's budget process is guided and governed by relevant legislation, frameworks, strategies and related policies.

2.4.1 Approved policies with no amendments during the 2026/27 budget cycle

The following budget-related policies were approved by Council and are available on the City's website:

- Asset Management Policy (Approved February 2013)
- Borrowing Policy (Approved June 2025)
- Budget Management and Oversight Policy (Approved June 2025)
- Cash Management and Investment Policy (Approved June 2025)
- Funding and Reserves Policy (Approved June 2025)
- Long Term Financial Plan Policy (Approved June 2025)
- Municipal Entities Policy (Approved June 2025)
- Supply Chain Management Policy (Approved May 2026)
- Unforeseen and Unavoidable Expenditure Policy (Approved June 2025)

2.4.2 Policies reviewed and amended during the 2026/27 budget cycle

The policies listed below were reviewed at the budget-related policy workshops held during the year and are annexed to the document.

- Rates Policy – Annexure 5
- Tariff Policies – Annexure 7
- Credit Control and Debt Collection Policy – Annexure 8
- Grants-in-Aid Policy – Annexure 10
- Accounts Payable Policy – Annexure 11
- Virement Policy – Annexure 12
- Cost Containment Policy – Annexure 13
- Policy Governing Planning and Approval of Capital Projects – Annexure 14
- Policy Governing Adjustments Budgets – Annexure 15

The indigent-related content was extracted from the Credit Control and Debt Collection Policy and introduced as a new Indigent Policy, attached as Annexure 9. The informal free basic services component was incorporated in the new policy.

The annexures listed below provide details of changes made to the Rates Policy (Annexure 5) and the Tariff Policies (Annexure 7) respectively.

- Property (Tax) Rates – Annexure 2
- Revised consumptive tariffs, rates and basic charges for electricity generation and distribution, water and sanitation and urban waste management services – Annexure 4
- City Improvement Districts Additional Rates – Annexure 3

2.5 Overview of budget assumptions applied to the 2026/27 MTREF

Introduction

The Local Government Municipal Systems Act, Chapter 5, Section 26, prescribes the core components of the Integrated Development Plan (IDP). Section 26 (h) requires the inclusion of a financial plan, which should include a budget projection for at least the next three years. This financial plan aims to determine the financial affordability- and sustainability levels of the City over the medium-term.

Part 2 (budget-related policies of municipalities) of the MBRR requires the Accounting Officer to ensure that budget- related policies are prepared and submitted to Council. One of these policies relates to the Long-Term Financial Plan, which aims to ensure that all long-term financial planning is based on a structured and consistent methodology, thereby ensuring long-term financial affordability and sustainability.

A municipality's financial plan integrates the financial relationships of various revenue and expenditure streams to give effect to the IDP. It provides guidance for the development of current budgets and assesses financial impacts on outer years' budgets by incorporating capital expenditure outcomes, operating expenditure trends, optimal asset management plans, and the consequential impact on rates, tariffs and other service charges. The City's Long Term Financial Plan (LTFP) determines the appropriate mix of financial parameters and assumptions within which the City should operate to facilitate affordable and sustainable budgets for at least 10 years into the future. In addition, it identifies the consequential financial impact of planned capital projects on the City's operating budget.

The LTFP model is reviewed annually to determine the most affordable level at which the City can operate optimally and includes the following:

- Fiscal overview;
- Economic climate;
- Demographic trends;
- National and Provincial influences;
- IDP and other legislative imperatives; and
- Internal governance, community consultation and service delivery trends.

The key budget assumptions of the 2026/27 MTREF outline the main informants that underpin the framing of the operating- and capital budget, discussed under the following headings:

- Environment and conditions in which the budget was prepared;
- Financial Strategic Approach;
- Financial Modelling and Key Planning Drivers;
- Economic context (including demographics);
- National influences;
- 2026/27 MTREF Budget Projection: Revenue- and Expenditure Framework;
- Capital funding and strategy; and
- National- and provincial allocations over the MTREF.

2.5.1 Environment and conditions in which the budget was prepared

The 2026/27 LTFP/MTREF was prepared with the intention of keeping revenue parameters as low as possible to assist already struggling communities and businesses, but also to ensure that service delivery is not compromised and specific priorities addressed.

The following key essential elements were considered when framing the MTREF budget:

- Protecting the City's cash- and liquidity position;
- Volatile government grant allocations and implications of shrinking grant funding;
- Investment and maintenance in critical infrastructure;
- Supporting energy security through mitigation strategies;
- Shrinkage in the electricity base due to alternative energy source initiatives;
- Impacts of climate change, population growth, in-migration, the surge in informality, escalating demand for indigent support, and regulatory reform on the financial sustainability of City budgets;
- Ensure trading services are sustainable and cost reflective;
- Providing an enabling environment for economic growth;
- Rising cost of providing essential municipal services;
- Actively participating in the Metro Trading Service Reform program to expand national funding for trading services; and
- Implementation of GV2025 and mitigating the impact through the review of the current relief measures.

2.5.2 Financial Strategic Approach

The 2026/27 LTFP/MTREF was compiled with the objective of maintaining revenue parameters at the lowest feasible levels aligned to CPI while mitigating the impact of the GV2025 implementation on consumers. It achieved this balance without compromising service delivery, ensuring that key priorities remain fully addressed. There was limited room to broaden budgets, and the imperative to reprioritise funding toward essential areas was strongly emphasised.

The key informants going into the 2026/27 MTREF were set out in the SMF Strategy Brief and supplementary strategy guidance. The Strategy Brief was the outcome of the Strategic Review process, emerging from consultations with each Executive Director, Executive Management Team workshop and engagements with the City Manager and Executive Mayor. The purpose of the strategy brief was to provide direction to the organisation for planning the next budgeting cycle. This SMF Strategy Brief focused on the 2026/27 MTREF period and covered the remainder of the current term of office and IDP.

The budget theme adopted for the 2026/27 Budget is "City of Hope"

LTFP rationale and financial strategies implemented

- Reviewed the financial strategies of trading services while transitioning toward sustainable funding models;
- Leverage alternative funding mechanism e.g. National funding, to augment funding for the long-term infrastructure investment plan;
- Ensure that the budget is aligned to the principles of the City's capital funding strategy to ensure financial sustainability, considering the expansive capital investment program addressing infrastructure needs;
- Phasing out of the depreciation strategy, which commenced in 2020/21, in an effort to utilise surplus cash flow in order to negate the recovery of depreciation charges on rate-funded services. An amount of R100 million is still included in 2026/27, which is the last year this strategy will be in place;
- City-wide cleaning will, from 2026/27, be funded through property rates (including a contribution from electricity commercial sales) rather than a tariff. The contribution from electricity commercial sales to the rates account for City-wide cleaning, applicable to commercial customers, will be phased out over four years. This process will begin in 2026/27 with a reduction of R200 million. Over the same period, the cost will be phased into property rates for commercial category property types; and
- Shielding the most vulnerable rate payers from the GV2025 outcome through a more expanded rebate offering.

2.5.3 Financial Modelling and Key Planning Drivers

The principles applied to the MTREF in determining and maintaining a sustainable financial plan included:

- Differentiated expenditure parameters providing for no expenditure growth on all expenditure categories, excluding categories that are regulated and zero-based-calculated e.g. employee related cost, depreciation, etc.
- The differentiated parameters applied to repairs and maintenance growth, based on the previous year's actual expenditure, service delivery needs and efficiencies identified. Additional funding was provided towards roads infrastructure maintenance and facility maintenance within Community Services.
- The following staff and vacancies interventions were included:
  - A differentiated percentage budget approach on vacancies (assumptions on vacancy period for different post levels);
  - The most recent SALGBC agreement was used to update the cost of living increases; and
  - Budgeting at 95% of employee costs;
- A 100% capital expenditure implementation rate assumed.
- All surpluses to be redirected to supplement the funding of the capital budget in an effort to reduce borrowing requirements.
- Net Property Rates contribution to MyCiTi remained at the 2026/27 Tabled Budget values and were included at 4.2% for 2026/27 and limited to 5% from 2027/28 onwards.
- All capital expenditure programmes must be delivery-ready with focus on project preparation for outer years.
- Credible and realistic collection rates based on current and projected trends, considering past and current trends.

The following were included in the 2026/27 MTREF:

- Vlei program (R146 million) included in 2026/27 funded from the VAT clawback;
- Trading services included various allocations to give effect to growing operational requirements;
- Reviewed budget requirements for the Core Application Review (CAR);
- Additional investment in Road Infrastructure Management (RIM) of R200 million in 2026/27 and R150 million in 2027/28 to be funded from the VAT clawback;
- R39 million towards the cleaning of storm water systems;
- The City's continuous investment towards the LEAP programme, amounting to R121,9 million in 2026/27, R127 million in 2027/28 and 2028/29;
- Rental fixed charge revenue was increased by R50 million due to over collection in 2024/25;
- In Future Planning & Resilience Directorate a provision of R5 million was included for the building and management of a short-term letting platform to improve rates policy compliance and ensure all premises primarily used for commercial accommodation businesses pay commercial property rates;
- An annual provision of R39,5 million for 2026/27 and 2027/28 reducing to R11,8 million in 2028/29 was included for Cape Town Stadium;
- An amount of R3 million was provided for administration support within the Finance Directorate to improve on the Rates policy compliance and enforcement of the short-term letting By-law;
- National allocations as per DoRB (B5-2026) dated 6 February 2026 issued via Government Gazette number 54086; and
- Provincial allocations based on the Provincial Gazette Extraordinary 9206 dated 12 March 2026.

2.5.4 Economic Context / External Factors (including demographics)

Economic context

The 2026/27 LTFP and the consequent MTREF Tabled Budget were prepared with due consideration of prevailing key macroeconomic conditions as well as anticipated trends and forecasts. The following section provides a brief overview of some of these factors.

While South Africa's economy remains fundamentally resilient, rising energy costs, geopolitical uncertainty, and emerging inflation risks prompted the MPC to raise rates and signal that further tightening remains possible if inflation pressures worsen. The Monetary Policy Committee (MPC) in May 2026 increased the repo rate by 25 basis points to 7.0%. This is in response to rising inflation risks stemming primarily the ongoing Middle East crisis, elevated oil process, and concerns that these pressures could spread more broadly through the economy. The South African Reserve Bank (SARB) has shifted to a more cautious and hawkish stance.

Furthermore, the MPC also sees growing risks that higher fuel and food costs could lead to increased wages and inflation expectations, creating broader and more persistent inflation pressures. Consequently, the MPC revised headline CPI forecasts to 4.4%, 3.7% and 3.0% respectively for 2026, 2027 and 2028.

Notwithstanding, South Africa's GDP grew by 0.4% in the fourth quarter after increasing by 0.3% in the third quarter of 2025. The 2025 GDP growth was 1.1%, up from 0.5% recorded in 2024. According to the NT Circular 132, real GDP growth is forecast to strengthen, averaging 1.8 per cent over the medium-term, supported by a revival in investment as new infrastructure allocations take effect and reform implementation builds.

Demographic trends

Cape Town has the second-largest population of all cities in South Africa and is the main urban centre in the Western Cape. The City has seen a steady population growth, with 2022 Census data showing a population increase from 4 772 846 to 4 976 527 in 2024 as per the Mid-Year Population Estimates. The City has thus grown by 27.6% between the 2011 and 2022 Census (Statistics South Africa, 2023). This is slower than the 29.3% growth rate observed between the 2001 and 2011 Census (Statistics South Africa, 2001 and 2011).

While the population continues to increase, the average household size has decreased from 3.5 people per household in 2011 to 3.3 in 2022 (Statistics South Africa, 2023). A growing population, together with a decreasing average household size has resulted in a significant increase in the number of households in Cape Town, growing from 1.069 million households in 2011 to 1.453 million households in 2022 according to 2022 Census figures (Statistics South Africa, 2023). The City estimates there to be approximately 1 508 million households in 2024.

These trends of a steadily increasing population (albeit at a slowing growth rate) and an increasing number of households inform City planning and service delivery for the residents of Cape Town. These trends will continue to be monitored and refined, and the population projections will be updated when more census data becomes available with the 2022 Census.

2.5.5 National and Provincial influences

National Treasury MFMA Circular No. 132, issued on 5 December 2025

This budget circular provides guidance to municipalities with the compilation of their 2026/27 Medium Term Revenue and Expenditure Framework (MTREF). It is linked to the Municipal Budget and Reporting Regulations (MBRR) and the Municipal Standard Chart of Accounts (mSCOA) and strives to support municipalities' budget preparation processes so that the minimum requirements are achieved.

Among the objectives of this budget circular is to demonstrate how municipalities should undertake annual budget preparation in accordance with the budget and financial management reform agenda by focusing on key "game changers". These game-changers include ensuring that municipal budgets are funded, revenue management is optimised, assets are managed efficiently, and supply chain management processes are adhered to, mSCOA is implemented correctly, and that audit findings are addressed.

Stemming from this Circular, the following are the key focus areas for the 2026/27 budget process:

- Local Government Allocations;
- Reporting Requirements for Disaster Allocations, Metro Trading Services Programme (MTSP) – Rollover and the Stopping and Re-allocation Guidelines;
- Criteria for the release of the Equitable Share;
- Stopping and Reallocation Guidelines;
- Revenue Management; and
- Budget and other management issues.

National Treasury MFMA Circular No. 134, issued on 20 March 2026

This budget circular provides guidance to municipalities with the compilation of their 2026/27 Medium Term Revenue and Expenditure Framework (MTREF). It is linked to the Municipal Budget and Reporting Regulations (MBRR) and the Municipal Standard Chart of Accounts (mSCOA) and strives to support municipalities' budget preparation processes so that the minimum requirements are achieved.

Stemming from this Circular, the following are the key focus areas for the 2026/27 budget process:

- Local Government Conditional Grants and Unconditional Grants Allocations;
- Post 2025 MTBPS Changes;
- Review of the Local Government Fiscal Framework;
- Update on the Review of the Conditional Grants;
- Water Crisis in South Africa;
- Impact of Infrastructure Degradation on the Economy;
- Metro Tarding Services Reform (MTSR);
- Criteria for the Release of the Equitable Share;
- Criteria for the Rollover of Conditional Grant Funds;
- Unspent Conditional Grant Funds for 2025/26; and
- Rollover of the Urban Development Financing Grant: Metro Trading Services Component.

2.5.6 Cost Reflective Tariff Tool

Circular 132 states that amongst other, "the municipality must annually undertake an assessment to determine if the intended and implemented tariffs are cost reflective, whether all critical cost components were considered in the tariff calculation(s), whether the Local Government Equitable Share component relating to basic services were allocated to the actual service(s) and to demonstrate that the Revenue Component of the budget is credible and funded". The outcome for this assessment for the City's tariff funded services is shown below.

WC		Cape Town Metro		City of Cape Town Metro		CPT		
Tariff Assessments for the MTREF Period								
	Assessment Status	**Financial Year**	**Period**	**Item**	**Water**	**Waste Water**	**Electricity**	**Solid Waste**	**Total Surplus/Deficit**	
Year 1	Cost Reflective	2026/27 Tabled Budget	Year1	Revenue Required by NT Tariff Tool	4 073 190 257	3 412 082 131	22 732 639 564	3 340 301 439	33 558 213 391	Year 1
				Revenue Budgeted	6 237 287 475	3 170 976 064	24 636 570 595	1 711 180 099	35 756 014 233	
				Shortfall/Excess	2 164 097 218	- 241 106 067	1 903 931 031	- 1 629 121 340	2 197 800 842	
	Assessment Outcome per Service				Cost Reflective	Not Cost Reflective	Cost Reflective	Not Cost Reflective	Cost Reflective	
Year 2	Cost Reflective	2026/27 Indicative Tabled Budget 2027/28	Year2	Revenue Required by NT Tariff Tool	4 369 635 694	3 626 409 111	24 422 119 305	3 451 685 566	35 869 849 675	Year 2
				Revenue Budgeted	7 230 762 540	3 681 843 390	26 196 329 931	1 854 427 606	38 963 363 466	
				Surplus /Deficit	2 861 126 846	55 434 279	1 774 210 626	- 1 597 257 960	3 093 513 791	
	Assessment Outcome per Service				Cost Reflective	Cost Reflective	Cost Reflective	Not Cost Reflective	Cost Reflective	
Year 3	Cost Reflective	2026/27 Indicative Tabled Budget 2028/29	Year3	Revenue Required by NT Tariff Tool	4 655 432 295	3 859 174 470	26 397 837 597	3 437 879 937	38 350 324 298	Year 3
				Revenue Budgeted	8 315 441 314	4 234 175 576	27 863 414 029	1 969 504 831	42 382 535 751	
				Surplus /Deficit	3 660 009 019	375 001 107	1 465 576 432	- 1 468 375 106	4 032 211 452	
	Assessment Outcome per Service				Cost Reflective	Cost Reflective	Cost Reflective	Not Cost Reflective	Cost Reflective	

The table above presents the results of the National Treasury cost-reflective tariff tool when populated with the City's 2026/27 MTREF information. It shows that collectively all tariff-funded services are deemed cost-reflective. Tariffs are projected to recover sufficient revenue to cover costs. However, this assessment must be interpreted in light of the City's budget principles governing tariff services. These principles include:

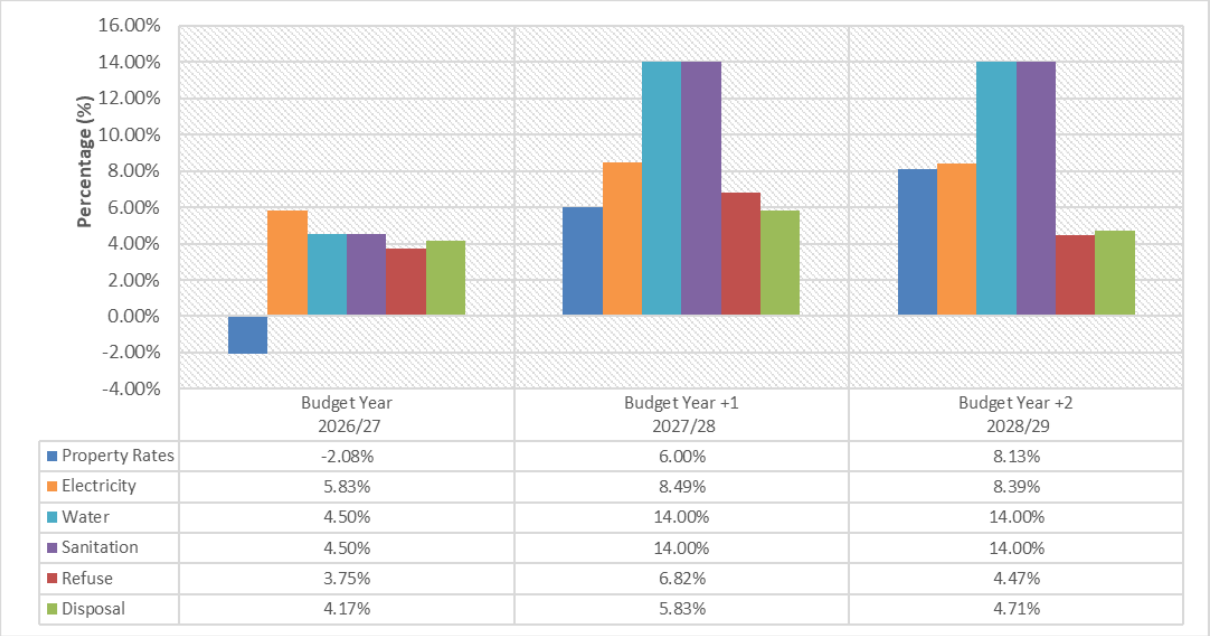
- Water and Waste Water are treated as a single, balanced service, with Water currently subsidising Waste Water;
- The NT tool allows for a percentage selection for indirect costs and surplus provisions to be included in the calculations. At the City, indirect cost already reflects shared costs across all City services.
- City-wide cleaning is a sub-division of Solid Waste. The tariff tool captures the entire expenditure side of this function, but it excludes the revenue generated by Property Rates, from which an allocation is made to City-wide Cleaning on a secondary level to cover the expenditure.

2.5.7 2026/27 MTREF Budget Projection

2.5.7.1 Revenue analysis – a three-year preview

a) Major tariffs and charges: Rates and Trading services

The below section provides a discussion of rates and tariff increases for the 2026/27 MTREF.



	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Property Rates	-2.08%	6.00%	8.13%
Electricity	5.83%	8.49%	8.39%
Water	4.50%	14.00%	14.00%
Sanitation	4.50%	14.00%	14.00%
Refuse	3.75%	6.82%	4.47%
Disposal	4.17%	5.83%	4.71%

Property Rates

The residential rate-in-rand will see a decrease of 2.08% in 2026/27, whilst the outer years are projected to increase by 6.00% in 2027/28 and 8.13% in 2028/29.

The increases in the outer years will allow for, inter alia, the continuation and enhancement of providing Rates-funded services and initiatives such as the provision of rebates to the most vulnerable, and continued investment in infrastructure and its maintenance to sustain and improve service delivery.

Electricity

The National Energy Regulator of South Africa (NERSA) approved an increase of 8.76% as per Eskom's Retail Tariff and Structural Adjustment (ERTSA) application for the 2026/27 financial year. This translated to a corresponding municipal tariff increase of 9.01% for 2026/27.

However, taking into account the funding arrangements, the overall average tariff increase for the City will amount to 5.83% in 2026/27, which is 3.18 percentage points lower than the approved Eskom increase to municipalities. The outer years of the 2026/27 MTREF are projected to increase by 8.49% and 8.39% respectively.

The average tariff increase is mainly due to the following:

- Eskom bulk purchases;
- A reduction in the unregulated funding requirement;
- Shrinkage in energy sales due to the implementation of alternative energy sources by consumers;
- Capital investment in alternative energy sources, e.g. refurbishment of Steenbras power station, ground-mounted PVs etc.;
- Repairs and maintenance for, inter alia, the High Voltage Gas Insulated Switchgear (GIS);
- Load-shedding mitigation initiatives such as embedded generation, Roggebaai OCGT, power heroes' aggregators and wheeling; and
- Theft and vandalism of infrastructure assets requiring replacement and or repair.

Water and Sanitation

In NT MFMA Circular 99, NT stated that "*Municipalities should take strategic action to ensure effective water management and resilience to drought, including the security of water supply, environmental degradation, and pollution of resources to achieve economic growth, development and socio – economic priorities in an equitable and sustainable manner*."

Although it was originally anticipated that there would be a period of stability for the fixed basic charges, this will unfortunately not be possible. After the Western Cape High Court ruling regarding the usage of property value bands to allocate Fixed Basic Charges, it has been necessary to find an alternative mechanism as the basis for customers to share the infrastructure cost. The City has therefore reverted to the previous criterion of the nominal bore related to the meter size. As is the case with non-domestic properties, this will be applicable for both water as well as sanitation fixed charges.

The average tariff increase is 4.5% in 2026/27, and averages 14% in the two outer years of the MTREF. These increases make provision for, *inter alia*, the following investments:

- To ensure sustainable and resilient provision of water, budgetary provision for the New Water Plan, which includes initiatives to further invest in the underground extraction of water from aquifers and re-use scheme;
- Upgrades and extensions to the wastewater treatment plants;
- Operating requirements to implement large capital investments and provision of surplus to fund future capital investments;
- Continued investment in asset replacement programmes to ensure proper asset management, with specific focus on sewer network replacement as well as the upgrading of sewer pump stations;
- Ongoing investment in upgrading and rehabilitation of assets to adhere to compliance standards; and
- Water demand management initiatives to optimise the use of water sources.

The Water and Sanitation inclusions reflect an integration between the funding strategy, capital investment and operational readiness and is a deliberate strategy to future-proof the City of Cape Town's Water and Sanitation systems. The programme balances infrastructure expansion, environmental compliance, social equity, and financial prudence to ensure sustainable and resilient service delivery over the medium- to long term.

Urban waste management

Guidance on budgeting for solid waste matters was provided in NT MFMA Circular 99, stating "*Investments in waste collections and treatment infrastructure should be made in tandem with industrial and urban developments to minimise pollution to our land and waters."*

Urban Waste Management comprises of two services funded by tariffs: Refuse Collection and Disposal charge. City-wide cleaning will from 2026/27 be funded by Property Rates (including a contribution from Electricity commercial sales) and not a tariff.

The refuse collection tariff is a means of recovering the cost to provide the 240-litre wheelie bin, the fueled refuse compactor truck, human resources, the servicing of the bin at least once a week and hauling the waste to a properly licensed facility, collection of dry recyclable waste from dedicated areas as well as the servicing of informal settlements. The value of the monthly tariff is derived from the number of bins issued as well as the frequency of the service with thrice and five times a week defined as an enhanced service, while the once-a-week collection is a basic service. This tariff is projected to increase by 3.75% in 2026/27, while the respective outer years of the MTREF are projected to increase by 6.82% and 4.47%. These increases are required for the sustained operational requirement of the service and to ensure that the refuse collections fleet is replaced timeously.

Disposal charge is the revenue received for the disposal of waste from residential and non-residential properties. The Disposal charge average increase is 4.17% for the 2026/27 financial year whereas the increases for the two outer years are 5.83% and 4.71% for 2027/28 and 2028/29 respectively. These increases are required for the sustained operational requirement of the service, the development of landfill infrastructure, growth and upgrading of transfer stations, plant replacement, additional material recovery facilities, and landfill gas generation.

In the 2026/27 March Tabled Budget City-wide area cleansing services were funded by a City-wide Cleaning tariff (applicable to residential properties and vacant land), as well as a contribution from the Rates account, supported by a contribution from electricity commercial sales. Following a review of this Order to give effect to the Western Cape High Court judgment, the following amendments were included:

- City-wide Cleaning for residential properties and vacant land will no longer be recovered through a tariff but instead funded through Property Rates, and
- The reliance on Electricity contributions to Property Rates for City-wide Cleaning services provided to commercial customers will be phased out.

b) Services Growth

Table 41 – Growth parameters

GROWTH PARAMETERS	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Rates	-	1.00%	1.00%
Electricity	-1.10%	-1.50%	-1.50%
Water	2.00%	2.00%	1.00%
Sanitation	2.00%	2.00%	1.00%
Refuse	2.00%	2.00%	2.00%

Property Rates

Revenue from property rates for the 2026/27 financial year has taken into account supplementary valuations, objections and appeals. This revenue is based on the new general valuation roll (GV2025) that comes into effect on 1 July 2026. A growth of 1% is projected in the outer years. This considers new properties coming on the roll, as well as any valuation changes as a result of objections, appeals, reviews, etc. Variable growth rates are applied to the respective property rates income foregone components.

Electricity

Considering the current constricted energy environment, a shrinkage between 1.1% and 1.5% in sales volume is projected over the MTREF period. Service growth is predicted to decline due to customers defecting or partially defecting from the grid as well as using more energy-efficient appliances. This has largely driven the need for structural changes to the service and network costs.

Water and Sanitation

A growth of 2.0% is projected for both water and sanitation in the 2026/27 financial year. The outer years of the MTREF are projected to growth at 2% in 2027/28 and 1% in the second outer year, respectively, for both Water and Sanitation. The projected growth is evident in the current trends as the City systematically stabilises to pre-drought growth rates.

Urban Waste Management

The growth in the refuse collection service is marked by the increase in the number of 240-litre wheelie bins that show a steady pattern of 2% per annum.

c) Interest rates for investment of funds

Investments are made in terms of the City's Cash Management & Investment Policy, which aims to secure sound and sustainable management of the City's surplus cash and investments.

The MPC foresees upside risks to inflation and against this backdrop decided to increase the repurchase rate by 25 basis points, to 7%, effective 29 May 2026. Inflation was 4% in April 2026, driven by the large fuel inflation. The SARB forecasts an average of 4.4% inflation in 2026 and 3.7% next year, before returning to the 3% target in 2028. The MPC is committed to bringing inflation back to 3% overtime and emphasizes that it will continue to base its rate decision on available data at each meeting.

Consequently, the City's has elected to maintain its conservative investment interest rates forecasted at an average of 5.81% for 2026/27 and 5.80% for the two outer years of the MTREF period.

d) Housing rental (Council rental properties)

The monthly rental charge for housing rental properties is based on a rate per square meter applied to the size of the unit being rented, coupled with a set of premiums/deductions based on the location, maintenance level, facilities et al of the specific property for which the rent is charged. In an effort to address the economic challenges faced by many poorer communities residing in the City's rental stock, the average total monthly rental charge percentage increase associated with the City's rental properties has been retained at an affordable level and is based on an annual increase of 3.35% (where the unit has a separate water meter) or 4.64% (for those units where the water is included in the rental charge) for 2026/27.

Tenants who have been occupying rental properties since 2007 receive a subsidy of 20% of the rental charge, this being the final portion of the phase-out programme, which was not fully implemented by the City to facilitate the affordability of long-standing tenants.

This key initiative reflected within the City's Credit Control & Debt Collection Policy supports affordable rentals to many poor communities, and the City's initiatives in terms of its housing debt collection drives, whilst supporting the City's Housing Debtor Book, is that the rental does not unduly increase due to potentially unreachable charges.

The proposed 2026/27 housing rental charge is in line with previous annual rental increases and is again aimed at ensuring affordability for the City's poorer communities. The rental rate (per square meter per month) is R14.21 (2025/26: R13.75) where the unit has a separate water meter, or a rental charge (including water charge where applicable) of R24.59 (2025/26: R23.50) per square meter per month.

The City's housing premiums and deductions charge structure addressing the variations in the City's diverse rental properties remain as follows:

- Discounts on account:
  - Outside toilet (R33.00 per month)
  - External Water (R50.00 per month)
  - No ceiling (R25.00 per month)
- Premiums on account:
  - Saleable unit (R9.98 per month)
  - Well-maintained (R11.00 per month)
  - Local environment (R7.88 per month)
  - Well-located (R11.00 per month)
  - Hot water cylinder (R8.93 per month)

A surcharge for tenants earning a monthly income above the rental income threshold (R3 500) is charged at a stepped rate:

- Where the monthly joint income (tenant and spouse) ranges between R3 501 and R7 500, the rental payable is the relevant rental for the unit plus 8% on the amount exceeding R3 500. A two (2) year lease agreement is signed; however, it is not renewable if the income is more than R15 000.
- Where the monthly joint income is between R7 501 and R10 000, the rental payable is the relevant rental for the unit plus 10% on the amount exceeding R7 500. A two (2) year lease agreement is signed; however, it is not renewable if the income is more than R15 000.
- Where the monthly joint income is between R10 001 and R15 000, the rental payable is the relevant rental for the unit plus 15% on the amount exceeding R10 001. A two (2) year lease agreement is signed; however, it is not renewable if the income is more than R15 000.
- Where the monthly joint income exceeds R15 000 the tenant will be required to pay the relevant rental for the unit, the additional charges as stipulated in (a), (b) and (c), plus 25% on the amount exceeding R15 000. A two (2) year lease agreement is signed; however, it is not renewable if the income remains more than R15 000.

2.5.7.2 Expenditure Framework

a) General inflation outlook and its impact on municipal activities

The City's CPI projection falls within the SARB's revised 3% ±1% target band and shows a minor deviation from National Treasury's guidance in MFMA Circular 134. The City applied CPI rates of 3.40% in 2026/27, 3.20% in 2027/28 and 3.10% in 2028/29. National Treasury's Circular 134 (published on 20 March 2026) provides CPI estimates of 3.4%, 3.3% and 3.2% for the same period; however, these figures are based on the national fiscal year (April to March).

The City continued with the differentiated approach of previous years to give effect to a zero-based expenditure budget parameter increases. This was done to ensure that the inflation rate has a minimal impact on the expenditure budget. CPI was considered in determining miscellaneous (sundry) tariffs.

b) Contracted Services, Overtime and Operational Cost

Municipal Cost Containment Regulations and the City's Cost Containment Policy, which have been embedded in the City's operations, continued to assist in driving down costs and ensuring that value for money is achieved and that the resources of the City are used effectively, efficiently and economically.

Against this backdrop, no expenditure parameter increase was applied to contracted services and other operational costs, thereby allowing funds to be freed up and assist with the reprioritization of needs to give effect to the IDP. This enables the City to safeguard the provision of municipal services whilst still ensuring financial sustainability.

The City continues to take a firm stance when it comes to the provision of overtime. The 2026/27 MTREF includes no overtime parameter increase for any of the City's directorates.

c) Collection rate for Property Rates and Service charges

Section 18 of the MFMA requires municipalities to ensure that they fund their MTREF budgets from realistically anticipated revenues to be collected. Municipalities are cautioned against assuming collection rates that are unrealistic and unattainable as this is a fundamental reason for municipalities not attaining their desired collection rates.

The forecasted 2026/27 MTREF collection rates are based on the current year-to-date rolling collection rate outcomes along with the continuous implementation of debt management initiatives.

The table below provides a summary of collection rates applied for Property rates and each respective trading service. It is followed by a discussion of the assumptions applied.

Table 42 – Collection Rates

Services	Budget Year 2025/26	Budget Year+1 2026/27	Budget Year +2 2027/28	Budget Year +3 2028/29
Rates	95.75%	95.00%	95.00%	95.00%
Electricity	98.50%	98.50%	98.50%	98.50%
Water	91.00%	92.00%	93.00%	94.00%
Sanitation	92.50%	94.00%	95.00%	95.00%
Refuse	95.00%	95.00%	95.00%	95.00%

The collection rate for Property Rates is projected at an average of 95.00% over 2026/27 MTREF. This forecast assumes that the continuous implementation of debt management initiatives will achieve desired results

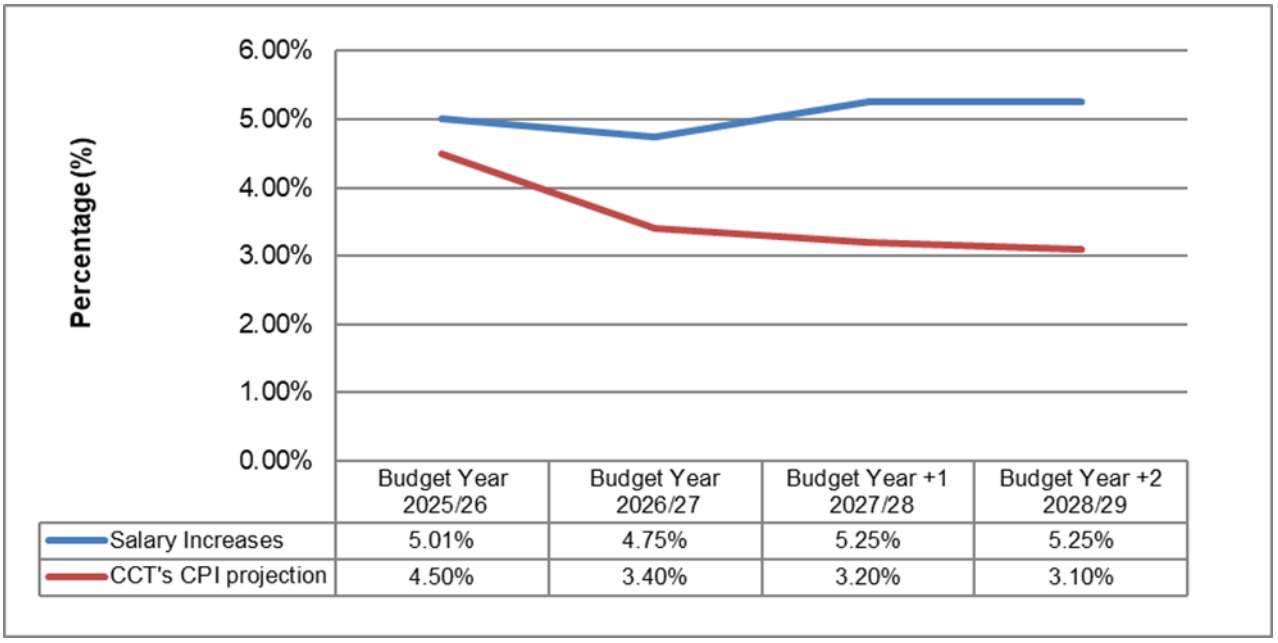
The Electricity collection rate is projected at 98.50% over the 3-year period of 2026/27 MTREF. The energy directorate has been able to maintain this high level of revenue collection because of continued interventions by the revenue protection teams, where the department actively pursues the non-payers and makes the necessary arrangements with customers to pay their bills.

Minor changes have been effected to the Water and Sanitation collection rates for 2026/27. Water is projected to average 93% while Sanitation is projected to average 94.67% over the MTREF period.

The Refuse the collection ratio has been set at 95% for all three years of the 2026/27 MTREF, following sustained improvement in performance over the preceding twelve-month rolling period. This assumption will be continuously monitored and adjusted as required based on actual performance.

d) Staff cost increases

In line with the 5-year SALGBC agreement, the salary parameter for 2026/27 is 4.75%. This increase is based on the average CPI of 4% plus zero point seven five percent (average CPI +0.75%). The two outer years of the MTREF period are projected to increase at 5.25%. The salary increases included in the budget are graphically shown in the ensuing graph.



	Budget Year 2025/26	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Salary Increases	5.01%	4.75%	5.25%	5.25%
CCT's CPI projection	4.50%	3.40%	3.20%	3.10%

Figure 27: Correlation between the City's CPI and salary increases over the MTREF

The City continued with the method of budgeting for salaries at 95%, and partial budgeting for vacancies. This approach was adopted as the turnaround time of filling vacancies has attributed significantly to underperformance on the salary budget. In addition, provision was made for an incremental allowance of 1.5% to cater for performance and other notch increases.

e) Ensuring maintenance of existing assets

Investment in infrastructure is a core component of ensuring economic growth. In addition, asset maintenance is pivotal to prevent breakdown of infrastructure assets and to avoid interruption to service delivery. To ensure infrastructure assets are maintained adequately and considering past performance on these costs, the following repairs and maintenance increases were applied:

- Higher-than-CPI increases were applied to services where the nature of business is primarily to provide repairs and maintenance and where the condition of the assets must be secured.
- CPI increases were applied to services where the main business is not providing repairs and maintenance but the nature of business and facilities requires a proper maintenance provision.
- No increases were provided for support services.

NT MFMA Circulars 55 and 70 set the ratio of operational repairs and maintenance to asset value (write-down value of the municipality's property, plant and equipment (PPE)) at 8%. The budget ratio outcome is 8.2% in 2026/27 which falls within the NT benchmark of 8%. The budget ratio outcome for 2027/28 and 2028/29 is 7.6% and 7.2% respectively. Notwithstanding, the City is investing adequately in new infrastructure as well as the renewal and upgrading of existing assets.

f) Operational financing for capital depreciation

Calculation of depreciation on new capital expenditure is based on variables such as asset class and lifespan, depending on the nature of the asset. An annual capital expenditure implementation rate of 100% was assumed. Depreciation of existing assets is calculated based on simulated system data, which reflects actual values per annum.

2.5.8 Capital Funding

a) Funding of the capital budget

Capital funding strategy was endorsed to ensure financial sustainability considering the expansive capital investment. The following principles were applied:

- Reprioritisation and reduction of the capital budget to remain within affordable borrowing thresholds.
- Budgeting for cash surpluses that will be directed to fund the capital programme and reduce dependency on loans.
- Capital strategy to be reviewed annually considering the City's financial position to ensure budgets are fully funded and sustainable.

Similar to previous years, the capital budget was assessed considering matters such as procurement, implementation readiness, technical- and financial feasibility, and strategic alignment. This assessment was conducted using the City's Project Readiness Assessment (PRA) and Execution Readiness Assessment (ERA) tools.

The capital budget was prepared with the aim of preserving the City's current infrastructure and expanding in areas where further capital investments are required to give effect to the City's IDP.

The table below shows the capital funding source over the 2026/27 MTREF period.

Table 43 – Capital Budget over MTREF

Capital funding R thousands	Budget Year 2026/27	Budget Year+1 2027/28	Budget Year +2 2028/29
Transfers recognised - capital	4 613 110	3 395 466	3 023 127
Borrowing	5 000 000	6 000 000	6 000 000
Internally generated funds	3 473 431	5 298 456	3 560 103
TOTAL	**13 086 540**	**14 693 922**	**12 583 229**

b) Credit rating outlook and borrowing

The City needs a credit rating to demonstrate its ability to meet its short- and long-term financial obligations. Potential lenders also use it to assess the City's credit risk, which in turn affects the pricing of any subsequent loans taken. Factors used to evaluate the creditworthiness of municipalities include the economy, debt, finances, politics, management and institutional framework.

Moody's Investors Service published their latest credit opinion for the City on 28 May 2026. It has affirmed the long-term national and global scale ratings of Aa2.za and Ba2 and the short-term national and global scale ratings of P-1.za and NP, and upgraded the outlook to positive from stable. The City's rating reflects its consistently strong operating performance and sound liquidity position, supported by a track record of solid management policies and practices, which should help the City to maintain sound financial metrics, despite constraints imposed by increasing pressure to spend on infrastructure to address social and environmental risks within a still constrained but gradually improving sovereign operating environment. The City's low debt burden is expected to remain manageable over the medium term. The City's economic diversification and revenue base structure remain broadly unchanged, and this underpins its strong revenue autonomy, limiting reliance on intergovernmental transfers. This structural strength supports more stable revenue generation across economic cycles and enhances the City's capacity to absorb macroeconomic shocks. This, therefore, remains a stable and supportive factor for credit quality. In addition, any movement in the South African sovereign rating will impact directly on the City's global scale rating.

The City's known ratings over the last period are:

Table 44 – Credit rating outlook

Category	Currency	Current Rating 28 May 2026 Update following outlook change	Previous Rating 7 May 2025 Update following outlook change	Previous Rating 3 July 2024 Update following outlook change
Outlook	-	Positive	Stable	Positive
NSR Issuer Rating	Rand	Aa2.za	Aa2.za	Aa3.za
NSR ST Issuer Rating	Rand	P-1.za	P-1.za	P-1.za
NSR Senior Unsecured	Rand	Aa2.za	Aa2.za	Aa3.za

Credit rating definitions:

- Positive Outlook - reflects that a credit rating assigned to an issuer may be increased.
- Stable Outlook - reflects that a credit rating assigned to an issuer is unlikely to change.

- Negative Outlook - reflects that a credit rating assigned to an issuer may be lowered.
- Rating under Review - a review indicates that a rating is under consideration for a change in the near term.
- NSR Issuer Rating - Aa2.za - Issuers or issues rated Aa2.za demonstrate very strong creditworthiness relative to other domestic issuers and issuances.
- NSR ST Issuer Rating - P-1.za – Issuers (or issuances) rated Prime-1 represent the strongest likelihood of repayment of short-term debt obligations relative to other domestic issuers or issuances.
- NSR Senior Unsecured – Aa2.za - Issuers or issues rated Aa2.za demonstrate the very strong creditworthiness relative to other domestic issuers and issuances.

The City's borrowing is done in terms of Chapter 6 of the MFMA as well as the City's Borrowing Policy, in terms of which a long-term loan only be entered into if it's affordable and sustainable. The City's loan requirements are determined by the capital investment requirement (excluding Transfers Recognised: Capital) and the projected cash position. The City primarily borrows against future- revenue-generating assets.

The below table reflects the borrowing and interest rate over the MTREF.

R Thousand	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Borrowing	5 000 000	6 000 000	6 000 000
Borrowing Interest Rate (%)	12%	12%	12%

2.5.9 2026 Division of Revenue Bill (DoRB) and Fuel Levy

Equitable Share

In terms of Section 227 of the Constitution, local government is entitled to an equitable share of nationally raised revenue to enable it to provide basic services and perform its allocated functions. The local government equitable share is an unconditional transfer, which supplements the revenue that municipalities can raise themselves (including revenue raised through property rates and service charges).

The DoRB (B5-2026), dated 6 February 2026, issued via Government Gazette number 54086, provided for the following allocations, which have been included in the City's 2026/27 MTREF:

- 2026/27 – R4 988 million
- 2027/28 – R5 278 million
- 2028/29 – R5 352 million

Sharing of the Fuel Levy

The General Fuel Levy is legislated by the Taxation Laws Amendment Act (Act 17 of 2009), which provides that each metropolitan municipality's share should be announced in the government gazette.

The following amounts allocated to the City, as per the 2026/27 allocation letter, are included in the City's MTREF:

- 2026/27 – R3 005 million
- 2027/28 – R3 174 million
- 2028/29 – R3 324 million

Metropolitan municipalities were advised that allocations for the two outer years of the 2026 MTEF are provisional, and actual allocations will be based on fuel sales.

Major parameters

The following table provides a summary of the major parameters applied to the 2026/27 MTREF operating budget:

Table 45 – Summary of parameters applied to the operating budget

	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
CPI	**3.40%**	**3.20%**	**3.10%**
COLLECTION RATES			
Rates	95.00%	95.00%	95.00%
Electricity	98.50%	98.50%	98.50%
Water	92.00%	93.00%	94.00%
Sanitation	94.00%	95.00%	95.00%
Refuse	95.00%	95.00%	95.00%
AVERAGE RATES AND TARIFF INCREASES			
Rates (Residential)	-2.08%	6.00%	8.13%
Electricity	5.83%	8.49%	8.39%
Water	4.50%	14.00%	14.00%
Sanitation	4.50%	14.00%	14.00%
Refuse	3.75%	6.82%	4.47%
Disposal	4.17%	5.83%	4.71%
GROWTH PARAMETERS			
Rates	-	1.00%	1.00%
Electricity	-1.10%	-1.50%	-1.50%
Water	2.00%	2.00%	1.00%
Sanitation	2.00%	2.00%	1.00%
Refuse	2.00%	2.00%	2.00%
MAJOR PARAMETERS			
Salary increase			
Salary increase (SALGBC Agreement)	4.75%	5.25%	5.25%
Increment provision	1.50%	1.50%	1.50%
Operational cost	No increase	No increase	No increase
Repairs & Maintenance	Differentiated	Differentiated	Differentiated
Interest Rates			
Interest paid	12.00%	12.00%	12.00%
Interest on investment	5.81%	5.80%	5.80%
OTHER			
Capital Borrowing expenditure	R5.000bn	R6.000bn	R6.000bn
Equitable Share Allocation	R4.988bn	R5.278bn	R5.352bn
Fuel levy	R3.005bn	R3.174bn	R3.324bn

2.6 Overview of budget funding

2.6.1 Medium-term outlook: operating revenue

Tariff-setting plays a major role in ensuring desired levels of revenue. To ensure an effective, efficient and well-run City, higher tariff increases are inevitable. Getting tariffs right assists in the compilation of a credible and funded budget.

The City derives most of its operational revenue from its service charges (48.2% of total revenue) i.e. provision of services such as water, electricity, sanitation and solid waste removal. Property Rates (21.3%), Transfers and subsidies - Operational (9.7%), Investment revenue (1.1%) and Other own revenue (*inter alia* Fuel Levy, building plan fees, licences, permits etc.) (19.7%) forms part of the 2026/27 revenue base.

The revenue strategy is a function of a number of key aspects such as:
- National Treasury Guidelines;
- General Economic Climate (Nationally and Local);
- City's Strategic Guidelines and Priorities;
- General Tariff Policy;
- Credit Control and Debt Collection Policy;
- Property Rates Policy;
- Total Municipal Account Modelling Process; and
- Credible collection ratio.

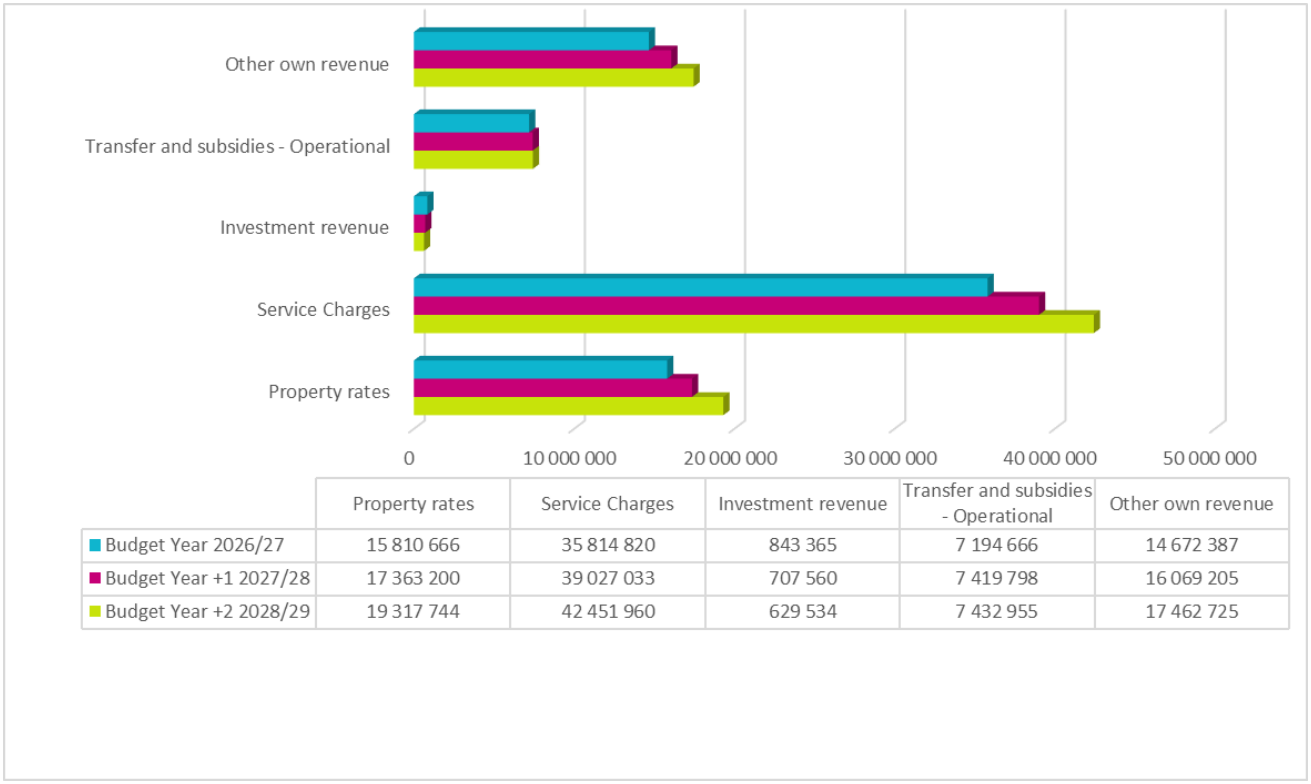
The principles mentioned above guide and inform the annual increase of tariffs and rates charged to the consumers and ratepayers.

The following table is a breakdown of the operating revenue over the medium-term.

Table 46 – Breakdown of the operating revenue over the medium-term

Description	2026/27 Medium Term Revenue & Expenditure Framework					
R thousand	Budget Year 2026/27	%	Budget Year +1 2027/28	%	Budget Year +2 2028/29	%
Property rates	15 810 666	21.3%	17 363 200	21.5%	19 317 744	22.1%
Service charges	35 814 820	48.2%	39 027 033	48.4%	42 451 960	48.6%
Investment revenue	843 365	1.1%	707 560	0.9%	629 534	0.7%
Transfer and subsidies - Operational	7 194 666	9.7%	7 419 798	9.2%	7 432 955	8.5%
Other own revenue	14 672 387	19.7%	16 069 205	19.9%	17 462 725	20.0%
Total Revenue (excluding capital transfers and contributions)	**74 335 904**	**100%**	**80 586 796**	**100%**	**87 294 918**	**100%**

The following graph is a breakdown of the operational revenue per main category for 2026/27.



	Property rates	Service Charges	Investment revenue	Transfer and subsidies - Operational	Other own revenue
Budget Year 2026/27	15 810 666	35 814 820	843 365	7 194 666	14 672 387
Budget Year +1 2027/28	17 363 200	39 027 033	707 560	7 419 798	16 069 205
Budget Year +2 2028/29	19 317 744	42 451 960	629 534	7 432 955	17 462 725

Figure 28: Breakdown of operating revenue over the 2026/27 MTREF

Revenue to be generated from Property rates in 2026/27 amount to R15 811 million and represents 21.3% of the operating revenue base of the City. It increases to R19 318 million in 2028/29.

Service charges relating to electricity, water, sanitation, refuse removal constitute the biggest component of the revenue basket of the City totalling R35 815 million or 48.2% of the total revenue base in 2026/27.

Transfers and subsidies - Operational amount to R7 195 million in 2026/27. This category includes external allocations received from national- and provincial government, and private sector funding. For purposes of the 2026/27 budget compilation, national allocations are based on the Division of Revenue Bill (DoRB) (B5-2026), Government Gazette No. 54086 dated 6 February 2026). Provincial allocations are based on Provincial Gazette Extraordinary 9206, dated 12 March 2026.

Investment revenue is budgeted at R843 million for the 2026/27 financial year.

Table 47 provides detailed investment information while Table 48 provides investment particulars by maturity.

It should be noted that the investments included in these tables are compliant with the provisions of S17(1)(f) of the MFMA as well as the City's approved Cash Management and Investment Policy.

Table 47 – MBRR Table SA15 – Detailed investment information

Investment type	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Investments									
Bank Repurchase Agreements	–	–	–	–	–	–	–	–	–
Total Bank Repurchase Agreements	–	–	–	–	–	–	–	–	–
Bankers Acceptance Certificate	–	–	–	–	–	–	–	–	–
Deposit Taking Institutions									
Bank Deposits	15 018 335	14 861 002	18 444 715	15 775 063	17 267 679	17 267 679	7 642 749	5 403 041	6 275 576
Fund Managers	–	–	–	–	–	–	7 567 996	7 581 442	7 581 382
Total Deposit Taking Institutions	**15 018 335**	**14 861 002**	**18 444 715**	**15 775 063**	**17 267 679**	**17 267 679**	**15 210 744**	**12 984 483**	**13 856 958**
Derivative Financial Assets	–	–	–	–	–	–	–	–	–
Guaranteed Endowment Policies (Sinking)									
Bank deposits	2 805 762	1 859 336	–	–	–	–	–	–	–
Total Guaranteed Endowment Policies (Sinking)	**2 805 762**	**1 859 336**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Interest Rate Swaps	–	–	–	–	–	–	–	–	–
Listed/Unlisted Bonds and Stocks									
Shares in CTICC/Atlantis SEZ	–	–	–	–	–	–	327 935	327 935	327 935
Total Listed/Unlisted Bonds and Stocks	**–**	**–**	**–**	**–**	**–**	**–**	**327 935**	**327 935**	**327 935**
Municipal Bonds	–	–	–	–	–	–	–	–	–
National Government Securities									
Securities - National Government	52 058	51 331	50 546	49 450	49 450	49 450	22 799	9 353	9 413
Total National Government Securities	**52 058**	**51 331**	**50 546**	**49 450**	**49 450**	**49 450**	**22 799**	**9 353**	**9 413**
Negotiable Certificate of Deposits	–	–	–	–	–	–	–	–	–
Unamortised Debt Expense	–	–	–	–	–	–	–	–	–
Unamortised Preference Share Expense	–	–	–	–	–	–	–	–	–
Total Investments	**17 876 155**	**16 771 670**	**18 495 260**	**15 824 513**	**17 317 129**	**17 317 129**	**15 561 479**	**13 321 771**	**14 194 306**

Table 48 – MBRR Table SA16 – Investment particulars by maturity

Investments by Maturity Name of institution & investment ID	Period of Investment Months	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate	Expiry date of investment	Opening balance	Interest to be realised	Partial/ Premature Withdrawal	Investment Top Up	Closing Balance
ABSA Bank	87	Fixed	Yes	Fixed	6.85%	28-May-26	120 000	676	–	–	120 676
ABSA Bank	107	Fixed	Yes	Fixed	6.90%	26-Jun-26	205 000	1 163	–	–	206 163
ABSA Bank	51	Fixed	Yes	Fixed	6.90%	8-May-26	20 000	113	–	–	20 113
ABSA Bank	50	Fixed	Yes	Fixed	6.87%	8-May-26	70 000	395	–	–	70 395
ABSA Bank	62	Fixed	Yes	Fixed	6.91%	27-May-26	135 000	767	–	–	135 767
ABSA Bank	49	Fixed	Yes	Fixed	6.87%	15-May-26	45 000	254	–	–	45 254
ABSA Bank	49	Fixed	Yes	Fixed	6.87%	15-May-26	20 000	113	–	–	20 113
ABSA Bank	91	Fixed	Yes	Fixed	6.92%	26-Jun-26	240 000	1 365	–	–	241 365
ABSA Bank	53	Fixed	Yes	Fixed	6.87%	22-May-26	100 000	565	–	–	100 565
ABSA Bank	58	Fixed	Yes	Fixed	6.87%	29-May-26	290 000	1 638	–	–	291 638
ABSA Bank	65	Fixed	Yes	Fixed	6.90%	5-Jun-26	40 000	227	–	–	40 227
ABSA Bank	43	Fixed	Yes	Fixed	6.85%	15-May-26	50 000	272	–	–	50 272
ABSA Bank	51	Fixed	Yes	Fixed	6.90%	28-May-26	70 000	318	–	–	70 318
ABSA Bank	65	Fixed	Yes	Fixed	6.91%	12-Jun-26	100 000	435	–	–	100 435
ABSA Bank	64	Fixed	Yes	Fixed	6.91%	12-Jun-26	70 000	292	–	–	70 292
ABSA Bank	60	Fixed	Yes	Fixed	6.90%	19-Jun-26	55 000	114	–	–	55 114
ABSA Bank	59	Fixed	Yes	Fixed	6.90%	19-Jun-26	50 000	95	–	–	50 095
ABSA Bank	58	Fixed	Yes	Fixed	6.90%	19-Jun-26	15 000	26	–	–	15 026
ABSA Bank	64	Fixed	Yes	Fixed	6.90%	26-Jun-26	50 000	76	–	–	50 076
ABSA Bank	62	Fixed	Yes	Fixed	6.90%	30-Jun-26	35 000	13	–	–	35 013
ABSA Bank	62	Fixed	Yes	Fixed	6.90%	30-Jun-26	30 000	11	–	–	30 011
ABSA Bank	65	Fixed	Yes	Fixed	6.91%	3-Jul-26	40 000	15	–	–	40 015
ABSA Bank	65	Fixed	Yes	Fixed	6.91%	3-Jul-26	70 000	27	–	–	70 027
ABSA Bank	65	Fixed	Yes	Fixed	6.91%	3-Jul-26	25 000	9	–	–	25 009
ABSA Bank	65	Fixed	Yes	Fixed	6.91%	3-Jul-26	30 000	11	–	–	30 011
ABSA Bank	65	Fixed	Yes	Fixed	6.91%	3-Jul-26	60 000	23	–	–	60 023
ABSA Bank	72	Fixed	Yes	Fixed	6.92%	10-Jul-26	50 000	19	–	–	50 019
Firstrand	87	Fixed	Yes	Fixed	6.85%	28-May-26	200 000	1 126	–	–	201 126
Firstrand	107	Fixed	Yes	Fixed	6.90%	26-Jun-26	205 000	1 163	–	–	206 163
Firstrand	51	Fixed	Yes	Fixed	6.80%	8-May-26	25 000	140	–	–	25 140
Firstrand	50	Fixed	Yes	Fixed	6.80%	8-May-26	65 000	363	–	–	65 363
Firstrand	43	Fixed	Yes	Fixed	6.80%	8-May-26	150 000	838	–	–	150 838
Firstrand	62	Fixed	Yes	Fixed	6.85%	27-May-26	275 000	1 548	–	–	276 548
Firstrand	49	Fixed	Yes	Fixed	6.80%	15-May-26	50 000	279	–	–	50 279
Firstrand	49	Fixed	Yes	Fixed	6.80%	15-May-26	20 000	112	–	–	20 112
Firstrand	91	Fixed	Yes	Fixed	7.00%	26-Jun-26	240 000	1 381	–	–	241 381
Firstrand	53	Fixed	Yes	Fixed	6.80%	22-May-26	100 000	559	–	–	100 559
Firstrand	58	Fixed	Yes	Fixed	6.80%	29-May-26	340 000	1 900	–	–	341 900
Firstrand	65	Fixed	Yes	Fixed	6.85%	5-Jun-26	70 000	394	–	–	70 394
Firstrand	43	Fixed	Yes	Fixed	6.65%	15-May-26	85 000	449	–	–	85 449
Firstrand	51	Fixed	Yes	Fixed	6.80%	28-May-26	70 000	313	–	–	70 313
Firstrand	65	Fixed	Yes	Fixed	6.85%	12-Jun-26	110 000	475	–	–	110 475
Firstrand	64	Fixed	Yes	Fixed	6.85%	12-Jun-26	65 000	268	–	–	65 268
Firstrand	60	Fixed	Yes	Fixed	6.85%	19-Jun-26	55 000	114	–	–	55 114
Firstrand	59	Fixed	Yes	Fixed	6.85%	19-Jun-26	75 000	141	–	–	75 141
Firstrand	58	Fixed	Yes	Fixed	6.85%	19-Jun-26	40 000	68	–	–	40 068
Firstrand	64	Fixed	Yes	Fixed	6.85%	26-Jun-26	70 000	105	–	–	70 105
Firstrand	62	Fixed	Yes	Fixed	6.85%	30-Jun-26	30 000	11	–	–	30 011
Firstrand	62	Fixed	Yes	Fixed	6.85%	30-Jun-26	40 000	15	–	–	40 015
Firstrand	65	Fixed	Yes	Fixed	6.85%	3-Jul-26	50 000	19	–	–	50 019
Firstrand	65	Fixed	Yes	Fixed	6.85%	3-Jul-26	75 000	28	–	–	75 028
Firstrand	65	Fixed	Yes	Fixed	6.85%	3-Jul-26	35 000	13	–	–	35 013
Firstrand	65	Fixed	Yes	Fixed	6.85%	3-Jul-26	35 000	13	–	–	35 013
Firstrand	65	Fixed	Yes	Fixed	6.85%	3-Jul-26	75 000	28	–	–	75 028
Firstrand	72	Fixed	Yes	Fixed	6.85%	10-Jul-26	50 000	19	–	–	50 019
Investec Bank	87	Fixed	Yes	Fixed	6.78%	28-May-26	200 000	1 114	–	–	201 114
Investec Bank	107	Fixed	Yes	Fixed	6.88%	26-Jun-26	215 000	1 215	–	–	216 215
Investec Bank	91	Fixed	Yes	Fixed	6.95%	26-Jun-26	240 000	1 371	–	–	241 371
Investec Bank	53	Fixed	Yes	Fixed	6.93%	22-May-26	100 000	569	–	–	100 569
Investec Bank	58	Fixed	Yes	Fixed	6.90%	29-May-26	175 000	992	–	–	175 992
Investec Bank	62	Fixed	Yes	Fixed	6.95%	30-Jun-26	15 000	6	–	–	15 006
Investec Bank	62	Fixed	Yes	Fixed	6.95%	30-Jun-26	15 000	6	–	–	15 006
Investec Bank	65	Fixed	Yes	Fixed	6.95%	3-Jul-26	20 000	8	–	–	20 008
Investec Bank	65	Fixed	Yes	Fixed	6.95%	3-Jul-26	10 000	4	–	–	10 004
Investec Bank	65	Fixed	Yes	Fixed	6.95%	3-Jul-26	15 000	6	–	–	15 006
Investec Bank	65	Fixed	Yes	Fixed	6.95%	3-Jul-26	25 000	10	–	–	25 010
Investec Bank	72	Fixed	Yes	Fixed	6.97%	10-Jul-26	50 000	19	–	–	50 019
Nedbank	365	Fixed	Yes	Fixed	7.70%	30-Jun-26	39 648	251	–	–	39 899
Nedbank	365	Fixed	Yes	Fixed	7.70%	30-Jun-26	49 575	314	–	–	49 889
Nedbank	365	Fixed	Yes	Fixed	7.70%	30-Jun-26	62 100	393	–	–	62 493
Nedbank	365	Fixed	Yes	Fixed	7.70%	30-Jun-26	715	5	–	–	720
Nedbank	365	Fixed	Yes	Fixed	7.70%	30-Jun-26	590	4	–	–	594
Nedbank	365	Fixed	Yes	Fixed	7.70%	30-Jun-26	13 900	88	–	–	13 988

Table continues on next page.

Investments by Maturity Name of institution & investment ID	Period of Investment Months	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate	Expiry date of investment	Opening balance	Interest to be realised	Partial/ Premature Withdrawal	Investment Top Up	Closing Balance
Nedbank	365	Fixed	Yes	Fixed	7.70%	30-Jun-26	290	2	–	–	292
Nedbank	365	Fixed	Yes	Fixed	7.70%	30-Jun-26	1 479	9	–	–	1 488
Nedbank	365	Fixed	Yes	Fixed	7.70%	30-Jun-26	28 000	177	–	–	28 177
Nedbank	365	Fixed	Yes	Fixed	7.70%	30-Jun-26	38 596	244	–	–	38 840
Nedbank	365	Fixed	Yes	Fixed	7.70%	30-Jun-26	25 116	159	–	–	25 275
Nedbank	365	Fixed	Yes	Fixed	7.70%	30-Jun-26	22 161	140	–	–	22 301
Nedbank	365	Fixed	Yes	Fixed	7.70%	30-Jun-26	17 465	111	–	–	17 576
Nedbank	365	Fixed	Yes	Fixed	7.70%	30-Jun-26	23 042	146	–	–	23 188
Nedbank	190	Fixed	Yes	Fixed	7.10%	30-Jun-26	13 400	78	–	–	13 478
Nedbank	87	Fixed	Yes	Fixed	7.00%	28-May-26	225 000	1 295	–	–	226 295
Nedbank	107	Fixed	Yes	Fixed	7.05%	26-Jun-26	215 000	1 246	–	–	216 246
Nedbank	62	Fixed	Yes	Fixed	6.95%	27-May-26	115 000	657	–	–	115 657
Nedbank	91	Fixed	Yes	Fixed	7.05%	26-Jun-26	240 000	1 391	–	–	241 391
Nedbank	53	Fixed	Yes	Fixed	6.98%	22-May-26	110 000	631	–	–	110 631
Nedbank	58	Fixed	Yes	Fixed	7.00%	29-May-26	170 000	978	–	–	170 978
Nedbank	65	Fixed	Yes	Fixed	7.00%	5-Jun-26	35 000	201	–	–	35 201
Nedbank	65	Fixed	Yes	Fixed	7.00%	12-Jun-26	90 000	397	–	–	90 397
Nedbank	64	Fixed	Yes	Fixed	7.00%	12-Jun-26	20 000	84	–	–	20 084
Nedbank	60	Fixed	Yes	Fixed	7.00%	19-Jun-26	50 000	105	–	–	50 105
Nedbank	59	Fixed	Yes	Fixed	7.00%	19-Jun-26	40 000	77	–	–	40 077
Nedbank	58	Fixed	Yes	Fixed	7.00%	19-Jun-26	15 000	26	–	–	15 026
Nedbank	64	Fixed	Yes	Fixed	7.00%	26-Jun-26	45 000	69	–	–	45 069
Nedbank	62	Fixed	Yes	Fixed	7.00%	30-Jun-26	25 000	10	–	–	25 010
Nedbank	62	Fixed	Yes	Fixed	7.00%	30-Jun-26	30 000	12	–	–	30 012
Nedbank	65	Fixed	Yes	Fixed	7.00%	3-Jul-26	25 000	10	–	–	25 010
Nedbank	65	Fixed	Yes	Fixed	7.00%	3-Jul-26	25 000	10	–	–	25 010
Nedbank	65	Fixed	Yes	Fixed	7.00%	3-Jul-26	25 000	10	–	–	25 010
Nedbank	65	Fixed	Yes	Fixed	7.00%	3-Jul-26	50 000	19	–	–	50 019
Nedbank	72	Fixed	Yes	Fixed	7.00%	10-Jul-26	50 000	19	–	–	50 019
Standard Bank	87	Fixed	Yes	Fixed	6.90%	28-May-26	175 000	992	–	–	175 992
Standard Bank	107	Fixed	Yes	Fixed	7.09%	26-Jun-26	205 000	1 194	–	–	206 194
Standard Bank	51	Fixed	Yes	Fixed	7.00%	8-May-26	25 000	144	–	–	25 144
Standard Bank	50	Fixed	Yes	Fixed	7.00%	8-May-26	70 000	403	–	–	70 403
Standard Bank	62	Fixed	Yes	Fixed	7.02%	27-May-26	145 000	837	–	–	145 837
Standard Bank	49	Fixed	Yes	Fixed	7.00%	15-May-26	45 000	259	–	–	45 259
Standard Bank	49	Fixed	Yes	Fixed	7.00%	15-May-26	50 000	288	–	–	50 288
Standard Bank	91	Fixed	Yes	Fixed	7.15%	26-Jun-26	240 000	1 410	–	–	241 410
Standard Bank	53	Fixed	Yes	Fixed	7.01%	22-May-26	110 000	634	–	–	110 634
Standard Bank	58	Fixed	Yes	Fixed	7.02%	29-May-26	45 000	260	–	–	45 260
Standard Bank	65	Fixed	Yes	Fixed	7.03%	5-Jun-26	320 000	1 848	–	–	321 848
Standard Bank	43	Fixed	Yes	Fixed	7.00%	15-May-26	60 000	334	–	–	60 334
Standard Bank	43	Fixed	Yes	Fixed	7.00%	15-May-26	80 000	445	–	–	80 445
Standard Bank	51	Fixed	Yes	Fixed	7.00%	28-May-26	80 000	368	–	–	80 368
Standard Bank	65	Fixed	Yes	Fixed	7.03%	12-Jun-26	80 000	354	–	–	80 354
Standard Bank	64	Fixed	Yes	Fixed	7.03%	12-Jun-26	25 000	106	–	–	25 106
Standard Bank	60	Fixed	Yes	Fixed	7.02%	19-Jun-26	50 000	106	–	–	50 106
Standard Bank	59	Fixed	Yes	Fixed	7.02%	19-Jun-26	50 000	96	–	–	50 096
Standard Bank	58	Fixed	Yes	Fixed	7.02%	19-Jun-26	20 000	35	–	–	20 035
Standard Bank	64	Fixed	Yes	Fixed	7.03%	26-Jun-26	55 000	85	–	–	55 085
Standard Bank	62	Fixed	Yes	Fixed	7.02%	30-Jun-26	35 000	13	–	–	35 013
Standard Bank	62	Fixed	Yes	Fixed	7.02%	30-Jun-26	45 000	17	–	–	45 017
Standard Bank	65	Fixed	Yes	Fixed	7.03%	3-Jul-26	65 000	25	–	–	65 025
Standard Bank	65	Fixed	Yes	Fixed	7.03%	3-Jul-26	30 000	12	–	–	30 012
Standard Bank	65	Fixed	Yes	Fixed	7.03%	3-Jul-26	30 000	12	–	–	30 012
Standard Bank	65	Fixed	Yes	Fixed	7.03%	3-Jul-26	65 000	25	–	–	65 025
Standard Bank	72	Fixed	Yes	Fixed	7.04%	10-Jul-26	50 000	19	–	–	50 019
ABSA Bank	-	Call deposit	Yes	Fixed	6.75%	-	603 221	3 260	(90 000)	–	516 481
Firstrand Bank	-	Call deposit	Yes	Fixed	6.60%	-	331 889	1 705	(91 889)	–	241 705
Investec Bank	-	Call deposit	Yes	Fixed	6.50%	-	286 547	1 475	(86 547)	–	201 475
Nedbank	-	Call deposit	Yes	Fixed	6.60%	-	306 735	1 575	(81 735)	–	226 575
Standard Bank	-	Call deposit	Yes	Fixed	6.75%	-	572 625	3 075	(92 625)	–	483 075
Nedbank current account	-	Current account	-	-	6.55%	-	338 898	1 475	–	604 945	945 318
Fund Managers	-	-	-	-	-	-	10 266 961	59 536	–	–	10 326 497
Cash in transit	-	-	-	-	-	-	11 275	–	(5 610)	–	5 664
CTICC	-	-	-	-	-	-	271 435	–	–	–	271 435
COID	-	-	-	-	-	-	36 741	(53)	–	–	36 688
Shares in Atlantis Special Economic Zone Company SOC Ltd	-	-	-	-	-	-	56 500	–	–	–	56 500
TOTAL INVESTMENTS AND INTEREST							**23 133 903**	**117 965**	**(448 406)**	**604 945**	**23 408 408**

2.6.2 Medium-term outlook: capital revenue

The table below provides a breakdown of the funding composition of the City's 2026/27 medium-term capital programme.

Table 49 – Sources of capital revenue over the MTREF

Funding Source	Current Year 2025/26		2026/27 Medium Term Revenue & Expenditure Framework					
R thousand	Adjusted Budget	%	Budget Year 2026/27	%	Budget Year +1 2027/28	%	Budget Year +2 2028/29	%
Funded by:								
National Government	4 226 332		4 468 869		3 279 464		2 946 748	
Provincial Government	10 690		8 779		6 710		6 505	
Transfers and subsidies - capital	107 707		135 461		109 292		69 874	
Transfers recognised - capital	**4 344 729**	**32.2%**	**4 613 110**	**35.3%**	**3 395 466**	**23.1%**	**3 023 127**	**24.0%**
Borrowing	5 000 000	37.1%	5 000 000	38.2%	6 000 000	40.8%	6 000 000	47.7%
Internally generated funds	4 130 833	30.7%	3 473 431	26.5%	5 298 456	36.1%	3 560 103	28.3%
Total Capital Funding	**13 475 562**	**100.0%**	**13 086 540**	**100.0%**	**14 693 922**	**100.0%**	**12 583 229**	**100.0%**

Grants from national- and provincial government as well as other external sources still remain a significant funding source for the 2026/27 – 2028/29 capital budget.

The three sources of capital revenue are detailed below.

Transfers recognised – capital

Transfers recognised – capital amount to R4 613 million in 2026/27, R3 395 million in 2027/28 and R3 023 million in 2028/29, decreasing from 35.3% to 24% of the total capital funding over the MTREF.

Capital transfers and grants from national- and provincial government and other grant providers for the 2026/27 MTREF are reflected in the ensuing table.

Table 50 – MBRR Table SA18 – Capital transfers and grants receipts

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
National Government									
Monetary Allocations									
Minerals and Energy: Energy Efficiency and Demand Side Management Grant	8 103	8 075	6 134	6 020	5 550	5 542	–	–	–
Minerals and Energy: Integrated National Electrification Programme (Municipal) Grant	–	–	–	–	–	–	5 900	6 900	6 970
National Treasury: Infrastructure Skills Development Grant	1 051	599	48	600	600	598	1 000	1 000	1 080
National Treasury: Informal Settlements Upgrading Partnership Grant: Municipalities	636 455	564 781	535 690	522 287	552 622	547 934	495 847	572 675	592 931
National Treasury: Neighbourhood Development Partnership Grant	27 266	67 632	30 237	12 066	12 066	12 066	52 200	56 111	65 223
Transport: Public Transport Network Grant	541 541	408 921	561 442	401 162	401 162	385 216	581 140	173 974	196 169
National Treasury: Public Transport Network: Budget Facility for Infrastructure Grant	330 986	729 390	917 985	1 905 000	1 905 000	1 467 062	1 776 000	766 000	–
National Treasury: Public Employment Programme	–	–	–	–	1 000	998	–	–	–
National Treasury: Urban Development Financing Grant	–	–	–	–	400 921	398 300	1 232 645	1 388 810	1 808 659
National Treasury: Municipal Disaster Recovery Grant	–	–	–	–	950	–	–	–	–
National Treasury: Urban Settlements Development Grant	943 465	757 168	1 051 873	888 746	946 460	936 219	324 137	313 994	275 715
Total Monetary Allocations	**2 488 867**	**2 536 566**	**3 103 409**	**3 735 882**	**4 226 332**	**3 753 935**	**4 468 869**	**3 279 464**	**2 946 748**
Total Capital/National Government	**2 488 867**	**2 536 566**	**3 103 409**	**3 735 882**	**4 226 332**	**3 753 935**	**4 468 869**	**3 279 464**	**2 946 748**
Provincial Government									
Monetary Allocations									
Cultural Affairs and Sport: Library Services: Metro Library Grant	5 492	5 564	5 657	6 097	6 365	6 365	6 377	6 440	6 505
Provincial Government: Municipal Accreditation and Capacity Building Grant	–	–	–	560	439	439	–	270	–
Western Cape Department of Education: Schools Resource Officers	–	–	727	–	3 886	3 886	2 402	–	–
Housing: Integrated Housing and Human Settlement Development Grant	–	–	–	–	–	–	–	–	–
Law Enforcement Officers LEAP	4 187	23 573	7 000	–	–	–	–	–	–
Department of Social Development: Expansion of the Haven District Six Shelter	–	–	6 500	–	–	–	–	–	–
Law Enforcement Officers for Health Facilities	–	–	584	–	–	–	–	–	–
Cultural Affairs and Sport: Library Services Replacement Funding	–	927	–	–	–	–	–	–	–
Total Monetary Allocations	**9 679**	**30 064**	**20 468**	**6 657**	**10 690**	**10 690**	**8 779**	**6 710**	**6 505**
Total Capital/Provincial Government	**9 679**	**30 064**	**20 468**	**6 657**	**10 690**	**10 690**	**8 779**	**6 710**	**6 505**
Other Grant Providers									
Monetary Allocations									
Other: Other	333 128	11 429	100 878	112 651	107 707	60 633	135 461	109 292	69 874
Total Monetary Allocations	**333 128**	**11 429**	**100 878**	**112 651**	**107 707**	**60 633**	**135 461**	**109 292**	**69 874**
Total Capital/Other Grant Providers	**333 128**	**11 429**	**100 878**	**112 651**	**107 707**	**60 633**	**135 461**	**109 292**	**69 874**
Total Capital Transfers and Grants	**2 831 674**	**2 578 058**	**3 224 756**	**3 855 190**	**4 344 729**	**3 825 258**	**4 613 110**	**3 395 466**	**3 023 127**

Borrowing

Borrowing continues to be one of the major sources of funding for the 2026/27 - 2028/29 capital budget.

Borrowing to the value of R5 000 million will be taken up, in support of the 2026/27 financial year capital programme, subject to approval by Council and in compliance with Section 46 of the MFMA. This will depend on the City's cash flow requirements. If the cash flow position is sufficient to fund the capital programme either partially or fully, the funding will be adjusted accordingly.

The borrowing amount for the 2026/27 financial year, as reflected in Table 49 (*Sources of capital revenue over the MTREF*), includes certain rollovers where directorates have already indicated that they will not be able to spend the full 2025/26 budgetary allocation by year-end.

An analysis of the City's borrowing liability is contained in the ensuing table.

Table 51 – MBRR Table SA17 – Detail of borrowing

Borrowing - Categorised by type	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Borrowings									
Annuity and Bullet Loans									
Banks	3 280 840	3 843 807	6 379 854	13 407 659	9 909 230	9 909 230	13 372 014	17 751 010	21 759 749
Total Annuity and Bullet Loans	**3 280 840**	**3 843 807**	**6 379 854**	**13 407 659**	**9 909 230**	**9 909 230**	**13 372 014**	**17 751 010**	**21 759 749**
Bankers Acceptance Certificate	–	–	–	–	–	–	–	–	–
Derivative Financial Liability	–	–	–	–	–	–	–	–	–
Finance Lease Liability	–	–	–	–	–	–	–	–	–
Government Loans	–	–	–	–	–	–	–	–	–
Intercompany/Parent-subsidiary Transactions	–	–	–	–	–	–	–	–	–
Local Registered Stock	–	–	–	–	–	–	–	–	–
Marketable Bonds	–	–	–	–	–	–	–	–	–
Banks	2 350 000	250 000	150 000	52 285	52 285	52 285	–	–	–
Total Marketable Bonds	**2 350 000**	**250 000**	**150 000**	**52 285**	**52 285**	**52 285**	**–**	**–**	**–**
Non-annuity Loans	–	–	–	–	–	–	–	–	–
Non-marketable Bonds	–	–	–	–	–	–	–	–	–
PPP Liabilities	–	–	–	–	–	–	–	–	–
Securities	–	–	–	–	–	–	–	–	–
Interest Rate Swaps	–	–	–	–	–	–	–	–	–
Total Borrowings	**5 630 840**	**4 093 807**	**6 529 854**	**13 459 944**	**9 961 515**	**9 961 515**	**13 372 014**	**17 751 010**	**21 759 749**

The following graph illustrates the growth in outstanding borrowing for the 2026/27 - 2028/29 period.

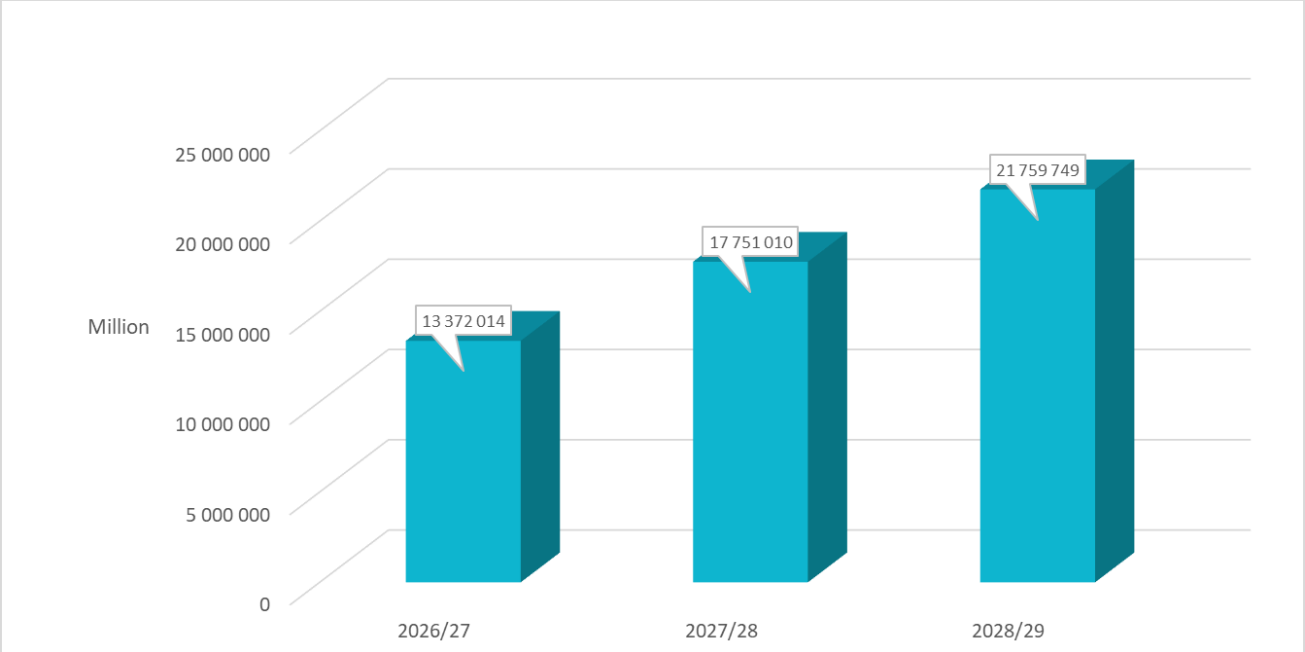


Figure 29: Outstanding borrowings (long-term liabilities) for the 2026/27 MTREF

Internally generated funds

Internally generated funds are funded in accordance with Section 18 of the MFMA, which requires that the annual budget be funded from, *inter alia*, cash backed accumulated funds from previous years' surpluses not committed for other purposes.

The internally funded component of the capital budget is mainly funded from:

- previous years' accumulated surpluses;
- contributions made to a Capital Replacement Reserve (CRR) in the previous year's operating budget; and
- Development charges, which were already collected.

The levels of contributions made to the CRR in the previous year's operating budget are considered within the MTREF process to determine affordability and sustainability. Internally generated funds amount to R3 473 million, R5 298 million and R3 560 million respectively, over the MTREF.

The percentage of internally generated funds in relation to the total annual budget fluctuates from 26.5% in 2026/27 to 36.1% in 2027/28 and 28.3% in 2028/29.

Cash Flow Management

The City continues to embark on an extensive debt collection process to boost cash levels. These initiatives and interventions have translated into a positive cash position for the City.

For the 2026/27 MTREF, the budget has been prepared to ensure adequate levels of working capital representing cash and cash equivalents over the medium-term, with cash levels anticipated to exceed R7 643 million in 2026/27, R5 403 million in 2027/28 and R6 276 million in 2028/29.

The cash and cash equivalents of the City over the 2026/27 MTREF are reflected in the ensuing table.

Table 52 – MBRR Table A7 – Budgeted cash flow statement

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates	11 245 429	12 306 132	13 676 718	13 662 239	13 798 856	13 798 856	15 525 567	17 015 637	18 888 073
Service charges	24 295 205	27 272 686	31 081 542	33 879 903	33 755 081	33 755 081	34 812 163	38 000 687	41 382 476
Other revenue	3 182 072	4 920 873	5 689 825	5 167 880	5 077 136	5 077 136	5 334 648	5 697 025	5 987 851
Transfers and Subsidies - Operational	6 171 454	6 515 305	6 885 080	7 329 561	7 337 594	7 337 594	7 194 666	7 419 798	7 432 955
Transfers and Subsidies - Capital	1 819 160	2 259 362	3 073 968	3 855 190	4 344 729	4 344 729	4 613 110	3 395 466	3 023 127
Interest	1 817 833	1 992 741	1 657 394	758 522	1 309 154	1 309 154	843 365	707 560	629 534
Dividends	–	–	3 270	–	–	–	–	–	–
Payments									
Suppliers and employees	(41 655 977)	(46 648 741)	(50 964 018)	(56 122 085)	(55 666 489)	(55 666 489)	(58 914 684)	(62 188 507)	(65 592 791)
Finance charges	(767 111)	(733 304)	(825 799)	(1 367 594)	(1 006 061)	(1 006 061)	(1 307 701)	(1 703 879)	(2 208 904)
Transfers and Subsidies	–	–	(9 440)	(388 523)	(411 354)	(411 354)	(339 257)	(313 902)	(280 986)
NET CASH FROM/(USED) OPERATING ACTIVITIES	**6 108 065**	**7 885 054**	**10 268 540**	**6 775 094**	**8 538 646**	**8 538 646**	**7 761 878**	**8 029 887**	**9 261 333**
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE	133 778	186 319	347 083	70 772	84 226	84 226	81 441	144 048	86 653
Decrease (increase) in non-current receivables	5 974	1 013	341	60	64	64	29	1	–
Decrease (increase) in non-current investments	(518 278)	616 688	1 579 285	(153 729)	(246 967)	(246 967)	(242 107)	(255 733)	(270 565)
Insurance Refund - Capital	–	–	–	–	–	–	–	–	–
Interest on Short Term Investment (Greater then 90 days) and Long Term Investments	–	–	–	–	–	–	–	–	–
Payments									
Capital assets	(6 671 739)	(8 824 051)	(9 663 726)	(12 862 639)	(13 475 562)	(13 475 562)	(13 086 540)	(14 693 922)	(12 583 229)
Retention (Capital)	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) INVESTING ACTIVITIES	**(7 050 265)**	**(8 020 031)**	**(7 737 017)**	**(12 945 536)**	**(13 638 240)**	**(13 638 240)**	**(13 247 177)**	**(14 805 606)**	**(12 767 142)**
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	2 116 000	1 000 000	3 435 400	5 000 000	5 000 000	5 000 000	5 000 000	6 000 000	6 000 000
Increase (decrease) in consumer deposits	–	15 317	–	22 041	25 709	25 709	24 008	22 205	22 242
Payments									
Repayment of borrowing	(1 358 162)	(1 703 546)	(2 677 968)	(1 139 343)	(1 104 247)	(1 104 247)	(1 294 359)	(1 486 193)	(1 643 899)
NET CASH FROM/(USED) FINANCING ACTIVITIES	**757 838**	**(688 229)**	**757 432**	**3 882 699**	**3 921 463**	**3 921 463**	**3 729 649**	**4 536 011**	**4 378 344**
NET INCREASE/ (DECREASE) IN CASH HELD	**(184 362)**	**(823 206)**	**3 288 955**	**(2 287 744)**	**(1 178 131)**	**(1 178 131)**	**(1 755 650)**	**(2 239 708)**	**872 535**
Cash/cash equivalents at the year begin:	8 295 143	8 110 781	7 287 575	8 628 162	10 576 530	10 576 530	9 398 399	7 642 749	5 403 041
Cash/cash equivalents at the year end:	8 110 781	7 287 575	10 576 530	6 340 418	9 398 399	9 398 399	7 642 749	5 403 041	6 275 576

2.6.3 Cash Backed Reserves/Accumulated Surplus Reconciliation

Table 53 meets the requirements of NT MFMA Circular 42, which deals with the funding of a municipal budget in accordance with sections 18 and 19 of the MFMA.

The table seeks to answer three key questions regarding the use and availability of cash:

- What are the predicted cash and investments that are available at the end of the budget year?
- How are the funds used?
- What are the net funds available or funding shortfall?

A surplus would indicate the cash-backed accumulated surplus that was/is available. A shortfall (applications > cash and investments) is indicative of non-compliance with section 18 of the MFMA requirement that a municipality's budget must be 'funded'. Non-compliance with section 18 is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded (budgeted spending is greater than funds available or to be collected).

It is also important to analyse trends to understand the consequences, e.g. the budget year might indicate a small surplus situation, which in itself is an appropriate outcome, but if in prior years there were much larger surpluses then this negative trend may be a concern that requires closer examination.

Table 53 – MBRR Table A8 – Cash backed reserves/accumulated surplus reconciliation

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Cash and investments available									
Cash/cash equivalents at the year end	8 110 781	7 287 575	10 576 530	6 340 418	9 398 399	9 398 399	7 642 749	5 403 041	6 275 576
Other current investments > 90 days	4 375 086	5 260 680	3 670 682	6 966 288	3 423 714	3 423 714	3 181 607	2 925 874	2 655 309
Non current Investments	5 718 223	4 223 415	4 248 048	2 517 807	4 495 016	4 495 016	4 737 123	4 992 856	5 263 421
Cash and investments available:	**18 204 090**	**16 771 670**	**18 495 260**	**15 824 513**	**17 317 129**	**17 317 129**	**15 561 479**	**13 321 771**	**14 194 306**
Application of cash and investments									
Unspent conditional transfers	826 752	833 187	1 141 121	833 187	307 105	307 105	1 141 121	1 141 121	1 141 121
Unspent borrowing	–	–	–	–	–	–	–	–	–
Statutory requirements	–	–	–	–	–	–	–	–	–
Other working capital requirements	977 587	757 062	760 608	1 506 984	1 084 809	1 084 809	(215 915)	(1 796 462)	(3 172 657)
Other provisions	1 106 572	1 085 822	–	–	–	–	–	–	–
Long term investments committed	2 805 762	1 859 336	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	4 996 630	4 675 336	5 250 013	5 275 483	6 654 042	6 654 042	6 994 796	8 563 418	11 016 732
Total Application of cash and investments:	**10 713 303**	**9 210 744**	**7 151 741**	**7 615 654**	**8 045 957**	**8 045 957**	**7 920 002**	**7 908 076**	**8 985 196**
Surplus(shortfall) - Excluding Non-Current Creditors Trf to Debt Relief Benefits	**7 490 787**	**7 560 926**	**11 343 519**	**8 208 859**	**9 271 172**	**9 271 172**	**7 641 477**	**5 413 695**	**5 209 111**
Creditors transferred to Debt Relief - Non-Current portion	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Surplus(shortfall) - Including Non-Current Creditors Trf to Debt Relief Benefits	**7 490 787**	**7 560 926**	**11 343 519**	**8 208 859**	**9 271 172**	**9 271 172**	**7 641 477**	**5 413 695**	**5 209 111**

From the above table it can be seen that the cash and investments available total R15 561 million in 2026/27, R13 322 million in 2027/28, and R14 194 million in 2028/29, including the projected cash and cash equivalents as determined in the cash flow forecast.

The following is a breakdown of the application of this funding:

1. Trade payables from non-exchange transactions: Other: These include short-term obligations from non-exchange transactions except unspent conditional grants.
2. Unspent borrowing: There are no unspent borrowing from previous years.
3. Provisions for statutory requirements: The City does not make provision for statutory requirements in this section of the budget as the City is mostly in a refund position.
4. Other working capital and other provisions: The main purpose of other working capital/other provisions is to ensure that sufficient funds are available to meet obligations as it falls due.
5. Long-term investments committed: Long-term investments consist of sinking funds for the repayment of bonds. This amount is “held to maturity” and is not available for spending. The last investment matured in March 2025.
6. Reserves to be backed by cash/investments: Although the cash backing of reserve funds is discretionary in nature and need not be fully cash backed, the City’s reserve funds are fully cash backed.

The following graph supplies an analysis of the trends relating to cash and cash equivalents and the cash backed reserves/accumulated funds reconciliation over a three-year perspective:

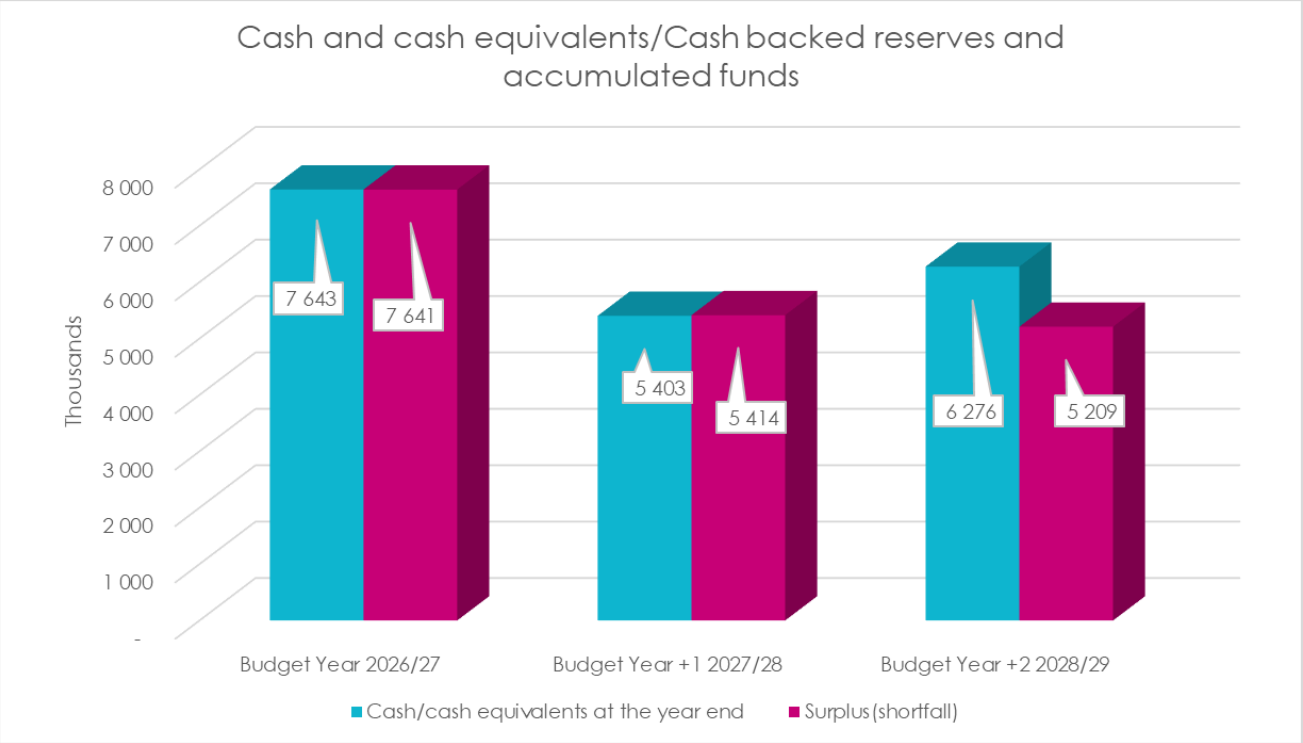


Figure 30: Cash and cash equivalents / cash backed reserves and accumulated funds

2.6.4 Funding Compliance Measurement

Section 18(1) of the MFMA states that an annual budget may only be funded from:

- Realistically anticipated revenues to be collected.
- Cash backed accumulated funds from previous years' surpluses not committed for other purposes.
- Borrowed funds, but only for the capital budget referred to in section 18 and 19 of the MFMA.

To give effect to the above MFMA requirements, municipalities are required to assess their proposed budget against fourteen different measures developed by NT. The measures evaluate various financial health aspects of a municipality's budget and are made up of information sourced from the budget document.

The City's funding compliance outcome in respect of these measures are presented in Table 54 (MBRR Table SA10 - Funding Compliance measurement) and discussed on the ensuing pages.

Table 54 – MBRR Table SA10 – Funding compliance measurement

Description	MFMA section	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Funding measures										
Cash/cash equivalents at the year end - R'000	18(1)b	8 110 781	7 287 575	10 576 530	6 340 418	9 398 399	9 398 399	7 642 749	5 403 041	6 275 576
Cash + investments at the yr end less applications - R'000	18(1)b	7 490 787	7 560 926	11 343 519	8 208 859	9 271 172	9 271 172	7 641 477	5 413 695	5 209 111
Cash year end/monthly employee/supplier payments	18(1)b	2.0	1.3	1.7	1.7	1.7	1.7	1.5	1.2	1.2
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	3 703 440	5 556 891	5 441 332	3 310 491	4 766 647	4 766 647	4 328 885	4 227 456	4 926 393
Property Rates/Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	N.A.	9.9%	3.9%	3.4%	(5.9%)	(6.0%)	(0.2%)	3.2%	3.5%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	91.9%	92.8%	96.2%	93.3%	93.3%	93.3%	93.4%	93.8%	94.1%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	2.4%	1.6%	(2.1%)	6.6%	6.5%	6.5%	5.1%	4.8%	4.6%
Capital payments % of capital expenditure	18(1)c;19	96.3%	93.8%	103.3%	100.0%	100.0%	108.1%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	44.5%	14.7%	50.4%	55.5%	54.8%	57.8%	59.0%	53.1%	62.8%
Grants % of Govt. legislated/gazetted allocations	18(1)a							102.6%	102.4%	101.5%
Current consumer debtors % change - incr(decr)	18(1)a	N.A.	8.8%	3.3%	27.3%	18.2%	18.2%	16.2%	14.8%	14.1%
Long term receivables % change - incr(decr)	18(1)a	N.A.	(66.5%)	(59.4%)	(85.6%)	(67.5%)	(67.5%)	(95.5%)	(100.0%)	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	8.5%	8.6%	8.3%	8.4%	8.6%	8.6%	8.2%	7.6%	7.2%
Asset renewal % of capital budget	20(1)(vi)	28.6%	27.1%	29.5%	29.1%	28.1%	29.2%	25.1%	27.9%	29.4%

2.6.4.1 Cash/cash equivalent position

A positive cash position is shown over the forecasted 2026/27 MTREF, indicating that the medium-term budget is affordable and sustainable. The cash position is showing a lower outcome over the period of the MTREF as a result of the City's capital funding strategy, where internally generated funds and reserves are utilized to supplement the funding of the capital budget.

The budget has been prepared to ensure adequate levels of working capital representing cash and cash equivalents over the medium-term, with cash levels over projected over the MTREF at R7 643 million in 2026/27, R5 403 million in 2027/28 and R6 276 million in 2028/29.

2.6.4.2 Cash plus investment less application of funds

The cash-backed reserves/accumulated surplus reconciliation is aligned to the requirements of NT MFMA Circular 42 – Funding a Municipal Budget. Table A8 evaluates the funding levels of the budget by firstly forecasting the cash and investments at year-end and secondly reconciling the available funding to the liabilities/commitments that exist. The results would be either a surplus or deficit. A surplus would indicate the cash-backed accumulated surplus that was/is available. A shortfall (applications > cash and investments) is indicative of non-compliance with section 18 of the MFMA requirement that a municipality's budget must be 'funded'. Non-compliance with section 18 is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded (budgeted spending is greater than funds available or to be collected).

It is also important to analyse trends to understand the consequences e.g. the budget year might indicate a small surplus situation, which in itself is an appropriate outcome, but if in prior years there were much larger surpluses then this negative trend may be a concern that requires closer examination.

The City remains in a surplus net cash flow position over the 2026/27 MTREF Budget. Table A8 reflects a surplus of R7 641 million in 2026/27, reducing to R5 414 million in 2027/28 and R5 209 million in 2028/29.

As part of the budgeting and planning guidelines that informed the compilation of the 2026/27 MTREF, the end objective of the medium-term framework was to ensure the budget is funded and aligned to section 18 of the MFMA. Considering the requirements of section 18 of the MFMA, it can be concluded that the 2026/27 MTREF is fully funded.

2.6.4.3 Cash year end/monthly employee/supplier payments

This measure outlines the level of financial risk, should the municipality be under stress i.e. it indicates the number of times average monthly payments are covered. This ratio is based on the City's corporate scorecard. The City has higher levels of restricted cash consisting of unspent conditional grants, working capital requirements, other provisions and reserves to be backed by cash. The budgeted ratio in 2026/27 is 1.52 months and decreases to 1.24 months in 2028/29.

2.6.4.4 Surplus/deficit excluding depreciation offsets

The purpose of this measure is to highlight whether revenue levels are sufficient to conclude that the community is making a significant contribution towards the municipal resources consumed each year. The outcome shows a surplus over the MTREF period.

2.6.4.5 Property rates/service charge revenue as a percentage increase less macro inflation target

This measure tests whether the municipality is contributing appropriately to the achievement of the national inflation targets.

The ratio outcome shows an average increase of 2.2% above the CPI threshold of 6% over 2026/27 MTREF. The higher than CPI increases are discussed in the below section.

- **Water and Sanitation**

  In NT MFMA Circular 99, NT stated that "Municipalities should take strategic action to ensure effective water management and resilience to drought, including the security of water supply, environmental degradation, and pollution of resources to achieve economic growth, development and socio – economic priorities in an equitable and sustainable manner."

  Although it was originally anticipated that there would be a period of stability for the fixed basic charges, this will unfortunately not be possible. After the Western Cape High Court ruling regarding the usage of property value bands to allocate Fixed Basic Charges, it has been necessary to find an alternative mechanism as the basis for customers to share the infrastructure cost. The City has therefore reverted to the previous criterion of the nominal bore related to the meter size. As is the case with non-domestic properties, this will be applicable for both water as well as sanitation fixed charges.

  The average tariff increase is 4.5% in 2026/27, and averages 14% in the two outer years of the MTREF. These increases make provision for, inter alia, the following investments:

  - To ensure sustainable and resilient provision of water, budgetary provision for the New Water Plan, which includes initiatives to further invest in the underground extraction of water from aquifers and re-use scheme;
  - Upgrades and extensions to the wastewater treatment plants;
  - Operating requirements to implement large capital investments and provision of surplus to fund future capital investments;
  - Continued investment in asset replacement programmes to ensure proper asset management, with specific focus on sewer network replacement as well as the upgrading of sewer pump stations;

- Ongoing investment in upgrading and rehabilitation of assets to adhere to compliance standards; and
- Water demand management initiatives to optimise the use of water sources.

The Water and Sanitation inclusions reflect an integration between the funding strategy, capital investment and operational readiness and is a deliberate strategy to future-proof the City of Cape Town's Water and Sanitation systems. The programme balances infrastructure expansion, environmental compliance, social equity, and financial prudence to ensure sustainable and resilient service delivery over the medium- to long-term.

- **Electricity**

  The National Energy Regulator of South Africa (NERSA) approved an increase of 8.76% as per Eskom's Retail Tariff and Structural Adjustment (ERTSA) application for the 2026/27 financial year. This translated to a corresponding municipal tariff increase of 9.01% for 2026/27.

  However, taking into account the funding arrangements, the average tariff increase for the City will amount to 5.83% in 2026/27, which is 3.18 percentage points lower than the approved Eskom increase to municipalities. The outer years of the 2026/27 MTREF are projected to increase by 8.49% and 8.39% respectively.

  The average tariff increase is mainly due to the following:
  - Eskom bulk purchases;
  - A reduction in the unregulated funding requirement;
  - Shrinkage in energy sales due to the implementation of alternative energy sources by consumers
  - Capital investment in alternative energy sources, e.g. refurbishment of Steenbras power station, ground-mounted PVs etc.;
  - Repairs and maintenance for, inter alia, the High Voltage Gas Insulated Switchgear (GIS);
  - Load-shedding mitigation initiatives such as embedded generation, Roggebaai OCGT, power heroes' aggregators and wheeling; and
  - Theft and vandalism of infrastructure assets requiring replacement and or repair.

2.6.4.6 Cash receipts as a percentage of ratepayer and other revenue

This is a macro measure of the rate at which funds are 'collected'. The expected purpose of this measure is to analyse an underlying assumed collection rate. The ratio averages 93.7% over the 2026/27 MTREF period. This collection rate is deemed realistic, as it is based on past and prevailing trends. Debt management initiatives are continuously put in place to improve revenue collection.

2.6.4.7 Debt impairment expense as a percentage of billable revenue

This is a measurement of whether the provision for debt impairment is being adequately funded and is based on the underlying assumption that the provision for debt impairment has to be increased to offset under-collection. This ratio is consistent with the forecasted average debt collection rate.

2.6.4.8 Capital payments percentage of capital expenditure

The purpose of this measure is to understand whether the timing of payments is being taken into consideration when forecasting the cash position. The ratio outcome is 100% over the 2026/27 MTREF period which shows the full capital budget is provided for in the cash flow forecast.

2.6.4.9 Borrowing as a percentage of capital expenditure (excluding transfers, grants and contributions)

The purpose of this measure is to determine the proportion of a municipality's 'own-funded' capital expenditure budget that is being funded from borrowed funds. The City's long-term borrowing is done in terms of chapter 6 of the MFMA, where a long-term loan will only be entered into if it's affordable and sustainable. The ratio shows an outcome of 58.3% on average over the 2026/27 MTREF.

2.6.4.10 Transfers/grants revenue as a percentage of Government transfers/grants available

The purpose of this measure is to ensure that all available transfers from all spheres of government have been included in the budget. The City's budget was compiled using the DoRB (B5-2026) dated 6 February 2026 issued via Government Gazette number 54086 and Provincial Gazette Extraordinary 9206 dated 12 March 2026.

This ratio outcome averages 102.2% over the 2026/27 MTREF. The result is slightly higher than 100% due to the following:

- Non-gazette grants emanating from a Memorandum of Understanding;
- Interest on existing grants; and
- Grants from other institutions.

2.6.4.11 Consumer debtors change (current and non-current)

The purpose of this measure is to ascertain whether budgeted reductions in outstanding debtors are realistic. The ratio shows an average increase of 15.0% over the 2026/27 MTREF. The City has stringent debt management initiative to ensure collectability of outstanding debtors.

2.6.4.12 Long term receivables % change

Long-term receivables include 'arrangement debtors' to be paid by the debtor over an extended period of time. Long-term receivable is projected to reduce by 100% in 2027/28. The reduction is due to loans provided to public organisations and sporting bodies prior to the implementation of the MFMA, which are currently being repaid.

2.6.4.13 *Repairs and maintenance expenditure level*

This ratio is to indicate whether sufficient provision is made in respect of repairs and maintenance for property, plant and equipment. The budget ratio outcome is 8.2% in 2026/27 which falls within the NT benchmark of 8%. The budget ratio outcome for 2027/28 and 2028/29 is 7.6% and 7.2% respectively. The two outer years are below the NT norm of 8%. Notwithstanding, the City is investing adequately in new infrastructure as well as the renewal and upgrading of existing assets.

2.6.4.14 Asset renewal % of capital budget

This measure focuses on the credibility of the levels of asset renewal plans. The objective is to summarise and understand the proportion of budgets being provided for new assets, as well as asset sustainability.

Renewal of existing assets is split between renewal of existing assets and upgrading of existing assets. This ratio only takes into consideration the renewal of existing assets portion over the total capital budget and shows an outcome averaging 27.4% over the 2026/27 MTREF.

However, when taking into account both renewal and upgrading of existing assets as a percentage of total capital budget, the ratio outcome will average 58.9% over the 2026/27 MTREF. This is higher than the NT norm of 40% to be invested in renewal of existing assets.

Furthermore, the composition of the 2026/27 capital budget shows that the City is spending more money on new assets (44.8%) compared to the renewal (25.1%) and upgrading (30.1%) of existing assets.

2.7 Ward and Subcouncil Allocations

It is proposed that the City allocates budgetary resources for projects, programmes or other initiatives' application at subcouncil level. While these resources will be spent by line departments, subcouncils identify and recommend ward allocation adoption (following sundry internal line departmental input and liaison) by MayCo and Council.

The City has 116 demarcated wards, which form part of 20 subcouncils. These subcouncils serve the residents by engaging with them on municipal issues. The total available to each ward for the 2026/27 financial year is set at R1 million per ward in respect of ward allocations. These allocations may be spent on either capital or operating projects/programmes. It should be noted that the City will have 118 demarcated wards after the local government elections later in the year. Additional budgetary ward allocation provisions to compensate for the additional wards will be included in the adjustments budget in January 2027.

R1 995 000 will be allocated in the City's operating budget per subcouncil for 2026/27.

Ward allocation and subcouncil allocation projects must form part of the core business activities and assets of the lead department and must align with the Service Delivery Budget Implementation Plan of the directorate.

Operating ward allocation and subcouncil allocation projects must be completed in the year of allocation. However, unspent funds for capital ward allocation projects may be rolled over to the next financial year where compelling reasons exist for such rollover.

2.8 Transfers and grant programmes

2.8.1 Expenditure on transfers and grant programmes

Table 55 – MBRR Table SA19 – Expenditure on transfers and grant programmes

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Operating expenditure of Transfers and Grants									
National Government									
Monetary Allocations									
Local Government Equitable Share	3 656 394	4 066 769	4 365 700	4 693 517	4 693 517	4 693 517	4 987 995	5 278 065	5 352 197
Finance Management grant	1 000	1 000	996	1 000	1 000	1 000	1 200	1 300	1 500
Urban Settlements Development Grant	22 079	37 791	39 952	199 548	164 268	164 268	60 000	27 000	5 500
Energy Efficiency and Demand Side Management Grant	897	887	866	980	1 450	1 450	–	–	–
Department of Environmental Affairs and Tourism	220	56	384	–	–	–	–	–	–
Expanded Public Works Programme	42 406	58 910	26 268	14 926	15 310	15 310	20 547	–	–
Infrastructure Skills Development	10 446	9 315	13 952	25 600	25 600	25 600	25 000	25 000	25 920
Public Transport Network Grant	441 734	428 074	545 018	571 325	571 325	571 325	353 367	335 524	313 737
Informal Settlements Upgrading Partnership Grant	26 506	21 009	26 678	97 240	97 459	97 459	84 262	97 613	98 189
GBS Grant	–	–	(134)	–	–	–	–	–	–
National Skills Fund	21 072	2 366	1 446	–	–	–	–	–	–
Programme And Project Preparation Support Grant	65 164	67 170	76 797	57 600	–	–	–	–	–
Public Emloyment Program (NT PEP)	226 019	209 716	121 454	90 000	–	–	–	–	–
Neighbourhood Development Partnership Grant	–	–	–	22 434	–	–	–	–	–
Municipal Disaster Recovery Grant	–	3 559	2 467	–	13 757	13 757	–	–	–
Urban Development Financing Grant	–	–	–	–	183 252	183 252	77 800	38 243	45 227
Municipal Energency Housing Grant	4 988	–	–	–	–	–	–	–	–
Terrestrial Invasive Alien Plants	(20)	–	–	–	–	–	–	–	–
Special Projects	(47)	–	–	–	–	–	–	–	–
Peninsula Wetlands Rehabilitation Project	18	–	–	–	–	–	–	–	–
Integrated National Electrification Programme Grant	–	–	–	–	–	–	1 100	1 100	1 100
State Dept: RLCC	–	–	–	–	2 851	2 851	–	–	–
State Dept: Post Graduate Internship Programme	–	–	–	–	–	–	76	–	–
Regional Land Claims	11 759	–	696	–	–	–	–	–	–
Total Monetary Allocations	**4 530 635**	**4 906 623**	**5 222 539**	**5 774 169**	**5 769 789**	**5 769 789**	**5 611 347**	**5 803 845**	**5 843 369**
Total National Government	**4 530 635**	**4 906 623**	**5 222 539**	**5 774 169**	**5 769 789**	**5 769 789**	**5 611 347**	**5 803 845**	**5 843 369**
Provincial Government									
Monetary Allocations									
Cultural Affairs and Sport - Provincial Library Services	51 897	55 803	56 354	57 473	58 508	58 508	58 718	59 305	59 898
Cultural Affairs and Sport - Library Services: Transfer funding to enable City of Cape Town to procure periodicals and newspapers	8 069	5 779	1 438	–	39	39	–	–	–
Human Settlements - Human Settlement Development	286 808	265 516	233 586	304 420	320 460	320 460	283 529	292 000	292 000
Health - TB	31 237	31 363	30 774	31 602	31 602	31 602	–	–	–
Health - ARV	273 519	265 179	260 986	299 819	299 819	299 819	283 640	295 632	305 251
Health - Nutrition	6 437	5 908	3 347	6 068	6 068	6 068	6 232	6 400	6 572
Health - Vaccines	99 058	81 124	88 033	100 644	100 644	100 644	135 803	150 592	160 137
Comprehensive Health	–	–	–	204 230	204 230	204 230	209 724	204 230	204 230
LEAP	370 724	308 478	353 000	350 000	350 000	350 000	365 750	381 112	392 926
Transport and Public Works - Provision for persons with special needs	10 015	10 079	10 175	10 000	20 040	20 040	10 000	10 000	10 000
Community Safety - Law Enforcement Auxiliary Services	4 159	4 467	5 393	1 800	2 400	2 400	2 000	2 131	2 215
Community Development Workers	1 744	998	829	1 018	1 240	1 240	1 001	1 001	1 001
Tourism Safety Law Enforcement Unit	–	2 000	2 000	2 000	2 000	2 000	2 500	–	–
Municipal accreditation and capacity building grant	10 000	7 500	11 796	18 497	18 719	18 719	18 870	18 130	15 000
Human Settlements -Informal Settlements	–	–	–	–	–	–	–	–	–
Municipal Library Support	23	–	–	–	–	–	–	–	–

Table continues on next page.

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Operating expenditure of Transfers and Grants									
Finance Management Capability Grant	300	203	150	–	–	–	–	–	–
Finance Management Capacity Building Grant	96	–	–	–	101	101	–	–	–
Transport Systems - Public Transport Safety	–	8 555	4 577	8 236	8 236	8 236	–	–	–
Western Cape Department of Education: Schools	2 752	17 328	24 078	35 040	31 154	31 154	33 945	37 621	38 602
Public Emloyment Program (Provincial PEP)	3 285	–	–	–	–	–	–	–	–
K9 Unit	998	–	–	–	–	–	–	–	–
Disaster Fund- Fire/Flood Kits	(6 732)	–	–	–	–	–	–	–	–
Human Settlements - Human Settlement Development	–	–	–	7 171	7 202	7 202	–	–	–
Law Enforcement Officers for Health Facilities	–	–	4 311	–	4 579	4 579	–	–	–
Cultural Affairs and Sport: Library Services: Metro Library	–	9	–	–	–	–	–	–	–
Title Deeds Restoration	23 529	5 314	10 676	–	–	–	13 425	12 000	12 500
NHBRC Enrolment Fess	12 312	24 550	15 953	–	–	–	–	–	–
Environmental and Wildlife Management	–	–	–	–	1 000	1 000	–	–	–
Municipal Service Delivery and Capacity Building Grant	–	–	346	–	704	704	–	–	–
Total Monetary Allocations	**1 190 228**	**1 100 155**	**1 117 802**	**1 438 018**	**1 468 743**	**1 468 743**	**1 425 137**	**1 470 154**	**1 500 332**
Total Provincial Government	**1 190 228**	**1 100 155**	**1 117 802**	**1 438 018**	**1 468 743**	**1 468 743**	**1 425 137**	**1 470 154**	**1 500 332**
Other Grant Providers									
Monetary Allocations									
CID	7 642	10 029	(7 252)	63 230	12 460	12 460	63 958	45 353	6 933
KFW- Technical Assistance (GDB)	–	–	57	12 000	19 943	19 943	–	–	–
State Dept: RLCC	–	–	–	7 900	–	–	–	–	–
Gates Foundation	–	3 022	19 264	–	–	–	3 000	3 000	3 000
National Treasury - Interest	–	616	42 277	29 586	65 885	65 885	91 224	97 446	79 320
The Cape Academy for MST	41	29	(206)	–	–	–	–	–	–
Mayor's Relief	–	–	–	–	–	–	–	–	–
CHIETA Learnership Programmes	–	–	596	–	536	536	–	–	–
Sustainable Energy Africa	–	–	–	–	237	237	–	–	–
CMTF	5 590	7 219	6 363	–	–	–	–	–	–
Department of Environmental Affairs and Tourism	220	56	–	220	–	–	–	–	–
Law Enforcement Officers for Health Facilities	–	–	–	4 438	–	–	–	–	–
Metropolitan Land Transport Fund	38 308	181 850	–	–	–	–	–	–	–
Total Monetary Allocations	**51 802**	**202 821**	**61 099**	**117 374**	**99 062**	**99 062**	**158 182**	**145 800**	**89 253**
Total Operating/Other Grant Providers	**51 802**	**202 821**	**61 099**	**117 374**	**99 062**	**99 062**	**158 182**	**145 800**	**89 253**

Table continues on next page.

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Capital expenditure of Transfers and Grants									
National Government									
Monetary Allocations									
Minerals and Energy: Energy Efficiency and Demand Side Management Grant	8 097	8 075	6 100	6 020	5 550	5 542	–	–	–
Minerals and Energy: Integrated National Electrification Programme (Municipal) Grant	–	–	–	–	–	–	5 900	6 900	6 970
National Treasury: Infrastructure Skills Development	1 051	599	48	600	600	598	1 000	1 000	1 080
National Treasury: Informal Settlements Upgrading Partnership Grant: Municipalities	473 208	564 781	437 210	522 287	552 622	547 934	495 847	572 675	592 931
National Treasury: Neighbourhood Development	26 391	19 302	30 192	12 066	12 066	12 066	52 200	56 111	65 223
Transport: Public Transport Network Grant	451 450	408 921	254 118	401 162	401 162	385 216	581 140	173 974	196 169
National Treasury: Public Transport Network: Budget Facility for Infrastructure Grant	330 986	729 390	917 985	1 905 000	1 905 000	1 467 062	1 776 000	766 000	–
National Treasury: Public Employment Programme	–	1 237	–	–	1 000	998	–	–	–
National Treasury: Urban Development Financing Grant	–	–	–	–	400 921	398 300	1 232 645	1 388 810	1 808 659
National Treasury: Municipal Disaster Recovery Grant	–	–	–	–	950	–	–	–	–
National Treasury: Urban Settlements Development	794 931	757 168	939 516	888 746	946 460	936 219	324 137	313 994	275 715
Water: Ablution Facilities	242	–	–	–	–	–	–	–	–
Total Monetary Allocations	**2 086 356**	**2 489 474**	**2 585 169**	**3 735 882**	**4 226 332**	**3 753 935**	**4 468 869**	**3 279 464**	**2 946 748**
Total National Government	**2 086 356**	**2 489 474**	**2 585 169**	**3 735 882**	**4 226 332**	**3 753 935**	**4 468 869**	**3 279 464**	**2 946 748**
Provincial Government									
Monetary Allocations									
Cultural Affairs and Sport: Library Services: Metro Library Grant	5 664	5 616	5 992	6 097	6 365	6 365	6 377	6 440	6 505
Provincial Government: Municipal Accreditation and Capacity Building Grant	–	–	–	560	439	439	–	270	–
Western Cape Department of Education: Schools Resource Officers	–	–	727	–	3 886	3 886	2 402	–	–
Housing: Integrated Housing and Human Settlement Development Grant	–	–	–	–	–	–	–	–	–
Law Enforcement Officers LEAP	4 187	23 573	7 000	–	–	–	–	–	–
Law Enforcement Officers for Health Facilities	–	927	584	–	–	–	–	–	–
Cultural Affairs and Sport: Library Services Replacement Funding	–	–	5	–	–	–	–	–	–
Contributed Asset	6 637	–	–	–	–	–	–	–	–
Transport and Safety Compliance	1 220	–	–	–	–	–	–	–	–
Financial Management Capability Grant	–	999	–	–	–	–	–	–	–
Total Monetary Allocations	**17 708**	**31 115**	**14 308**	**6 657**	**10 690**	**10 690**	**8 779**	**6 710**	**6 505**
Total Provincial Government	**17 708**	**31 115**	**14 308**	**6 657**	**10 690**	**10 690**	**8 779**	**6 710**	**6 505**
Other Grant Providers	-	-	-	-	-	-	-	-	-
Monetary Allocations	-	-	-	-	-	-	-	-	-
Other: Other	99 837	22 365	7 859	112 651	107 707	60 633	135 461	109 292	69 874
Total Monetary Allocations	**99 837**	**22 365**	**7 859**	**112 651**	**107 707**	**60 633**	**135 461**	**109 292**	**69 874**
Total Capital/Other Grant Providers	**99 837**	**22 365**	**7 859**	**112 651**	**107 707**	**60 633**	**135 461**	**109 292**	**69 874**
Total capital expenditure of Transfers and Grants	**2 104 064**	**2 520 589**	**2 599 477**	**3 855 190**	**4 344 729**	**3 825 258**	**4 613 110**	**3 395 466**	**3 023 127**
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	**7 976 566**	**8 752 552**	**9 008 776**	**11 184 751**	**11 682 322**	**11 162 851**	**11 807 775**	**10 815 264**	**10 456 081**

2.8.2 National Treasury Metro Trading Services Reform programme

a) Metro Trading Services Reform

Council has approved the City's participation in the National Treasury Metro Trading Services Reform (MTSR) programme in respect of Water & Sanitation council approval date 25 September 2024, Energy council approval date 25 September 2024, and Urban Waste Management council approval date 30 July 2025.

The MTSR programme is an incentive-based reform programme linked to the Urban Development Financing Grant (UDFG). The programme is intended to strengthen accountability, financial transparency, financial sustainability, capital investment and operational performance in metropolitan trading services. For the City of Cape Town, the participating trading services are Water & Sanitation, Energy and Urban Waste Management.

A condition of participation in the MTSR programme, reflected as Minimum Commitment M6, is that the Council budget and MTREF must fund the capital and operating projects and initiatives envisaged in the applicable trading services reform programmes. The purpose of this section is therefore to confirm that the 2026/27 Council budget and MTREF support the City's MTSR commitments, including the capital and operating expenditure initiatives that underpin the A3 Performance Improvement Action Plans included in Annexure 36.

The City's MTSR documentation is reflected in the relevant budget annexures. Annexure 35 includes the Council approved Urban Waste Management reform documentation. Annexure 36 includes the updated A3 Performance Improvement Action Plans and related MTSR programme documentation for Council consideration, including the draft Service Compacts for the Water & Sanitation Trading Service and the Energy Trading Service.

The MTSR programme is being implemented in two cohorts. Cohort 1 comprises Water & Sanitation and Energy. These services have prepared the required Trading Services Reform Strategies, Institutional Reform Roadmaps and Business and Investment Plans. Their updated A3 PIAP Version 2 submissions are included in Annexure 36 for Council approval. In approving these submissions, Council commits the City to achieving specific accountability, financial and operational performance targets over the next five years, and to funding the capital and operating initiatives required to improve performance.

A Service Compact is a formal agreement that defines the relationship between the Service Authority, being the metropolitan municipality, and the Service Provider, being the relevant trading service business unit. In the City's internal operating model, the Service Compact formalises the relationship between the City Manager, representing the Service Authority, and the relevant Executive Director, representing the accountable trading service. It clarifies the role of the trading service, the allocation of responsibilities, reporting and oversight obligations, performance expectations, and the accountability arrangements required to support sustainable service delivery. The Service Compacts therefore give practical effect to the Single Point of Management Accountability approach required by the reform programme. Annexure 36 also includes the draft Service Compacts for the Water & Sanitation Trading Service and the Energy Trading Service.

Cohort 2 comprises Urban Waste Management, which is progressing through the MTSR programme in accordance with the phasing applicable to solid waste management. The Council approved reform strategy and related roadmap documentation are reflected in Annexure 35, with the Urban Waste Management A3 PIAP Version 1 included in Annexure 36. In approving this submission, Council commits the City to achieving the MTSR Minimum Commitments, specific to Urban Waste Management, by the end of 2026/27 and to presenting indicative accountability, financial and operational performance targets over the five-year reform period.

Following the completion of public participation, and having undertaken further engagement with National Treasury, the City has updated the relevant annexures for Council consideration.

b) Water & Sanitation

The Water & Sanitation Trading Services Reform Strategy has generated a second version of its Performance Improvement Action Plan, the A3 PIAP V2.

The A3 PIAP Version 2 translates the approved reform strategy, institutional roadmap and Water & Sanitation Business and Investment Plan into specific accountability, financial and operational performance indicators over the next five years. In approving the A3 PIAP Version 2, Council commits the City to achieving the applicable performance targets and to funding the operating and capital expenditure initiatives required to improve Water & Sanitation performance.

The relevant capex and opex initiatives are drawn from the financial model that supports the Water & Sanitation Business and Investment Plan and are reflected in the 2026/27 Council budget and MTREF. The associated funding schedule indicates how these performance improvement expenditure initiatives will be funded.

METRO TRADING SERVICES REFORM A3-PIAP_v2 PART 5

MTSR YEAR	1	2	3	4	5	6		
MTSR PROGRAMME SPENDING								
Performance improvement opex (from I-Opex)	**2025/26**	**2026/27**	**2027/28**	**2028/29**	**2029/30 LTFP**	**2030/31 LTFP**	**TOTALS**	**Performance indicators targeted**
1 AMI Rollout Programme Opex		3 400 000	2 000 000	0	0	0	5 400 000	Meter Replacement Programme (W11)
2 New Water Programme Opex		161 475 000	77 484 550	66 006 790	85 365 660	394 000 000	784 332 000	New Water Programme (W1/W2)
3 Water Conservation Programme Opex		5 481 589	5 481 589	5 481 589	5 481 589	5 481 589	27 407 943	Non-Revenue Water (W0)
4 Implementation of SANS 241 Programme Opex		210 000	231 000	254 100	279 510	307 461	1 282 071	Quality Standards (W2)
5 ISO/IEC 17025:2017 SANAS Accr Programme Opex		1 600 000	1 760 000	1 936 000	2 129 600	2 342 560	9 768 160	Quality Standards (W2)
6 Pump Station Improvement Programme Opex		0	34 733 300	0	16 861 824	0	51 595 124	Pump Stations Programme (W9)
7 WWTW Infrastructure Programme Opex		39 435 000	14 275 550	23 300 000	110 000 000	0	187 010 550	Wastewater Treatment Works Programme (W3/W4)
8 Bulk Water Meter Replacement Programme Opex		5 000 000	5 000 000	5 000 000	5 000 000	5 000 000	25 000 000	Meter Replacement Programme (W11)
9 Skills & Capacity Programme Opex		22 430 972	22 430 972	22 430 972	20 919 115	20 919 115	109 131 146	Staff Skills underlying requirement for staff implementing targets.
Total opex	0	239 032 561	163 396 961	124 409 451	246 037 297	428 050 724	1 200 926 994	

	Performance improvement capex (from I-Capex)	2025/26	2026/27	2027/28	2028/29	2029/30 LTFP	2030/31 LTFP	TOTALS	Performance indicators targeted
1	Aquifers, Re-use and Desalination		569 896 536	378 066 080	371 211 002	476 178 314	260 002 811	2 055 354 743	W1: Water Security / New Water Programme
2	Bulk Water Additional and Replacement Infrastructure, Water Treatment Plant Refurbishment, New Bulk Reservoirs, Dam Safety Programme		413 049 458	704 546 241	750 607 097	676 036 956	375 910 913	2 920 150 665	W2: Blue Drop / Bulk Water Programmes (incl Bulk Meters)
3	Wastewater Treatment Plant Capacity Extension, New Inlet Works, Upgrade Marine Outfalls, Replacement of Infrastructure / Equipment		1 850 487 388	1 700 027 154	1 208 874 855	529 574 018	107 394 808	5 396 358 223	W3+W4: Green Drop / Waste Water Programme
4	Water Network Replacement, Upgrade of Supply System, New Water Supply		317 149 909	295 948 000	340 813 912	322 325 498	313 000 000	1 589 237 319	W5+W8: Water Network Replacement
5	Upgrading, Rehabilitation of Bulk Collector and Outfall Sewers and Rising Mains, Sewer Network Replacement, Pump Station Upgrade and Refurbishment		1 215 801 054	1 785 212 111	1 553 856 476	1 169 487 523	1 107 388 277	6 831 745 441	W6+W9: Sewer Network (incl Pump Stations)
6	Pressure Management, Treat Effluent Re-use, Leak Detection Equipment		88 594 062	101 662 255	110 184 251	109 000 000	106 500 000	515 940 568	W7+W10: Non-Revenue Water / Leaks
7	AMI Programme, Meter Replacement programme, New Water Meter Connections		517 489 400	448 895 239	349 500 000	349 500 000	349 500 001	2 014 884 640	W11: Metering Performance
	Total capex	0	4 972 467 807	5 414 357 080	4 685 047 593	3 632 102 309	2 619 696 810	21 323 671 599	

	Total MTSR Spending	0	5 211 500 368	5 577 754 041	4 809 457 044	3 878 139 606	3 047 747 535	22 524 598 593	
MTSR PROGRAMME FUNDING									
	Operational revenues	**2025/26**	**2026/27**	**2027/28**	**2028/29**	**2029/30 LTFP**	**2030/31 LTFP**	**TOTALS**	
1	Own operating revenues		239 032 561	163 396 961	124 409 451	246 037 297	428 050 724	1 200 926 994	
2	Transfers - UDFG (TS incentive)		0	0	0	0	0	0	
3	Other		0	0	0	0	0	0	Equtable Share / Other Grants
	Total operational revenues	0	239 032 561	163 396 961	124 409 451	246 037 297	428 050 724	1 200 926 994	

	Capital funding	2025/26	2026/27	2027/28	2028/29	2029/30 LTFP	2030/31 LTFP	TOTALS	
1	Internally generated funds		63 493 509	270 000	0	0	0	63 763 509	Capital Replacement Reserve / Insurance
2	Transfers recognised - UDFG (TS incentive)		739 587 000	833 286 000	1 085 195 400	1 100 943 509	1 084 999 085	4 844 010 994	UDFG
3	Transfers recognised - other capital		9 000 000	59 000 000	82 000 000	66 000 000	58 000 000	274 000 000	ISUPG
4	Borrowing		4 152 387 298	4 506 801 080	3 502 852 193	2 449 908 799	1 461 697 724	16 073 647 094	EFF Funding
5	Other		8 000 000	15 000 000	15 000 000	15 250 001	15 000 001	68 250 002	Public Contributions - Down-payment for new connections
	Total sources of capital funds	0	4 972 467 807	5 414 357 080	4 685 047 593	3 632 102 309	2 619 696 810	21 323 671 599	

Note: Funding of Budget related to MTSR Targets

Note: PPP Projects not reflected under Capital Budget

c) Energy

The Energy Trading Services Reform Strategy has generated a second version of its Performance Improvement Action Plan, the A3 PIAP Version 2.

The A3 PIAP Version 2 translates the approved reform strategy, institutional roadmap and Energy Business and Investment Plan into specific accountability, financial and operational performance commitments over the next five years. In approving the A3 PIAP Version 2, Council commits the City to achieving the applicable performance targets and to funding the operating and capital expenditure initiatives required to improve Energy performance.

The relevant capex and opex initiatives are drawn from the financial model that supports the Energy Business and Investment Plan and are reflected in the 2026/27 Council budget and MTREF. The associated funding schedule indicates how these performance improvement expenditure initiatives will be funded.

METRO TRADING SERVICES REFORM **A3-PIAP_v2** **PART 5**

MTSR YEAR	*1*	*2*	*3*	*4*	*5*	*6*		
MTSR PROGRAMME SPENDING								
Performance improvement opex (from I-Opex)	**2025/26**	**2026/27**	**2027/28**	**2028/29**	**2029/30**	**2030/31**	**TOTALS**	**Performance indicators targeted**
1 Change Management Consultants	2 500 000	3 500 000	1 500 000	0	0	0	7 500 000	M8
2 Customer Experience enhancement	0	1 000 000	3 000 000	3 000 000	1 000 000	1 000 000	9 000 000	A1
3 Technical Advisors	5 000 000	3 000 000	0	0	0	0	8 000 000	F1, F3, F6
4 Project preparation and feasibility studies	2 000 000	2 000 000	2 000 000	2 000 000	2 000 000	2 000 000	12 000 000	F1, F3, F6
5 Business Process Optimisation	0	1 000 000	1 000 000	1 000 000	1 000 000	1 000 000	5 000 000	F1, F3, F6
6 Repairs & Maintenance	1 029 248 258	1 076 591 314	1 082 538 993	1 106 979 246	1 144 587 610	1 180 069 826	6 620 015 247	E4
Total opex	1 038 748 258	1 087 091 314	1 090 038 993	1 112 979 246	1 148 587 610	1 184 069 826	6 661 515 247	
Performance improvement capex (from I-Capex)	**2025/26**	**2026/27**	**2027/28**	**2028/29**	**2029/30**	**2030/31**	**TOTALS**	**Performance indicators targeted**
1 Battery Energy Storage Systems	53 829 421	5 673 726	0	0	0	0	59 503 147	F1, F3, F5, F6
2 Electricity Generation	12 343 301	7 718 400	256 740 940	321 777 321	361 196 381	549 183 793	1 508 960 136	F1, F3, F5, F6
3 Electrification	17 034 174	14 100 000	10 100 000	10 100 000	10 100 000	10 100 000	71 534 174	F1, F3, F5, F6, F2,F4, E5
4 Electrification Programme	8 172 091	6 243 877	2 243 877	2 000 000	0	0	18 659 845	F1, F3, F5, F6, F2,F4, E5
5 Ground Mounted Photo Voltaic Install	38 170 649	0	101 501 842	390 510 575	263 906 760	0	794 089 826	F1, F3, F5, F6
6 High Voltage Cable Replacements	1 253 093	564 966	0	0	0	0	1 818 059	E6, E7, F5
7 HV Cables - Link box repl & Installation	800 000	800 000	800 000	800 000	800 000	800 000	4 800 000	E6, E7, F5
8 HV Substations Facilities Upgrades	3 000 000	3 000 000	3 000 000	3 000 000	3 000 000	3 000 000	18 000 000	E6, E7, F5
9 HV Substations System Equipment Repl	1 691 500	1 500 000	1 500 000	1 500 000	1 500 000	1 500 000	9 191 500	E6, E7, F5
10 HV Substations System Equipment Upgrades	11 000 000	4 000 000	3 000 000	2 000 000	2 000 000	2 000 000	24 000 000	E6, E7, F5
11 Metering Replacement	102 000 000	107 500 000	113 000 000	124 000 000	116 000 000	119 000 000	681 500 000	F1, F3, F5, F6, F2,F4, E5
12 Microwave Systems and Infra Upgrades	2 070 000	1 800 000	1 800 000	0	0	0	5 670 000	E6, E7, F5
13 MV Switchgear Refurbishment	23 200 000	44 000 000	44 000 000	45 980 000	100 067 000	85 000 000	342 247 000	E6, E7, F5
14 New Electricity Facilities	46 058 035	29 020 136	4 436 820	0	0	0	79 514 991	E6, E7, F5
15 OH Line Refurbishment	7 579 400	4 500 000	4 500 000	3 000 000	2 500 000	3 000 000	25 079 400	E6, E7, F5
16 Outage Management System	2 251 934	0	0	0	0	0	2 251 934	E6, E7, F5
17 Overheads Fencing	510 900	1 100 000	1 100 000	300 000	300 000	300 000	3 610 900	E6, E7, F5
18 Power Quality System Expansion	2 759 424	1 292 000	1 370 000	1 452 000	1 500 000	1 500 000	9 873 424	E6, E7, F5
19 Prepayment Meter Replacement	41 100 000	44 000 000	46 000 000	48 500 000	51 000 000	53 000 000	283 600 000	F1, F3, F5, F6, F2,F4, E3
20 Prepayment Vending System	1 500 890	1 500 000	2 000 000	1 500 000	1 500 000	1 500 000	9 500 890	F1, F3, F5, F6, F2,F4, E2
21 Substation Protection Replacement	12 700 000	10 000 000	10 000 000	10 000 000	10 000 000	10 000 000	62 700 000	E6, E7, F5
22 Substations: Fencing	25 230 002	22 450 000	17 512 364	17 573 105	17 637 492	17 500 000	117 902 963	E6, E7, F5
23 Telecommunication Infrastr - Additional	22 299 999	22 865 000	23 337 000	23 837 000	24 367 000	24 500 000	141 205 999	E6, E7, F5
24 Transmission System Development	159 930 663	476 771 137	525 076 484	399 388 483	353 124 007	394 106 975	2 308 397 749	E6, E7, F5
25 Vehicles: Additional	6 150 000	0	0	0	0	0	6 150 000	E6, E7, F5
26 Vehicles: Replacement	63 670 000	68 000 000	41 500 000	66 000 000	75 000 000	65 000 000	379 170 000	E6, E7, F5
Total capex	666 305 476	878 399 242	1 214 519 327	1 473 218 484	1 395 498 640	1 340 990 768	6 968 931 937	
Total MTSR Spending	1 705 053 734	1 965 490 556	2 304 558 320	2 586 197 730	2 544 086 250	2 525 060 594	13 630 447 184	
MTSR PROGRAMME FUNDING								
Operational revenues	**2025/26**	**2026/27**	**2027/28**	**2028/29**	**2029/30**	**2030/31**	**TOTALS**	
1 Own operating revenues	1 034 248 258	1 081 591 314	1 086 538 993	1 110 979 246	1 146 587 610	1 182 069 826	6 642 015 247	
2 Transfers - UDFG (TS incentive)	0	0	0	0	0	0	0	
3 Other	4 500 000	5 500 000	3 500 000	2 000 000	2 000 000	2 000 000	19 500 000	
Total operational revenues	1 038 748 258	1 087 091 314	1 090 038 993	1 112 979 246	1 148 587 610	1 184 069 826	6 661 515 247	
Capital funding	**2025/26**	**2026/27**	**2027/28**	**2028/29**	**2029/30**	**2030/31**	**TOTALS**	
1 Internally generated funds	31 935 612	79 928 875	0	159 012 752	178 135 113	114 470 467	563 482 819	
2 Transfers recognised - UDFG (TS incentive)	133 640 000	369 793 000	416 643 000	542 597 000	542 597 000	542 597 000	2 547 867 000	
3 Transfers recognised - other capital	20 000 000	20 000 000	20 000 000	20 000 000	20 000 000	20 000 000	120 000 000	
4 Borrowing	432 529 864	358 205 367	725 146 327	696 734 732	596 618 527	605 423 301	3 414 658 118	
5 Other	48 200 000	50 472 000	52 730 000	54 874 000	58 148 000	58 500 000	322 924 000	
Total sources of capital funds	666 305 476	878 399 242	1 214 519 327	1 473 218 484	1 395 498 640	1 340 990 768	6 968 931 937	

d) Urban Waste Management

The Urban Waste Management Trading Services Reform Strategy has generated a first version of its Performance Improvement Action Plan, the A3 PIAP Version 1.

In approving the A3 PIAP Version 1, Council commits the City to achieving the eight MTSR Minimum Commitments by the end of 2026/27. The A3 PIAP Version 1 also presents indicative accountability, financial and operational performance targets over the five year reform period.

Council must fund the operating and capital expenditure initiatives required to improve Urban Waste Management performance. Although a fully formulated financial model and Business and Investment Plan is not yet available at this stage, it remains critical that MTSR incentive funding is directed only to Urban Waste Management performance improvement.

2.9 Allocations and grants made by the municipality

Transfers and Grants are allocations made to outside organisations or bodies from the City's approved budget. These allocations are gratuitous/unrequited transfers by the City to the grantee organisations and are not payments made in compliance with any commercial or other business transaction.

All transfers and grants are disbursed in terms of section 67 of the MFMA. Applications in respect of section 67 grant and grants-in-aid allocations are supported by the relevant delegated authority per the City's System of Delegations and approved by Council.

The **Grants-in-Aid Committee** supports grant applications in terms of the City's Grants-In-Aid Policy and the members of the committee are officials of the City appointed by the CFO. The Committee co-ordinates, administers, and controls the screening process in respect of Ward Allocations, Arts & Culture, Social Development & Early Childhood Development as recommended by line departments or subcouncils to ensure that all recommended grants comply with the City's Grants-in-Aid Policy, the Constitution and relevant legislation.

The **Special Events Committee** facilitates the selection of events and recommendations to the Mayor's events, which the City wishes to support in terms of the IDP and the City's Events Policy. The members of the committee consist of specific councillors as identified by the Mayor from the Mayoral Committee. The Committee meets as and when required.

Relief and Charitable Allocations supports funding applications in terms of the City's Relief and Charitable Allocations policy. The Mayor receives regular requests for relief, charity and other forms of financial assistance from members of the public and organisations that fall outside the ambit of the Section 67 Grants-in-Aid Policy. The Relief and Charitable Allocations Policy (Mayoral Projects) allows for the Mayor's Office to support some of these requests. The Mayoral team administers and controls the screening process and makes recommendations to the Executive Mayor in line with the Policy. The Mayor together with the Mayoral Committee members approve applications that are supported. The coordinating team supporting the Executive Mayor consists of the Chief of Staff and the Fund Administrator. The team ensures that all recommendations adhere to the fund policy.

Full disclosure on transfers and grants to external organisations by the City can be found in Annexure 17.

2.10 Councillor and Staff benefits

Table 56 – MBRR Table SA22 – Summary of councillor and staff benefits

Summary of Employee and Councillor remuneration	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Councillors (Political Office Bearers plus Other)									
Allowances and Service Related Benefits									
Basic Salary	154 156	159 799	162 358	173 003	172 291	172 291	179 958	189 406	199 350
Cell phone Allowance	9 373	9 819	9 923	10 537	10 504	10 504	10 972	11 548	12 154
Motor Vehicle Allowance	229	246	256	845	270	270	282	297	312
Out of pocket Expenses	9 169	9 781	10 096	9 733	11 901	11 901	12 430	13 083	13 770
Total Allowances and Service Related Benefits	**172 927**	**179 644**	**182 633**	**194 118**	**194 966**	**194 966**	**203 642**	**214 334**	**225 586**
Social Contributions									
Medial Aid Benefits	–	–	–	–	15	15	15	16	17
Pension Fund Contributions	3 137	3 386	3 200	3 611	3 395	3 395	3 547	3 733	3 929
Total Social Contributions	**3 137**	**3 386**	**3 200**	**3 611**	**3 410**	**3 410**	**3 562**	**3 749**	**3 946**
Total Councillors	**176 064**	**183 030**	**185 833**	**197 729**	**198 376**	**198 376**	**207 204**	**218 082**	**229 532**
% increase	–	**4.0%**	**1.5%**	**6.4%**	**0.3%**	–	**4.4%**	**5.3%**	**5.3%**
Senior Managers of the Municipality									
Salaries and Allowances									
Basic Salary	32 868	34 582	35 171	38 567	37 789	37 789	40 376	43 133	46 079
Bonuses	1 616	2 366	2 310	718	581	581	905	967	1 033
Cellular and Telephone	389	491	585	654	628	628	693	741	791
Travel or Motor Vehicle	574	488	465	487	326	326	500	534	570
Total Allowance	**962**	**979**	**1 050**	**1 140**	**954**	**954**	**1 193**	**1 274**	**1 361**
Service Related Benefits									
Leave Pay	927	–	–	–	117	117	–	–	–
Long Service Award	–	5	–	–	–	–	–	–	–
Total Service Related Benefits	**927**	**5**	**–**	**–**	**117**	**117**	**–**	**–**	**–**
Total Salaries and Allowances	**36 373**	**37 932**	**38 531**	**40 426**	**39 441**	**39 441**	**42 474**	**45 375**	**48 473**
Social Contributions									
Bargaining Council	1	–	–	0	–	–	–	–	–
Group Life Insurance	149	114	101	105	109	109	116	124	133
Medical	209	184	135	139	161	161	185	198	211
Pension	2 597	2 745	2 745	4 011	3 015	3 015	3 150	3 365	3 594
Unemployment Insurance	27	27	26	27	26	26	29	31	33
Total Social Contributions	**2 983**	**3 070**	**3 007**	**4 283**	**3 311**	**3 311**	**3 480**	**3 718**	**3 972**
Post-retirement Benefit									
Total Post-retirement Benefit	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Costs Capitalised to PPE	–	–	–	–	–	–	–	–	–
Sub Total - Senior Managers of Municipality	**39 356**	**41 002**	**41 537**	**44 709**	**42 752**	**42 752**	**45 954**	**49 092**	**52 445**
% increase	–	**4.2%**	**1.3%**	**7.6%**	**-4.4%**	–	**7.5%**	**6.8%**	**6.8%**
Other Municipal Staff									
Salaries and Allowances									
Basic Salary	10 313 594	11 216 200	11 846 340	13 883 141	13 360 248	13 360 248	14 643 959	15 605 728	16 603 762
Bonuses	685 818	727 043	799 485	804 389	835 256	835 256	858 719	917 359	980 003
Allowance									
Cellular and Telephone	36 897	42 384	46 030	54 532	57 941	57 941	61 161	65 337	69 799
Housing Benefits	62 919	66 290	68 441	72 325	71 594	71 594	74 277	79 349	84 768
Non-pensionable	15 941	16 377	16 963	18 466	20 250	20 250	21 722	23 205	24 789
Travel or Motor Vehicle	233 425	246 765	260 866	290 430	295 593	295 593	312 004	333 310	356 071
Total Allowance	**349 183**	**371 816**	**392 301**	**435 753**	**445 377**	**445 377**	**469 163**	**501 202**	**535 427**
Service Related Benefits									
Acting	8 807	11 545	11 059	–	6 577	6 577	–	–	–
Leave Pay	135 656	165 056	175 851	123 276	142 201	142 201	120 975	128 081	136 198
Long Service Award	89 484	99 893	105 780	107 935	163 128	163 128	109 697	81 979	124 967
Overtime	1 198 787	1 152 562	1 030 426	1 024 125	1 165 487	1 165 487	1 031 596	1 027 970	1 027 126
Standby Allowance	200 390	219 411	215 915	230 170	246 134	246 134	247 901	264 829	282 914
Uniform/Special/Protective Clothing	2 110	2 867	2 237	2 203	2 431	2 431	2 431	2 597	2 775
Total Service Related Benefits	**1 635 233**	**1 651 333**	**1 541 268**	**1 487 709**	**1 725 958**	**1 725 958**	**1 512 600**	**1 505 456**	**1 573 980**
Total Salaries and Allowances	**12 983 828**	**13 966 393**	**14 579 394**	**16 610 992**	**16 366 839**	**16 366 839**	**17 484 441**	**18 529 744**	**19 693 172**
Social Contributions									
Bargaining Council	4 182	4 547	4 667	4 872	5 243	5 243	5 215	5 215	5 215
Group Life Insurance	133 017	115 633	123 987	130 346	126 643	126 643	130 629	139 556	149 086
Medical	993 347	1 076 127	1 133 885	1 296 344	1 276 112	1 276 112	1 361 274	1 454 264	1 553 572
Pension	1 606 541	1 734 636	1 824 903	2 366 940	2 249 163	2 249 163	2 644 088	2 817 740	3 010 306
Unemployment Insurance	67 802	69 472	69 615	66 503	69 089	69 089	68 361	72 150	77 046
Total Social Contributions	**2 804 889**	**3 000 414**	**3 157 057**	**3 865 005**	**3 726 249**	**3 726 249**	**4 209 566**	**4 488 925**	**4 795 225**
Post-retirement Benefit	–	–	–	–	–	–	–	–	–
Medical	(535 967)	125 143	778 244	410 705	722 777	722 777	480 761	467 868	459 348
Pension	(4 353)	(604)	1 036	2 284	2 284	2 284	2 256	2 256	2 256
Total Post-retirement Benefit	**(540 321)**	**124 540**	**779 280**	**412 989**	**725 061**	**725 061**	**483 017**	**470 124**	**461 604**
Costs Capitalised to PPE	(26 409)	(24 734)	(27 675)	(44 605)	(47 147)	(47 147)	(51 258)	(54 715)	(58 406)
Sub Total - Other Municipal Staff	**15 221 988**	**17 066 613**	**18 488 055**	**20 844 381**	**20 771 003**	**20 771 003**	**22 125 766**	**23 434 078**	**24 891 595**
% increase	–	**12.1%**	**8.3%**	**12.7%**	**-0.4%**	–	**6.5%**	**5.9%**	**6.2%**
Total Parent Municipality	**15 437 408**	**17 290 644**	**18 715 426**	**21 086 819**	**21 012 131**	**21 012 131**	**22 378 924**	**23 701 253**	**25 173 572**
TOTAL SALARY, ALLOWANCES & BENEFITS	**15 437 408**	**17 290 644**	**18 715 426**	**21 086 819**	**21 012 131**	**21 012 131**	**22 378 924**	**23 701 253**	**25 173 572**
% increase	–	**12.0%**	**8.2%**	**12.7%**	**-0.4%**	–	**6.5%**	**5.9%**	**6.2%**
TOTAL MANAGERS AND STAFF	**15 261 344**	**17 107 614**	**18 529 593**	**20 889 090**	**20 813 755**	**20 813 755**	**22 171 720**	**23 483 170**	**24 944 040**

The table above reflects a 7.5% year-on-year increase on the adjusted budget for senior managers, which is as a result of the adjusted 2025/26 budget base stemming from the mid-year budget and performance assessment. Once-off savings from a vacant senior manager post was diverted to needy areas. In addition, lower than budgeted increases implemented for two senior managers in line with Government Gazette No. 53882, issued on 18 December 2025 which further reduced the 2025/26 latest budget. However, the actual year-on-year increase based on the 2025/26 original budget is only 2.8% which is lower than the 4.75% average increase applied for the 2026/27 MTREF.

Table 57 – MBRR Table SA23 – Salaries, allowances and benefits (political office bearers/ councillors/senior officials) for the 2026/27 financial year

Disclosure of Salaries, Allowances & Benefits Rand per annum	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Councillors						
Speaker	1 408 950	–	101 645			1 510 595
Chief Whip	1 327 210	–	47 548			1 374 758
Executive Mayor	1 744 575	–	47 548			1 792 122
Deputy Executive Mayor	1 408 950	–	47 548			1 456 498
Executive Committee	32 518 923	–	2 296 449			34 815 372
Total for all other councillors	145 111 564	–	21 143 319			166 254 883
Total Councillors	**183 520 173**	**–**	**23 684 055**			**207 204 228**
Senior Managers of the Municipality						
Municipal Manager (MM)	3 970 119	482 914	62 016	–		4 515 050
Chief Finance Officer	3 027 296	290 461	297 719	–		3 615 475
Community Services & Health	2 953 943	247 130	52 604	–		3 253 677
Corporate Services	3 108 320	454 552	52 604	–		3 615 475
Economic Growth	2 970 234	387 583	52 604	–		3 410 421
Energy	3 328 526	2 226	284 723	–		3 615 475
Future Planning & Resilience	3 098 687	259 131	52 604	–		3 410 421
Human Settlements	3 284 492	278 379	52 604	–		3 615 475
Safety & Security	3 072 703	452 894	52 604	–		3 578 200
Spatial Planning & Environment	3 198 847	2 226	52 604	–		3 253 677
Urban Mobility	2 877 251	275 508	74 969	–		3 227 728
Urban Waste Management	3 560 645	2 226	52 604	–		3 615 475
Water & Sanitation	2 830 225	344 899	52 604	–		3 227 728
Total Senior Managers of the Municipality	**41 281 290**	**3 480 130**	**1 192 858**	**–**		**45 954 278**
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	**224 801 463**	**3 480 130**	**24 876 914**	**–**		**253 158 506**

Table 58 – MBRR Table SA24 – Summary of personnel numbers

Summary of Personnel Numbers	2024/25			Current Year 2025/26			Budget Year 2026/27		
Number	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities									
Councillors (Political Office Bearers plus Other Councillors)	231	–	231	231	–	231	231	–	231
Board Members of municipal entities	–	–	–	–	–	–	–	–	–
Municipal employees									
Municipal Manager and Senior Managers	13	13	–	13	13	–	13	13	–
Other Managers	1 162	1 137	25	1 177	1 149	28	1 177	1 149	28
Professionals	*1 941*	*1 855*	*86*	*2 023*	*1 938*	*85*	*2 023*	*1 938*	*85*
Finance	124	118	6	129	123	6	129	123	6
Spatial/town planning	188	183	5	191	189	2	191	189	2
Information Technology	128	119	9	128	121	7	128	121	7
Roads	65	65	–	70	68	2	70	68	2
Electricity	191	191	–	201	201	–	201	201	–
Water	265	262	3	301	298	3	301	298	3
Sanitation	–	–	–	–	–	–	–	–	–
Refuse	36	36	–	35	35	–	35	35	–
Other	944	881	63	968	903	65	968	903	65
Technicians	*5 654*	*5 518*	*136*	*5 747*	*5 630*	*117*	*5 747*	*5 630*	*117*
Finance	201	189	12	200	188	12	200	188	12
Spatial/town planning	408	398	10	439	435	4	439	435	4
Information Technology	450	427	23	454	429	25	454	429	25
Roads	115	112	3	126	113	13	126	113	13
Electricity	680	680	–	711	711	–	711	711	–
Water	757	740	17	749	736	13	749	736	13
Sanitation	–	–	–	–	–	–	–	–	–
Refuse	172	172	–	183	183	–	183	183	–
Other	2 871	2 800	71	2 885	2 835	50	2 885	2 835	50
Clerks (Clerical and administrative)	7 355	7 179	176	7 280	7 107	173	7 280	7 107	173
Service and sales workers	6 022	4 534	1 488	7 265	5 316	1 949	7 265	5 316	1 949
Skilled agricultural and fishery workers	–	–	–	–	–	–	–	–	–
Craft and related trades	2 049	2 049	–	2 151	2 151	–	2 151	2 151	–
Plant and Machine Operators	4 039	4 029	10	3 979	3 974	5	3 979	3 974	5
Elementary Occupations	5 967	5 961	6	6 329	6 320	9	6 329	6 320	9
TOTAL PERSONNEL NUMBERS	**34 433**	**32 275**	**2 158**	**36 195**	**33 598**	**2 597**	**36 195**	**33 598**	**2 597**
% increase	**–**	–	**–**	**5.1%**	**4.1%**	**20.3%**	**–**	**–**	**–**
Total municipal employees headcount	**30 545**	**28 817**	**1 728**	**32 418**	**30 149**	**2 269**	**32 418**	**30 149**	**2 269**
Finance personnel headcount	**1 773**	**1 752**	**21**	**1 778**	**1 757**	**21**	**1 778**	**1 757**	**21**
Human Resources personnel headcount	**398**	**391**	**7**	**419**	**412**	**7**	**419**	**412**	**7**

2.11 Monthly targets for revenue, expenditure and cash flow

Table 59 – MBRR Table SA25 – Budgeted monthly revenue and expenditure

Description	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue															
Exchange Revenue															
Service charges - Electricity	2 304 354	2 350 713	2 341 748	1 974 487	1 984 461	1 945 976	1 917 231	1 829 982	1 954 869	1 949 402	2 047 002	2 089 555	24 689 780	26 254 040	27 926 491
Service charges - Water	460 263	465 018	474 279	505 095	538 016	593 858	564 511	557 490	554 305	544 505	503 952	481 593	6 242 884	7 236 722	8 321 789
Service charges - Waste Water Management	242 860	241 220	249 713	260 736	287 006	304 080	284 037	271 175	272 996	260 851	253 448	242 853	3 170 976	3 681 843	4 234 176
Service charges - Waste Management	145 021	144 046	142 059	143 000	141 270	142 255	142 255	142 255	142 255	142 255	142 255	142 255	1 711 180	1 854 428	1 969 505
Sale of Goods and Rendering of Services	61 857	59 558	63 691	69 238	64 094	61 984	61 733	61 049	62 776	60 404	59 096	67 620	753 098	842 761	946 989
Agency services	25 835	25 835	25 835	25 835	25 835	25 835	25 835	25 835	25 835	25 835	25 835	25 835	310 022	323 339	324 828
Interest	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest earned from Receivables	28 302	27 429	29 250	28 386	28 172	28 291	28 291	28 831	28 291	28 819	28 279	27 878	340 218	351 105	361 989
Interest earned from Current and Non Current Assets	70 280	70 280	70 280	70 280	70 280	70 280	70 280	70 280	70 280	70 280	70 280	70 280	843 365	707 560	629 534
Dividends	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rent on Land	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets	52 226	48 050	43 765	43 747	35 330	41 503	52 675	52 542	48 959	48 837	49 027	59 908	576 569	600 413	625 603
Licence and permits	48	48	48	48	48	48	48	48	48	48	48	48	572	590	609
Special rating levies	43 422	43 422	43 422	43 422	43 422	43 422	43 422	43 422	43 422	43 422	43 422	43 422	521 067	536 699	552 800
Construction Contract Revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Development Charges	12 500	16 187	16 619	22 614	25 092	17 625	17 556	17 556	17 556	17 556	17 556	17 556	215 974	222 886	229 795
Operational Revenue	13 866	14 458	13 398	17 215	16 212	16 695	17 006	15 827	16 197	15 989	16 708	18 938	192 509	198 669	204 828
Non-Exchange Revenue															
Property rates	1 238 502	1 258 266	1 278 029	1 291 204	1 304 380	1 348 612	1 348 612	1 348 612	1 348 612	1 348 612	1 348 612	1 348 612	15 810 666	17 363 200	19 317 744
Surcharges and Taxes	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	155 533	157 702	167 612	162 950	172 334	161 967	154 073	154 734	155 168	155 439	155 225	155 655	1 908 390	1 954 592	1 944 719
Licences or permits	3 760	4 067	4 394	4 488	4 695	3 876	3 855	3 804	3 790	3 899	4 472	4 438	49 538	51 123	52 708
Transfer and subsidies - Operational	2 141 261	176 092	172 679	282 986	244 629	1 829 397	158 911	166 143	1 405 875	205 409	186 298	224 987	7 194 666	7 419 798	7 432 955
Interest	8 627	8 627	8 627	8 627	8 627	8 627	8 627	8 627	8 627	8 627	8 627	8 627	103 530	106 843	110 155
Fuel Levy	–	1 001 575	–	–	–	1 001 575	–	–	1 001 575	–	–	–	3 004 725	3 174 156	3 323 867
Operational Revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Gains on disposal of Fixed and Intangible Assets	483	483	484	483	483	4 937	483	483	483	5 311	483	66 844	81 441	144 048	86 653
Other Gains	–	503 689	508 157	496 146	532 627	554 285	603 110	605 804	580 945	589 778	580 588	1 059 604	6 614 734	7 561 980	8 697 182
Discontinued Operations	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	**7 009 001**	**6 616 764**	**5 654 091**	**5 450 987**	**5 527 013**	**8 205 128**	**5 502 551**	**5 404 501**	**7 742 864**	**5 525 280**	**5 541 215**	**6 156 509**	**74 335 904**	**80 586 796**	**87 294 918**

Table continues on next page.

Description	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Expenditure															
Employee related costs	1 701 778	1 783 325	1 777 965	1 782 967	2 629 895	1 781 674	1 775 913	1 758 402	1 760 927	1 758 186	1 759 214	1 901 473	22 171 720	23 483 170	24 944 040
Remuneration of councillors	17 267	17 267	17 267	17 267	17 267	17 267	17 267	17 267	17 267	17 267	17 267	17 267	207 204	218 082	229 532
Bulk purchases - electricity	94 639	2 067 740	2 174 868	1 532 845	1 391 201	1 447 842	1 289 176	1 337 554	1 453 041	1 327 437	1 382 740	3 477 217	18 976 300	20 528 600	22 284 500
Inventory consumed	100 580	618 716	635 577	658 002	678 470	701 957	719 763	706 749	696 642	688 800	679 028	1 313 179	8 197 463	9 179 640	10 326 631
Debt impairment	223 737	223 737	223 737	223 737	223 737	223 737	223 737	223 737	223 737	223 737	223 737	161 441	2 622 547	2 719 088	2 855 026
Depreciation, amortisation and impairment	349 993	349 993	349 993	349 993	349 993	349 993	349 993	349 993	349 993	349 993	349 993	374 235	4 224 162	4 611 898	4 981 544
Interest, Dividends and Rent on Land	103 675	103 911	103 760	103 961	103 819	103 824	103 865	103 806	103 843	103 794	103 797	116 992	1 259 045	1 656 783	2 165 394
Contracted services	344 843	812 544	843 619	931 991	982 277	884 869	900 043	915 343	930 660	926 635	925 953	1 948 186	11 346 964	11 365 973	11 295 190
Transfers and subsidies	24 179	7 492	34 418	49 670	16 383	13 034	15 017	41 875	32 726	23 499	21 373	59 590	339 257	313 902	280 986
Irrecoverable debts written off	66 727	66 727	66 727	66 727	66 727	66 727	66 727	66 727	66 727	66 727	66 727	129 023	863 025	863 025	863 025
Operational costs	197 424	543 133	268 711	292 505	324 053	345 456	275 520	257 314	267 933	258 414	268 815	589 884	3 889 163	4 212 720	4 473 305
Disposal of Fixed and Intangible Assets	1	125	69	373	285	157	124	23	22	47	32	1 292	2 551	2 551	2 551
Other Losses	94	40 697	38 589	32 490	44 517	41 328	45 561	58 442	43 899	55 555	39 678	79 876	520 728	599 374	689 928
Total Expenditure	**3 224 939**	**6 635 409**	**6 535 301**	**6 042 530**	**6 828 625**	**5 977 865**	**5 782 708**	**5 837 233**	**5 947 417**	**5 800 091**	**5 838 355**	**10 169 655**	**74 620 128**	**79 754 806**	**85 391 651**
Surplus/(Deficit)	**3 784 061**	**(18 645)**	**(881 211)**	**(591 543)**	**(1 301 612)**	**2 227 263**	**(280 157)**	**(432 732)**	**1 795 448**	**(274 811)**	**(297 140)**	**(4 013 146)**	**(284 225)**	**831 990**	**1 903 267**
Transfers and subsidies - capital (monetary allocations)	106 463	385 226	480 865	465 864	765 002	365 720	365 678	390 319	409 346	307 848	357 092	213 687	4 613 110	3 395 466	3 023 127
Transfers and subsidies - capital (in-kind)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**3 890 524**	**366 582**	**(400 345)**	**(125 679)**	**(536 611)**	**2 592 983**	**85 521**	**(42 413)**	**2 204 793**	**33 036**	**59 952**	**(3 799 458)**	**4 328 885**	**4 227 456**	**4 926 393**
Income Tax	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax	**3 890 524**	**366 582**	**(400 345)**	**(125 679)**	**(536 611)**	**2 592 983**	**85 521**	**(42 413)**	**2 204 793**	**33 036**	**59 952**	**(3 799 458)**	**4 328 885**	**4 227 456**	**4 926 393**
Share of Surplus/Deficit attributable to Joint Venture	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	**3 890 524**	**366 582**	**(400 345)**	**(125 679)**	**(536 611)**	**2 592 983**	**85 521**	**(42 413)**	**2 204 793**	**33 036**	**59 952**	**(3 799 458)**	**4 328 885**	**4 227 456**	**4 926 393**
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	**3 890 524**	**366 582**	**(400 345)**	**(125 679)**	**(536 611)**	**2 592 983**	**85 521**	**(42 413)**	**2 204 793**	**33 036**	**59 952**	**(3 799 458)**	**4 328 885**	**4 227 456**	**4 926 393**

Table 60 – MBRR Table SA26 – Budgeted monthly revenue and expenditure (municipal vote)

Description	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue by Vote															
Vote 1 - Community Services & Health	102 120	66 266	64 034	65 255	78 260	128 668	66 275	47 638	95 759	101 752	63 710	81 664	961 401	987 674	1 011 733
Vote 2 - Corporate Services	5 174	7 583	6 120	7 841	7 890	13 797	7 312	7 167	8 446	11 224	7 482	9 088	99 125	94 005	97 082
Vote 3 - Economic Growth	33 027	29 933	26 720	25 616	16 221	22 129	32 061	32 588	32 071	32 611	32 071	84 939	399 987	482 354	445 956
Vote 4 - Energy	2 421 549	2 389 176	2 383 372	2 034 264	2 088 390	2 041 491	1 946 703	1 877 169	2 059 782	2 034 661	2 100 060	2 129 160	25 505 775	27 133 445	28 940 411
Vote 5 - Finance	2 233 149	2 373 155	1 401 956	1 416 205	1 430 540	3 177 159	1 499 495	1 499 667	3 026 595	1 496 149	1 496 871	1 514 030	22 564 972	24 258 355	26 324 608
Vote 6 - Future Planning & Resilience	3 324	5 275	8 070	9 640	16 240	6 340	4 240	7 440	11 840	5 890	6 390	5 790	90 482	59 225	66 511
Vote 7 - Human Settlements	239 997	137 514	123 459	137 492	170 013	215 111	89 995	122 575	192 599	101 805	107 137	86 157	1 723 856	1 756 296	1 690 587
Vote 8 - Office of the City Manager	10	11	1 010	853	2 718	1 215	1 215	1 902	1 215	1 902	1 215	2 221	15 488	4 660	4 805
Vote 9 - Safety & Security	168 124	167 007	180 698	294 026	238 826	208 355	197 892	198 001	198 109	198 131	198 720	180 068	2 427 957	2 489 631	2 498 358
Vote 10 - Spatial Planning & Environment	58 216	57 035	60 741	63 713	60 752	56 128	55 845	55 524	58 048	56 116	55 623	57 247	694 988	757 108	799 683
Vote 11 - Urban Mobility	60 734	278 185	371 627	287 652	482 940	221 474	295 095	238 691	284 318	227 856	330 935	258 494	3 338 001	1 889 540	1 096 494
Vote 12 - Urban Waste Management	425 801	173 113	154 744	170 063	172 607	387 016	148 003	148 003	304 822	148 003	148 003	158 007	2 538 186	2 770 712	3 008 271
Vote 13 - Water & Sanitation	1 364 238	1 317 738	1 352 403	1 404 231	1 526 618	2 091 966	1 524 097	1 558 454	1 878 603	1 417 027	1 350 089	1 803 332	18 588 796	21 299 258	24 333 545
Total Revenue by Vote	**7 115 464**	**7 001 990**	**6 134 956**	**5 916 852**	**6 292 014**	**8 570 848**	**5 868 229**	**5 794 820**	**8 152 210**	**5 833 127**	**5 898 307**	**6 370 196**	**78 949 013**	**83 982 262**	**90 318 044**
Expenditure by Vote to be appropriated															
Vote 1 - Community Services & Health	312 020	379 353	411 347	448 316	555 645	391 546	451 632	403 925	395 529	382 403	378 242	672 745	5 182 703	5 252 451	5 572 391
Vote 2 - Corporate Services	305 206	470 995	332 764	341 158	439 944	378 913	338 155	324 293	330 930	323 599	329 022	604 128	4 519 107	4 958 911	5 097 323
Vote 3 - Economic Growth	47 857	57 282	72 197	67 159	84 080	54 964	58 171	53 303	80 076	56 063	54 099	98 117	783 369	790 906	835 424
Vote 4 - Energy	370 505	2 381 579	2 486 590	1 840 889	1 782 716	1 755 434	1 592 161	1 641 097	1 760 967	1 635 165	1 693 373	4 182 380	23 122 856	24 828 080	26 810 845
Vote 5 - Finance	330 940	483 147	369 498	387 819	446 431	370 562	362 167	368 505	366 522	364 525	369 040	416 048	4 635 203	5 202 599	5 924 218
Vote 6 - Future Planning & Resilience	44 876	47 696	50 732	56 283	72 343	59 019	52 352	54 877	59 612	53 955	55 412	67 488	674 644	675 975	717 656
Vote 7 - Human Settlements	113 862	173 893	135 752	144 520	187 466	132 881	121 194	148 837	128 002	142 471	144 421	197 072	1 770 371	1 821 637	1 865 507
Vote 8 - Office of the City Manager	59 711	59 913	43 533	47 374	57 966	48 406	36 652	41 644	40 528	40 451	42 307	59 851	578 336	591 639	626 975
Vote 9 - Safety & Security	490 875	530 509	533 283	537 749	719 204	566 349	556 311	544 132	544 634	545 341	540 247	725 263	6 833 896	7 067 186	7 401 217
Vote 10 - Spatial Planning & Environment	159 106	149 474	153 764	155 687	191 982	168 993	163 937	168 115	170 257	164 177	167 660	204 092	2 017 245	1 938 017	2 040 037
Vote 11 - Urban Mobility	276 261	373 693	379 742	415 362	484 715	386 419	377 128	382 384	392 230	405 316	418 837	522 948	4 815 037	5 193 897	5 367 254
Vote 12 - Urban Waste Management	243 977	320 028	338 078	346 514	413 425	343 698	342 117	339 060	337 678	337 968	337 169	369 017	4 068 730	4 256 294	4 325 663
Vote 13 - Water & Sanitation	469 744	1 207 847	1 228 022	1 253 700	1 392 708	1 320 681	1 330 730	1 367 061	1 340 450	1 348 657	1 308 525	2 050 507	15 618 633	17 177 214	18 807 142
Total Expenditure by Vote	**3 224 939**	**6 635 409**	**6 535 301**	**6 042 530**	**6 828 625**	**5 977 865**	**5 782 708**	**5 837 233**	**5 947 417**	**5 800 091**	**5 838 355**	**10 169 655**	**74 620 128**	**79 754 806**	**85 391 651**
Surplus/(Deficit) before assoc.	**3 890 524**	**366 582**	**(400 345)**	**(125 679)**	**(536 611)**	**2 592 983**	**85 521**	**(42 413)**	**2 204 793**	**33 036**	**59 952**	**(3 799 458)**	**4 328 885**	**4 227 456**	**4 926 393**
Income Tax	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	**3 890 524**	**366 582**	**(400 345)**	**(125 679)**	**(536 611)**	**2 592 983**	**85 521**	**(42 413)**	**2 204 793**	**33 036**	**59 952**	**(3 799 458)**	**4 328 885**	**4 227 456**	**4 926 393**

Table 61 – MBRR Table SA27 – Budgeted monthly revenue and expenditure (functional classification)

Description	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue - Functional															
Governance and administration	**2 247 735**	**2 442 304**	**1 477 059**	**1 488 944**	**1 499 835**	**3 227 015**	**1 571 558**	**1 560 316**	**3 068 681**	**1 612 246**	**1 571 326**	**1 666 103**	**23 433 122**	**25 158 473**	**27 177 788**
Executive and council	27	27	1 020	358	1 233	1 233	1 233	1 233	1 233	1 233	1 233	1 233	11 296	334	345
Finance and administration	2 247 707	2 442 277	1 476 039	1 488 586	1 498 601	3 225 782	1 570 325	1 559 083	3 067 448	1 611 012	1 570 093	1 664 870	23 421 822	25 158 134	27 177 439
Internal audit	0	0	0	0	0	0	0	0	0	0	0	0	4	4	4
Community and public safety	**429 557**	**342 216**	**339 819**	**468 396**	**458 058**	**460 505**	**328 077**	**358 866**	**426 363**	**336 639**	**338 900**	**300 248**	**4 587 644**	**4 676 302**	**4 634 612**
Community and social services	9 093	12 348	9 947	8 298	12 736	8 402	9 169	8 995	9 615	9 694	9 828	10 289	118 415	120 306	122 711
Sport and recreation	3 883	3 339	3 542	6 389	6 318	6 220	10 055	9 213	5 433	6 527	3 313	3 318	67 551	61 735	63 656
Public safety	163 640	162 231	176 088	289 434	233 876	203 989	193 554	193 700	193 832	193 781	193 838	175 221	2 373 185	2 433 113	2 440 093
Housing	238 847	136 316	122 260	136 294	168 515	213 913	87 317	118 977	189 501	98 656	103 939	83 438	1 697 972	1 703 416	1 630 822
Health	14 095	27 981	27 981	27 981	36 614	27 981	27 981	27 981	27 981	27 981	27 981	27 981	330 520	357 732	377 330
Economic and environmental services	**121 434**	**337 323**	**427 436**	**350 831**	**546 385**	**278 763**	**349 720**	**291 890**	**350 820**	**284 429**	**389 806**	**313 224**	**4 042 060**	**2 668 341**	**1 920 207**
Planning and development	57 700	57 592	58 962	63 107	65 195	55 801	54 020	54 537	62 611	55 076	55 885	56 087	696 572	743 202	774 549
Road transport	62 769	277 958	366 077	285 060	478 675	220 220	293 319	235 811	286 223	227 783	332 435	255 450	3 321 779	1 892 667	1 101 534
Environmental protection	965	1 773	2 397	2 665	2 516	2 742	2 380	1 541	1 986	1 571	1 487	1 687	23 709	32 472	44 124
Trading services	**4 316 619**	**3 880 029**	**3 890 523**	**3 608 561**	**3 787 618**	**4 604 498**	**3 618 807**	**3 583 630**	**4 306 227**	**3 599 694**	**3 598 155**	**4 090 502**	**46 884 863**	**51 477 779**	**56 584 026**
Energy sources	2 526 577	2 389 176	2 383 372	2 034 264	2 088 390	2 125 513	1 946 703	1 877 169	2 122 798	2 034 661	2 100 060	2 129 160	25 757 842	27 407 769	29 242 168
Water management	704 192	1 035 116	1 048 368	1 074 933	1 144 335	1 394 160	1 196 173	1 208 674	1 315 436	1 132 947	1 083 914	1 544 276	13 882 525	15 947 915	18 077 248
Waste water management	660 050	282 624	304 039	329 301	382 286	697 809	327 927	349 784	563 170	284 083	266 178	259 059	4 706 310	5 351 384	6 256 340
Waste management	425 801	173 113	154 744	170 063	172 607	387 016	148 003	148 003	304 822	148 003	148 003	158 007	2 538 186	2 770 712	3 008 271
Other	**119**	**119**	**120**	**119**	**118**	**68**	**68**	**118**	**119**	**119**	**119**	**119**	**1 325**	**1 368**	**1 410**
Total Revenue - Functional	**7 115 464**	**7 001 990**	**6 134 956**	**5 916 852**	**6 292 014**	**8 570 848**	**5 868 229**	**5 794 820**	**8 152 210**	**5 833 127**	**5 898 307**	**6 370 196**	**78 949 013**	**83 982 262**	**90 318 044**

Table continues on next page.

Description	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Expenditure - Functional															
Governance and administration	**277 202**	**456 955**	**319 621**	**395 271**	**452 156**	**346 923**	**333 251**	**359 737**	**365 674**	**356 616**	**351 671**	**731 265**	**4 746 342**	**5 316 626**	**6 242 895**
Executive and council	14 099	15 512	15 561	17 379	21 363	17 359	16 311	16 153	15 997	16 311	18 002	35 484	219 532	190 881	201 180
Finance and administration	262 771	441 113	303 749	377 572	430 380	329 250	316 600	343 263	349 361	339 990	333 355	695 469	4 522 874	5 125 773	6 040 181
Internal audit	332	329	311	320	414	314	340	320	315	315	314	312	3 936	(27)	1 534
Community and public safety	**1 073 513**	**1 266 581**	**1 208 369**	**1 225 893**	**1 583 327**	**1 225 176**	**1 252 285**	**1 199 540**	**1 167 278**	**1 176 077**	**1 180 445**	**1 551 170**	**15 109 653**	**15 899 971**	**16 687 121**
Community and social services	134 169	156 148	157 280	159 765	210 616	155 441	169 032	148 570	149 679	149 197	148 848	200 061	1 938 804	2 063 545	2 199 457
Sport and recreation	182 644	202 313	223 962	224 562	275 213	216 399	255 247	217 303	202 739	197 754	199 432	267 967	2 665 534	2 815 927	2 943 851
Public safety	465 296	520 649	491 280	496 689	651 515	519 708	508 597	487 729	490 856	492 120	492 649	659 926	6 277 014	6 529 839	6 822 783
Housing	191 181	256 627	212 937	221 692	271 645	211 967	200 431	225 457	205 817	219 548	221 898	284 285	2 723 486	2 883 806	3 009 017
Health	100 222	130 844	122 910	123 185	174 339	121 661	118 978	120 481	118 187	117 459	117 617	138 932	1 504 815	1 606 855	1 712 014
Economic and environmental services	**594 883**	**714 776**	**701 847**	**730 775**	**870 920**	**720 860**	**698 483**	**695 830**	**728 617**	**712 941**	**734 549**	**911 561**	**8 816 041**	**9 318 548**	**9 736 443**
Planning and development	177 119	171 682	189 774	185 573	215 486	190 138	182 479	181 700	196 456	180 249	179 808	217 330	2 267 796	2 239 696	2 358 928
Road transport	376 690	486 573	466 520	500 813	601 170	484 395	471 026	468 623	482 987	488 310	506 419	622 614	5 956 140	6 469 146	6 729 390
Environmental protection	41 073	56 521	45 553	44 389	54 264	46 327	44 977	45 508	49 175	44 381	48 321	71 617	592 106	609 706	648 125
Trading services	**1 266 828**	**4 182 268**	**4 291 387**	**3 675 324**	**3 884 827**	**3 667 711**	**3 484 899**	**3 566 654**	**3 653 839**	**3 538 694**	**3 555 037**	**6 933 579**	**45 701 047**	**48 962 264**	**52 454 148**
Energy sources	500 684	2 546 766	2 642 478	2 000 546	1 952 188	1 922 754	1 754 618	1 801 317	1 920 409	1 795 424	1 853 755	4 388 415	25 079 355	26 428 673	28 104 532
Water management	349 918	937 345	943 296	950 220	1 087 425	1 017 293	1 019 608	1 039 050	1 009 381	1 020 750	983 519	1 582 372	11 940 176	13 314 025	14 735 243
Waste water management	318 143	510 293	511 176	522 532	560 597	523 068	512 680	532 814	531 555	530 400	526 787	721 513	6 301 557	6 703 020	7 100 805
Waste management	98 084	187 864	194 438	202 026	284 616	204 595	197 994	193 474	192 494	192 119	190 976	241 279	2 379 958	2 516 545	2 513 569
Other	**12 539**	**14 855**	**14 103**	**15 292**	**37 420**	**17 220**	**13 816**	**15 497**	**32 034**	**15 788**	**16 679**	**41 803**	**247 045**	**257 397**	**271 044**
Total Expenditure - Functional	**3 224 964**	**6 635 434**	**6 535 327**	**6 042 556**	**6 828 650**	**5 977 890**	**5 782 733**	**5 837 258**	**5 947 442**	**5 800 116**	**5 838 380**	**10 169 378**	**74 620 128**	**79 754 806**	**85 391 651**
Surplus/(Deficit) before assoc.	**3 890 499**	**366 557**	**(400 371)**	**(125 704)**	**(536 636)**	**2 592 958**	**85 496**	**(42 438)**	**2 204 768**	**33 011**	**59 927**	**(3 799 182)**	**4 328 885**	**4 227 456**	**4 926 393**
Intercompany/Parent subsidiary transactions	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	**3 890 499**	**366 557**	**(400 371)**	**(125 704)**	**(536 636)**	**2 592 958**	**85 496**	**(42 438)**	**2 204 768**	**33 011**	**59 927**	**(3 799 182)**	**4 328 885**	**4 227 456**	**4 926 393**

Table 62 – MBRR Table SA28 – Budgeted monthly capital expenditure (municipal vote)

Description	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Multi-year expenditure to be appropriated															
Vote 1 - Community Services & Health	10 068	31 636	52 061	32 142	41 329	34 756	19 322	38 549	31 833	29 226	30 785	24 502	376 209	558 034	384 777
Vote 2 - Corporate Services	90 069	66 351	66 593	29 170	36 733	68 238	28 823	33 262	125 196	32 829	34 134	30 703	642 101	1 876 746	631 228
Vote 3 - Economic Growth	2 051	3 180	6 221	9 020	9 583	5 090	4 820	7 905	13 479	9 255	11 360	2 739	84 703	160 256	111 456
Vote 4 - Energy	95 708	103 621	106 910	121 800	168 902	67 353	127 222	134 837	150 172	180 484	198 392	66 023	1 521 424	1 832 102	2 063 123
Vote 5 - Finance	155	1 120	10 677	300	410	5 221	565	1 886	1 622	3 040	2 435	230	27 661	149 105	56 068
Vote 6 - Future Planning & Resilience	1 000	1 100	4 335	3 334	1 465	673	220	920	1 488	81	–	150	14 766	5 810	3 581
Vote 7 - Human Settlements	58 255	85 888	93 515	115 587	134 782	83 217	68 832	92 526	81 893	67 540	52 064	32 484	966 583	941 437	939 916
Vote 8 - Office of the City Manager	–	120	1 564	320	1 203	178	–	–	–	–	–	50	3 434	66 749	52 169
Vote 9 - Safety & Security	13	14 524	39 832	16 974	28 612	13 512	11 811	16 243	18 291	17 093	23 460	6 894	207 259	400 154	504 880
Vote 10 - Spatial Planning & Environment	15 600	38 423	49 535	43 571	54 398	35 720	10 118	7 760	9 193	15 214	16 972	13 252	309 756	248 388	260 443
Vote 11 - Urban Mobility	26 119	201 736	300 966	236 164	446 263	176 688	246 520	212 792	288 821	261 515	365 767	294 193	3 057 544	1 888 876	1 096 897
Vote 12 - Urban Waste Management	90 970	86 718	60 113	67 872	57 707	51 097	22 000	12 250	13 295	11 858	8 778	5 518	488 176	652 704	1 063 501
Vote 13 - Water & Sanitation	37 101	282 790	413 729	401 857	384 208	314 125	306 313	480 274	562 702	587 473	751 661	864 691	5 386 924	5 913 560	5 415 191
Capital multi-year expenditure	**427 109**	**917 207**	**1 206 053**	**1 078 110**	**1 365 596**	**855 867**	**846 567**	**1 039 204**	**1 297 983**	**1 215 608**	**1 495 809**	**1 341 428**	**13 086 540**	**14 693 922**	**12 583 229**

Table 63 – MBRR Table SA29 – Budgeted monthly capital expenditure (functional classification)

Description	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Capital Expenditure - Functional															
Governance and administration	**93 587**	**95 928**	**117 543**	**50 946**	**65 994**	**85 636**	**38 982**	**50 261**	**137 715**	**45 403**	**48 710**	**96 836**	**927 540**	**2 319 663**	**932 282**
Executive and council	–	120	554	120	133	–	–	–	–	–	–	1 086	2 012	1 112	1 220
Finance and administration	93 587	95 808	116 198	50 827	65 861	85 636	38 982	50 261	137 715	45 403	48 710	95 750	924 738	2 318 364	930 585
Internal audit	–	–	791	–	–	–	–	–	–	–	–	–	791	186	476
Community and public safety	**66 578**	**111 083**	**149 523**	**152 520**	**191 677**	**124 243**	**93 085**	**141 025**	**129 351**	**110 385**	**101 927**	**49 566**	**1 420 965**	**1 756 602**	**1 752 624**
Community and social services	4 451	13 651	27 670	13 900	19 611	10 860	7 440	23 724	13 043	14 817	12 201	20 613	181 981	234 769	132 517
Sport and recreation	5 195	12 089	18 122	11 146	17 941	24 303	10 425	14 956	23 371	21 039	22 467	1 611	182 665	412 513	294 132
Public safety	–	2 695	8 855	8 972	16 933	3 847	4 763	6 820	9 430	6 529	14 653	5 750	89 249	166 904	407 186
Housing	56 358	79 981	92 471	115 587	134 755	82 714	68 332	92 026	81 893	66 990	51 714	21 284	944 105	911 899	888 770
Health	574	2 666	2 405	2 916	2 436	2 519	2 124	3 499	1 614	1 011	892	308	22 965	30 518	30 019
Economic and environmental services	**43 164**	**241 005**	**356 286**	**283 114**	**500 107**	**213 413**	**259 128**	**220 557**	**304 749**	**280 004**	**386 340**	**258 795**	**3 346 663**	**2 228 617**	**1 362 810**
Planning and development	1 945	15 550	24 359	17 599	14 213	7 326	5 456	5 816	10 995	8 335	9 889	5 928	127 412	244 581	176 046
Road transport	25 619	200 236	298 831	233 714	439 488	174 738	245 320	209 607	288 321	261 015	364 423	246 493	2 987 804	1 848 680	1 078 717
Environmental protection	15 600	25 218	33 097	31 802	46 406	31 350	8 352	5 134	5 432	10 655	12 028	6 374	231 447	135 357	108 046
Trading services	**223 779**	**469 191**	**580 466**	**591 529**	**607 818**	**432 575**	**455 372**	**627 361**	**726 169**	**779 815**	**958 831**	**936 232**	**7 389 137**	**8 387 229**	**8 532 748**
Energy sources	95 708	103 621	106 910	121 800	168 902	67 353	127 222	134 837	150 172	180 484	198 392	66 023	1 521 424	1 832 102	2 063 123
Water management	2 556	112 398	147 798	162 885	186 804	150 359	111 193	194 463	239 751	266 401	266 795	268 922	2 110 326	2 193 623	2 333 476
Waste water management	34 545	170 392	265 931	238 973	197 404	163 765	195 120	285 811	322 951	321 072	484 866	595 769	3 276 598	3 719 937	3 081 715
Waste management	90 970	82 781	59 827	67 872	54 707	51 097	21 836	12 250	13 295	11 858	8 778	5 518	480 788	641 567	1 054 434
Other	**–**	**–**	**2 235**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**2 235**	**1 810**	**2 765**
Total Capital Expenditure - Functional	**427 109**	**917 207**	**1 206 053**	**1 078 110**	**1 365 596**	**855 867**	**846 567**	**1 039 204**	**1 297 983**	**1 215 608**	**1 495 809**	**1 341 428**	**13 086 540**	**14 693 922**	**12 583 229**
Funded by:															
National Government	102 422	376 938	473 630	458 526	751 586	358 899	357 566	377 615	396 075	294 352	332 384	188 876	4 468 869	3 279 464	2 946 748
Provincial Government	–	3 000	800	–	4 349	–	–	200	305	125	–	–	8 779	6 710	6 505
District Municipality	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)	4 041	5 288	6 435	7 338	9 066	6 821	8 112	12 504	12 965	13 371	24 708	24 812	135 461	109 292	69 874
Transfers recognised - capital	**106 463**	**385 226**	**480 865**	**465 864**	**765 002**	**365 720**	**365 678**	**390 319**	**409 346**	**307 848**	**357 092**	**213 687**	**4 613 110**	**3 395 466**	**3 023 127**
Borrowing	**67 109**	**232 045**	**359 060**	**320 137**	**290 113**	**234 643**	**310 460**	**387 667**	**526 345**	**644 460**	**808 026**	**819 935**	**5 000 000**	**6 000 000**	**6 000 000**
Internally generated funds	**253 537**	**299 935**	**366 128**	**292 108**	**310 482**	**255 504**	**170 429**	**261 218**	**362 293**	**263 301**	**330 690**	**307 806**	**3 473 431**	**5 298 456**	**3 560 103**
Total Capital Funding	**427 109**	**917 207**	**1 206 053**	**1 078 110**	**1 365 596**	**855 867**	**846 567**	**1 039 204**	**1 297 983**	**1 215 608**	**1 495 809**	**1 341 428**	**13 086 540**	**14 693 922**	**12 583 229**

Table 64 – MBRR Table SA30 – Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Cash Receipts By Source															
Property rates	1 288 639	1 413 726	1 375 696	1 357 274	1 242 417	1 173 490	1 229 202	1 236 840	1 329 464	1 218 302	1 352 038	1 308 479	15 525 567	17 015 637	18 888 073
Service charges - electricity revenue	2 282 628	2 258 603	2 352 252	2 242 676	1 991 100	2 147 991	1 887 605	1 845 350	1 844 931	1 791 748	1 926 197	1 869 554	24 440 633	25 988 657	27 643 716
Service charges - water revenue	451 015	415 028	429 286	458 849	454 821	505 434	519 402	529 127	523 707	513 768	547 989	404 358	5 752 784	6 739 522	7 831 589
Service charges - sanitation revenue	214 586	217 616	223 509	244 381	277 426	260 315	268 478	270 576	302 250	232 200	248 260	221 280	2 980 876	3 497 843	4 022 576
Service charges - refuse revenue	130 732	139 282	129 000	141 442	137 363	127 237	121 518	128 556	139 843	136 733	150 758	155 404	1 637 870	1 774 665	1 884 596
Rental of facilities and equipment	31 944	33 627	33 705	37 369	36 432	33 897	34 434	34 178	27 583	44 848	32 103	19 699	399 820	428 908	459 508
Interest earned - external investments	72 818	69 685	69 446	70 844	71 717	72 772	71 529	67 937	71 220	69 327	67 973	68 098	843 365	707 560	629 534
Interest earned - outstanding debtors	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	28 336	29 817	35 427	34 922	37 556	36 995	32 163	32 911	36 194	32 098	35 489	36 482	408 390	454 592	444 719
Licences and permits	4 664	4 440	4 160	4 957	4 165	4 053	4 252	4 022	3 711	4 287	3 643	3 756	50 110	51 714	53 317
Agency services	25 835	25 835	25 835	25 835	25 835	25 835	25 835	25 835	25 835	25 835	25 835	25 835	310 022	323 339	324 828
Transfers and Subsidies - Operational	2 333 893	190 350	141 723	141 723	296 477	1 804 388	149 547	223 828	1 608 901	101 278	101 278	101 278	7 194 666	7 419 798	7 432 955
Other revenue	131 185	1 103 974	100 013	105 718	105 511	1 071 997	106 366	116 066	1 044 134	89 193	124 233	67 917	4 166 306	4 438 472	4 705 479
Cash Receipts by Source	**6 996 276**	**5 901 985**	**4 920 052**	**4 865 990**	**4 680 820**	**7 264 404**	**4 450 330**	**4 515 225**	**6 957 773**	**4 259 618**	**4 615 796**	**4 282 141**	**63 710 409**	**68 840 708**	**74 320 888**
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	744 884	251 292	17 665	17 770	1 009 694	11 288	11 288	492 144	2 015 663	11 288	11 288	18 844	4 613 110	3 395 466	3 023 127
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Proceeds on Disposal of Fixed and Intangible Assets	–	–	–	–	–	–	–	–	–	–	–	81 441	81 441	144 048	86 653
Short term loans	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	–	–	–	–	–	3 500 000	–	–	–	–	1 122 480	377 520	5 000 000	6 000 000	6 000 000
Increase (decrease) in consumer deposits	–	–	–	–	–	–	–	–	–	–	–	24 008	24 008	22 205	22 242
Decrease (increase) in non-current receivables	–	–	–	–	–	–	–	–	–	–	–	29	29	1	–
Decrease (increase) in non-current investments	–	–	–	–	–	–	–	–	–	–	–	(242 107)	(242 107)	(255 733)	(270 565)
Insurance Refund - Capital	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest on Short Term Investment (Greater then 90 days) and Long Term Investments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Receipts by Source	**7 741 159**	**6 153 277**	**4 937 717**	**4 883 760**	**5 690 514**	**10 775 693**	**4 461 618**	**5 007 369**	**8 973 436**	**4 270 906**	**5 749 565**	**4 541 876**	**73 186 890**	**78 146 695**	**83 182 345**

Table continues on next page

MONTHLY CASH FLOWS	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Cash Payments by Type															
Employee related costs	1 688 953	1 689 637	1 700 779	1 710 962	2 638 034	1 725 637	1 752 625	1 827 897	1 818 797	1 820 398	1 824 916	1 863 388	22 062 023	23 401 192	24 819 073
Remuneration of councillors	16 559	17 933	18 555	16 722	18 304	16 670	16 838	16 909	17 438	17 373	17 347	16 556	207 204	218 082	229 532
Finance charges	7 628	–	9 234	96 429	84 839	366 098	5 085	–	6 813	90 905	77 992	562 678	1 307 701	1 703 879	2 208 904
Bulk purchases - Electricity	2 063 829	2 202 139	2 207 684	1 533 655	1 414 858	1 413 553	1 279 718	1 249 224	1 463 983	1 382 589	1 351 728	1 413 338	18 976 300	20 528 600	22 284 500
Acquisition inventory - water and other inventory	258 468	160 042	168 395	216 737	222 438	204 989	152 969	163 423	224 306	186 641	213 425	90 360	2 262 194	2 345 770	2 458 114
Contracted services	1 441 588	868 193	620 388	1 043 034	1 170 467	1 077 117	736 154	786 460	1 079 455	798 196	1 007 093	718 820	11 346 964	11 365 973	11 295 190
Transfers and subsidies - other municipalities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - other	27 240	27 240	27 240	27 240	27 240	27 240	27 240	27 240	27 240	27 240	27 240	39 619	339 257	313 902	280 986
Other expenditure	628 482	273 001	287 249	369 712	379 435	434 961	260 936	278 767	382 621	318 373	364 061	82 401	4 059 998	4 328 889	4 506 383
Cash Payments by Type	**6 132 747**	**5 238 185**	**5 039 524**	**5 014 491**	**5 955 615**	**5 266 265**	**4 231 565**	**4 349 919**	**5 020 653**	**4 641 715**	**4 883 802**	**4 787 160**	**60 561 641**	**64 206 288**	**68 082 682**
Other Cash Flows/Payments by Type															
Capital assets	1 093 857	611 335	888 141	1 022 724	1 108 661	1 378 240	339 799	901 935	1 329 035	1 207 885	1 147 926	2 057 003	13 086 540	14 693 922	12 583 229
Retention (Capital)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Repayment of borrowing	50 000	–	79 481	70 533	139 699	249 133	50 000	–	79 481	70 533	139 699	365 800	1 294 359	1 486 193	1 643 899
Other Cash Flows/Payments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Payments by Type	**7 276 604**	**5 849 520**	**6 007 145**	**6 107 748**	**7 203 974**	**6 893 638**	**4 621 364**	**5 251 855**	**6 429 169**	**5 920 133**	**6 171 426**	**7 209 963**	**74 942 540**	**80 386 403**	**82 309 810**
NET INCREASE/(DECREASE) IN CASH HELD	**464 556**	**303 757**	**(1 069 428)**	**(1 223 989)**	**(1 513 460)**	**3 882 055**	**(159 746)**	**(244 486)**	**2 544 268**	**(1 649 227)**	**(421 862)**	**(2 668 087)**	**(1 755 650)**	**(2 239 708)**	**872 535**
Cash/cash equivalents at the month/year begin:	9 398 399	9 862 954	10 166 711	9 097 283	7 873 295	6 359 834	10 241 889	10 082 143	9 837 657	12 381 925	10 732 698	10 310 836	9 398 399	7 642 749	5 403 041
Cash/cash equivalents at the month/year end:	9 862 954	10 166 711	9 097 283	7 873 295	6 359 834	10 241 889	10 082 143	9 837 657	12 381 925	10 732 698	10 310 836	7 642 749	7 642 749	5 403 041	6 275 576

2.12 Annual budgets – internal departments

2.12.1 Community Services & Health (Vote 1)

In aim of supporting the 'giving hope' vision of the City, the Community Services & Health Directorate (CSH) contributes to the health and wellbeing of communities and individuals through the provision of a range of community- and health facilities, spaces and services, as well as developmental programmes in support of enabling social inclusion.

The work of the directorate supports the three top-tier priorities, the three secondary priorities and the three foundations of the 2022-2027 term-of-office IDP and leads in certain objectives as well as a number of programmes of same. It is also informed by the Strategic Management Framework in planning, implementing and reporting.

Through the Directorate's departments, the broad social challenges and needs are addressed by providing/maintaining a holistic and integrated range of mandated, and discretionary community services and functions, facilities and developmental programmes.

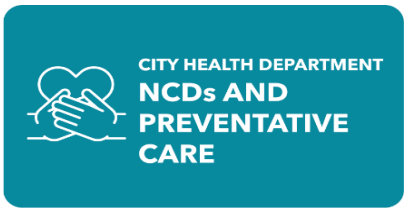
The salient programmes for each department are indicated in the tables below. These costs include other direct and indirect costs to manage and support programme implementation. Where costs could not be directly attributed to a significant programme, these have been included under the operational, sustainability and support programme.

We provide a range of personal primary health service options, including health inspection (environmental health) services to all residents through our network of clinics and other healthcare facilities. With more than seventy-seven clinics and 19 Environmental health offices located in communities across the Metro, as well as multiple mobile and satellite clinics. Our primary focus is to deliver healthcare services to those who need it most.

The 2026/27 City Health budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
AIR QUALITY MANAGEMENT	Management of air quality in the City, including permitting/licensing, measurement of ambient air quality, testing of diesel vehicle emissions, assessment of mechanical ventilation systems and reporting to National structures.	44 593
ENVIRONMENTAL HEALTH NOISE	Noise measurement, assessment/approval of noise impact assessments, issue of exemptions from compliance with the Western Cape Noise Regulations.	23 303
FOOD SAFETY PROGRAMME	Regulatory regular assessments and certification of premises that trade in food, training of persons at SME enterprises as it relates to food safety practises, issue of clearances that permit export of food from Cape Town, advisory service in terms of health requirements specified in legislation. Food and water sampling service.	176 588

Programme Name	Programme Description	Allocation R'000
	Regulatory regular assessment and issue of mandatory certification/clearances of premises, including business licences that could negatively impact members of the public if these premises are not compliant with health regulations such as ECD's, accommodation establishments, funeral undertakers, schools, events, old age homes, generators of medical waste, hairdressers etc., including the receipt of complaints and rectification activities as well as the investigation of communicable diseases spread via the environment. This program also includes a bi-weekly health assessment and escalation process for unsatisfactory basic services provided to residents in areas of informality.	177 131
	A rodent baiting program in public areas aimed at controlling the rodent population to protect public health in high-risk areas which includes public education efforts to promote proper waste disposal and ensuring that business and residents institute the required regulatory preventive measures to reduce rodent numbers.	36 511
	Spading of stray dogs and cats.	1 700
	Provide preventive and curative health services for children up to the age of 13 years. Services include immunisation, growth monitoring, nutrition support, Integrated Management of Childhood Illness (IMCI), and early identification of developmental delays. CDCs offer the full package of care, including management of more complex childhood conditions, while smaller clinics provide essential preventive and curative services.	467 560
	This programme encompasses antenatal care, postnatal care, family planning, sexual and reproductive health services, cervical cancer screening, and care for adolescents and young people. Special attention is placed on ensuring safe pregnancies, reducing maternal and neonatal mortality, and supporting youth-friendly services to improve access for adolescents.	166 986

Programme Name	Programme Description	Allocation R'000
	This is the leading role in the prevention, testing, treatment, and long-term management of HIV, sexually transmitted infections (STIs), and tuberculosis (TB). Services include HIV counselling and testing, Vertical Transmission Prevention, initiation and monitoring of ART, TB case finding and treatment, as well as integration with other chronic care programmes. CDCs provide comprehensive management of co-morbidities, while clinics ensure accessible, community-level continuity of care.	701 341
	The NCD programme addresses the rising burden of chronic illnesses such as hypertension, diabetes, asthma, and chronic obstructive pulmonary disease. Services include screening, early diagnosis, treatment, monitoring, and lifestyle interventions. At CDCs, a full package of chronic disease care is offered, supported by multi-disciplinary teams. City Health provides screening, counselling, treatment support, and referral services for individuals with mental health needs. Services are integrated within PHC, focusing on common conditions such as depression, anxiety, and substance use disorders, while CDCs support more complex case management and referrals.	166 986
	Community-oriented primary care is strengthened through health wellness outreaches, screening campaigns, and mobile services. These efforts expand access to underserved communities, promote prevention and early detection of disease, and link individuals back to fixed facilities for ongoing care. Environmental Health education is provided to vulnerable communities to deal with the potential health impacts of inadequate access to basic services and to increase knowledge around the prevention of disease and how environments impact health status.	194 353
	Substance abuse programme. 8 Matrix sites that offer alcohol & drug treatment to the community.	23 228

City's Library and Information Services department consist of 102 service points, including 101 libraries and one satellite library. These service points not only loan out books, CDs, and DVDs, but also provide access to electronic resources and programmes in information-retrieval skills, lifelong learning, and storytelling. Libraries also provide a safe space for the communities we serve to study, meet, socialise, learn, and read.

The 2026/27 Library & Information Services budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
LIBRARY SERVICES	Libraries are places of ambition where people of all ages can study and access online opportunities to learn and work. The city delivers library services on behalf of and in collaboration with Province and will continue to collaborate with partners to improve and modernise its existing libraries. Promoting functional, digital and information literacy and creating a reading culture will be priorities.	780 016
DIGITAL LITERACY PROGRAMME	Provide three work skills programmes for youth to be conducted at Wynberg Library, to include aspects of digital literacy and other training components for job readiness.	80
OUTREACH PROGRAMME	Various outreach programmes are held throughout the year to promote the services of the library as well as promote and encourage a culture of reading. The funds will be used to purchase material and resources.	107
CITY OF CAPE TOWN READING COMPETITION	Reading programmes and competition with primary schools.	116

Our world-class facilities and programmes position Cape Town as a premier recreation destination. We encourage a healthy lifestyle for all Capetonians by ensuring that our facilities are well managed and maintained. We also conserve, enhance, and develop these spaces for present and future generations, thereby contributing to a better life for all.

The 2026/27 Recreation and Parks budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
CEMETERIES	The City of Cape Town has an important role in the provision of services and facilities to the community, with one of these services being cemeteries. Cemetery Planning has taken the initiative and opportunity to expand existing cemeteries to enable burial space for the communities in those surrounding areas as well as the broader City of Cape Town communities.	144 054
DROWNING PREVENTION	A comprehensive drowning prevention programme is planned and executed for the public, in and around beaches and municipal swimming pools every summer season. Projects are coordinated centrally and implemented in a decentralised manner. There are different streams that function simultaneously to cover various elements of the drowning prevention programme, including education, training, awareness, marketing, statistical analysis of incidents to inform operational planning, risk assessments, stakeholder engagements and research into best practice and new technologies.	244 642

Programme Name	Programme Description	Allocation R'000
HORTICULTURAL MANAGEMENT	The focus of this portfolio is inclusive of: Horticultural maintenance of parks, playgrounds, zoned open spaces, greenbelts, and road reserves. Biodiversity and nature sensitive open spaces Urban Forestry Management. Horticultural landscapes and layouts on public open spaces and road reserves. Park and area beautification projects.	1 720 008
ADMINISTRATION AND MANAGEMENT	Admin and Management	404 422
	Monument	203
	Nursery	16 785
	Public Toilets	60 349
RECREATIONAL PROGRAMMES	Recreation programmes form an integral component of the Department's community services. Programmes are developed and facilitated by recreation staff located at community facilities and in line with the Department's Recreation Programmes Strategy of providing programmes for various target groups and at regular times and periods at the facilities.	587 763

Our purpose is to 'build the city by developing its people'. Through the provision of targeted services, we aim to contribute to the promotion of social and economic development, a safe and healthy environment and encouraging the involvement of communities in matters of Local Government as mandated in Section 152 of the Constitution of South Africa.

The 2026/27 Community Arts & Culture Development budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
	• Youth Start (Entrepreneurial Challenge) • Youth Development Programmes • Youth-linked MJCP projects	76 915
	• Family Strengthening + "Sinovuyo" Teens • Essentially me • Driving my Future	65 520
	• ECD Forums Capacitated • ECDs assisted towards compliance • ECD Modernisation Tool assistance	48 428
	• Gender initiatives such as GBV (awareness & prevention)	51 277
	• Safe Spaces Management / Operations (through Grants-in-Aid) • Developmental Interventions (incl. MJCP projects) • Engagements with People sleeping rough • Reintegration interventions	87 253
	• Older Persons • Disability programmes	42 731

Programme Name	Programme Description	Allocation R'000
ARTS AND CULTURE PROGRAMME	• Public Arts initiatives implemented • Arts & Culture initiatives implemented to support cultural spaces • Initiatives implemented using cultural mapping & planning principles • Initiatives implemented to support emerging artists • Engagements with participants accessing the "Arts Aweh" programme • Cultural initiatives implemented towards building wellbeing in communities. • Grants-in-Aid (Support to NGO's in promoting Arts and Cultural initiatives and awareness in communities)	84 060

The administration and support functions being performed by the following departments contribute to the implementation of the programmes and objectives of this Directorate:

- **Management: Community Services & Health – R1 631**
- **HR Business Partner: CS & H – R424**
- **Finance: CS & H – R638**
- **Support Services: CS & H – R1 266**
- **Planning & Development & PMO – R15 334**

Changes to service levels and standards over the MTREF

There are no material changes in trends for the Directorate over the MTREF period.

Prior year performance – 2024/25 financial year

The Directorate achieved the following financial indicators in the 2024/25 financial year:

- Capital spend: 91.3% (target 90%)
- Operating spend: 98.9% (target 95%)
- Repairs and maintenance (primary) spend: 99.9% (target 95%)
- Training budget spend: 99.9% (target 95%)

Risks to achieving revenue projections, any expected major shifts in revenue patterns and any planned alternative sources of revenue

Due care is taken to ensure that risks which could impact on not achieving the Directorate's objectives are identified, addressed and managed on a day-to-day basis in accordance with City's approved IRM driver documents.

Risk registers are utilised as a management tool in order to manage identified risks of the Directorate. The risks identified are reported to RiskCo in accordance with the annual RiskCo Work Plan where the Executive Director informs/discusses the Directorate's risks with the relevant Mayoral Committee member on a six-monthly basis.

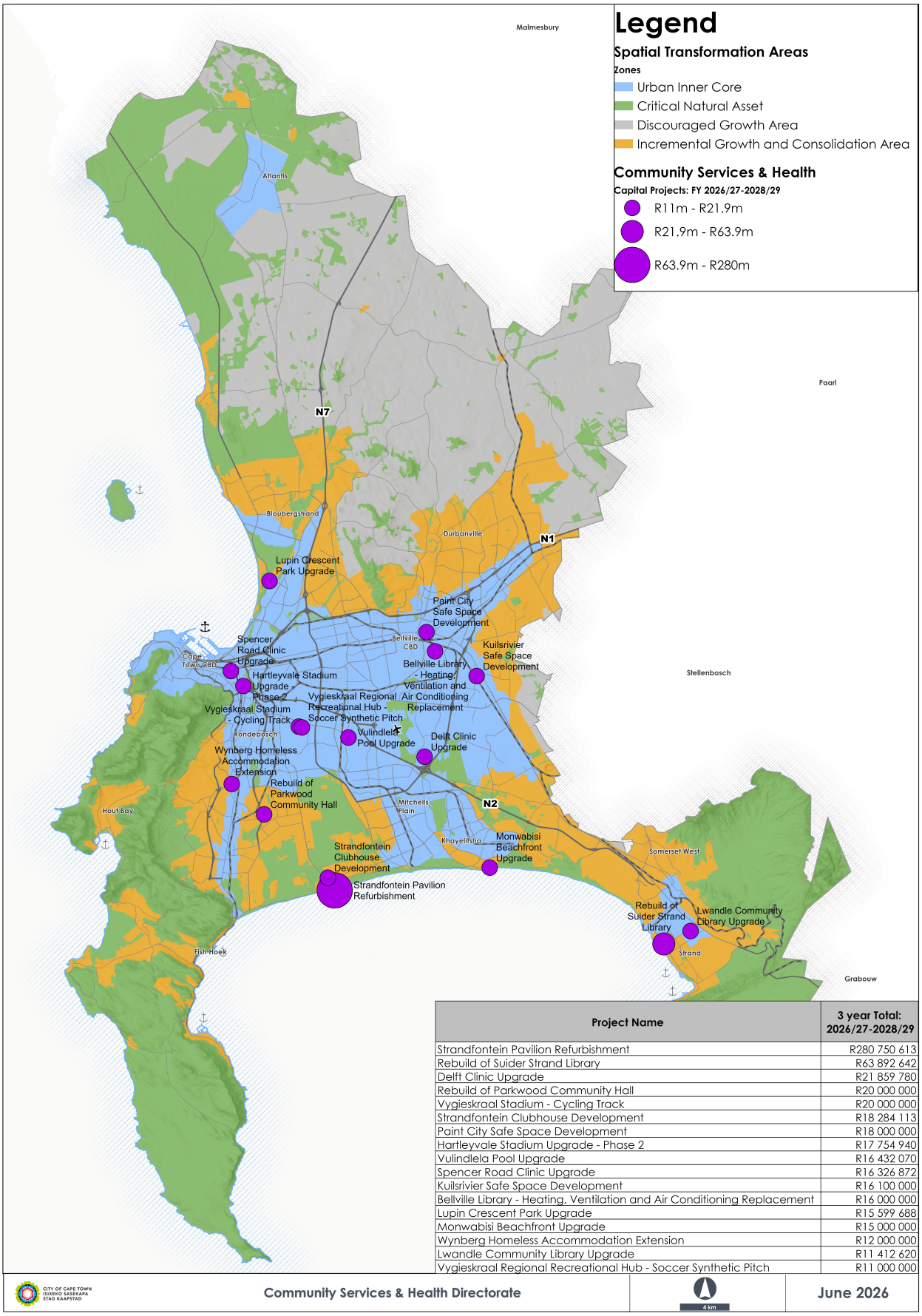
Capital Plan: Directorate capital programme

Significant capital projects to be undertaken over the MTREF period include, but are not limited to:

- Strandfontein Pavilion Refurbishment
- Cemetery Upgrades
- Rebuild of Suider Strand Library
- Delft Clinic Upgrades
- Rebuild Parkwood Community Hall
- Swimming Pool Upgrades
- Vygieskraal Stadium - Cycling Track
- Upgrades to Clinics
- Strandfontein Clubhouse Development
- Paint City Safe Space Development
- Hartleyvale Stadium Upgrade - Phase 2
- Vulindlela Pool upgrade
- Spencer Road Clinic Upgrade
- Kuilsriver Safe Space Development
- Bellville Lib - HVAC: Chillers Install
- Lupin Crescent Park Upgrade
- Facility Upgrades
- Monwabisi Beachfront Upgrade
- Wynberg Homeless Accommodation Ext
- Lwandle Community Library Upgrade
- Vygieskraal RRH - Soccer Synthetic Pitch

Table 65 – Community Services & Health (Vote 1) – operating revenue by source, expenditure by type and total capital expenditure

Directorate: Community Services & Health									
Budgeted Financial Performance (revenue and expenditure)									
Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue									
Exchange Revenue	**49 765**	**55 302**	**61 528**	**56 495**	**56 494**	**56 494**	**58 169**	**60 742**	**61 890**
Service charges - Electricity	–	–	–	–	–	–	–	–	–
Service charges - Water	–	–	–	–	–	–	–	–	–
Service charges - Waste Water Management	–	–	–	–	–	–	–	–	–
Service charges - Waste Management	(0)	1	–	–	–	–	–	–	–
Sales of Goods and Rendering of Services	38 845	41 435	45 435	41 829	41 300	41 300	42 704	44 783	45 437
Agency services	–	–	(0)	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–	–	–
Interest earned from Receivables	143	198	91	–	–	–	–	–	–
Interest earned from Current and Non Current Assets	–	–	–	–	–	–	–	–	–
Dividends received	–	–	–	–	–	–	–	–	–
Rent on Land	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets	8 532	10 890	11 950	12 570	13 079	13 079	13 555	13 987	14 420
Licence and permits	283	566	1 460	205	205	205	572	590	609
Special rating levies	–	–	–	–	–	–	–	–	–
Construction Contract Revenue	–	–	–	–	–	–	–	–	–
Development Charges	(297)	(105)	(2 700)	–	–	–	–	–	–
Operational Revenue	2 258	2 318	5 291	1 890	1 910	1 910	1 338	1 381	1 424
Non-Exchange Revenue	**828 760**	**831 977**	**818 910**	**881 733**	**882 808**	**882 808**	**887 288**	**920 492**	**943 338**
Property rates	–	–	–	–	–	–	–	–	–
Surcharges and Taxes	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	1 315	3 691	4 076	2 704	2 704	2 704	2 734	2 822	2 909
Licences and permits	(2)	4	1	–	–	–	–	–	–
Transfers and subsidies - Operational	826 363	811 759	813 898	879 030	880 104	880 104	884 553	917 670	940 429
Interest	–	–	–	–	–	–	–	–	–
Fuel Levy	–	–	–	–	–	–	–	–	–
Operational Revenue	–	–	–	–	–	–	–	–	–
Gains on disposal of Fixed and Intangible Assets	1 084	16 522	934	–	–	–	–	–	–
Other Gains	–	–	–	–	–	–	–	–	–
Discontinued Operations	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	**878 525**	**887 279**	**880 437**	**938 228**	**939 302**	**939 302**	**945 457**	**981 234**	**1 005 228**
Expenditure									
Employee related costs	2 341 979	2 483 758	2 661 822	2 948 074	2 889 695	2 889 695	3 089 435	3 259 895	3 485 917
Remuneration of councillors	–	–	–	–	–	–	–	–	–
Bulk purchases - electricity	–	–	–	–	–	–	–	–	–
Inventory consumed	401 700	338 523	362 695	420 321	404 882	404 882	407 046	423 450	437 955
Debt impairment	2 561	(122)	4 809	–	–	–	–	–	–
Depreciation, amortisation & impairment	196 630	145 479	209 364	222 421	215 737	215 737	225 475	244 133	257 758
Interest, Dividends and Rent on Land	–	–	–	227	67	67	67	67	67
Contracted services	829 571	963 516	1 099 459	1 149 923	1 195 135	1 195 135	1 239 749	1 109 070	1 172 528
Transfers and subsidies	28 573	19 980	19 932	20 560	20 560	20 560	56 502	51 425	48 021
Irrecoverable debts written off	–	–	0	–	–	–	–	–	–
Operational cost	94 535	99 327	110 338	155 694	159 851	159 851	164 418	164 401	170 136
Disposal of Fixed and Intangible Assets	30 322	1 128	3 873	10	11	11	10	10	10
Other Losses	–	–	–	–	–	–	–	–	–
Total Expenditure	**3 925 871**	**4 051 589**	**4 472 291**	**4 917 230**	**4 885 939**	**4 885 939**	**5 182 703**	**5 252 451**	**5 572 391**
Surplus/(Deficit)	**(3 047 346)**	**(3 164 310)**	**(3 591 854)**	**(3 979 002)**	**(3 946 637)**	**(3 946 637)**	**(4 237 246)**	**(4 271 217)**	**(4 567 163)**
Transfers & subsidies - capital monetary	59 460	64 709	74 187	50 275	52 043	52 043	15 944	6 440	6 505
Transfers & subsidies capital in-kind	2 495	77	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**(2 985 392)**	**(3 099 524)**	**(3 517 667)**	**(3 928 727)**	**(3 894 594)**	**(3 894 594)**	**(4 221 301)**	**(4 264 777)**	**(4 560 658)**
Income Tax	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax	**(2 985 392)**	**(3 099 524)**	**(3 517 667)**	**(3 928 727)**	**(3 894 594)**	**(3 894 594)**	**(4 221 301)**	**(4 264 777)**	**(4 560 658)**
Share of Surplus/Deficit attributable to Joint Venture	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	**(2 985 392)**	**(3 099 524)**	**(3 517 667)**	**(3 928 727)**	**(3 894 594)**	**(3 894 594)**	**(4 221 301)**	**(4 264 777)**	**(4 560 658)**
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	**(2 985 392)**	**(3 099 524)**	**(3 517 667)**	**(3 928 727)**	**(3 894 594)**	**(3 894 594)**	**(4 221 301)**	**(4 264 777)**	**(4 560 658)**
Capital Expenditure	**223 024**	**368 443**	**310 514**	**317 218**	**336 481**	**332 268**	**376 209**	**558 034**	**384 777**



Project Name	3 year Total: 2026/27-2028/29
Strandfontein Pavilion Refurbishment	R280 750 613
Rebuild of Suider Strand Library	R63 892 642
Delft Clinic Upgrade	R21 859 780
Rebuild of Parkwood Community Hall	R20 000 000
Vygieskraal Stadium - Cycling Track	R20 000 000
Strandfontein Clubhouse Development	R18 284 113
Paint City Safe Space Development	R18 000 000
Hartleyvale Stadium Upgrade - Phase 2	R17 754 940
Vulindlela Pool Upgrade	R16 432 070
Spencer Road Clinic Upgrade	R16 326 872
Kuilsrivier Safe Space Development	R16 100 000
Bellville Library - Heating, Ventilation and Air Conditioning Replacement	R16 000 000
Lupin Crescent Park Upgrade	R15 599 688
Monwabisi Beachfront Upgrade	R15 000 000
Wynberg Homeless Accommodation Extension	R12 000 000
Lwandle Community Library Upgrade	R11 412 620
Vygieskraal Regional Recreational Hub - Soccer Synthetic Pitch	R11 000 000

Figure 31: Map detailing Community Services & Health's top projects/programmes over the MTREF

2.12.2 Corporate Services (Vote 2)

The Corporate Services Directorate is a transversal directorate by nature. Its core purpose is to provide multi-disciplinary services and professional partnerships to the City's directorates, supporting and enabling service delivery for the City through value adding programmes, systems, processes, policies and knowledge management.

The salient programmes for each department are indicated in the tables below. These costs include other direct and indirect costs to manage and support programme implementation. Where costs could not be directly attributed to a significant programme, these have been included under the operational, sustainability and support programme.

The Citizen Interface Department enables a responsive, accessible, and digitally empowered local government. It drives the implementation of IDP priorities on customer responsiveness, local needs identification, and collaborative governance, ensuring that service planning and decision-making are aligned with community needs and legislative requirements. The Department manages the 24/7 Contact Centre, Subcouncils, Ward Committees, and public participation processes, providing residents with accessible service channels and meaningful opportunities to engage in planning and oversight, while maintaining full legislative compliance.

The 2026/27 budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
	This programme fosters participatory governance and ensures collaborative community engagement through the management of statutory meetings of Subcouncils and Ward Committees, engaging residents on various municipal matters and the facilitation of local needs projects for inclusion in budget proposals to Council. It includes processing liquor license applications in line with legislation, administering Grants-In-Aid projects and the registration of jobseekers, community organisations and vendors. This programme further addresses service delivery challenges through a multi-faceted approach by coordinating across departments and engaging communities.	130 075
	This programme manages the City's integrated customer service interface, ensuring the ongoing development, enhancement, and delivery of high-quality customer service. It provides strategic leadership in refining operational processes and technology to deliver a customer experience that achieves high satisfaction levels. The programme oversees the receipt, routing, and resolution of customer interactions, as well as the management of complaints, to ensure service delivery that is accessible, responsive, and customer centred.	8 597
	Regulatory Systems, Ward Committees and Liquor Licensing Management Support Inter directorate coordination and regulatory compliance through technical system support, training and process development. This programme supports the implementation, and maintenance of the Subcouncil Resource Generation Engine (SERGE) system, training and capacity-building on SERGE, processing of liquor license applications in line with applicable legislation and bylaws. Compliance of Ward Committee functionality which includes establishment and disestablishment of structures and management of key administrative functions.	147

Programme Name	Programme Description	Allocation R'000
STRATEGIC LEADERSHIP, ADMIN SUPPORT, PUBLIC PARTICIPATION, COMMUNITY ENGAGEMENT AND PARTNERSHIP PROGRAMME	This programme focusses on: Administrative and operational support to ensure the effective functioning of the Citizen Interface Department. Integrates functional leadership and strategic direction to align operations with organisational priorities. Coordinate and facilitate all legislated public participation processes to ensure compliance, inclusivity and structured input in support of the City's commitment to transparent governance. It creates opportunities for communities to comment on the IDP, the City's Annual budget, municipal plans, policies, by-laws, strategies and service delivery proposals. Through structured community engagement and partnership initiatives it empowers residents to actively influence the City's projects, strategies, policies and services.	2 785

The Facilities Management Department ensures the effective management, maintenance, and lifecycle optimisation of municipal assets. It oversees statutory compliance, building systems, occupational health and safety, and quality standards across corporate buildings, clinics, libraries, social centres, fire stations, police offices, depots, and public facilities, including leased and unimproved properties. The Department also manages tenders, contracts, security, and quality assurance across the built environment.

The 2026/27 budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
REPAIRS AND MAINTENANCE	Provision for repairs and maintenance that includes civil, mechanical, electrical and compliance related works.	272 097

Programme Name	Programme Description	Allocation R'000
	Provision for soft services that includes the provision of security, cleaning, hygiene and pest control services.	102 283
	Support & admin services including Departmental Support Services Management, Finance, Business Improvement, Enablement & Planning and Internal Control & Combined Assurance.	10 082
	Provision of a comprehensive understanding delivering Health and Safety Services City wide as a level 2 assurance provider, as mandated by the Occupational Health and Safety Act (Act), 1993 (Act No. 85 of 1993).	12 018
	Provision for Security services across the department and the City in the form of emergency management planning, theft/loss investigations, security deployment management, emergency dispensation and the efficient operation of the Emergency Management Centre.	11 667
	Implementation of Visible Improvement Initiatives. Planning & Implementation of customer service centres.	10 316
	Electrical Compliance undertaken at identified floors at FM maintained facilities.	21 946
	Development of Asset lifecycle Planning for Facilities Infrastructure. Visual assessments undertaken at City Facilities (Number) Master Planning Implementation (Office Accommodation). Security Risk Assessments completed at various City Facilities.	8 661
	Develop, maintain, manage and execute capital projects implementation and long-term planning.	2 131

Programme Name	Programme Description	Allocation R'000
CITY PROPERTY OPTIMISATION AND PROTECTION PROGRAMME	Implementation of the first phase under the Corporate Security Framework. Asbestos Abatement Programme.	5 306
EVIDENCE-BASED DECISION-MAKING PROGRAMME	Development of a concept and framework for a pilot project on digital twin implementation.	1 065
MODERNISED AND ADAPTIVE CITY GOVERNMENT PROGRAMME	The development & implementation of an OHS management system in alignment with ISO 45001(International standard for OHS management systems).	2 575

The Fleet Management Department provides comprehensive fleet services to support the City's operational needs and enable critical service delivery. It manages approximately 5,590 vehicles and plant, overseeing procurement, leasing, disposal, maintenance, fuel supply, private hire, compliance, utilisation monitoring, risk management, financial planning, and transversal fleet contracts to ensure a safe, efficient, and fit-for-purpose fleet.

The 2026/27 budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
DRIVER FITNESS ASSESSMENT AND CERTIFICATION PROGRAMME	This programme ensures that all drivers operating municipal fleet vehicles are physically, technically, and legally fit to perform their duties. It establishes a standardized assessment and certification process to evaluate driver competence, safety awareness, and compliance with municipal and national transport regulations.	522

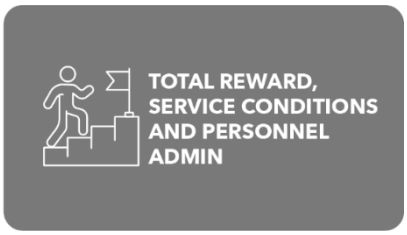
Programme Name	Programme Description	Allocation R'000
	Asset Data Governance and Analytics Capacity. This function ensures the integrity, accuracy, and strategic use of the Fleet Department's asset data by establishing robust database management practices and building internal capacity in data analytics. It supports informed decision-making, lifecycle planning, and compliance reporting through a well-maintained asset register and a skilled workforce capable of interpreting and leveraging fleet data.	204
	Contract Lifecycle Management and Support. This programme provides a comprehensive framework for managing all fleet-related contracts across their full lifecycle, from initiation and execution to performance monitoring, financial adjustments, and close-out. It ensures that fleet contracts are strategically governed, financially controlled, and operationally aligned with municipal service delivery mandates.	340
	Financial Governance and Asset Management. This function provides an integrated framework for managing the financial and asset-related responsibilities of the Fleet Management Department. It ensures that all financial accounting, asset control, budgeting, and tariff processes are executed with precision, transparency, and alignment to municipal regulations and service delivery objectives.	4 733
	High-level leadership and strategic oversight for the Fleet Management Department, ensuring its operations, policies, and initiatives are aligned with the municipality's broader service delivery, financial sustainability, and governance objectives. It establishes a leadership framework that drives innovation, accountability, and operational excellence across all fleet-related functions.	1 056
	Management of Fleet Management Operational Unit. This function focuses on the strategic, operational, and financial management of the municipal fleet to ensure optimal service delivery, cost-efficiency, and compliance with regulatory standards. It encompasses the full lifecycle management of fleet asset, from acquisition and maintenance to disposal. While aligning with broader organizational goals such as sustainability, centralization, and budget accountability.	697

Programme Name	Programme Description	Allocation R'000
	Asset Life Cycle. To implement a structured, data-driven approach to managing municipal fleet assets throughout their life cycle—ensuring optimal performance, regulatory compliance, and long-term value for money. The programme supports strategic planning, operational efficiency, and sustainable asset renewal.	74 415
	Fleet Repairs and Maintenance Coordination. This function ensures the systematic planning, coordination, and execution of repairs and maintenance activities across the municipal fleet to maximize vehicle availability, extend asset life, and support uninterrupted service delivery. It establishes a proactive, data-driven approach to fleet upkeep, balancing preventative maintenance with responsive repairs, while ensuring compliance with OEM standards, safety regulations, and budgetary controls.	62 726
	Fleet Tender Acquisition and SCM Coordination. This function ensures the effective management of fleet acquisition through technically sound tender documentation and seamless coordination of Supply Chain Management (SCM) processes. It is designed to uphold procurement integrity, accelerate bid processing timelines, and align fleet procurement with operational needs and budgetary frameworks.	522
	Fleet Transformation & Innovation. To enhance the strategic, operational, and financial performance of the Fleet Management Department by driving business development, re-engineering core processes, and managing improvement initiatives that support service delivery, sustainability, and cost efficiency.	175
	Private Vehicle Hire Compliance, Licensing and Oversight. This function governs the municipal use of privately hired vehicles, ensuring full compliance with the National Road Transport Act and the Administrative Adjudication of Road Traffic Offences (AARTO) Act. It establishes a structured framework for the procurement, deployment, monitoring, and legal accountability of hired vehicles used for official duties.	10 469
	To ensure the Fleet Management Department attracts, selects, and develops skilled personnel aligned with operational needs, compliance standards, and long-term service delivery goals. The programme integrates recruitment and training into a unified talent pipeline strategy that supports workforce readiness, succession planning, and continuous improvement.	355

The Human Resources (HR) Department ensures effective resourcing to build a productive, service-focused administration. Guided by the City's HR Strategy, it fosters a people-centric culture, promotes wellness and psychological safety, develops a high-performing workforce, leverages digital tools, and strengthens stakeholder relationships to enhance organisational capability, deliver value-adding services, and support sustainable community impact.

The 2026/27 budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
TRAINING AND DEVELOPMENT	Directorate WSP Implementation - focuses on the development, implementation and ongoing maintenance of the Workplace Skills Plan (WSP) for the Corporate Services directorate. It ensures effective identification of skills gaps, alignment of training priorities with organisational objectives, and the coordination of learning interventions that support employee growth and compliance requirements. The programme drives capability development through structured planning, stakeholder engagement, reporting, and continuous monitoring of training outcomes to enhance the directorate's overall performance capacity.	264
	City Wide: Coordination and facilitation of learnerships and apprenticeships; management and coordination of corporate programs (corporate training): cooperative learning; management, facilitation of the development and implementation of the city`s work skills plan and facilitation implementation and management of adult education training.	3 775
	External: HR Training and Development is assisting City by utilising external opportunities to recruit and employee temporary staff through the following programmes External Public Works Programme, Apprenticeships and skills development which are already available in the organisation as launch pad to job readiness and full employment. It is also assisting communities to continue with their studies via external bursary opportunities.	73 790

Programme Name	Programme Description	Allocation R'000
	The Reward, Service Conditions, and Personnel Administration function provides guidance on advancement solutions, job families, and remuneration policy. It manages payroll, salary updates, allowances, deductions, and terminations; maintains employee master data for pension, medical, and group life (including death and disability claims); handles employee queries and ESS/data corrections; performs payroll verification and reconciliations; and delivers SAP time management training.	6 961
	The HR administration and support services function is the operational backbone of the human resources department, responsible for the day-to-day tasks that ensure smooth and legally compliant operations. This function handles essential documentation, record-keeping, and initial employee inquiries, allowing HR specialists and managers to focus on more strategic initiatives.	19 754
	HR is playing a vital role in City programmes through functional leadership and strategic direction for the department; participate and provide input on the process of the HR department's budget re-alignment by supporting operating virement requests, signing financial reports and approving HR300 workflows for the appointments, regrades and advancements of city employees.	1 386
	HR Strategic Staffing prepare and implement adverts, handling responses and conducting competency assessments and interviews, reference checking and preparation of contracts and specialised head hunting when required.	3 185
	Employee Relations is playing a vital role in City programmes by managing labour relations and collective bargaining functions; management of employee relations training; development, management of labour relations strategies and engagement with trade unions on corporate basis and management of individual disputes with collective impact.	1 734

Programme Name	Programme Description	Allocation R'000
	Employee Wellness is playing a vital role in City programmes by provide counselling and support services for staff with personal and work-related challenges; providing managerial consultancy and EAP and wellness managerial toolkit to capacitate managers on the identification; referral and support of staff; provide awareness sessions on prevention and developmental services such as financial; physical wellness, mental health and substance abuse, provide health screening to identify diseases of lifestyle and support staff with behavioural and chronic diseases and provide health screening to identify diseases of lifestyle and support staff with behavioural and chronic diseases.	1 547
	HR Occupational Health performs medical assessments; occupational health tests; incapacity case management assessment; administrates vaccines at risk employees; creates medical protocols and attends to illegal dumping complaints, investigate and issues compliance fines and notices.	3 180
	Administration of project time management, cost management, communication, risk, resource management, stakeholder engagement and management, compliance and defining and managing the scope of projects. Planning & monitoring deadlines and goals.	645

The IS&T Department delivers comprehensive ICT services that enhance operational efficiency and improve service delivery to officials, citizens, visitors, and stakeholders. As a strategic partner to Council and its business units, the Department drives digital transformation and enables the City to operate as a more efficient and effective local government authority. As a technology leader, the IS&T Department serves as a trusted catalyst for innovation, advancing digital capabilities that strengthen the City's long-term sustainability and service excellence.

The 2026/27 budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
	This programme serves as the central authority for the provision, management, and governance of Information and Communication Technology (ICT) services across the organisation. It is responsible for ensuring secure, reliable, and resilient digital operations through the management of network and telecommunications infrastructure, end-user support and service desk operations, enterprise messaging and collaboration platforms, cybersecurity and business continuity controls, and radio communication services for emergency operations. The department further provides strategic ICT leadership and governance to ensure alignment with the City's strategic objectives, including broadband planning and the management of ICT-enabled facilities systems.	117 791
	The programme supports the Chief Digital Officer in the development and execution of the organisation's IT and Digital Strategy by driving digital transformation initiatives, establishing and maintaining the IT governance framework, overseeing strategic IT programmes and portfolio management, and providing assurance over Operational Technology (OT) environments, including the management of the EPIC programme.	1 878
	The programme provide the following services: ERP business transformation and programme management, SAP system availability and end-user support, SAP system availability and end-user support, Employee self-service support, Development, support, and maintenance of SharePoint solutions, Spatial development and maintenance of enterprise GIS platforms, Development and support of customized business applications using Microsoft .NET and open-source platforms and Support and maintenance of third-party systems (e.g., SAMRAS, Traffic System, Library System) and SQL Server databases.	24 020
	The programme provides functional leadership and governance through the coordination of administrative, financial, asset, procurement, and IT project support services to enable efficient operations, effective budget control, compliance with legislative requirements, and alignment with departmental and organisational objectives.	1 537

Programme Name	Programme Description	Allocation R'000
	The programme serves as the strategic authority for enterprise IT architecture and governance, providing guidance on architectural frameworks to ensure alignment between technology solutions and business objectives. It is responsible for reviewing and assuring IT architecture to maintain efficiency, scalability, and compliance, translating business requirements into technology standards, advising on IT project execution, and overseeing architecture-related procurement to ensure adherence to organisational policies and regulatory requirements. Through these functions, the programme safeguards technological integrity and enables the organisation's long-term digital strategy.	302
	The CAR (Core Application Refresh) Programme is a 10-year initiative by the City of Cape Town to upgrade and transform its IT systems for service delivery. The purpose of the programme is to modernize and upgrade the City's aging IT software and hardware with new technology for improved service delivery, planning, and citizen engagement, and the programme aims to establish a resilient, integrated, and future-ready digital foundation that supports smarter operations, enhanced data management, and more efficient decision-making across the organisation.	25 665

The Management and Shared Services branches provide strategic oversight, coordination, and advisory support to ensure the effective, compliant, and sustainable functioning of the Corporate Services Directorate. It aligns operations, projects, budgets, and policies with the City's IDP and SDBIP, manages financial, risk, and governance processes, and drives human capital management, workforce planning, and labour relations to strengthen accountability, service delivery, and organisational sustainability.

The 2026/27 budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
	This programme provides integrated oversight, coordination and control to ensure the effective, compliant and sustainable functioning of the Corporate Services Directorate. It provides strategic leadership and governance to align directorate operations, projects, contracts and performance commitments with the City's IDP, SDBIP and approved budgets, while overseeing policy development, project portfolio management, contract and supplier performance, departmental scorecards, and IDP-linked planning and reporting. The programme is responsible for the governance and management of movable assets; the coordinated preparation and management of annual, adjustment and medium-term budgets; monitoring of expenditure, financial performance and internal controls; and the coordination of month-end, year-end and Annual Financial Statement processes in compliance with the MFMA and City policies. In addition, the programme covers key people-management areas, including human capital development, workforce planning, and labour relations. The programme further coordinates risk management, governance compliance, performance target allocation and quality assurance processes, strengthening accountability, audit readiness, value-for-money and informed decision-making in support of sustainable service delivery outcomes.	5 737

The Department provides strategic, specialised, and operational support services to Council, Councillors, Council committees, the broader body politic, and designated role-players in the City's decision-making processes. It leads and oversees the delivery of transversal support services and sets the strategic direction for functions within the Directorate. To operationalise its mandate, the Department facilitates effective interface and coordination between the City's executive and decision-making structures.

The 2026/27 budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
	Entails the provision of comprehensive administrative and logistical support to all Councillors, Council, its committees and their respective support staff. This includes services related to human resources, finance, and general administration, ensuring that Councillors are adequately equipped with the necessary tools of trade to perform their duties effectively. The programme also aims to provide training and skills development for councillors.	56 420
	Language Services: The promotion of multilingualism, the provision of translations and interpreting services and other language services-related functions. Provision of outsourced translations and interpreting services.	363
	Registry and Printing Services manages and safeguards the organisation's physical and electronic records throughout their lifecycle to ensure accuracy, security and accessibility. It also coordinates Postage Services and provides transversal printing and finishing services, including the production of tender documents, council agendas and minutes, training materials, forms, pamphlets, clinic booklets and payslips.	1 242

The Department strengthens governance over the City's digital assets and data by establishing and maintaining required governance frameworks, conducting compliance and control assessments, and providing second-level assurance in line with the Assurance Governance Framework: Combined Assurance Model. It ensures alignment with applicable legislation and industry standards while promoting innovation and accountability across digital initiatives.

The 2026/27 budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
	This programme ensures compliance with the Core Applications Refresh (CAR) project requirements by monitoring departmental readiness, tracking implementation progress, and mitigating digital governance risks associated with the modernisation of core business systems. It also provides coordinated support to departments during external digital governance audits, including evidence management, engagement facilitation, and assurance of adherence to ICT governance standards.	479
	The department is entrusted with ensuring the integrity, compliance, and efficiency of organizational records management. Its responsibilities include monitoring and managing adherence to records compliance standards, delivering training on records management and registry procedures, and maintaining robust policies and procedural frameworks. Additionally, the department oversees secure storage and archiving of records, as well as the systematic and compliant disposal of records in accordance with regulatory and organizational requirements. Through these functions, the department safeguards information governance and supports operational accountability.	1 076

The 2026/27 Public Empowerment & Development budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
PUBLIC EMPOWERMENT AND DEVELOPMENT	Providing stewardship to City-wide initiatives that facilitate temporary employment opportunities to alleviate poverty and skills development to improve future sustainable employment prospects.	53 439

Directorate Service Orientation

All departments within the Directorate are primarily internally focused, providing strategic and operational support services to the organisation. The exception is the Customer Relations Department, which is externally focused and interfaces directly with City customers.

The Customer Relations Department utilises call-taking and service request statistics to monitor and manage service delivery levels. In the absence of formal benchmarking standards, the percentage of calls dropped is actively managed downward on a year-on-year basis and serves as a key performance indicator reflecting improvements in service responsiveness and accessibility.

Prior year performance – 2024/25 financial year

The Directorate achieved the following financial performance against approved targets as contained in the SDBIP:

- Capital spend: 97.30% (target: 90%)
- Operating spend: 94.10% (target: 95%)
- Repairs and maintenance spend: 90.61% (target: 95%)
- Training budget spend: 99.11% (target: 95%)

The above results indicate prudent financial management and effective expenditure control. Capital expenditure exceeded the target, reflecting strong implementation performance. Operating and repairs and maintenance expenditure remained slightly below target but within acceptable variance ranges. The training budget was effectively utilised in line with planned workforce development objectives.

Overall, the Directorate demonstrated sound financial governance and alignment with approved budgetary allocations.

Risks to Revenue Projections and Revenue Outlook

The primary revenue sources of the Corporate Services Directorate are:

- Grant funding allocations in terms of the DoRA;
- Service charges derived from leasing spare capacity within the City's Broadband Project; and
- LGSETA reimbursements for prior-year training expenditure incurred.

Of these revenue streams, only the service charges from the Broadband Project are demand-driven and subject to market conditions. While the Broadband Project has not expanded through the introduction of additional infrastructure, the current base of external users remains stable. Consequently, no significant reduction in revenue from this source is anticipated in the medium term. The Directorate has historically experienced year-on-year increases in grant funding and LGSETA reimbursements. However, allocations in respect of these funding streams are determined externally, and the City has no direct influence over the amounts received.

At present, no major shifts in revenue patterns are anticipated, nor are alternative revenue sources planned.

Capital Plan: Directorate capital programme
The Directorate has the following two major capital projects:

- **Fleet Services Replacements (Plant & Vehicles)**
  Many fleet items have reached the end of their economic life, resulting in increased unreliability, unavailability, and safety risks. In response, the Fleet Management Department will accelerate the vehicle replacement programme, in line with the approved Fleet Management Strategy and Council-prioritised funding. This initiative will ensure a more reliable and available fleet, supporting service delivery across critical departments, including Safety & Security, Community Services & Health, Urban Mobility (Roads), and Human Settlements.

- **Core Application Refresh (CAR)**
  The City is undertaking a major core systems transformation to address the end-of-life status of its key applications, including ERP (SAP), EGIS, and Productivity systems. The CAR Project defines the target architecture and phased roadmap for these systems, including integration, finance and operational core solutions, records and document management, and EPIC software.

  The programme’s capital budget has decreased compared to the previous budget due to the reclassification of certain costs from capital to operating expenditure for cloud-based subscription solutions, as well as revised assumptions, including an SAP upgrade approach instead of a full system replacement. The 2026/27 budget remains indicative and subject to affordability.

Table 66 – Corporate Services (Vote 2) – operating revenue by source, expenditure by type and total capital expenditure

Directorate: Corporate Services									
Budgeted Financial Performance (revenue and expenditure)									
Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue									
Exchange Revenue	**47 692**	**62 898**	**58 922**	**54 164**	**54 403**	**54 403**	**55 645**	**57 426**	**59 206**
Service charges - Electricity	–	–	–	–	–	–	–	–	–
Service charges - Water	–	–	–	–	–	–	–	–	–
Service charges - Waste Water Management	–	–	–	–	–	–	–	–	–
Service charges - Waste Management	–	–	–	–	–	–	–	–	–
Sales of Goods and Rendering of Services	539	429	1 977	544	1 446	1 446	1 475	1 522	1 569
Agency services	–	–	–	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–	–	–
Interest earned from Receivables	46	65	28	31	31	31	40	41	42
Interest earned from Current and Non Current Assets	–	–	–	–	–	–	–	–	–
Dividends received	–	–	–	–	–	–	–	–	–
Rent on Land	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets	256	(50)	461	731	731	731	558	576	593
Licence and permits	0	–	–	–	–	–	–	–	–
Special rating levies	–	–	–	–	–	–	–	–	–
Construction Contract Revenue	–	–	–	–	–	–	–	–	–
Development Charges	–	–	–	–	–	–	–	–	–
Operational Revenue	46 851	62 455	56 456	52 857	52 194	52 194	53 573	55 287	57 001
Non-Exchange Revenue	**79 388**	**82 472**	**66 128**	**52 935**	**57 099**	**57 099**	**42 480**	**35 580**	**36 797**
Property rates	–	–	–	–	–	–	–	–	–
Surcharges and Taxes	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	24	543	2 430	–	–	–	–	–	–
Licences and permits	–	–	–	–	–	–	–	–	–
Transfers and subsidies - Operational	70 146	50 668	34 498	43 959	48 123	48 123	33 198	26 001	26 921
Interest	–	–	–	–	–	–	–	–	–
Fuel Levy	–	–	–	–	–	–	–	–	–
Operational Revenue	–	–	–	–	–	–	–	–	–
Gains on disposal of Fixed and Intangible Assets	9 218	31 261	29 201	8 977	8 977	8 977	9 282	9 579	9 876
Other Gains	–	–	–	–	–	–	–	–	–
Discontinued Operations	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	**127 080**	**145 369**	**125 050**	**107 099**	**111 503**	**111 503**	**98 125**	**93 005**	**96 002**
Expenditure	–	–	–	–	–	–	–	–	–
Employee related costs	1 469 655	1 686 232	1 799 087	2 074 273	2 050 475	2 050 475	2 270 679	2 436 900	2 569 056
Remuneration of councillors	174 518	181 436	184 206	195 971	196 661	196 661	205 412	216 196	227 547
Bulk purchases - electricity	–	–	–	–	–	–	–	–	–
Inventory consumed	112 384	105 256	97 345	93 844	96 186	96 186	97 239	96 692	100 943
Debt impairment	186	(296)	(69)	–	–	–	–	–	–
Depreciation, amortisation & impairment	462 881	507 712	497 992	503 931	487 545	487 545	514 593	507 198	519 346
Interest, Dividends and Rent on Land	289	–	–	–	–	–	–	–	–
Contracted services	670 002	548 388	567 587	598 575	596 663	596 663	591 954	592 652	612 970
Transfers and subsidies	2 238	3 779	3 589	4 194	2 046	2 046	2 705	1 306	506
Irrecoverable debts written off	–	–	0	–	–	–	–	–	–
Operational cost	496 658	657 651	769 948	731 686	793 221	793 221	836 053	1 107 496	1 066 485
Disposal of Fixed and Intangible Assets	1 827	2 947	4 127	381	471	471	471	471	471
Other Losses	–	329	171	–	–	–	–	–	–
Total Expenditure	**3 390 638**	**3 693 434**	**3 923 983**	**4 202 855**	**4 223 268**	**4 223 268**	**4 519 107**	**4 958 911**	**5 097 323**
Surplus/(Deficit)	**(3 263 559)**	**(3 548 065)**	**(3 798 933)**	**(4 095 755)**	**(4 111 765)**	**(4 111 765)**	**(4 420 982)**	**(4 865 906)**	**(5 001 321)**
Transfers & subsidies - capital monetary	1 057	1 629	48	600	1 600	1 600	1 000	1 000	1 080
Transfers & subsidies capital in-kind	4 975	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**(3 257 526)**	**(3 546 436)**	**(3 798 885)**	**(4 095 155)**	**(4 110 165)**	**(4 110 165)**	**(4 419 982)**	**(4 864 906)**	**(5 000 241)**
Income Tax	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax	**(3 257 526)**	**(3 546 436)**	**(3 798 885)**	**(4 095 155)**	**(4 110 165)**	**(4 110 165)**	**(4 419 982)**	**(4 864 906)**	**(5 000 241)**
Share of Surplus/Deficit attributable to Joint Venture	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	**(3 257 526)**	**(3 546 436)**	**(3 798 885)**	**(4 095 155)**	**(4 110 165)**	**(4 110 165)**	**(4 419 982)**	**(4 864 906)**	**(5 000 241)**
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	**(3 257 526)**	**(3 546 436)**	**(3 798 885)**	**(4 095 155)**	**(4 110 165)**	**(4 110 165)**	**(4 419 982)**	**(4 864 906)**	**(5 000 241)**
Capital Expenditure	**426 231**	**644 205**	**421 587**	**499 576**	**742 243**	**732 211**	**642 101**	**1 876 746**	**631 228**

2.12.3 Economic Growth (Vote 3)

The growth agenda for the Economic Growth (EG) Directorate is to improve Cape Town's economic climate and establish it as an attractive investment destination by leveraging its immovable property assets to enable sustained economic growth.

The priorities of the Directorate are specifically aligned to the key growth priorities of the IDP: being committed to increasing economic opportunities and investment in the Cape Town economy by fostering an environment in which it is easy for businesses to start and grow, using City land and resources to support economic development and ensuring all businesses have access to quality services.

The salient programmes for each department are indicated in the tables below. These costs include other direct and indirect costs to manage and support programme implementation. Where costs could not be directly attributed to a significant programme, these have been included under the operational, sustainability and support programme.

The broad aim of the Department is to play an enabling role in the Cape Town economy, ensuring that a conducive economic environment is created for businesses to flourish thereby creating much needed employment opportunities.

The 2026/27 Economic Development & Investment budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
	Dedicated to celebrating a city economy with enormous potential, this sub-programme will drive awareness among local and international audiences about the attractiveness of Cape Town as a leading business-friendly destination in collaboration with our partners and economic stakeholders, through an online presence, social media, campaigns, stakeholder engagements, success stories, leveraging events and supporting trade and investment missions.	5 700
	Utilising the 6-pillar destination marketing strategy, innovative international campaigns, dedicated websites, social media platforms and publications, Marketing Cape Town as a destination will continue to grow in reach through this programme.	6 400
	Support to SPEVCO approved events, and budget for leveraging for departmental events with branding, promotional items etc.	4 600
	Through our funding and oversight of Cape Town Tourism and departmental international campaigns, Cape Town will continue to be promoted as an attractive tourism destination.	55 041
	To drive the development of Cape Town's economic ecosystem by fostering a collaborative and supportive business environment.	59 240

Programme Name	Programme Description	Allocation R'000
	Collaboration with the Electricity Department in rolling out the load curtailment programme in qualifying industrial areas across the City and promoting awareness by distributing the curtailment brochure/Rollout City's Energy Curtailment programme Citywide.	619
	Run different programmes and activities aimed at Small Medium and Micro Enterprises (SMMEs) in enterprise and supplier development such as capacity building workshops, productivity action plans and supplier development.	10 748
	Partner with provincial and national funders to deliver skills programmes that train and place unemployed Capetonians into permanent jobs.	6 000
	This mayoral priority project provides structured support to each of the ten indicator owners throughout the city to ensure progress is achieved in each of them, and businesses can perceive a tangible difference in their interactions with the city.	2 533
	Provides business enquiries and help desk services at physical walk-in centres, online and through mobile business hubs.	194
	Management, coordination, administration and overall support to ensure operational continuity and the implementation of programme objectives. (i.e. depreciation, asset impairment, employee related costs, other internal charges, etc.)	143 862

The purpose of this Department is to ensure sustained and cost-effective real estate, property transactions and immovable property asset management functionality.

The 2026/27 Property Transactions budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
SAFEGUARDING OF IMMOVABLE PROPERTY ASSETS	Management and control of Immovable Property Assets. As custodians of the City's land, buildings, and other assets, land required for municipal purposes is retained while land/properties not required for municipal purposes are disposed/leased to the public.	4 013
LEASE-IN AND OFFICE ACCOMMODATION	Provision of accommodation, buildings required to house City Departments/Directorates required in the provision of service delivery.	26 370
PROFESSIONAL SERVICES	Appointment of Legal Services panel of attorneys to assist with conveyancing matters.	1 114

Programme Name	Programme Description	Allocation R'000
	The Property Holding Programme ensures that municipal properties are used optimally, rights are granted or transferred in compliance with legislative requirements, and that all property transactions support the City's strategic and service delivery objectives.	109 311
	The Property Disposals and Acquisitions Programme manages all municipal property transactions to ensure that land and property resources are optimally used to support service delivery and city development. The programme oversees the sale and leasing of municipal land no longer required for municipal purposes, as well as the acquisition of land or rights in land (servitudes) necessary for municipal infrastructure and development projects.	28 371
	The Transversal Real Estate Services (TRES) Programme provides integrated professional and technical support to ensure that the City's immovable property portfolio is efficiently managed, strategically aligned, and compliant with relevant legislation and policy frameworks.	42 753
	The programme consists of the implementation and maintenance of the City's Immovable Property Asset Management Framework (IPAMF), ensuring that all immovable assets - such as sports grounds, pools, and community halls - are efficiently managed, optimally utilized, and maintained in alignment with the Immovable Property Asset Management Policy and Immovable Property By-law.	23 754
	Management, coordination, administration and overall support to ensure operational continuity and the implementation of programme objectives (i.e. depreciation, asset impairment, employee related costs, other internal charges, etc.)	215 401

The purpose of this Department is to drive and implement the short- to medium-term property development value chain through all pre- and post-development stages to extract substantial socio-economic value from a select portfolio of surplus high impact property assets.

The 2026/27 Property Development budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
THREE ANCHOR BAY	The Three Anchor Bay site is endorsed as a high-impact land parcel by the Consolidated Land Pipeline Plenary. The site is being investigated for potential future transfer via competitive bidding process for high intensity mixed use development.	929
ATHLONE STADIUM	The City envisions optimising the Athlone Stadium precinct through mixed-use infill development to drive socio-economic growth. Leveraging the Athlone Stadium's surrounding land parcels, including the subject property, is integral to achieving this vision.	1 000
STIKLAND LDBT	The Stikland Long Distance Bus Terminus (LDBT) Project is a strategic, high-priority initiative aimed at providing a permanent long-distance bus terminus in Bellville.	3 811

Programme Name	Programme Description	Allocation R'000
	Erf 2278, Camps Bay (with adjoining Erf 1273) is a City-owned vacant Utility-zoned property earmarked as a potential development opportunity.	1 500
	The King David Mowbray Golf Course (KDMGC) and surrounding City-owned land, including the Pinelands Clyde Sports Ground, collectively cover approximately 60 hectares of strategically located property within Cape Town's Urban Inner Core (UIC). The City has identified this area as an underutilised strategic asset with high redevelopment potential. The 2023 Table Bay District Plan designates the broader precinct as a New Development Area suitable for low- to medium-density residential development, supported by mixed-use, recreational, and open-space components.	939
	The intention is to take a portfolio land release approach by packaging all 6 land parcels for release to a single entity on the open market.	1 000

Programme Name	Programme Description	Allocation R'000
	The Department is facilitating the packaging and redevelopment of the Stellenbosch University Business School site in Belville for a proposed mixed-use development in partnership with the landowner, Stellenbosch University. The project aims to unlock significant infrastructure investment in the area by introducing complementary commercial, residential, and institutional development that will enhance the broader Bellville precinct. This redevelopment will support economic growth, improve urban integration, and strengthen the role of the campus as a key academic and innovation hub within the Northern Development Corridor.	550
	The Velodrome Precinct redevelopment is well aligned with the City's spatial planning policy. The Municipal Spatial Development Framework identifies Bellville as a metropolitan growth node suited for higher intensity mixed-use development supported by public transport. The Northern District Plan also promotes the regeneration of Bellville CBD through compact development and the reuse of strategic land. The project supports these policy priorities by converting an underutilised site into a dense mixed-use precinct that strengthens the urban core and attracts long-term investment.	900
	The Woodstock Parking site, forming part of Erf 1 Roggebaai, represents a high-potential development opportunity. Strategically located within the Civic Centre precinct and Cape Town's primary public transport interchange, the site is exceptionally well-positioned for high-density, mixed-use redevelopment that capitalizes on existing infrastructure, unparalleled connectivity, and urban intensity.	1 500

Programme Name	Programme Description	Allocation R'000
OPERATIONAL SUSTAINABILITY, GOVERNANCE AND SUPPORT SERVICES	Management, coordination, administration and overall support to ensure operational continuity and the implementation of programme objectives. (ie depreciation, asset impairment, employee related costs, other internal charges, etc.)	19 725

The department has a dedicated focus to drive the growth of the informal sector, enabling inclusive local economic development through enforcement of public trading regulation ensuring sustainable.

The 2026/27 Public Trading budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
INCLUSIVE ECONOMIC AND AREA ECONOMIC DEVELOPMENT	This programme contains the management and regulation of Informal Trading and mobile trading activities within the area. The purpose is: • To develop markets, informal trading plans and mobile trading areas to create new economic opportunities for the informal sector. • As well as activities for key economic precincts and site developments. • To provide a minimum infrastructure level for the informal trading sites to comply with the Occupational Health and Safety Act (OHSA) and enhance trading conditions. • Provide various soft services support to the informal sector, including training and capacity-building interventions.	31 420

Programme Name	Programme Description	Allocation R'000
	Programmes include projects such as: Markets Management Programme, Informal Trading Planning, Informal Economy & Support Programme, Trader leadership development programme, community vendor programme.	
OPERATIONAL SUSTAINABILITY, GOVERNANCE AND SUPPORT SERVICES	Management, coordination, administration and overall support to ensure operational continuity and the implementation of programme objectives. (i.e. depreciation, asset impairment, employee related costs, other internal charges, etc.)	128 785

The purpose of the Strategic Assets Department is to unlock the potential of the City's strategic assets through optimal management and development, with the goal of driving job creation and economic growth. This mandate is realised through two main objectives:

The 2026/27 Strategic Assets budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
CONTRACTED SERVICES	Strategic Assets manages a portfolio of assets through effective operational management. Contracted Services programme ensures that the assets are safe, clean, well-maintained and legally compliant supporting the assets' fitness for use and purpose and enable efficient service delivery.	10 125
CLEANING OF CITY FACILITIES	Strategic Assets manages a portfolio of assets through effective operational management. Cleaning Services programme ensures that the assets are clean to support the assets' fitness for use and purpose and enable efficient service delivery.	5 700

Programme Name	Programme Description	Allocation R'000
PROFESSIONAL SERVICES - CONSULTANTS	Appointment of professional consultants to carry out legal, quantity surveying, architectural and other professional services, as required to support the assets' fitness for use and purpose and enable efficient service delivery.	5 144
MAINTENANCE AND UPKEEPING OF STRATEGIC ASSETS - R&M	Strategic Assets manages a portfolio of assets through effective operational management. Maintenance and Upkeeping programme ensure that the assets are well-maintained to support the assets' fitness for use and purpose and enable efficient service delivery.	17 659
SAFEGUARDING OF STRATEGIC ASSETS - SECURITY	Strategic Assets manages a portfolio of assets through effective operational management. Safeguarding of Strategic Assets programme ensures that the assets are safe to support the assets' fitness for use and purpose and enable efficient service delivery.	33 355
OPERATIONAL SUSTAINABILITY, GOVERNANCE AND SUPPORT SERVICES	Management, coordination, administration and overall support to ensure operational continuity and the implementation of programme objectives. (i.e. depreciation, asset impairment, employee related costs, other operational costs, etc.)	122 793

The administration and support functions being performed by the following departments contribute to the implementation of the programmes and objectives of this Directorate (R15,5 million):

- **Management Economic Growth**
- **Finance Economic Growth**
- **HR Business Partner**
- **Support Services**
- **Project Management Office**

Changes to service levels and standards over the MTREF

There are no material changes in revenue trends over the MTREF period for the Directorate.

Prior year performance – 2024/25 financial year

The Directorate achieved the following financial indicators against said targets:

- Capital spend: 77.2% (target: 90%)
- Operating spend: 95.1% (target: 95%)
- Training budget spend: 100% (target: 90%)

Risks to achieving revenue projections, any expected major shifts in revenue patterns and any planned alternative sources of revenue

The Directorate does not foresee any risks in achieving revenue projections or expect any major shifts in revenue patterns. No planned alternative sources of revenue are anticipated in the short-term. The biggest revenue sources currently are from profit on the sale of assets (land sales) and rental income generated from properties leased out by the Property Transactions Department.

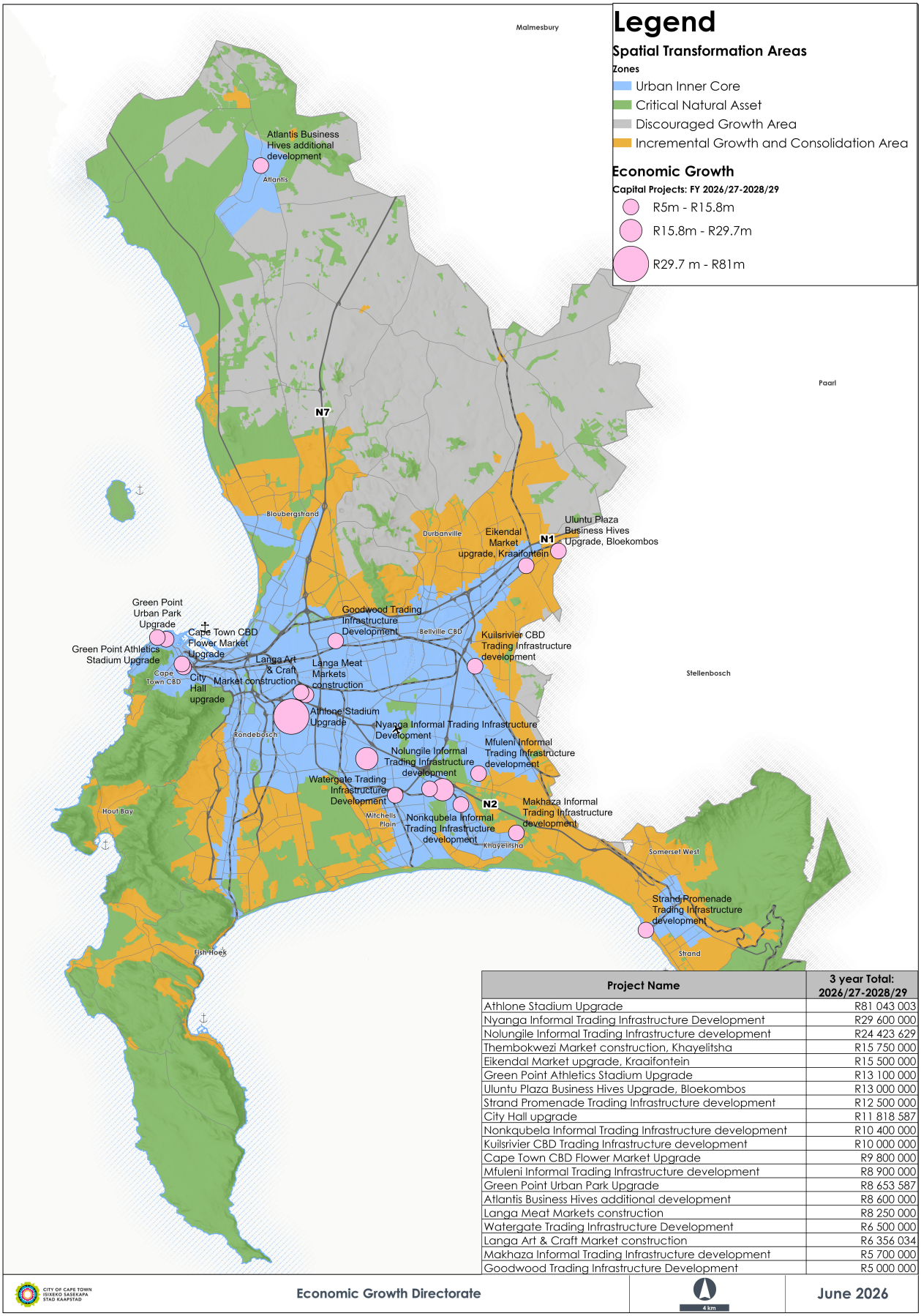
Directorate Capital Programme

Significant capital projects being undertaken over the medium term include, *inter alia*:

- Athlone Stadium Upgrade Phase 4
- Nyanga PTI Development
- Construct: Trading Infrastructure, Nolungile PTI
- Replace: Spectator Seating, Athlone Stadium
- Upgrade: Turnstiles, Athlone Stadium
- Upgrade: Uluntu Plaza Hives, Bloekombos

Table 67 – Economic Growth (Vote 3) – operating revenue by source, expenditure by type and total capital expenditure

Directorate: Economic Growth									
Budgeted Financial Performance (revenue and expenditure)									
Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue									
Exchange Revenue	**196 888**	**248 582**	**333 031**	**281 435**	**282 319**	**282 319**	**346 194**	**366 839**	**388 720**
Service charges - Electricity	–	–	–	–	–	–	–	–	–
Service charges - Water	535	723	706	868	868	868	908	1 035	1 179
Service charges - Waste Water Management	71	–	–	–	–	–	–	–	–
Service charges - Waste Management	–	–	–	–	–	–	–	–	–
Sales of Goods and Rendering of Services	2 066	2 160	2 859	2 795	3 034	3 034	3 260	3 364	3 469
Agency services	–	–	–	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–	–	–
Interest earned from Receivables	744	2 242	5 599	3 199	3 199	3 199	3 307	3 413	3 519
Interest earned from Current and Non Current Assets	–	–	–	–	–	–	–	–	–
Dividends received	–	–	–	–	–	–	–	–	–
Rent on Land	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets	217 137	244 541	335 054	273 387	274 032	274 032	337 493	357 762	379 249
Licence and permits	–	–	–	–	–	–	–	–	–
Special rating levies	–	–	–	–	–	–	–	–	–
Construction Contract Revenue	–	–	–	–	–	–	–	–	–
Development Charges	(90)	(359)	(2 386)	783	783	783	810	836	862
Operational Revenue	(23 574)	(725)	(8 801)	402	403	403	416	430	443
Non-Exchange Revenue	**107 601**	**114 647**	**210 595**	**85 829**	**93 769**	**93 769**	**53 793**	**115 515**	**57 236**
Property rates	–	–	–	–	–	–	–	–	–
Surcharges and Taxes	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	67	389	1 101	354	894	894	924	954	983
Licences and permits	0	1	–	–	–	–	–	–	–
Transfers and subsidies - Operational	41 372	22 510	9 477	36 522	36 522	36 522	–	–	–
Interest	–	–	–	–	–	–	–	–	–
Fuel Levy	–	–	–	–	–	–	–	–	–
Operational Revenue	–	–	–	–	–	–	–	–	–
Gains on disposal of Fixed and Intangible Assets	66 162	91 748	200 017	48 953	56 353	56 353	52 869	114 561	56 252
Other Gains	–	–	–	–	–	–	–	–	–
Discontinued Operations	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	**304 489**	**363 229**	**543 626**	**367 264**	**376 088**	**376 088**	**399 987**	**482 354**	**445 956**
Expenditure	–	–	–	–	–	–	–	–	–
Employee related costs	253 968	279 359	306 835	357 146	365 891	363 642	373 778	397 648	425 236
Remuneration of councillors	–	–	–	–	–	–	–	–	–
Bulk purchases - electricity	–	–	–	–	–	–	–	–	–
Inventory consumed	3 356	3 457	2 509	3 789	4 172	3 976	3 386	3 244	3 386
Debt impairment	22 869	10 215	(31 432)	17 300	17 300	17 300	39 923	42 966	46 193
Depreciation, amortisation & impairment	28 559	31 319	31 702	33 552	32 889	32 889	35 090	35 592	39 262
Interest, Dividends and Rent on Land	2 157	1 350	556	1 472	1 439	1 439	1 223	1 223	1 223
Contracted services	160 827	147 244	203 240	179 854	258 506	261 117	226 969	212 178	221 423
Transfers and subsidies	137 633	122 809	105 221	113 808	56 890	56 890	48 102	43 602	43 602
Irrecoverable debts written off	4 921	9 955	14 167	10 807	10 807	10 807	10 807	10 807	10 807
Operational cost	42 941	39 333	39 855	42 638	43 620	43 443	44 091	43 646	44 293
Disposal of Fixed and Intangible Assets	20	87	66	–	–	11	–	–	–
Other Losses	–	–	–	–	–	–	–	–	–
Total Expenditure	**657 251**	**645 128**	**672 720**	**760 365**	**791 514**	**791 514**	**783 369**	**790 906**	**835 424**
Surplus/(Deficit)	**(352 762)**	**(281 898)**	**(129 094)**	**(393 100)**	**(415 427)**	**(415 427)**	**(383 381)**	**(308 552)**	**(389 468)**
Transfers & subsidies - capital monetary	–	–	–	–	–	–	–	–	–
Transfers & subsidies capital in-kind	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**(352 762)**	**(281 898)**	**(129 094)**	**(393 100)**	**(415 427)**	**(415 427)**	**(383 381)**	**(308 552)**	**(389 468)**
Income Tax	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax	**(352 762)**	**(281 898)**	**(129 094)**	**(393 100)**	**(415 427)**	**(415 427)**	**(383 381)**	**(308 552)**	**(389 468)**
Share of Surplus/Deficit attributable to Joint Venture	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	**(352 762)**	**(281 898)**	**(129 094)**	**(393 100)**	**(415 427)**	**(415 427)**	**(383 381)**	**(308 552)**	**(389 468)**
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	**(352 762)**	**(281 898)**	**(129 094)**	**(393 100)**	**(415 427)**	**(415 427)**	**(383 381)**	**(308 552)**	**(389 468)**
Capital Expenditure	**46 144**	**77 007**	**94 372**	**111 099**	**138 195**	**136 924**	**84 703**	**160 256**	**111 456**



Project Name	3 year Total: 2026/27-2028/29
Athlone Stadium Upgrade	R81 043 003
Nyanga Informal Trading Infrastructure Development	R29 600 000
Nolungile Informal Trading Infrastructure development	R24 423 629
Thembokwezi Market construction, Khayelitsha	R15 750 000
Eikendal Market upgrade, Kraaifontein	R15 500 000
Green Point Athletics Stadium Upgrade	R13 100 000
Uluntu Plaza Business Hives Upgrade, Bloekombos	R13 000 000
Strand Promenade Trading Infrastructure development	R12 500 000
City Hall upgrade	R11 818 587
Nonkqubela Informal Trading Infrastructure development	R10 400 000
Kuilsrivier CBD Trading Infrastructure development	R10 000 000
Cape Town CBD Flower Market Upgrade	R9 800 000
Mfuleni Informal Trading Infrastructure development	R8 900 000
Green Point Urban Park Upgrade	R8 653 587
Atlantis Business Hives additional development	R8 600 000
Langa Meat Markets construction	R8 250 000
Watergate Trading Infrastructure Development	R6 500 000
Langa Art & Craft Market construction	R6 356 034
Makhaza Informal Trading Infrastructure development	R5 700 000
Goodwood Trading Infrastructure Development	R5 000 000

Figure 32: Map detailing Economic Growth's top projects/programmes over the MTREF

2.12.4 Energy (Vote 4)

The Constitution stipulates that the City has a responsibility to ensure that the citizens of Cape Town have access to basic services. Municipal powers and functions are dealt with in Section 156 (Schedules 4B and 5B) of the Constitution. Specific functions pertaining to electricity reticulation are contained in Schedule 4B, while those pertaining to street lighting are contained in Schedule 5B.

To meet this responsibility, the Energy Directorate must ensure the provision of effective and reliable electricity services through efficient management of natural resources and service delivery infrastructure.

To deliver on this mandate effectively, the City's Energy Strategy for 2050, *Our Shared Energy Future*, was approved by full council on 26 October 2023. The Energy Strategy provides a cohesive and holistic approach to increasing energy security in Cape Town. This includes mitigating up to four stages of load-shedding in the short term while navigating the energy transition for the benefit of City businesses and residents in the longer term. To achieve this, the Energy Strategy calls for action across five priority focus areas, namely:

- Commitment 1: Harness new energy supply
- Commitment 2: Alleviate energy poverty
- Commitment 3: Optimise energy use
- Enabler 1: Operate a future-fit energy utility business
- Enabler 2: Action by residents, businesses and partners

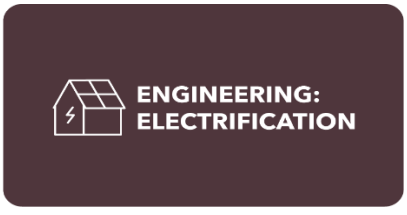
The Directorate is currently undergoing restructuring in a phased manner in order to future proof itself which will lead to the creation of new departments and changes to existing departments. The functions and responsibilities will potentially be enhanced from those indicated below. Further information will be provided once the restructuring has been concluded.

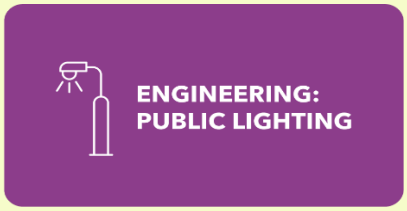
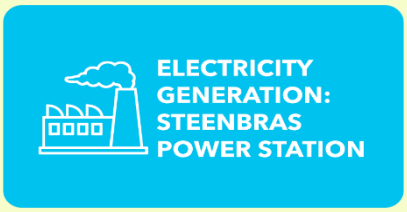
The salient programmes for each department are indicated in the tables below. These costs include other direct and indirect costs to manage and support programme implementation. Where costs could not be directly attributed to a significant programme, these have been included under the operational, sustainability and support programme

Our purpose is to distribute electricity to residential, commercial and industrial customers in Cape Town and provide the link between Eskom and electricity consumers. We also construct and maintain the equipment that transforms the power supply to meet consumers' needs and supply public lighting. Our department also provides support services, including vending and billing systems, and load control systems.

The 2026/27 Electricity Generation and Distribution budget is broken down by programme as follows:

Programme Name	Programme Description	Allocation R'000
ELECTRICITY SUPPLY: SUPERVISORY CONTROL AND DATA ACQUISITION (SCADA)	SCADA is the Control Centre's operational technology system used for monitoring and controlling equipment across the distribution network. It delivers real-time insights into equipment health, power flows, and outages, enabling operators to make quick, informed decisions and dispatch field crews efficiently, which is crucial during faults and major grid disturbances.	35 356
ELECTRICITY SUPPLY: OUTAGE MANAGEMENT SYSTEMS (OMS)	The Outage Management System (OMS) is a specialised software solution used by the City to detect and manage power outages by integrating data from meters and customer reports. It gives operators a clear view of each outage so they can prioritise repairs, deploy crews, and keep customers informed, reducing outage times and improving grid reliability.	10 848
ELECTRICITY SUPPLY: CONTROL CENTRE	Entails the daily operations of the electricity distribution network, ensuring safe and reliable power delivery to customers by monitoring and controlling equipment like substations, switchgear, and power lines. The Control Centre manages power flows, balances supply and demand, locates faults, and coordinates emergency response.	85 718

Programme Name	Programme Description	Allocation R'000
	The Vending system generates and distributes prepaid electricity tokens to the public. Its maintenance ensures a reliable, accessible platform so customers can consistently purchase tokens and recharge their prepaid meters.	118 856
	The Meter Reading function ensures customers are billed accurately by collecting electricity-use data through regular physical readings or estimates when meters can't be accessed. It conducts special or ad-hoc readings for account verification, disputes, property transfers, investigations, and performs meter verification to identify faulty or tampered devices. Quality assurance checks and internal audits strengthen accuracy. The use of digital tools, such as mobile devices and photographic verification, improves efficiency and reduces errors.	12 597
	The aim of this programme is to reduce and eliminate non-technical electricity losses in the City by identifying and fixing issues such as illegal connections, tampered meters, and faulty installations. In turn, this programme helps ensure everyone pays fairly for the electricity they use and keeps tariffs lower for all customers. Addressing illegal small-scale embedded generation (SSEG) setups keep customers safe and ensure accurate metering. Key projects include meter replacements, investigations, housing-upgrade metering, and detecting low or no electricity purchases. This assists in revenue protection by preventing revenue loss and helping to maintain fair and stable electricity tariffs.	189 708
	The City continually expands and upgrades its high-, medium- and low-voltage networks, improving infrastructure for large industrial and commercial customers, residential areas, as well as informal settlements. The City of Cape Town's Small-Scale Embedded Generation (SSEG) programme encourages residents and businesses to install systems, like rooftop solar PV, to generate their own electricity. These systems can be connected to the grid, and approved users can sell their surplus energy back to the City.	361 032
	The programme focuses on providing electricity to underserved communities, particularly in informal settlements, while also upgrading the existing network. Key goals include improving quality of life, enabling economic participation, and ensuring a more secure and reliable energy supply.	30 905

Programme Name	Programme Description	Allocation R'000
	The City is responsible for public lighting in both the City- and Eskom-licensed areas within the City of Cape Town. New streetlights are provided and existing lights are being upgraded with more efficient technologies, while the City is also maintaining a focus on streetlight repairs and maintenance.	903 472
	Repairs and maintenance of the City's High Voltage underground cable networks and associated ancillary equipment.	111 499
	Repairs, maintenance and operation of the City's High Voltage substation plant (transformers, switchgear, protection equipment) and associated secondary and ancillary apparatus.	500 901
	Repairs and maintenance of the City's High Voltage overhead lines (OHL) networks and associated ancillary equipment.	46 796
	A utility scale Generation plant with the capacity of 180MW which is operated as an arbitrage model. We generate and do peak shaving so that the City is reducing electricity consumption from Eskom network during peak periods. Consuming own generated electricity from our power stations to reduce the peak demand from Eskom. Furthermore, one unit is dedicated to load-shedding mitigation. The operating budget is also used to maintain the infrastructure equipment: 4 x 45MW units and entire ancillaries/balance of plants around the station – including maintenance on the upper control gate, tunnel and penstock, lower dam etc.	504 825
	Entails all aspects of the wires business that make up the department's distribution network – the planning, construction, maintenance and protection of the network, as well as the metering technologies that measure customer consumption. Included in Infrastructure Management is the Public Lighting Unit, dedicated to maintaining public lighting, including street lighting, in Cape Town. The budget assignments are as follows:	
	Distribution Area South:	739 009
	Distribution Area North:	733 636
	Distribution Area East:	714 668
	Cost of electricity purchased from Eskom and other sources	18 976 300

We aim to support the shift towards more sustainable and resilient forms of energy and to meet future energy needs in a rapidly changing energy landscape. Working collaboratively across the City, our mission is to drive innovative projects, policies and processes to progressively achieve energy security and navigate the energy transition for the benefit of all.

The 2026/27 Sustainable Energy Markets budget is broken down by programme as follows:

Programme Name	Programme Description	Allocation R'000
GENERATION DEVELOPMENT AND ENERGY EFFICIENCY IN MUNICIPAL OPERATIONS	This branch covers the uptake of power from independent power producers on behalf of the City. In addition to procuring its own generation energy projects, the team also drives energy efficiency in City-owned assets and operations.	72 587
SUSTAINABLE ENERGY FACILITATION	This programme helps households and businesses adapt to the changing energy landscape by raising awareness, supporting behaviour change, and collaborating with stakeholders to remove barriers. It also focuses on reducing energy poverty and promoting progress toward net-zero carbon buildings.	47 075
DATA MANAGEMENT AND INTEGRATION PLATFORMS	This entails data and modelling and supports directorate-wide analysis to inform evidence-based decision-making. The State of Energy and Carbon Report and Smart Facility, the City's online dashboard for monitoring electricity and water, are key outputs of this team.	43 680
STRATEGY, POLICY AND PARTNERSHIPS	The programme focusses on providing support with legal matters, policy and partnerships relevant to the Energy Directorate and its work areas.	28 536

Management, coordination, administration and overall support to ensure operational continuity and the implementation of programme objectives.

2 781 870

Changes to service levels and standards over the MTREF

Over the 2026/27 MTREF period, the Directorate will continue to improve electricity service reliability, infrastructure performance, and customer service standards in support of the City's energy security objectives. The Directorate will maintain compliance with national electricity supply standards, including NRS 047 and NRS 048, to ensure acceptable voltage quality, reliability of supply, and efficient response to service interruptions. Continued investment in network infrastructure, asset management systems, and operational technologies will support improved system resilience and service continuity. In line with national requirements, the City retains the capability to implement rotational load reduction in accordance with NRS 048-9 in the event of a national electricity system emergency.

Prior year performance – 2024/25 financial year

The Directorate achieved the following financial indicators against said targets:

- Capital spend: 87.27% (target: 90%)
- Operating spend: 101.5% (target: 95%)
- Training budget spend: 96.97% (target: 95%)
- Repairs and maintenance spend: 94% (target: 95%)

Risks to achieving revenue projections, any expected major shifts in revenue patterns and any planned alternative sources of revenue

The South African electricity distribution industry is undergoing change as a result of national electricity market reform, decentralised generation and changing customer behaviour. Further developments, such as wheeling, energy trading and increased private generation, are expected to influence the sector over the short to medium term.

Although population and underlying energy needs continue to increase, electricity sales volumes have shown a declining trend. This is partly due to technological advances, energy efficiency improvements, distributed generation and changing consumption patterns. These developments create uncertainty for revenue forecasting and place pressure on traditional volumetric tariff models, where revenue is closely linked to electricity sales.

Key risks to achieving revenue projections include declining sales volumes, accelerated customer self-generation, uncertainty around the pace and impact of market reform, Eskom tariff increases, infrastructure vandalism and theft, ageing network assets requiring renewal, and the need for continued capital investment. In response, the City's electricity utility continues to manage these risks through stable operations, consistent revenue collection, reliable network performance, strong governance frameworks and ongoing adaptation of its business model.

The Directorate is also preparing for future market developments and evolving service offerings to support the long-term financial sustainability of electricity and grid services, while continuing to meet the needs of Cape Town's residents.

Major features of expenditure including discretionary and non-discretionary expenditure

Bulk electricity purchases from Eskom account for a significant portion of the Directorate's budget, approximately 75%. The City has consistently met its payment obligations to Eskom within the required timeframes.

The Directorate also recovers the non-regulatory component of its tariffs, which includes funding for street-lighting service and a contribution to rates-funded services.

Ongoing revenue protection initiatives continue to help contain cost increases. However, one of the most persistent challenges impacting costs is the widespread theft and vandalism of electrical infrastructure.

Directorate capital programme

The capital budget is funded from a number of funding sources, with the largest being CRR, CGD and EFF. It is critically important to match the benchmark for the investment in refurbishment in accordance with international best practice to ensure good quality of supply and excellent customer- and delivery service.

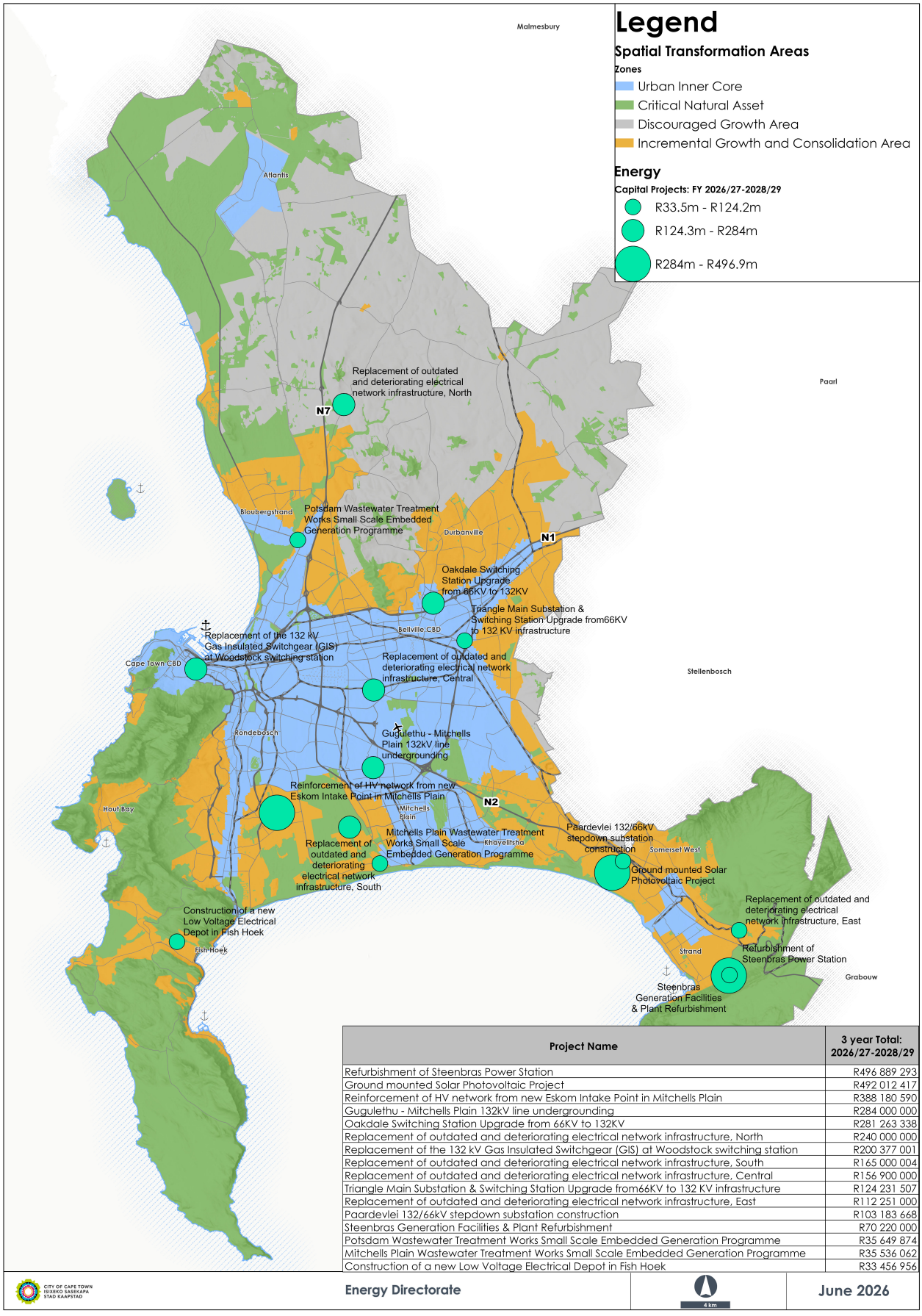
EFF as a funding source has an impact on tariffs. Funding of non-income generating projects in respect of infrastructure and refurbishment have been moved from EFF (loans) to CRR (internally generated funds) where there is sufficient CRR available on a year-on-year basis. Over a period of time, this will have the effect of reducing tariff increase requirements.

The Directorate's capital programme for 2026/27 is made up of the following main projects:

- Transmission System Development - Construction and upgrading of critical high voltage infrastructure, including new substations, underground high voltage cables and the addition of new switchgear/replacement of ageing switchgear.
- System Equipment: Replacement - To replace deteriorating electrical network infrastructure across low and medium voltage networks to improve reliability and operational efficiency.
- Metering Replacement - To replace defective, obsolete, or tampered electricity meters and associated metering infrastructure - including frames, fuses, current transformers, and kiosks - to ensure accurate billing, reduce non-technical losses, and maintain a reliable metering system.
- Service Connections: Quote - To provide and upgrade electrical service connections for qualifying households across multiple areas, expanding grid access and ensuring reliable energy provision on an ongoing basis.
- Small Scale Embedded Generation Programme - To install ground-mounted solar PV systems on facilities for on-site electricity generation.
- Medium Voltage Electrical Refurbishment and Infrastructure - The replacement for aged and unsafe medium voltage switchgear and to reinforce the electrical network to allow for additional customer connections or to improve quality of supply.

Table 68 – Energy (Vote 4) – operating revenue by source, expenditure by type and total capital expenditure

Directorate: Energy									
Budgeted Financial Performance (revenue and expenditure)									
Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue									
Exchange Revenue	**16 561 605**	**20 105 031**	**22 708 603**	**23 821 531**	**23 833 331**	**23 833 331**	**24 858 774**	**26 428 441**	**28 106 299**
Service charges - Electricity	16 383 796	19 940 175	22 503 548	23 663 555	23 663 555	23 663 555	24 689 780	26 254 040	27 926 491
Service charges - Water	–	–	–	–	–	–	–	–	–
Service charges - Waste Water Management	–	–	–	–	–	–	–	–	–
Service charges - Waste Management	–	–	–	–	–	–	–	–	–
Sales of Goods and Rendering of Services	9 443	12 777	12 192	15 010	22 210	22 210	15 515	16 011	16 508
Agency services	–	–	–	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–	–	–
Interest earned from Receivables	32 680	36 058	53 477	42 000	42 000	42 000	43 428	44 818	46 207
Interest earned from Current and Non Current Assets	–	–	–	–	–	–	–	–	–
Dividends received	–	–	–	–	–	–	–	–	–
Rent on Land	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets	27	29	34	(9 968)	(5 368)	(5 368)	33	34	35
Licence and permits	–	–	–	–	–	–	–	–	–
Special rating levies	–	–	–	–	–	–	–	–	–
Construction Contract Revenue	–	–	–	–	–	–	–	–	–
Development Charges	128 695	106 045	128 352	100 000	100 000	100 000	100 000	103 200	106 399
Operational Revenue	6 963	9 947	11 000	10 934	10 934	10 934	10 018	10 338	10 659
Non-Exchange Revenue	**135 981**	**170 711**	**179 654**	**196 660**	**197 063**	**197 063**	**208 592**	**218 487**	**219 670**
Property rates	–	–	–	–	–	–	–	–	–
Surcharges and Taxes	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	10	3 166	8	–	–	–	–	–	–
Licences and permits	–	–	–	–	–	–	–	–	–
Transfers and subsidies - Operational	133 816	165 016	177 038	194 160	194 563	194 563	206 092	215 907	217 011
Interest	–	–	–	–	–	–	–	–	–
Fuel Levy	–	–	–	–	–	–	–	–	–
Operational Revenue	–	–	–	–	–	–	–	–	–
Gains on disposal of Fixed and Intangible Assets	2 155	2 529	2 609	2 500	2 500	2 500	2 500	2 580	2 660
Other Gains	–	–	–	–	–	–	–	–	–
Discontinued Operations	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	**16 697 586**	**20 275 742**	**22 888 257**	**24 018 191**	**24 030 394**	**24 030 394**	**25 067 366**	**26 646 928**	**28 325 969**
Expenditure	–	–	–	–	–	–	–	–	–
Employee related costs	1 331 392	1 509 164	1 643 148	1 810 568	1 810 568	1 810 568	1 908 466	2 027 033	2 153 697
Remuneration of councillors	–	–	–	–	–	–	–	–	–
Bulk purchases - electricity	11 812 158	13 941 386	16 333 059	17 755 086	17 755 086	17 755 086	18 976 300	20 528 600	22 284 500
Inventory consumed	162 116	162 229	164 691	248 803	238 413	238 413	244 348	249 377	254 405
Debt impairment	252 299	81 083	19 457	172 405	172 405	172 405	189 147	205 383	222 775
Depreciation, amortisation & impairment	447 058	476 347	497 151	541 627	550 431	550 431	583 479	617 057	667 042
Interest, Dividends and Rent on Land	–	–	–	–	–	–	–	–	–
Contracted services	433 035	517 954	559 990	942 493	678 538	678 538	911 159	885 027	770 872
Transfers and subsidies	2 350	1 900	4 150	2 500	2 500	2 500	1 400	650	650
Irrecoverable debts written off	44 072	45 616	172 172	50 100	50 100	50 100	60 000	60 000	60 000
Operational cost	178 345	196 449	240 777	233 116	240 106	240 106	248 092	254 489	396 440
Disposal of Fixed and Intangible Assets	730	645	591	464	464	464	464	464	464
Other Losses	–	–	–	–	–	–	–	–	–
Total Expenditure	**14 663 555**	**16 932 773**	**19 635 188**	**21 757 162**	**21 498 611**	**21 498 611**	**23 122 856**	**24 828 080**	**26 810 845**
Surplus/(Deficit)	**2 034 030**	**3 342 969**	**3 253 069**	**2 261 029**	**2 531 783**	**2 531 783**	**1 944 511**	**1 818 848**	**1 515 124**
Transfers & subsidies - capital monetary	33 281	25 852	21 186	66 820	203 756	203 756	438 409	486 517	614 442
Transfers & subsidies capital in-kind	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**2 067 311**	**3 368 821**	**3 274 255**	**2 327 849**	**2 735 539**	**2 735 539**	**2 382 920**	**2 305 365**	**2 129 566**
Income Tax	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax	**2 067 311**	**3 368 821**	**3 274 255**	**2 327 849**	**2 735 539**	**2 735 539**	**2 382 920**	**2 305 365**	**2 129 566**
Share of Surplus/Deficit attributable to Joint Venture	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	**2 067 311**	**3 368 821**	**3 274 255**	**2 327 849**	**2 735 539**	**2 735 539**	**2 382 920**	**2 305 365**	**2 129 566**
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	**2 067 311**	**3 368 821**	**3 274 255**	**2 327 849**	**2 735 539**	**2 735 539**	**2 382 920**	**2 305 365**	**2 129 566**
Capital Expenditure	**1 006 874**	**1 109 601**	**1 063 370**	**1 249 640**	**1 360 754**	**1 274 590**	**1 521 424**	**1 832 102**	**2 063 123**



Project Name	3 year Total: 2026/27-2028/29
Refurbishment of Steenbras Power Station	R496 889 293
Ground mounted Solar Photovoltaic Project	R492 012 417
Reinforcement of HV network from new Eskom Intake Point in Mitchells Plain	R388 180 590
Gugulethu - Mitchells Plain 132kV line undergrounding	R284 000 000
Oakdale Switching Station Upgrade from 66KV to 132KV	R281 263 338
Replacement of outdated and deteriorating electrical network infrastructure, North	R240 000 000
Replacement of the 132 kV Gas Insulated Switchgear (GIS) at Woodstock switching station	R200 377 001
Replacement of outdated and deteriorating electrical network infrastructure, South	R165 000 004
Replacement of outdated and deteriorating electrical network infrastructure, Central	R156 900 000
Triangle Main Substation & Switching Station Upgrade from66KV to 132 KV infrastructure	R124 231 507
Replacement of outdated and deteriorating electrical network infrastructure, East	R112 251 000
Paardevlei 132/66kV stepdown substation construction	R103 183 668
Steenbras Generation Facilities & Plant Refurbishment	R70 220 000
Potsdam Wastewater Treatment Works Small Scale Embedded Generation Programme	R35 649 874
Mitchells Plain Wastewater Treatment Works Small Scale Embedded Generation Programme	R35 536 062
Construction of a new Low Voltage Electrical Depot in Fish Hoek	R33 456 956

Figure 33: Map detailing Energy's top projects/programmes over the MTREF

2.12.5 Finance (Vote 5)

The Finance Directorate promotes sound and sustainable management of the City's financial resources, in compliance with the Municipal Finance Management Act, together with other related legislation, policies and procedures.

Our vision is to ensure financial sustainability through good governance, zero tolerance for corruption and managing public resources for the maximum benefit of all residents.

The salient programmes for each department are indicated in the tables below. These costs include other direct and indirect costs to manage and support programme implementation. Where costs could not be directly attributed to a significant programme, these have been included under the operational, sustainability and support programme.

Our department manages the supply and acquisition of various goods and services to or on behalf of the City and we strive to ensure that the City's supply chain is sound, sustainable and accountable. Our procurement system aims to be fair, equitable, transparent, competitive and cost effective. We also manage the City's inventory system, as well as co-ordinate Demand Management and Support Services.

The 2026/27 Supply Chain Management budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
	Responsible for the implementation of the demand plan for tender processes, deviations and expansions/amendments over R750 000. This includes ensuring a compliant bid specification and evaluation committee.	5 124
	Demand planning ensures that the demand plan contains all the planned procurement over the MTREF period and assists with market research and engaging the management on requests for information. Disposal management ensures a compliant process for the disposal of assets to generate additional own revenue for the City.	1 382
	Responsible for the procurement of goods, services & construction works and deviations under R750 000.	4 318
	Supplier registration and management, oversee the full supplier onboarding process and maintain the integrity of the supplier database. This includes managing the register of defaulted tenderers and keeping records for all concluded procurement processes.	1 727
	Inventory Stores Management (ISM) oversees 22 stores and provides strategic oversight to user-managed sites, ensuring inventory is safeguarded and aligned with City processes. ISM plays a critical role in enabling service delivery by ensuring end users receive the right stock at the right quality, quantity, time, and place to serve the residents of Cape Town effectively.	7 543
	Responsible for the quorate and functioning bid adjudication committee to adjudicate on tenders presented for award and deviations to the city manager for consideration.	403

Programme Name	Programme Description	Allocation R'000
OPERATIONAL SUSTAINABILITY, GOVERNANCE AND SUPPORT SERVICES	Management, coordination, administration and overall support to ensure operational continuity and departmental performances that facilitates and develop sustainable, integrated SCM programmes.	173
PROCUREMENT EXCELLENCE AND GOVERNANCE	Procurement Excellence & Governance (PE&G) enables support in matters of governance, policy interpretation and driving a culture of excellence within the unit. PE&G also supports internal audit, legal services and forensics in engagements/reports for the above branches. As well as facilitate and enable strategic support in legislation enablement, engagements with external stakeholders on governance, quarterly reporting and ongoing reviews to ensure strengthened and sound governance.	230

Our department's core functions are the formulation of budget strategy and the coordination of annual budget processes. We ensure budgetary data integrity; administer corporate monitoring, controlling and reporting; and facilitate adjustments, post adoption of the City's Capital Budget and Operating Budget, within the applicable legislative and technical framework.

The 2026/27 Budget Department budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
INDIGENT RELIEF FOR ESKOM AREAS	Monthly payments to Eskom to re-imburse their portion of the free basic electricity provided to indigents.	252 067

Programme Name	Programme Description	Allocation R'000
	The City-wide Cleaning tariff has been abolished, and all city-wide cleaning initiatives are funded by a contribution from the Rates account, supported by a contribution from electricity commercial sales.	2 297 359
	The budget advert is published after tabling and approval as per the Local Government: Municipal Systems Act No. 32 of 2000 and the Municipal Finance Management Act No. 56 of 2003 to ensure transparency of the Draft and Approved budget processes.	3 241
	The objective of this programme is to contain costs and focus on the delivery of the City's core mandates and to ensure the long-term financial viability of the municipality. Long-term fiscal health and administrative efficiency are maintained through the support rendered for responsible financial stewardship, effective risk management, performance management and robust internal administrative structures and processes.	1 286 052

We are responsible for accurate and timeous payments to the City's suppliers, Councillors, Officials and Third Parties, in compliance with section 65 (2)(e) of the Municipal Finance Management Act (MFMA). We also manage all travel related activities for the City.

The 2026/2027 Expenditure Department is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
ACCOUNTS PAYABLE	Responsible for payment of all City creditors by processing purchase order invoices, sundry payment requests, foreign payments, and disbursements by means of electronic funds transfer (EFT).	1 901
PAYROLL MANAGEMENT	The Payroll Management is responsible for maintaining timeous and accurate payments to all City employees, councillors, third parties, ex-gratia pensioners, EPWP bi-weekly payroll, and post-retirement medical aid members. This includes all related reconciliations ensuring financial compliance.	968
TRAVEL MANAGEMENT	Managing the City's travel activities in an efficient, effective and economic manner.	623
OPERATIONAL SUSTAINABILITY, GOVERNANCE AND SUPPORT SERVICES	The management functions contribute to the implementation of the programmes and objectives of the Expenditure Department. Management, coordination, administration and overall support to ensure operational continuity.	174

Our department is responsible for managing the City's accounting function and cash flow, making investments, raising external finance through bond issues (or servicing existing loans), conducting its banking transactions, safeguarding its assets and liabilities, and performing the legislative oversight role over the City's municipal entities.

The 2026/27 Treasury Department budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
ACCOUNTING	Maintains accurate financial records, prepares compliant financial statements, and oversees the full lifecycle of municipal assets to ensure they are properly valued and appropriately depreciated.	290 742
TREASURY DEPARTMENT	Manage the City's borrowing, liquidity and surplus funds, ensuring timely access to finance, efficient cashflow management, regulatory compliance, and prudent investment to optimize returns and reduce financial risk.	1 354 221
INSURANCE	Protects the City's assets by securing insurance cover, managing claims, and reducing risks. It handles and assesses incidents involving City property, vehicles, and infrastructure and works with insurers to process claims efficiently.	327 501
INVESTOR RELATIONS	Oversees the City's 2 municipal entities, the CTICC and Cape Town Stadium and ensures transparent communication.	10 198

Our purpose is to deliver a high quality and impartial valuation service to our customers to sustain a cost effective, just and accurate valuation roll in the provision of fair and equitable rates for the City. Our property valuations are performed by competent and well-trained staff in accordance with the prescriptions of the Local Government Municipal Property Rates Act of 2004 and Council policies.

The 2026/27 Valuations Department budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
	Involves preparing and certifying the General Valuation Roll, making it available for public inspection, and resolving any objections received. It also includes conducting supplementary valuations, verifying and correcting property data, performing non-residential CAMA modelling, reviewing property values as scheduled in the GV2025 Gantt Chart, and processing non-residential market report data for valuation purposes.	3 943
	Fully utilising the Data Warehouse solution for the Valuation Department and its stakeholders, enhancing system security through the latest operating system and SQL server features, implementing the Third-Party System Support Contract with necessary upgrades and updates, and completing the final phases of ownership and billing reconciliations.	1 284
	Refinement of the property-centric workflow system to manage unregulated development, synchronizes the valuation database with aerial and satellite imagery for accurate verification, and ensures consistent data collection aligned with standard procedures. It automates vacant-property analysis using utility data, updates valuation service metrics and SDBIP indicators, leverages change-detection technology to identify property changes and oversees the CAMA Review Assurance Service provider.	2 384
	Facilitating discussions with the body politic regarding the annual review of the Rates Policy and related relief measures, refining modelling processes to optimise and accurately project rates income, improving internal operations to expedite the processing of impermissible rates applications and property category changes, and ensuring adequate legal support for valuers during Valuation Appeal Board hearings.	458
	Facilitating departmental HR, financial and administrative support services. Providing customer care services, including email responses and the routing of service requests. Rendering of administrative support to the independent Valuation Appeal Boards. Overseeing transversal project management services. Implementing a customer-centric public inspection and objection process for GV2025 in line with the Municipal Property Rates Act.	1 100

We facilitate the securing of conditional grant funding by the City from National and Provincial Governments, as well as non-government sources – both local and international – where applicable. We oversee the management and governance of grants in a way that ensures compliance to all conditions while maximising the outputs, outcomes and impacts of these grants.

The 2026/27 Grant Funding budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
GRANT OVERSIGHT AND FINANCIAL MANAGEMENT PROGRAMME	The primary objective of this programme is to establish and manage standardised grant governance protocols that ensure sound financial management, clear financial and non- financial reporting, and full compliance with legislative, policy and grant framework requirements.	4 617
HOUSING SUBSIDY SYSTEM NATIONAL HOUSING PROGRAMME	Administers, coordinates, and monitors housing projects and subsidy processes to ensure transparent, and efficient delivery of human settlements. It manages the Housing Subsidy System (HSS) to oversee beneficiary pre-screening, subsidy capturing and verification, approvals, expenditure reporting, and project closure.	47 615

We ensure Cape Town remains a well-run city by managing public resources responsibly, billing services accurately, and supporting access for poor and marginalised residents.

The 2026/27 Revenue Department budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
	The core operational programme includes frontline customer support, query resolution, and public education and awareness services.	530
	Indigent and social relief programmes aim to provide financial support to vulnerable, low-income households, pensioners, and residents with disabilities by subsidizing costs for essential services like water, electricity, and rates. These initiatives ensure access to basic services, alleviate poverty, reduce municipal debt, and support residents.	7 422
	The walk-in centres serve as, accessible, face-to-face service points for residents to manage municipal business, including paying accounts, making inquiries, and registering motor vehicles. These centres aim to provide convenient, in-person assistance for services like, account inquiries and motor vehicle licensing.	1 060
	While technical teams handle installations, walk-ins manage meter-related administration, including logging queries, processing investigations, supporting smart-meter rollouts, correcting estimated or faulty readings, and facilitating new connection requests.	530
	Oversight over the operational environment and safety management, including OHS compliance, security and access control, maintenance of facilities and equipment, upkeep of queue systems and digital displays, and coordination of cleaning and contractor activities.	530
	This programme is available at certain walk-ins and entails participation in external service days, including community outreach, mobile offices (Revenue Bus), ward-office service days, awareness campaigns, Mayor's Blitz events, and various roadshows (traffic, corporate, housing, councillor, revenue, and basket-of-services). They also support the MURP programme, the Ease of Doing Business initiative, and maintain regular engagement with the Registrar of Deeds, legal conveyancing fraternity, and property developers.	530
	Providing Revenue Clearance Certificates within 10 days.	3 048

Programme Name	Programme Description	Allocation R'000
	This programme focuses on strengthening revenue assurance and improving the management of customer accounts.	5 012
	Streamline legal debt-management processes by coordinating complex cases including matters handed to attorneys, problem buildings, sales in execution, insolvent and deceased estates, business-rescue cases, policy changes, and Section 116 transactions. This to improves compliance, reduce risk, and support revenue recovery.	22 800
	To enhance revenue recovery by strengthening the management of high-impact debtor portfolios, including large government accounts, SOEs, hotels, staff and councillor debt, upfront credit-control accounts, and the Top 1000 debtors.	968
	Focus on revenue management within City housing portfolios by strengthening the administration and recovery of housing rental debt, supporting indigent housing-rental interventions, and enhancing debt processes linked to Property Management accounts.	1 268
	The workstream oversees the end-to-end billing process, including daily billing operations, exception resolution, complex account enquiries, inbox management, tariff configuration and validation, and the contract management required for bulk printing, posting, and emailing.	2 482
	Support efficient service delivery by providing back-end support for all e-Services, driving digital migration from paper to email, maintaining accurate Business Partner data (including updates, corrections, duplicate merges, and oversight of creation and maintenance), supporting customer engagement through roadshows, enhancing data quality through SAP-ISU investigations, developing SQL-based solutions for automated reporting and BI, managing server storage, overseeing office administration, and maintaining the Revenue website and SharePoint site.	1 161

Programme Name	Programme Description	Allocation R'000
	Manage key property-related processes, including the processing of exempted, non-ratable, and vesting properties, executing sectional title corrections, resolving subdivision and consolidation queries, administering Council leases and addressing valuation fallouts.	514
	Maintain the integrity of the municipal master data and ensure all rates and financial data is executed.	206
	Key operations to handle all outbound notifications inclusive of applications and rebate processing as well as query resolutions.	308
	The programme coordinates all payment channels to the City, including point-of-sale transactions, third-party payment platforms, the armed-carrier cash-handling tender, and the management of unallocated cash payments and related tender processes.	4 380
	The core operational programme and includes: ○ Managing the legal registration, ○ Annual licensing, and ○ Ownership changes of vehicles, ○ Ensuring compliance with national eNaTIS records. ○ Customer services	180 872
	Contributes to the implementation of the programmes and objectives of the Revenue Department. Management, coordination, administration and overall support to ensure operational continuity.	4 386

The administration and support functions being performed by the following departments contribute to the implementation of the programmes and objectives of this Directorate:

- **Finance: Finance – R413 thousand**
- **HR Business Partner: Finance – R5,3 million**
- **Support Services: Finance – R216 thousand**
- **Manangement: Finance – R559 thousand**
- **Cape Town Stadium- R176,5 million**

Changes to service levels and standards over the MTREF

There are no material changes in trends over the MTREF period for the Directorate.

Prior year performance – 2024/25 financial year

- Capital spend: 97.30% (target: 90%)
- Operating spend: 98% (target: 95%)
- Repairs and maintenance spend: 70% (target: below 95%)
- Training budget spend: 100% (target: 95%)

Key achievements

- Ensured the timeous submission of the annual budget to Council for adoption. It should be noted that due to major delays in approval of the National Treasury budget and the submission of allocations to municipalities via the DORB, as well as the complex restricting of some of the City's tariffs structures, the City had to submit the March 2025/26 MTREF tabled budget, to a further May tabled budget process. The budget was eventually approved by Council at the end of June 2025, before the start of the new financial year.
- Implementation of more stringent budgetary controls via directive 7 to ensure directorates do not contribute to unauthorised expenditure, which proved to be successful at year-end. In addition, an e-mail alert on over-expenditure that is work flowed to the relevant cost centre owner, was implemented.
- Developed a Power BI tool, which brings together various aspects of the Capital Budget and monthly cashflows, PPM system, Contract Management and SCM into a single platform to assist Finance Managers and support staff to get a holistic view of commitments in the current financial year as well as promoting the committing of budgets in the two outer financial years.
- Achieved 99,9% of municipal payments made to service providers who submitted complete forms within 30 days of invoice submission.
- An achievement of 100% of invoices submitted electronically still makes provision for manual submission of invoices.
- Submitted required strategies and plans to enable participation in the Metro Trading Service Reform Programme and established internal implementation programme.

- Continued to play key informant role to the National Grant Reform Programme, driven by National Treasury as well as the overall review of the Local Government White Paper being driven by GoGTA and NT.
- Continued to set national benchmark for Grant Reporting and Governance across national and provincial grants.
- Evolved the comprehensive grant framework compliance and governance tool aimed at ensuring compliance with the multiple financial, governance and non-financial imperatives of each of the diverse grants.
- Achieved a 97,83% collection ratio as at June 2025 during a time of economic hardship with the City's residents faced with increases in interest rates, food and fuel prices.
- Implemented the City's electronic Motor Vehicle Registration and Licensing on the City app. This allows residents to renew their vehicle license from their cell phone from the comfort of the home.
- Collaborated with Traffic Services and Facility Management to build the first motor vehicle license renewal drive-through in Brackenfell.
- Achieved 100% tender completion rate for the 2024/25 financial year.
- The demand plan for the City reflected the need for 293 tenders to be awarded during the 2024/25 financial year. Two-hundred and thirty (230) tenders were awarded, and 63 tenders were cancelled, with an overall implementation rate of 100%.
- SCM Disposal team introduced online auctions enabling accessibility to the City's auctions. A total collected at auctions during 2024/25 was R148 593 373, which can be reinvested into the City.
- Consecutive clean audit outcomes achieved for the 2021/22, 2022/23 and 2023/24 financial years.
- The credit profile of the City Ba2/Aa2.za and NP/P-1.za Long and Short term Global and National Scale Ratings, with a Stable outlook, reflects its consistently strong and improving operating and financial performance, which demonstrates resilience in its liquidity positions.
- The first supplementary valuation roll to the 2022 general valuation (GV2022) was implemented from 1 July 2024 and the second supplementary roll completed and certified by 30 June 2025. The updated and Council approved Rates Policy took effect from 1 July 2025.
- Over 99% of General Valuation Roll and related Supplementary Roll objections recorded were resolved.

Risks to achieving revenue projections, any expected major shifts in revenue patterns and any planned alternative sources of revenue

The Directorate takes due care to ensure that risks, which could impact on the Directorate not achieving its objectives are identified, addressed and managed on a day-to-day basis in accordance with the City's approved IRM driver documents.

Risk Registers are utilised as a management tool in order to manage identified risks of the Directorate. The risks identified will be reported to RiskCo in accordance with the annual RiskCo Work Plan. The Executive Director informs/discusses the Directorate's risks with the relevant Mayoral Committee member on a six-monthly basis.

Directorate capital programme

The key projects contained within the 2026/27 capital budget of the Directorate support both financial control and enhanced service delivery, and include a number of strategically aligned projects to support the ease with which ratepayers can engage and do business with the City.

The majority of the capital budget over the next MTREF relates mainly to:

- Aerial photography.
- Computer equipment.
- Furniture replacement.
- Kitchen equipment replacement.
- Office and training facilities upgrade.
- Floodlight replacement.
- Generator controllers upgrade.
- Heating, ventilation air con.
- LED Big screen replacement.
- Refrigerator replacement.
- Refurbishment of Stores.
- PA system replacement.
- Rental units in Cape Town Stadium.
- Revenue System Enhancements.
- Security at Revenue Offices.

Table 69 – Finance (Vote 5) – operating revenue by source, expenditure by type and total capital expenditure

Directorate: Finance									
Budgeted Financial Performance (revenue and expenditure)									
Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue									
Exchange Revenue	**1 805 298**	**2 014 133**	**1 984 386**	**1 155 148**	**1 712 496**	**1 712 496**	**1 252 970**	**1 134 332**	**1 061 706**
Service charges - Electricity	–	–	–	–	–	–	–	–	–
Service charges - Water	–	–	–	–	–	–	–	–	–
Service charges - Waste Water Management	–	–	–	–	–	–	–	–	–
Service charges - Waste Management	–	26	251	–	–	–	–	–	–
Sales of Goods and Rendering of Services	55 860	53 994	59 390	30 321	30 321	30 321	26 882	28 268	29 723
Agency services	262 347	264 127	275 768	286 716	286 716	286 716	293 483	306 409	307 498
Interest	–	–	–	–	–	–	–	–	–
Interest earned from Receivables	8 450	13 088	13 341	12 048	12 048	12 048	12 458	12 856	13 255
Interest earned from Current and Non Current Assets	1 435 290	1 566 840	1 550 977	740 168	1 309 154	1 309 154	843 365	707 560	629 534
Dividends received	–	–	3 270	–	–	–	–	–	–
Rent on Land	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets	3 061	6 115	5 912	6 956	6 956	6 956	7 192	7 422	7 652
Licence and permits	–	(23)	(9)	–	–	–	–	–	–
Special rating levies	–	–	–	–	–	–	–	–	–
Construction Contract Revenue	–	–	–	–	–	–	–	–	–
Development Charges	–	–	–	–	–	–	–	–	–
Operational Revenue	40 291	109 966	75 485	78 939	67 302	67 302	69 590	71 817	74 044
Non-Exchange Revenue	**15 919 034**	**16 855 624**	**18 085 587**	**19 000 493**	**19 247 029**	**19 247 029**	**21 311 802**	**23 123 660**	**25 262 902**
Property rates	11 245 429	11 986 459	12 791 912	13 768 100	13 918 100	13 918 100	15 810 666	17 363 200	19 317 744
Surcharges and Taxes	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	1 014	2 302	2 975	642	642	642	664	685	706
Licences and permits	8	–	4	–	–	–	–	–	–
Transfers and subsidies - Operational	1 776 687	2 048 838	2 214 194	2 231 301	2 247 836	2 247 836	2 233 717	2 350 325	2 372 025
Interest	124 173	137 912	145 735	98 675	98 675	98 675	102 030	105 295	108 559
Fuel Levy	2 666 726	2 639 290	2 749 549	2 851 776	2 851 776	2 851 776	3 004 725	3 174 156	3 323 867
Operational Revenue	–	–	–	–	–	–	–	–	–
Gains on disposal of Fixed and Intangible Assets	86	188	113	–	–	–	–	–	–
Other Gains	104 911	40 634	181 105	50 000	130 000	130 000	160 000	130 000	140 000
Discontinued Operations	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	**17 724 331**	**18 869 757**	**20 069 973**	**20 155 641**	**20 959 526**	**20 959 526**	**22 564 772**	**24 257 992**	**26 324 608**
Expenditure	–	–	–	–	–	–	–	–	–
Employee related costs	977 858	1 223 404	1 683 172	1 460 992	1 671 233	1 670 439	1 598 972	1 659 722	1 738 972
Remuneration of councillors	–	–	–	–	–	–	–	–	–
Bulk purchases - electricity	–	–	–	–	–	–	–	–	–
Inventory consumed	13 701	13 072	10 800	14 317	15 051	14 036	14 386	13 528	14 199
Debt impairment	163 177	260 132	(220 554)	585 144	591 519	591 519	671 002	748 629	846 356
Depreciation, amortisation & impairment	202 556	203 250	187 054	177 000	176 007	176 007	184 522	183 975	182 181
Interest, Dividends and Rent on Land	712 028	784 439	801 826	1 409 509	1 051 226	1 047 926	1 243 977	1 641 715	2 150 326
Contracted services	65 178	117 138	73 573	80 108	83 376	83 886	70 229	66 732	69 815
Transfers and subsidies	33 196	35 196	19 479	44 500	44 500	44 500	39 500	39 500	11 788
Irrecoverable debts written off	56 440	182 199	634 877	–	–	–	119 531	119 531	119 531
Operational cost	502 417	545 881	649 612	723 385	707 745	712 344	691 824	728 007	789 790
Disposal of Fixed and Intangible Assets	121	74	212	–	–	–	–	–	–
Other Losses	18 713	21 808	31 464	1 260	1 260	1 260	1 260	1 260	1 260
Total Expenditure	**2 745 384**	**3 386 594**	**3 871 516**	**4 496 215**	**4 341 917**	**4 341 917**	**4 635 203**	**5 202 599**	**5 924 218**
Surplus/(Deficit)	**14 978 947**	**15 483 163**	**16 198 457**	**15 659 426**	**16 617 608**	**16 617 608**	**17 929 569**	**19 055 393**	**20 400 390**
Transfers & subsidies - capital monetary	217	1 593	59	870	742	742	200	363	–
Transfers & subsidies capital in-kind	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**14 979 164**	**15 484 756**	**16 198 516**	**15 660 296**	**16 618 350**	**16 618 350**	**17 929 769**	**19 055 756**	**20 400 390**
Income Tax	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax	**14 979 164**	**15 484 756**	**16 198 516**	**15 660 296**	**16 618 350**	**16 618 350**	**17 929 769**	**19 055 756**	**20 400 390**
Share of Surplus/Deficit attributable to Joint Venture	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	**14 979 164**	**15 484 756**	**16 198 516**	**15 660 296**	**16 618 350**	**16 618 350**	**17 929 769**	**19 055 756**	**20 400 390**
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	**14 979 164**	**15 484 756**	**16 198 516**	**15 660 296**	**16 618 350**	**16 618 350**	**17 929 769**	**19 055 756**	**20 400 390**
Capital Expenditure	**28 965**	**64 131**	**75 738**	**123 163**	**125 343**	**121 542**	**27 661**	**149 105**	**56 068**

2.12.6 Future Planning & Resilience (Vote 6)

The Future Planning & Resilience Directorate, created at the beginning of the current term of office, brings together a range of City functions in order to work across the organisation to perform short-, medium- and long-term strategy and policy development, capital planning, risk management, performance management, communication and business improvement. The Directorate is tasked with analysing and developing responses, both internally and externally, to the changing nature of the urban environment, including shock events.

The Directorate strategy envisages achieving the following:

- Enabling long-term infrastructure planning, portfolio management and project delivery.
- Providing leadership and facilitation for long-term and annual strategic planning, which includes working closely with the Finance Directorate on the annual strategy-led budget process.
- Overseeing the implementation of the Cape Town Long-Term (2050) Plan.
- Facilitating the annual review of the City's 5-year Integrated Development Plan (IDP).
- Implementation of the City Data Strategy and the associated targeted operating model for data analytics. Enabling the use and governance of Artificial Intelligence.
- The ongoing development and successful implementation of Project, Programme, Portfolio, Engineering and Contract Management, across the various directorates within the City, ensuring a continuous improvement in maturity levels against industry benchmarks. The scaled-up effort to support the organisation in executing the City's considerable medium-term capital investment Programme will continue in 2026/2027.
- Driving a culture of performance management that strategically focuses the City on evidence-based planning for decision-making, data management, monitoring, evaluation and legislative oversight.
- Enabling citywide approaches to innovation and operational effectiveness as an enabler of modernisation initiatives in order to ensure continuous improvement, the optimal utilisation of resources, increased productivity, and improved quality and overall satisfaction of business and operating models.
- Driving the embedding of new values and associated behaviours that, among other things, embrace a new culture of innovation, openness, and caring.

- Driving further the new strategic approach to the “Future of Work” to ensure the organisation is future-fit and an “Employer of Choice”.
- Overseeing the implementation of the Cape Town Resilience Strategy and the Cape Town Climate Action Plan, while ensuring that the urban environment is constantly assessed for changing shocks and stresses in order to ensure that new responses are included in the strategy and planning processes.
- Coordinating the combined resources of the Directorate to build strategic and programmatic responses to complex problems and citywide shock events that require coordinated transversal responses.
- Communicating and building recognition of the City’s brand through a credible and professional communication flow between the City and its various stakeholders. In 2026/2027, there will be strong emphasis on growing digital communication.

The salient programmes for each department are indicated in the tables below. Where costs could not be directly attributed to a significant programme, these have been included under the operational, sustainability and support programme.

This Department guides and directs the enhancement of the City’s organisational performance capabilities, alignment and systems in order to develop a mind-set of continuous improvement and improved quality of service delivery through strategy implementation, performance visualisation, accountability and improved evidence-based planning.

The 2026/27 Organisational Performance Management budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R’000
	The IAR project advances the City’s IDP vision of a well-governed, inclusive, and resilient city by providing a transparent, evidence-based account of strategic, financial, and service delivery performance. Aligned with the International Integrated Reporting Framework, the report integrates financial and non-financial data to support informed decision- making, public accountability, and long-term value creation. The 2025/26 IAR will also reflect MFMA Circular 88 indicators and audit outcomes to ensure regulatory compliance and strategic alignment.	1 100

Programme Name	Programme Description	Allocation R'000
	The Service Delivery and Budget Implementation Plan (SDBIP) is a crucial mechanism that bridges the Integrated Development Plan (IDP) and the municipal budget. It translates strategic objectives into tangible, measurable outputs and outlines in-year information such as quarterly service delivery targets and performance indicators. This provides a clear roadmap for how financial and human resources will be allocated to achieve planned outcomes. As a key tool for management, implementation, and monitoring, the SDBIP empowers the Mayor, Councillors, Municipal Manager, senior managers, and the community to track performance against commitments, uphold accountability, and ensure transparency in the use of public funds.	1 498
	This project supports the IDP's goal of a capable and responsive administration by raising the City's performance management maturity. Guided by an international performance maturity model, it embeds continuous improvement, system integration, and digital automation to enhance coherence, transparency, and governance. The initiative builds organisational capacity and strengthens alignment across departments, enabling improved service delivery and strategic execution.	1 540
	The Integrated Performance Management (IPM) training project aims to equip managers and employees with the necessary knowledge and tools to effectively implement the performance management cycle, which encompasses Planning, Monitoring and Evaluation, Reporting, and Auditing and Oversight. By fostering a shared understanding of these processes, IPM training ensures that all organisational efforts are aligned toward achieving service delivery excellence and operational efficiency. This approach cultivates accountability, consistency, and a culture of continuous performance improvement across all levels of the municipality.	704
	The Broad-Based Black Economic Empowerment (B-BBEE) Act is a government policy introduced to redress socio-economic imbalances of the past. In terms of section 13G (1) of the B-BBEE Act, organs of state must report their compliance with B- BBEE in their Audited annual financial statements and annual reports.	143

Programme Name	Programme Description	Allocation R'000
	In light of the above legislative requirement, the City of Cape Town needs to procure the services of a SANAS approved B-B- BBEE Verification analyst to verify its B-BBEE Compliance and issue it with a B-BBEE Compliance certificate which will be valid for 12 months.	
OPM SYSTEM ENHANCEMENTS	The OPM digital performance system was developed, deployed and has been operational since the start of the 2023/24 Financial Year. Time, budget and operational requirements dictated the features and functionality of the minimum viable product (MVP) that was implemented. Enhancement for 2025/26 is to address improvements to the MVP as well as operational requirements identified during the last 2 years. In addition, maintenance and support activities are required to ensure continued optimised and efficient operations of the OPM System.	1 430
OPERATIONAL SUSTAINABILITY, GOVERNANCE AND SUPPORT SERVICES	Management, coordination, administration and overall support to ensure operational continuity and departmental performances that facilitates and develop sustainable, integrated human settlements.	33 854

This Department leads the drafting, amending and reviewing of the IDP in terms of relevant legislation for the purpose of attaining citywide and organisational objectives. Additionally, it leads the development of the annual Strategic Management Framework (SMF) and the annual Infrastructure Report. It also leads the strategy frameworks and policy processes in the organisation and provides the strategy and analytical support to enable sound decision-making, effective implementation, delivery and strategy-led budgeting.

The 2026/27 Policy and Strategy budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
	Evaluation of Safety technology - Outcome evaluation of City existing investments in safety technology in terms of effectiveness - including ShotSpotter, CCTV, IFR, Drones. Evaluation of Safe spaces interventions - Outcome evaluation of programmes of support offered to rough sleepers and effectiveness on socio-economic wellbeing of participants.	3 520
	Custodian of the development and maintenance of CCT demographic models for population estimates and projections. Analysis of StatsSA, City data and alternative data to deliver insights into dwelling unit and household characteristics. Leading a regular large scale CCT socio-economic household survey to gain insights into key development indicators per suburb.	6 380
	Improve flow of research insights between CCT and external knowledge community Research partnerships, Research permissions, and management of transversal tenders.	5 610
	Strategic Planning Support and co-ordinate strategic planning through drafting, reviewing, and amending the IDP, the Long-Term Plan and facilitating the annual Strategic Management Framework to support strategy led budgeting. Developing and coordinating products that support strategic planning within the City as well as support relations as required with external stakeholders. Ensure compliance with related legislative requirements as it relates to strategic planning for a municipality.	7 204
	Infrastructure Planning Co-ordinates and supports infrastructure planning through development of sector plans and medium to longer term infrastructure project pipelines. Facilitate area-based infrastructure planning. Support longer term capital investments through the application of prioritisation methodologies.	8 825

Programme Name	Programme Description	Allocation R'000
	Management, coordination, administration and overall support to ensure operational continuity and departmental performances that facilitates and develop sustainable, integrated human settlements.	42 848
	The Technical Partnerships programme is responsible for mobilising technical assistance and non-gazetted grant funding from local and international donor partners in support of City Department needs and the implementation of the City's strategic objectives.	3 318
	Economic data provided through external subscriptions is used in the production of high-quality economic intelligence, see below.	638
	Economic Intelligence Undertakes ongoing monitoring of the performance of the local economy, providing economic insights that inform the formulation of strategies and plans and assist City leadership in their communication with the business community.	5 850
	Economic Appraisals Provides crucial support to line departments in the preparation and appraisal of large-scale infrastructure projects and influential policies and programmes. The team undertakes socio- economic Cost Benefit Analysis and other appraisal techniques to support evidence-based decision making. Providing crucial support to the City's Stage Gate Process.	4 550
	Economic Modelling Undertakes advanced economic modelling to tackle a range of intractable urban challenges, with a particular focus on measuring the macroeconomic and spatial impacts of City decision-making. Use is made of sophisticated economic models.	2 600
	Data Subscriptions for Economy Monitoring Economic data provided through external subscriptions is used in the production of high-quality economic intelligence, see below.	580

Programme Name	Programme Description	Allocation R'000
	Outsourced Cost Benefit Analysis Provides support to the Economic Appraisal Programme by providing an outsourced option to support the internal Cost Benefit Analysis capacity of the appraisal team. Is utilised for more upstream tasks, i.e. quantity estimation; primary data collection; option scoping; or for very complex CBAs for which the internal capacity is not present.	1 821
	Data Analytics Hub Infrastructure Procurement of infrastructure to enable the City and Data Analytics Hubs to do good data analytics.	750
	Data & AI acquisitions Procurement of datasets & AI models and platforms to enable the Data Analytics Hub to deliver on City data & AI business needs.	1 100
	Data & AI technical services Procurement of technical services to augment the Data Analytics Hub capacity to deliver on City business needs.	1 500
	Data Analytics Training and Capacity Building Procurement of data analytics training to upskill the City data analyst and Data Analytics Hub.	825
	Provisioning of WhatsApp for AI conversational messaging.	750
	Provisioning of Satellite Imagery (SANSA).	1 000
	Policy pipeline and strategic policy advice.	7 590
	Development of strategies and their implementation structures.	4 950
	Development and maintenance of the Advocacy Agenda.	2 420

The Risk and Resilience Department guides the City in navigating and responding to the increasingly volatile, uncertain, complex and ambiguous environment to ensure appropriate and sustainable service delivery responses.

The 2026/27 Risk and Resilience budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
BUSINESS CONTINUITY MANAGEMENT	This programme is corporately embedded and supports the organisation's maturity and readiness to ensure that critical City functions are able to withstand potential operational disruptions. The BCM Branch works closely with critical line functions to ensure that business impact assessments are done and that business continuity plans are developed, tested, updated and maintained across the City, therefore improving organisational resilience to shocks and stresses.	5 508
INTEGRATED RISK MANAGEMENT	This programme: • Is responsible for facilitating the risk register processes City-wide in accordance with the approved standard operating procedures. • Is corporately embedded and advises the organisation on risk management. • Supports the organisation to achieve its strategic objectives through the constant identification and mitigation of risks. • Systematically approaches the setting of the optimal course of action under uncertainty, by assessing, understanding, acting on, and communicating risks and opportunities. • Enables line functions to own and be responsible for managing the risks that do or might affect their work. • Reports on the risks the City is exposed to as well as the implementation of mitigation strategies to manage risks to an acceptable level at multiple levels of governance.	13 750

Programme Name	Programme Description	Allocation R'000
	This programme: • Strengthens the City and residents' capacity to understand, anticipate, prepare for, mitigate, respond to, and recover from a wide range of shocks and stresses. • Embeds a culture that identifies and assesses warning signals, learns from shock events and disruptions, and drives capacity building and development of resilience as a methodology and practice within the city. • Supports the implementation and monitoring of the Resilience Strategy, Climate Change Strategy, and the Climate Change Action Plan through the coordination of key programmes and through mainstream resilience and climate change-related thinking in all City planning and work e.g. including how long-term planning integrates climate adaptation, social equity, and infrastructure durability. • Maintains and establishes relationships and partnerships with key external organisations (including civil society and businesses) related to resilience and climate change to showcase City achievements, attract investments and financing, build resilience across Cape Town and improve and scale the City's approaches. This includes coordinating the City-wide submission to CDP (previously the Carbon Disclosure Project).	8 305
	The programme: • Plays a pivotal role in coordinating and controlling the functions of the department, both from a functional and administrative perspective. • Coordinates and administers the department's Service Delivery and Budget Implementation Plan ("SDBIP") activities. • Is the central point where the performance of the Department in implementing its IDP and the allocated annual Budget is monitored. • Provides a financial, cost and management accounting support service, administering human resource component, managing contract performance of external service providers, and facilitating and engaging key stakeholders to build last relationships. • Co-ordinates and / or leads on cross-directorate challenges as needed. • Chairs several BCM, IRM and Resilience & Climate Change-related governance structures.	1 805

Programme Name	Programme Description	Allocation R'000
OPERATIONAL SUSTAINABILITY, GOVERNANCE AND SUPPORT SERVICES	Management, coordination, administration, and overall support to ensure operational continuity and departmental performances that facilitate and develop sustainable, integrated human settlements.	3 618

The Department drives use of innovation methodologies in support of government modernisation and efficiency initiatives in order to prepare the organisation for future challenges and opportunities and to ensure financial sustainability.

Programme Name	Programme Description	Allocation R'000
DIGITAL PLATFORM IDEAS	Digital platform for idea management and structured public participation where the City collaborates with employees and external stakeholders on initiatives that enhance service delivery, operational efficiency and resident experience. The platform supports the City's Innovation Framework and ISO 56001 implementation by enabling transparent idea submission, evaluation and implementation tracking, while strengthening a culture of innovation and cross-functional collaboration.	1 551
LEADERSHIP DEVELOPMENT AND TEAM ENABLEMENT	Implementation of **leadership development programmes**, team enablement initiatives and innovation-aligned learning interventions to strengthen leadership capability, embed City Values and support behavioural change required for business improvement and organisational design outcomes. These programmes contribute directly to People Development priorities, succession planning, workforce optimisation and the positioning of the City as an Employer of Choice.	10 652

Programme Name	Programme Description	Allocation R'000
	Hosting of the **Annual City Awards** to recognise excellence, innovation and service delivery impact across the organisation. The programme reinforces a culture of recognition and accountability while strengthening employee engagement and embedding the behaviours aligned to the City's values.	628
	Activities supporting **Innovation Management**, including implementation of the ISO 56001 Innovation Management Standard, measurement of innovation capability maturity, and delivery of structured innovation programmes such as design-led thinking, systems thinking and future-focused workshops. The programme strengthens institutional innovation capability and supports service delivery optimisation initiatives across directorates.	2 787
	Implementation of the **annual Community Satisfaction Survey** aligned to the IDP and Ease of Doing Business priorities, measuring resident perceptions of service delivery performance across the City. Survey results inform targeted service improvement interventions in collaboration with line departments and support evidence-based decision-making to enhance resident experience and organisational accountability.	2 643
	Change management interventions supporting the implementation of the National Treasury trading services reform process, ensuring structured transition, leadership alignment and workforce readiness. The programme mitigates operational risk, supports stakeholder engagement and enables sustainable adoption of revised operating models.	4 836
	Business improvement initiatives Trading services business improvement and organisational design initiatives, including review of shared services functions, process optimisation and operating model redesign to enhance cost efficiency, revenue optimisation and service delivery performance as aligned to City Optimisation and Innovation priorities and in support of long-term financial sustainability.	11 000
	Management, coordination, administration and overall support to ensure operational continuity and departmental performances that facilitates and develop sustainable, integrated human settlements.	42 627

The Department serves as a Centre of Excellence to provide the required cutting edge for Project, Programme, Portfolio and Engineering Management solutions to enhance the customer-centric culture in the City. The Department does not only focus on the continuous increase of maturity throughout the City for the various disciplines but also aims to ensure continuous individual competence improvements for project, contract and engineering managers.

The 2026/27 budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
	PPM Enablement Training: Additional personalised enablement session is provided for all delegates who completed the SAP PPM training course to ensure that delegates are comfortable utilising the tool on their own.	1 934
	CPA training & enablement The City of Cape Town's Contract Register and Monitoring System (CRMS) went live in July 2022 and now supports over 800 users. Continuous training is essential to ensure users fully utilize its features and recent enhancements. The Contract Management Unit also promotes proactive Contract Price Adjustments (CPA) through system activities and improved user competence for efficient processing.	556
	Portfolio Management IT Reviews Project Portfolio Review, managed by both C3PM and PMOs, is an ongoing process of collecting and analysing portfolio data to guide the selection of projects that deliver maximum organizational value. Reviews help management allocate resources to projects that are achievable and strategically aligned with organizational goals. Data is captured mainly in SAP's Project Portfolio Management (PPM) module, which continues to evolve and expand the scope of project review capabilities.	3 314

Programme Name	Programme Description	Allocation R'000
	Maintenance & Support **- Project Portfolio Review**: Project Portfolio Review, managed by C3PM and PMOs, is an ongoing process of collecting and analysing portfolio data to select projects that deliver maximum organizational value. These reviews help management allocate resources to projects that are achievable and aligned with strategic goals. Data is primarily captured in SAP's Project Portfolio Management (PPM) module, which continues to evolve and expand its capabilities.	1 725
	Project management support Hiring of a skilled co-ordinator to provide operational communication and administrative support to ensure effective project execution and stakeholder collaboration across PPRMB Units.	2 268
	Develop a framework for a new operating model to ensure coordinated, efficient, effective and sustainable transversal programme management that is able to deliver the R120 billion capital spending target, whilst safeguarding governance and accountability.	5 554
	The PPPSG funds early-stage project and programme preparation activities across multiple City directorates to improve the readiness of future capital investments. For FY27, R58.6 million has been allocated to 11 projects, focusing on scoping, feasibility, and concept design work for infrastructure and service delivery initiatives in water, energy, transport, and coastal management. C3PM oversees portfolio governance, financial performance, and reporting, while supporting implementing departments with project preparation and compliance to National Treasury requirements.	69 600
	The Target Operating Model (TOM) Enhancement for Transversal Programme Delivery project focuses on strengthening programme-level governance, accountability, and delivery capability for complex transversal infrastructure programmes within the City of Cape Town. The project includes diagnostic analysis, operating model design, option assessment aligned to international programme management standards, and structured knowledge transfer to enhance institutional capability and support effective programme delivery aligned with the City's approved Target Operating Model.	5 555

Programme Name	Programme Description	Allocation R'000
OPERATIONAL SUSTAINABILITY, GOVERNANCE AND SUPPORT SERVICES	Management, coordination, administration and overall support to ensure operational continuity and departmental performances that facilitates and develop sustainable, integrated human settlements.	157 053

The Department provides a range of specialist communication services to all City departments around the various facets of communication. One of the main deliverables involves managing the City's Corporate Brand and media strategies, which in turn builds towards a positive perception and reputation of the City.

The 2026/27 Communications budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
MANAGEMENT AND MAINTENANCE OF DIGITAL SYSTEMS	**Maintenance of External Digital Systems** Maintain and improve the City's website (www.capetown.gov.za), and CityApp to ensure that the products are up to date, easy to use and contain the latest information around City business for use by residents, businesses and visitors to the City.	1 500
	Internal Digital Systems Maintain and improve the City's Intranet and associated applications to keep it relevant, easy to use and up to date in terms of information for use by City staff.	2 000
MEDIA MANAGEMENT, MONITORING AND RELATIONS	**Management of the City's Social Media Accounts** Manage the City's social media accounts on X, Facebook, Instagram, and other social media channels by: Analysing trends and issues pertaining to the City on social media and developing strategies/programmes to address issues where appropriate. • Monitoring and responding to City related activities and issues on social media. • Developing and placing material on the sites. • Reporting and referring issues raised on social media to relevant line departments for actioning where appropriate.	1 800

Programme Name	Programme Description	Allocation R'000
	Monitoring mainstream media Monitoring and assessing the coverage the City received in print, radio, television, and social media to: • Ascertain the amount of coverage the City receives and the quality thereof. • Identify issues/reporting for follow-up and ensure these are addressed timeously. • Identify trends and issues raised and develop plans to address these.	692
	City's Media Relations Working with the mainstream media - print, radio, television and social media, to address all issues pertaining to the City - be it in response to issues raised in the media, or proactively by the City.	200
	Campaign development and management The City develops and runs a wide range of communication campaigns to promote awareness, understanding and buy-on from people on several aspects of services delivery. Whilst specific campaigns are developed closer to the time, examples of such campaigns include Summer Safety, Winter Preparedness, Water Savings tools, and techniques, promoting waste recycling, Fire Awareness and so-on.	14 100
	Research and Development Conduct research into the perceptions and attitudes of residents around City communication to better understand our target audiences to enable the City to better design its communication initiatives and campaigns.	1 800
	The department creates a wide range of videos and similar material for use on social media, training initiatives and for use in publications and the media on all aspects of service delivery that the City is involved in. Using a creative brief, the department will develop material and use it as part of work to promote various aspects of service delivery.	1 062
	The department handles the development and placement of all forms of formal advertising - from legal notices to creative information advertisements.	5 000
	The department creates a wide range of branded material in support of various communication initiatives undertaken throughout the City. Typical products include posters, pamphlets, leaflets, street pole posters and the like.	772
	This programme entails the following: Community: The department develops 4 print community newsletters per annum.	7 000

Programme Name	Programme Description	Allocation R'000
	Community: The department publishes a digital "CityNews Online" newsletter throughout the year which is sent to over 100 000 residents.	400
	Staff newsletter: The department publishes 6 issues per annum of its staff newsletter "Contact" which is made available to all staff, either digitally, or in print format.	4 000
	Management, coordination, administration and overall support to ensure operational continuity and departmental performances that facilitates and develop sustainable, integrated human settlements.	73 203

The administration and support functions being performed by the following departments contribute to the implementation of the programmes and objectives of this Directorate:

- **Management Future Planning & Resilience – R15,6**
- **Finance FPR - R10,5 million**
- **HR Business Partner: FPR – R5,9 million**
- **Support Services: FPR – R16,9 million**

Changes to service levels and standards over the MTREF

All departments within the Directorate are internally focused, providing enabling support on a range of corporate and statutory processes. No changes are anticipated to service levels and standards over the MTREF.

Prior year performance – 2024/25 financial year

The Directorate attained the following financial indicators in the 2024/25 financial year.

- Capital spend: 94.81% (target: 90%)
- Operating spend: 94.86% (target: 95%)
- Repairs and maintenance spend: 88.90% (target: 95%)
- Training budget spend: 97% (target: 95%)
- Operating Grant spend: 100% (target: 95%)

Risks to achieving revenue projections, any expected major shifts in revenue patterns and any planned alternative sources of revenue

The Directorate's primary source of revenue is grant funding allocated through the Division of Revenue Act (DoRA), including the Urban Development Financing Grant (UDFG) and the Urban Settlements Development Grant (USDG) Non-Financial Reporting. At present, there are no identifiable revenue risks. National Treasury has also introduced a performance-based grant allocation reform, which aims to strengthen accountability and incentivise improved service delivery outcomes. These ongoing reforms may create opportunities for revenue growth through the introduction of new or enhanced grant frameworks.

Directorate capital programme

The Directorate's capital programme focuses on maintaining and enhancing its digital, operational, and administrative infrastructure to support improved efficiency, modernisation, and service delivery.

The programme comprises the following key projects and acquisitions:

- SAP PPM Integration and Enhancement 5.0
- Contract Management System Integration and Enhancement 4.0
- Digital Video Editing Suite: Replacement
- Computer Equipment: Additional and Replacement
- Furniture: Additional and Replacement
- Printers: Replacement
- Office Equipment: Replacement

Table 70 – Future Planning & Resilience (Vote 6) – operating revenue by source, expenditure by type and total capital expenditure

Directorate: Future Planning & Resilience									
Budgeted Financial Performance (revenue and expenditure)									
Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue									
Exchange Revenue	**184**	**97**	**6 397**	**893**	**1 561**	**1 561**	**1 614**	**1 666**	**1 717**
Service charges - Electricity	–	–	–	–	–	–	–	–	–
Service charges - Water	–	–	–	–	–	–	–	–	–
Service charges - Waste Water Management	–	–	–	–	–	–	–	–	–
Service charges - Waste Management	–	–	–	–	–	–	–	–	–
Sales of Goods and Rendering of Services	0	18	1	–	–	–	–	–	–
Agency services	–	–	–	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–	–	–
Interest earned from Receivables	–	–	–	–	–	–	–	–	–
Interest earned from Current and Non Current Assets	–	–	–	–	–	–	–	–	–
Dividends received	–	–	–	–	–	–	–	–	–
Rent on Land	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets	–	–	–	–	–	–	–	–	–
Licence and permits	–	–	–	–	–	–	–	–	–
Special rating levies	–	–	–	–	–	–	–	–	–
Construction Contract Revenue	–	–	–	–	–	–	–	–	–
Development Charges	–	–	–	–	–	–	–	–	–
Operational Revenue	184	78	6 396	893	1 561	1 561	1 614	1 666	1 717
Non-Exchange Revenue	**62 155**	**64 485**	**77 136**	**65 022**	**73 319**	**73 319**	**88 868**	**57 559**	**64 794**
Property rates	–	–	–	–	–	–	–	–	–
Surcharges and Taxes	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	–	–	–	–	–	–	–	–	–
Licences and permits	–	–	–	–	–	–	–	–	–
Transfers and subsidies - Operational	62 148	64 477	77 103	65 022	73 319	73 319	88 868	57 559	64 794
Interest	–	–	–	–	–	–	–	–	–
Fuel Levy	–	–	–	–	–	–	–	–	–
Operational Revenue	–	–	–	–	–	–	–	–	–
Gains on disposal of Fixed and Intangible Assets	7	8	32	–	–	–	–	–	–
Other Gains	–	–	–	–	–	–	–	–	–
Discontinued Operations	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	**62 339**	**64 581**	**83 533**	**65 915**	**74 880**	**74 880**	**90 482**	**59 225**	**66 511**
Expenditure	–	–	–	–	–	–	–	–	–
Employee related costs	272 444	325 511	358 206	398 035	418 119	418 119	457 158	488 223	523 894
Remuneration of councillors	–	–	–	–	–	–	–	–	–
Bulk purchases - electricity	–	–	–	–	–	–	–	–	–
Inventory consumed	2 899	2 648	2 244	2 869	2 888	2 958	2 859	2 716	2 859
Debt impairment	–	–	–	–	–	–	–	–	–
Depreciation, amortisation & impairment	13 896	15 015	14 375	24 402	12 594	12 594	19 794	29 344	27 769
Interest, Dividends and Rent on Land	–	–	–	–	–	–	–	–	–
Contracted services	97 721	139 905	132 086	100 988	128 203	129 575	128 386	93 947	99 686
Transfers and subsidies	260	202	322	331	639	639	639	639	639
Irrecoverable debts written off	–	–	–	–	–	–	–	–	–
Operational cost	77 523	60 316	62 483	69 198	62 424	60 982	65 806	61 104	62 807
Disposal of Fixed and Intangible Assets	35	9	292	2	2	2	2	2	2
Other Losses	–	–	–	–	–	–	–	–	–
Total Expenditure	**464 779**	**543 604**	**570 006**	**595 825**	**624 870**	**624 870**	**674 644**	**675 975**	**717 656**
Surplus/(Deficit)	**(402 440)**	**(479 023)**	**(486 474)**	**(529 909)**	**(549 991)**	**(549 991)**	**(584 162)**	**(616 750)**	**(651 144)**
Transfers & subsidies - capital monetary	–	–	–	–	–	–	–	–	–
Transfers & subsidies capital in-kind	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**(402 440)**	**(479 023)**	**(486 474)**	**(529 909)**	**(549 991)**	**(549 991)**	**(584 162)**	**(616 750)**	**(651 144)**
Income Tax	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax	**(402 440)**	**(479 023)**	**(486 474)**	**(529 909)**	**(549 991)**	**(549 991)**	**(584 162)**	**(616 750)**	**(651 144)**
Share of Surplus/Deficit attributable to Joint Venture	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	**(402 440)**	**(479 023)**	**(486 474)**	**(529 909)**	**(549 991)**	**(549 991)**	**(584 162)**	**(616 750)**	**(651 144)**
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	**(402 440)**	**(479 023)**	**(486 474)**	**(529 909)**	**(549 991)**	**(549 991)**	**(584 162)**	**(616 750)**	**(651 144)**
Capital Expenditure	**24 961**	**19 973**	**25 034**	**5 414**	**21 816**	**21 798**	**14 766**	**5 810**	**3 581**

2.12.7 Human Settlements (Vote 7)

The Human Settlements Directorate leads the City's efforts at facilitating the development of integrated and sustainable human settlements. Housing is one of the City's priorities and the Directorate is committed to improving access to affordable and well-located housing through supporting a housing market that can deliver at scale to meet the needs of Cape Town's population.

The key objectives of the Human Settlements Directorate are therefore to:

- Facilitate and develop sustainable integrated human settlements.
- Integrate the delivery of housing opportunities with the objectives and deliverables of the rest of the City, thereby ensuring that these contribute to the creation of a compact city and optimal use of facilities.
- Improve informal settlements and backyard precincts incrementally and create a better-quality and safer living environment, rather than merely providing shelter.
- Manage and maintain the City's rental housing assets strategically.
- Promote and ensure meaningful partnerships with private sector and community-based stakeholders towards the development of affordable housing.

The salient programmes for each department are indicated in the tables below. Where costs could not be directly attributed to a significant programme, these have been included under the operational, sustainability and support programme.

Housing Development facilitates and develops sustainable, integrated human settlements in alignment with the National Housing Code and the City's Spatial Development- and Transit Oriented Development Frameworks.

The 2026/27 Housing Development budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
BREAKING NEW GROUND (BNG) PROGRAMME	The BNG programme construct subsidised homes including double storey and semi-detached homes. Developing infill developments within established neighbourhoods, which provide access to social and economic amenities and advancing integrated human settlement objectives.	294 299
ENHANCED PEOPLE'S HOUSING PROCESS (EPHP)	The EPHP is an inclusive, community-based intervention that enables beneficiary participation in decisions about housing developments and conceptualizing human settlements solutions that are responsive to the local community context. Supports diversified subsidised housing and, where feasible, infill site development.	17 529
NHBRC	Covers National Home Builders Registration Council (NHBRC) fees for enrolling construction-ready projects undertaken by Housing Development, securing a five-year superstructure guarantee for completed units.	15 000
SECURITY ON CONSTRUCTION SITES	The Housing Development Department implements annual housing and infrastructure construction projects, in socio-economically vulnerable areas, where risks include gangsterism, land invasion, theft, vandalism and attempts of extortion on construction sites.	1 288

Programme Name	Programme Description	Allocation R'000
CONSULTANTS AND PROFESSIONAL SERVICE	Multidisciplinary professional consultants' services for the planning, design, procurement and construction monitoring of Housing Development projects.	5 291
OPERATIONAL SUSTAINABILITY, GOVERNANCE AND SUPPORT SERVICES	Management, coordination, administration and overall support to ensure operational continuity and departmental performances that facilitates and develop sustainable, integrated human settlements.	116 374

The primary function is to upgrade informal settlements through various interventions, including in-situ upgrading under the National Upgrading of Informal Settlements Programme, re-blocking, enhanced re-blocking, super-blocking and the development of Incremental Development Areas (IDA's). These initiatives may result in individual serviced sites or the provision of shared basic services. The Department also provides emergency housing solutions in response to seasonal disasters in the City. Additionally, the Department facilitates and delivers essential municipal services to households living in the backyards of City-owned rental housing.

The 2026/27 Informal Settlements budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
EMERGENCY FLOOD KITS	Provides flood-relief kits to households affected by flooding, providing help to victims of flooding to mitigate water penetration into informal structures. Kits include roof sheets, plastic sheeting, timber and nails.	18 475

Programme Name	Programme Description	Allocation R'000
	IDA and TRA are temporary development areas established to accommodate relocating communities for short- to medium term periods while formal housing is being developed. These sites provide basic services such as chemical toilets, standpipes and waste management. ABT refers to alternative or innovative building technologies, which may be funded through the BNG programme or Emergency Housing mechanisms.	36 144
	Provides repairs and maintenance of the backyarder and emergency relocation structures.	4 450
	Provides security on Informal Settlements projects located in socio-economically vulnerable areas, mitigating risks such as land invasion, theft, vandalism and extortion on construction sites.	54 497
	Appointment of EPWP workers who assist with the enumeration (counting and recording) of dwellers in the various Informal Settlements areas.	11 458
	Management, coordination, administration and overall support to ensure operational continuity and ensure departmental performances.	128 789

The core objective is to provide strategic support in the implementation of Human Settlement programmes, which will be achieved through the development of Human Settlements operational strategies and policies that inform Human Settlements plans and programmes.

The Department is responsible for:

- **Strategic identification and acquisition of well-located land for human settlements purposes.**
- **Beneficiary management and tenure administration, facilitates and enables partnerships with the private sector towards the development of affordable housing in the City.**

The 2026/27 Human Settlements Planning budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
PUBLIC HOUSING OWNERSHIP TRANSFER INITIATIVE	A panel of professional service providers facilitates the transfer of Council rental units on individual or subdivisible plots, expediting ownership transfers to eligible beneficiaries. This converts rental units into financial assets for households and reduce reliance on public-sector resources for maintenance.	22 169
INSURANCE FOR THE CITY'S RENTAL UNITS	Homeowners Insurance premium for City's rental units to mitigate the losses arising from damages to these properties.	17 125
PAARDEVLEI MANAGEMENT FEES	Management agent for managing the City-owned Paardevlei site (688.8 ha) in Somerset West. The agent is responsible for the full management of the rental units in terms of rental collection and maintenance etc.	20 996

Programme Name	Programme Description	Allocation R'000
LAND RELEASE	Management support and transaction advisory services for the delivery of the Land Release Programme for affordable housing.	19 037
ADVERTISING AND COMMUNICATION	Creates visibility and facilitates information sharing with internal and external stakeholders, bringing services closer to communities and improving accessibility.	2 413
SUBSIDY: HOME REDEMPTION	The Enhanced Extended Discount Benefit Scheme (EEDBS) is a housing policy designed to transfer ownership of pre-1994 state-owned rental housing to long-term tenants. It provides subsidies to discount or write off outstanding debt, converting rental stock into private, titled ownership, thus empowering beneficiaries to own their homes as assets.	(20 784)
OPERATIONAL SUSTAINABILITY, GOVERNANCE AND SUPPORT SERVICES	Management, coordination, administration and overall support to ensure operational continuity and ensure effective programmes implementation.	117 285

This Department is responsible to direct, manage and control the operations regarding the transfer of the City's public housing assets, as well as for tenancy transfer and management. The Department is also responsible for the development and implementation of maintenance plans by assessing conditions, maintenance costing, and rollout.

The 2026/27 Public Housing budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
UPGRADES AND MAINTENANCE	The provision of cost of reactive and proactive repairs and maintenance to the City's rental units, including in-house and outsourced repairs and maintenance which is provided by 15 depots citywide.	169 952
TENANCY MANAGEMENT	Relates to the security provision at the 26 housing offices citywide, to ensure the safety of the staff. In addition, the City will pilot alternative tenancy management options, including transferring rental stock to external agents to improve building maintenance and lease management.	36 286
EXPANDED PUBLIC WORKS PROGRAMME	EPWP workers to assist the Public Housing department with maintenance functions and cleaning of communal areas at rental stocks.	9 527
OPERATIONAL SUSTAINABILITY, GOVERNANCE AND SUPPORT SERVICES	Management, coordination, administration and overall support to ensure operational continuity and ensure effective programmes implementation.	566 001

The administration and support functions being performed by the following departments contribute to the implementation of the programmes and objectives of this Directorate:
Management: Human Settlements – R9,7 million
HR Business Partner: HS – R9,3 million
Finance: HS – R26,1 million
Support Services: HS – R49,1 million
Project Management Office: HS – R13,1 million

Changes to service levels and standards over the MTREF
There are no material changes in trends for the Directorate over the MTREF period.

Prior year performance – 2024/25 financial year

The Directorate achieved the following financial indicators in the prior financial year:

- Capital spend: 96.0% (target 90%)
- Operating spend: 99.1% (target 95%)
- Repairs and maintenance spend: 102.9% (target 95%)
- Training budget spend: 99.3% (target 95%)

The following achievements were accomplished by the Directorate:

- Human Settlements opportunities provided:
  - Top Structures: 2 310 (target: 1 860)
  - Serviced Sites: 873 (target: 2 400)
- Sites serviced in informal settlements: 1 124 (target: 1 220)
- Number of informal settlements upgraded to Phase 2: 11 (target: 10)
- Number of transfers of ownership to new beneficiaries: 2 264 (target: 2 200)
- Number of deeds of sale agreements signed with identified beneficiaries within City-owned rental stock: 685 (target: 500)
- Number of title deeds registered to beneficiaries: 2 264 (target: 2 200)
- Well-located land parcels released to the private sector for affordable housing (number): 5 (target:5)

Risks to achieving revenue projections, any expected major shifts in revenue patterns and any planned alternative sources of revenue

Collection of rental income is under pressure because of the financial pressures on tenants as a result of the strained economy resulting in continued growth in outstanding rental debt. Appropriate debt management measures are in place to address this situation.

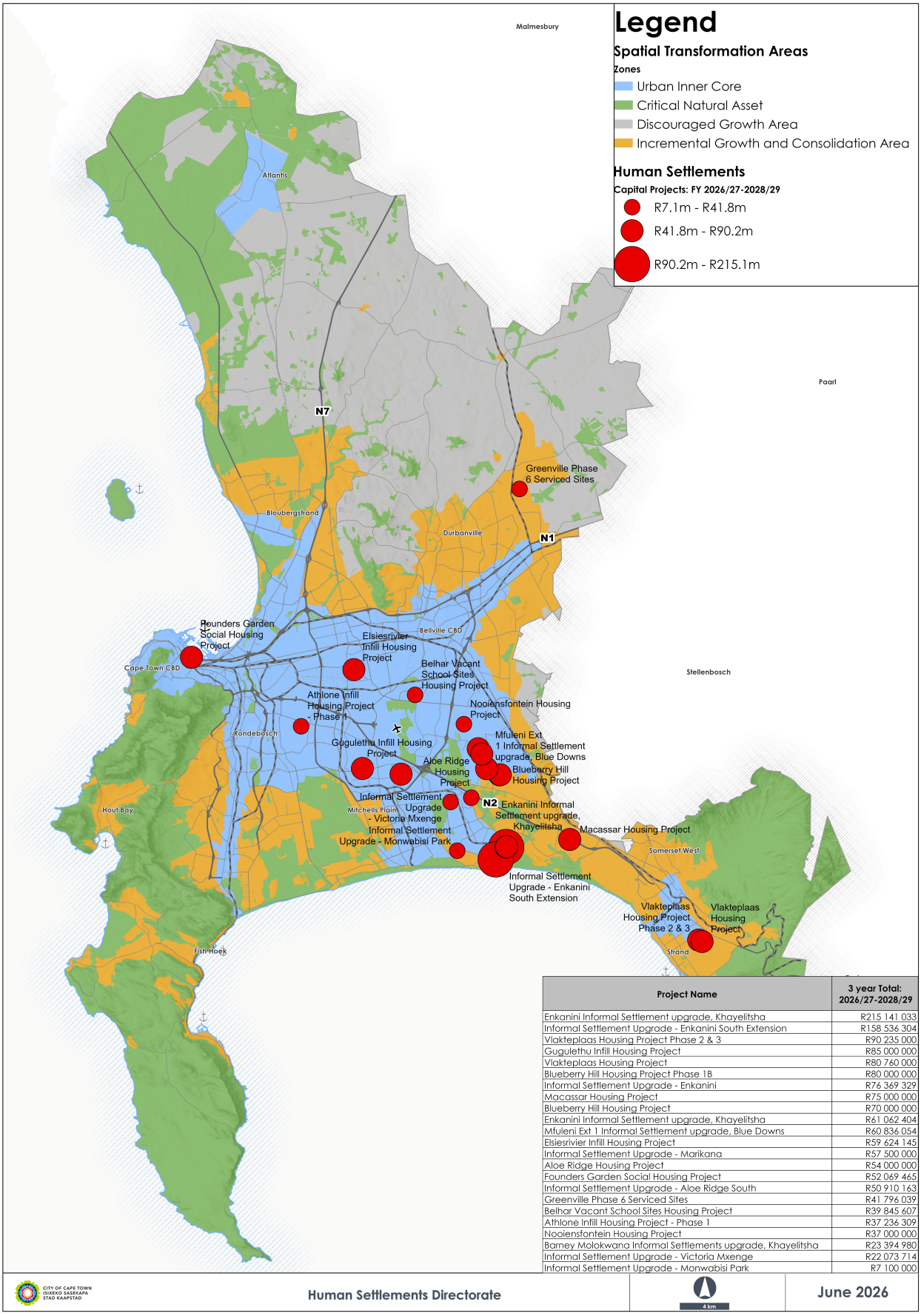
Directorate capital programme

The Directorate's capital programme for 2026/27 is made up of the following major projects:

- Informal Settlements Upgrade Programme: Mfuleni Extention 1; Enkanini; Bosasa Link; Monwabisi; Botfontein; Village Heights; Military Heights; Overcome Heights Retreat with additional IS Upgrade Programmes in areas East, North, South and Central.
- Formal Housing Development projects: ACSA Symphony Housing Project Construct; Aloe Ridge; Kanonkop; Elsies River; Blue Berry Hill; Gugulethu; Valhalla Park; and Macassar
- Backyarder Services Programme
- Asset Upgrading Programme - City's Rental Units
- Land acquisitions
- Social Housing Programme

Table 71 – Human Settlements (Vote 7) – operating revenue by source, expenditure by type and total capital expenditure

Directorate: Human Settlements									
Budgeted Financial Performance (revenue and expenditure)									
Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue									
Exchange Revenue	**205 973**	**215 292**	**192 784**	**221 527**	**218 140**	**218 140**	**229 156**	**232 439**	**235 850**
Service charges - Electricity	–	–	–	–	–	–	–	–	–
Service charges - Water	–	–	–	–	–	–	–	–	–
Service charges - Waste Water Management	–	–	–	–	–	–	–	–	–
Service charges - Waste Management	–	–	–	–	–	–	–	–	–
Sales of Goods and Rendering of Services	87	39	23	87	–	–	–	–	–
Agency services	–	–	–	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–	–	–
Interest earned from Receivables	331	(17)	(74)	377	279	279	279	288	297
Interest earned from Current and Non Current Assets	134	142	150	698	–	–	–	–	–
Dividends received	–	–	–	–	–	–	–	–	–
Rent on Land	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets	189 452	202 243	180 145	208 852	204 734	204 734	215 749	218 604	221 585
Licence and permits	–	–	–	–	–	–	–	–	–
Special rating levies	–	–	–	–	–	–	–	–	–
Construction Contract Revenue	–	–	–	–	–	–	–	–	–
Development Charges	–	–	–	–	–	–	–	–	–
Operational Revenue	15 968	12 884	12 540	11 513	13 127	13 127	13 127	13 547	13 967
Non-Exchange Revenue	**638 274**	**627 475**	**615 192**	**721 474**	**714 031**	**714 031**	**746 960**	**755 431**	**727 091**
Property rates	–	–	–	–	–	–	–	–	–
Surcharges and Taxes	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	329	6 629	127	–	2 349	2 349	2 349	2 425	2 500
Licences and permits	–	–	1	–	–	–	–	–	–
Transfers and subsidies - Operational	637 642	620 400	614 717	719 252	706 073	706 073	738 811	747 022	718 421
Interest	–	–	–	–	–	–	–	–	–
Fuel Levy	–	–	–	–	–	–	–	–	–
Operational Revenue	–	–	–	–	–	–	–	–	–
Gains on disposal of Fixed and Intangible Assets	303	446	347	2 222	5 608	5 608	5 799	5 985	6 170
Other Gains	–	–	–	–	–	–	–	–	–
Discontinued Operations	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	**844 247**	**842 767**	**807 976**	**943 001**	**932 171**	**932 171**	**976 115**	**987 871**	**962 940**
Expenditure	–	–	–	–	–	–	–	–	–
Employee related costs	421 636	485 640	535 250	578 834	579 701	569 945	611 785	656 376	698 359
Remuneration of councillors	–	–	–	–	–	–	–	–	–
Bulk purchases - electricity	–	–	–	–	–	–	–	–	–
Inventory consumed	85 567	73 995	96 173	117 929	118 089	107 840	122 509	125 608	130 723
Debt impairment	67 704	26 509	(65 763)	121 988	46 597	46 597	50 628	42 341	33 704
Depreciation, amortisation & impairment	173 504	189 295	198 548	224 267	218 032	218 032	250 276	279 496	304 807
Interest, Dividends and Rent on Land	407	–	–	–	193	193	193	193	193
Contracted services	578 295	567 932	619 095	574 477	587 405	606 915	571 738	571 889	550 234
Transfers and subsidies	40 128	30 614	49 848	10 000	60 466	60 973	17 529	3 900	2 900
Irrecoverable debts written off	71 832	92 061	125 202	–	75 391	75 391	75 391	75 391	75 391
Operational cost	93 348	109 624	110 322	77 562	63 861	63 849	70 294	66 415	69 167
Disposal of Fixed and Intangible Assets	1 275	2 112	1 504	28	28	28	28	28	28
Other Losses	–	–	–	–	–	–	–	–	–
Total Expenditure	**1 533 696**	**1 577 781**	**1 670 179**	**1 705 085**	**1 749 764**	**1 749 764**	**1 770 371**	**1 821 637**	**1 865 507**
Surplus/(Deficit)	**(689 449)**	**(735 014)**	**(862 203)**	**(762 084)**	**(817 593)**	**(817 593)**	**(794 256)**	**(833 767)**	**(902 567)**
Transfers & subsidies - capital monetary	754 530	789 216	846 255	828 567	881 694	881 694	747 740	768 425	727 646
Transfers & subsidies capital in-kind	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**65 081**	**54 202**	**(15 948)**	**66 484**	**64 101**	**64 101**	**(46 516)**	**(65 341)**	**(174 920)**
Income Tax	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax	**65 081**	**54 202**	**(15 948)**	**66 484**	**64 101**	**64 101**	**(46 516)**	**(65 341)**	**(174 920)**
Share of Surplus/Deficit attributable to Joint Venture	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	**65 081**	**54 202**	**(15 948)**	**66 484**	**64 101**	**64 101**	**(46 516)**	**(65 341)**	**(174 920)**
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	**65 081**	**54 202**	**(15 948)**	**66 484**	**64 101**	**64 101**	**(46 516)**	**(65 341)**	**(174 920)**
Capital Expenditure	**881 608**	**959 185**	**939 469**	**1 228 699**	**1 440 465**	**1 433 563**	**966 583**	**941 437**	**939 916**



Project Name	3 year Total: 2026/27-2028/29
Enkanini Informal Settlement upgrade, Khayelitsha	R215 141 033
Informal Settlement Upgrade - Enkanini South Extension	R158 536 304
Vlakteplaas Housing Project Phase 2 & 3	R90 235 000
Gugulethu Infill Housing Project	R85 000 000
Vlakteplaas Housing Project	R80 760 000
Blueberry Hill Housing Project Phase 1B	R80 000 000
Informal Settlement Upgrade - Enkanini	R76 369 329
Macassar Housing Project	R75 000 000
Blueberry Hill Housing Project	R70 000 000
Enkanini Informal Settlement upgrade, Khayelitsha	R61 062 404
Mfuleni Ext 1 Informal Settlement upgrade, Blue Downs	R60 836 054
Elsiesrivier Infill Housing Project	R59 624 145
Informal Settlement Upgrade - Marikana	R57 500 000
Aloe Ridge Housing Project	R54 000 000
Founders Garden Social Housing Project	R52 069 465
Informal Settlement Upgrade - Aloe Ridge South	R50 910 163
Greenville Phase 6 Serviced Sites	R41 796 039
Belhar Vacant School Sites Housing Project	R39 845 607
Athlone Infill Housing Project - Phase 1	R37 236 309
Nooiensfontein Housing Project	R37 000 000
Barney Molokwana Informal Settlements upgrade, Khayelitsha	R23 394 980
Informal Settlement Upgrade - Victoria Mxenge	R22 073 714
Informal Settlement Upgrade - Monwabisi Park	R7 100 000

Figure 34: Map detailing Human Settlements's top projects/programmes over the MTREF

2.12.8 Office of The City Manager (Vote 8)

The Office of the City Manager, led by the Accounting Officer in terms of, inter alia, the Municipal Finance Management Act (MFMA), Municipal Systems Act (MSA), Municipal Structures Act, and the System of Delegations, continues to play a central strategic role in guiding the administration toward operational excellence, sound governance, and long-term financial sustainability.

Within the FY2026/27 budget cycle, the Directorate's focus remains on ensuring that the City operates as a well governed, high performing, and future ready metropolitan institution aligned to the City's vision of becoming a world class, innovative, and inclusive city.

The Budget supports the Directorate's mandate to strengthen institutional integrity, enhance oversight mechanisms, and drive organisational reforms that enable efficient service delivery and sustained financial prudence.

Strategic Alignment and Budget Priorities

The budget aligns the Office of the City Manager with Council's strategic priorities and the 5-year Integrated Development Plan (IDP). The Directorate's budget is allocated to ensure continued improvement of:

- Governance and ethical leadership
- Legal and regulatory compliance
- Combined assurance systems
- Institutional performance monitoring
- Modernisation, innovation, and digital transformation
- Resident centred accountability and recourse

These priorities support the City's commitment to building a resilient, transparent, efficient, and financially sustainable administration capable of responding to emerging challenges and global urban trends. This Directorate encompasses several key departments that work collaboratively to uphold ethical standards, provide legal support, and ensure internal processes are functioning optimally.

The salient programmes for each department are indicated in the tables below. Where costs could not be directly attributed to a significant programme, these have been included under the operational, sustainability and support programme.

The Office of the Mayor is committed to creating an enabling environment for economic growth and job creation, delivering quality services to all residents, and serving the people of Cape Town as a well-governed and corruption-free administration.

The 2026/27 Office of the Mayor budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
MAYORAL SUPPORT AND OUTREACH	This programme provides strategic, administrative, and protocol support to the Executive Mayor in executing official duties and engagements. It facilitates outreach and community engagement activities to strengthen partnerships between the City, residents, and key stakeholders. Through direct mayoral interventions, site visits, and community interface initiatives, the programme promotes accountability, responsiveness, and alignment with the City's Integrated Development Plan (IDP) priorities.	41 834
COMMUNICATION	This programme manages the Executive Mayor's communication and public engagement strategy. It ensures coherent, accurate, and timely messaging that reflects the Mayor's pledges and promotes public trust in the City's governance. The programme oversees media liaison, advertising (print, radio, digital, out of home) and stakeholder communication to ensure consistent alignment with the City's overall communication objectives and brand identity.	6 190

Programme Name	Programme Description	Allocation R'000
EVENTS	This programme coordinates, manages, and delivers events hosted by the Executive Mayor's Office that promote civic pride, strengthen stakeholder relationships, and enhance the City's strategic objectives. It includes the planning and execution of high-profile ceremonial, commemorative, and partnership events that showcase Cape Town's leadership, culture, and innovation. The programme ensures that all events are executed to a high standard, reflecting the City's brand and values, and that expenditure aligns with approved and SCM processes.	7 782
MAYOR'S PROJECTS	This relates to the implementation of Projects under the Relief Support Programme.	22 000
OPERATIONAL SUSTAINABILITY, GOVERNANCE AND SUPPORT SERVICES	Management, coordination, administration and overall support to ensure operational continuity and the implementation of programme objectives.	1 458

We promote and safeguard ethical conduct by creating a culture of integrity and accountability in the City, This includes enforcing the City of Cape Town's Ethics Code, which defines the City's objectives and corresponding principles of good conduct. We further also contribute to the City's culture of good governance by combatting fraud and corruption.

The 2026/27 Forensic Services budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
IMPLEMENTATION OF THE FRAUD PREVENTION POLICY, THE WHISTLE BLOWING POLICY AND THE FRAUD RESPONSE PLAN	The purpose of the Ethics and Forensic Services Policy Review Programme is to ensure that the City of Cape Town's public-facing governance documents, namely the Whistle Blowing Policy, the Fraud Prevention Policy, and the Fraud Response Plan, remain current, compliant, and aligned with legislative requirements and organisational needs. The Programme provides a structured mechanism for reviewing and updating these documents as required by changes in the legal or business environment and ensures that each policy is reviewed at least once within every Council term. This work supports the City's commitment to ethical governance, transparency, accountability, and effective fraud prevention and response.	100
PROVISION OF AN OFF-SITE INDEPENDENT FRAUD HOTLINE SERVICE PROVIDER	Ethics and Forensic Services provides a 24-hour toll-free Fraud Hotline service where anyone can report corporate crime such as fraud, corruption, and unethical conduct whereby complainants/ whistle-blowers are comfortable reporting via the Fraud Hotline and are afforded anonymity when requested.	69
FORENSIC AND ETHICS INTERVENTIONS (PROACTIVE AND REACTIVE)	The Ethics and Forensic Services Department provides appropriate proactive, detection, awareness, and education programmes on financial crimes and maladministration, fraud prevention, deterrence, and ethics training. • a proactive forensic and ethics service aimed at ensuring the implementation of prevention and detection strategies, as well as appropriate awareness information and/or education programmes in the City; and • a reactive forensics and ethics service relating to significant fraud, corruption or other related criminal conduct, maladministration and/or negligence, and unethical conduct committed on the part of City employees and/or certain external parties including service providers and suppliers to the City.	100
INVESTIGATION CAPACITY TO THE FINANCIAL MISCONDUCT BOARD (FMB) AS AND WHEN REQUIRED	This programme enacts the City's commitment to the effective detection, prevention, and investigation of fraud, financial misconduct, and other governance-related offences. In line with the Regulations on Financial Misconduct Procedures and Criminal Proceedings, the City supports the functioning of the Disciplinary Board established under Regulation 4(1).	4 518
CONDUCT AUTHORISED LIFESTYLE ASSESSMENTS/ INVESTIGATIONS TO AID IN THE DETECTION OF ASSOCIATED RISKS	To mitigate and detect risks associated with fraud, corruption, maladministration, and/or unethical conduct. (Lifestyle Assessments & Investigations)	5 300

Programme Name	Programme Description	Allocation R'000
	Enhancing the Ethics and Forensic Services' capabilities and processes by a case management system allowing for the automation of daily operational processes, as well as allowing for statistical reporting.	1 044
	Enhancing the Ethics and Forensic Services' service offerings and allowing for the use of available forensic tools and within a specified environment, to allow for effective and efficient acquisition, securing and discovering of possible electronic evidence.	2 311
	To staff an operational and fully functioning Ethics and Forensic Services Department, recruitment and selection efforts focus on candidates with legal, accounting, investigative, and audit qualifications, while continuing to expand capabilities in forensic IT and data analysis. A strong emphasis is placed on continuous training and development, with all staff participating in structured work skills development plans to ensure the department maintains an optimal mix of competencies, experience, qualifications, and professional certifications required to fulfil its mandate.	159
	The Provision of a Scanning, Indexing and Storage service for the Ethics and Forensic Services Department to ensure onsite and electronically stored documents are managed appropriately and that safeguarding of documents are maintained, aligned to the compliance of the Records Management Policy, the POPI Act as well as for easy retrieval regarding legal proceedings and/or investigations by SAPS etc.	780
	Management, coordination, administration and overall support to ensure operational continuity and the implementation of programme objectives. (i.e., depreciation, employee related costs, other operational costs, etc).	54 510

We provide independent, objective assurance and advisory services designed to add value and improve City operations. Our services help the City to accomplish its objectives by bringing about a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control and governance processes.

The 2026/27 Internal Audit budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
PROBITY PORTFOLIO (COMBINED ASSURANCE AND GOVERNANCE)	Embedding combined assurance practices, ensuring coordination and collaboration between management, specialized functions, and internal and external assurance providers for optimal assurance coverage. To advise management and oversight committees on combined assurance matters to enhance decision making, improve action plans and optimise use of resources in respect of corporate and ethical governance.	4 351
SUPPORT SERVICES	Support section provides general administrative support service to management.	4 952
INTERNAL AUDIT MANAGEMENT	The scope of work of Internal Audit encompasses, but is not limited to, the objective examination of evidence for the purpose of providing independent assessments to Council, management and key stakeholders on the adequacy and effectiveness of the City of Cape Town (City's) risk management, control and governance processes as well as the quality of performance in carrying out assigned responsibilities to achieve the City's stated goals and objectives.	75 119
AUDIT COMMITTEE AND MPAC	The Audit and Performance Audit Committee (APAC) is an independent advisory body to the municipal Council, political office bearers, the Accounting Officer, the management and staff of the municipality on, inter alia, matters relating to governance, risk management, internal control, compliance with laws and regulations, performance management, internal audit, external audit, combined assurance, accounting policies, as well as the adequacy, reliability and accuracy of financial reporting and information.	1 643

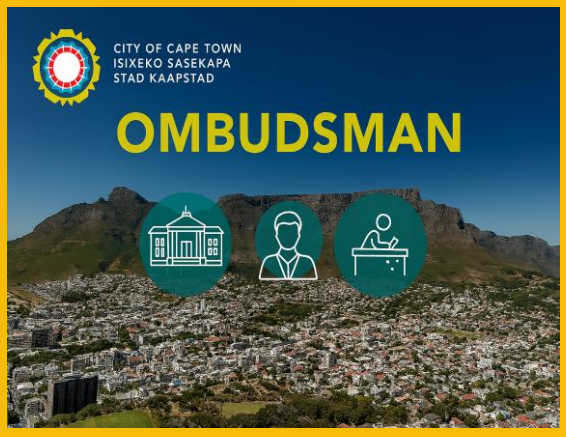
We provide a legal support service to the City to enable it to deliver on its constitutional mandate and manage and limit legal risks. Our department also ensures that the decisions taken by Council and its structures, as well as the administration, are legally compliant and that legal support is available to the various line departments as and when they require it.

The 2026/27 Legal Services budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
MUNICIPAL COURTS	The programme is responsible for the provision of an effective and efficient administration over traffic and by-law cases that are presided over in the Municipal Courts; and to prosecute enrolled traffic and by-law matters. The Municipal Courts unit works in partnership with its external stakeholders being the DOJ, Office of the Director of Public Prosecutions: Western Cape ("DPP"), Correctional Services, South African Police Services ("SAPS"), and Provincial Traffic Services.	74 549
CORPORATE ADVISORY SERVICES	The programme services all Directorates, internal departments of the City, Council Committees, Offices of the Mayor, Speaker, and City Manager. The primary function of this unit, through its three work streams, is to enable the mitigation of risk to the City and promote good governance through: • Providing Legal advice/ assistance • Litigation management and support • Management of external legal resources • Representing the City in mediations, adjudications, and arbitrations as well as any other dispute resolution forum when requested.	114 582
LEGAL COMPLIANCE	The primary function of the Legal Compliance programme is to provide strategic legal advice to and mitigate risk against Council and its structures, the Executive Mayor, City Manager, Executive Directors and all internal departments through: • Internal Appeals in terms of Section 62 of the Local Government: Municipal Systems Act, 2000. • Restrictions: Regulation 38 of the Supply Chain Management Regulations.	28 395

Programme Name	Programme Description	Allocation R'000
	• Complaints emanating from the Office of the Public Protector and the South African Human Rights Commission. • The resolution of disputes, objections, complaints, and queries in terms of regulations 49 & 50 of the SCM Regulations. • The vetting of reports for legal compliance to Council and its structures, the Executive Mayor and the City Manager.	
	The programme provides all directorates within the City with specialised legal assistance/advice with focus on Supply Chain Management (SCM) related issues, the entire tender processes, support to the various Bid Committees. In order to provide legal guidance to SCM and other line departments on tender related matters with the aim of ensuring compliance with relevant legislation, procurement processes and thereby reducing risk to the City.	30 479
	The programme serves Council, its committees, and the administration in vetting of by-laws, Council approved policies as well as systems and procedures approved by the City Manager. Thus, ensuring that approved policies and by-laws are legally compliant in order to facilitate an understanding and enforceability thereof.	3 864
	The programme gives effect to the following core functions: • The constitutional right of access to information for the exercise or protection of any rights in order to promote a culture of transparency and accountability (PAIA); and • The constitutional right to provide reasons for everyone who has been adversely affected by administrative action in order to promote a culture of accountability, openness, and transparency by giving effect to a just administrative process (PAJA). • Constitutional right to privacy in relation to POPIA. In this regard, as well as dealing with queries/requests for POPIA guidance, it provides POPIA awareness to the organisation and supports PIRC in its mandate to deal with POPIA related incidents or breaches.	7 776

Programme Name	Programme Description	Allocation R'000
ADMIN AND MANAGEMENT	The programme plays a pivotal role by providing an entry point in coordinating and controlling the receiving of all legal documents addressed to the City, Coordinating and administering the Service Delivery and Budget Implementation Plan ("SDBIP") activities. Furthermore, the programme is central to the monitoring, evaluation and reporting on the performance of the Department in implementing its IDP and the allocated annual Budget. Provides a financial, cost and management accounting support service, administering human resource component, managing contract performance of external service providers, facilitating, and engaging key stakeholders to build last relationships.	13 873



The Ombudsman investigates and helps to resolve public complaints against the City. Our department renders an independent, impartial, unbiased, non-prejudicial and apolitical ombud service, which entails alternative dispute resolution, alongside advocacy, relationship management and communication.

The 2026/27 Ombudsman budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
COMPLAINT INTAKE, REGISTRATION AND ASSESSMENT	This programme is responsible for the systematic intake, registration and assessment of all complaint submitted to the office. The primary function is to determine whether the complaint falls within the mandate and jurisdiction of the office. It ensures proper communication of the outcome of the assessment and provide information and guidance on the appropriate external institutions, if matters are not related to the City of Cape Town.	6 208

Programme Name	Programme Description	Allocation R'000
CASE INVESTIGATION	This programme delivers the core operational mandate of the office, namely the independent, objective, transparent, impartial and efficient investigation of cases allocated for investigation. It plays a central role in advancing administrative justice, strengthening accountability, and enhancing public trust. It employs alternative dispute resolution methods to facilitate resolutions where possible.	12 648
ADVOCACY AND STAKEHOLDER MANAGEMENT	This programme is to strengthen the visibility, credibility, and accessibility of the office through structured advocacy, strategic communication, and proactive relationship management. In addition to local engagement, it also facilitates knowledge sharing, benchmarking, and collaborative learning with international, national, provincial, municipal oversight institutions and other Ombuds office.	4 139

The programme provides strategic, administrative, and protocol support to the Executive Management Team (EMT) and the Office of the City Manager. It ensures the integration and alignment of assurance processes across the City to strengthen risk management and governance oversight.

The 2026/27 Management: City Manager budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
EXECUTIVE MANAGEMENT TEAM SUPPORT	This programme provides strategic, administrative, and protocol support to the Executive Management Team. The Office of the City Manager Directorate, inter alia, monitors the integration and alignment of assurance processes in the City in order to maximise risk and governance oversight – conforming to various Assurance Levels. The City Manager heads the administration of the City and chairs the City's Executive Management Team (EMT), whose primary responsibility is to advise the City Manager on service delivery matters, strategy, and policy. The City's EMT also supports the City Manager by driving the implementation of Strategic Programmes within the 5-year IDP.	136

Programme Name	Programme Description	Allocation R'000
	The programme drives and delivers strategic leadership to Executive Management Team, facilitates and strengthens cross- directorate and departmental collaboration. Furthermore, direct and execute strategic stakeholder management processes, as well as oversee city manager protocols.	47 161
	This programme coordinates, manages, and delivers events hosted by the City Manager's Office that promote and strengthen stakeholder relationships, and enhance the City's strategic objectives. It includes the planning and execution of Municipal Manager Forums, Top 300 and Long Service awards that showcase Cape Town's leadership, culture, and innovation. These programmes ensures that all events are executed to a high standard, reflecting the City's brand and values, and that expenditure aligns with approved budgets and SCM processes.	304

Future Focused Governance and Organisational Reform

As global cities evolve, the City must maintain governance systems that are agile, modern, and digitally enabled. During FY2026/27, the Office of the City Manager will continue to drive reforms that support:

- Data driven decision-making
- Enhanced financial oversight and compliance
- Streamlined governance processes
- Innovation in assurance and oversight
- Collaboration across directorates for integrated planning
- Strengthened organisational culture grounded in transparency and service excellence

The budget for this period positions the Directorate to support transformative initiatives, including digital governance tools, improved organisational performance frameworks, and resident focused accountability mechanisms.

Contribution to Financial Sustainability

The Office of the City Manager remains a crucial enabler of the City's financial sustainability. Through strengthened oversight, improved legal compliance, and proactive risk management, the Directorate contributes to:

- Minimised financial losses and irregular expenditure
- Enhanced governance systems that protect municipal assets
- Strengthened public confidence in the City's fiscal management
- Responsible, transparent, and efficient use of public funds

The budget ensures the Directorate's continued ability to support sound financial administration while enabling innovation, organisational reform, and service delivery improvement.

Outlook for FY2026/27

The Directorate will continue its trajectory of building a resilient, accountable, and future oriented metropolitan administration. Key areas of focus in FY2026/27 include:

- Enhancing institutional governance maturity
- Strengthening combined assurance frameworks
- Modernising legal, audit, and oversight processes
- Supporting digital transformation and innovation
- Improving resident recourse through an empowered Ombudsman
- Ensuring alignment with global benchmarks for world class city governance

Through these efforts, the Office of the City Manager Directorate will continue to underpin the City's ability to deliver on its strategic priorities, achieve IDP outcomes, and sustain its position as a well governed, globally competitive, and inclusive city.

Changes to service levels and standards over the MTREF

There are no material changes in trends over the MTREF period for the Directorate.

Prior year performance – 2024/25 financial year

The Directorate attained the following financial indicators in the prior financial year:

- Capital spend: 96.83% (target: 90%)
- Operating spend: 96.97% (target: 95%)
- Repairs and maintenance spend: 21.24% (target: 95%)
- Training budget spend: 83.80% (target: 95%)

Risks to achieving revenue projections, any expected major shifts in revenue patterns and any planned alternative sources of revenue

Not applicable to the Directorate.

Directorate Capital Programme

The Directorate's capital budget relates to the following items:

- Procurement of IA Electronic Working Paper Software
- Procurement of Capital Purchases:
  - Office Equipment
  - Computer Equipment
  - Printers
  - Furniture

Table 72 – Office of the City Manager (Vote 8) – operating revenue by source, expenditure by type and total capital expenditure

Directorate: Office of the City Manager									
Budgeted Financial Performance (revenue and expenditure)									
Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue									
Exchange Revenue	**1 894**	**249**	**153**	**957**	**4 367**	**4 367**	**4 516**	**4 660**	**4 805**
Service charges - Electricity	–	–	–	–	–	–	–	–	–
Service charges - Water	–	–	–	–	–	–	–	–	–
Service charges - Waste Water Management	–	–	–	–	–	–	–	–	–
Service charges - Waste Management	–	–	–	–	–	–	–	–	–
Sales of Goods and Rendering of Services	1 768	142	33	169	3 938	3 938	4 072	4 202	4 332
Agency services	–	–	–	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–	–	–
Interest earned from Receivables	–	–	–	–	–	–	–	–	–
Interest earned from Current and Non Current Assets	–	–	–	–	–	–	–	–	–
Dividends received	–	–	–	–	–	–	–	–	–
Rent on Land	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets	–	–	–	–	–	–	–	–	–
Licence and permits	–	–	–	–	–	–	–	–	–
Special rating levies	–	–	–	–	–	–	–	–	–
Construction Contract Revenue	–	–	–	–	–	–	–	–	–
Development Charges	–	–	–	–	–	–	–	–	–
Operational Revenue	126	107	120	788	429	429	444	458	472
Non-Exchange Revenue	**34**	**1 736**	**1 092**	**–**	**–**	**–**	**10 972**	**–**	**–**
Property rates	–	–	–	–	–	–	–	–	–
Surcharges and Taxes	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	1	–	–	–	–	–	–	–	–
Licences and permits	–	–	–	–	–	–	–	–	–
Transfers and subsidies - Operational	–	1 710	1 076	–	–	–	10 972	–	–
Interest	–	–	–	–	–	–	–	–	–
Fuel Levy	–	–	–	–	–	–	–	–	–
Operational Revenue	–	–	–	–	–	–	–	–	–
Gains on disposal of Fixed and Intangible Assets	32	26	16	–	–	–	–	–	–
Other Gains	–	–	–	–	–	–	–	–	–
Discontinued Operations	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	**1 928**	**1 985**	**1 246**	**957**	**4 367**	**4 367**	**15 488**	**4 660**	**4 805**
Expenditure	–	–	–	–	–	–	–	–	–
Employee related costs	247 822	270 975	305 459	320 586	336 562	336 562	358 342	380 891	407 528
Remuneration of councillors	1 546	1 593	1 627	1 758	1 716	1 716	1 792	1 886	1 985
Bulk purchases - electricity	–	–	–	–	–	–	–	–	–
Inventory consumed	2 317	1 887	1 441	1 779	1 683	2 025	1 713	1 631	1 713
Debt impairment	–	–	–	–	–	–	–	–	–
Depreciation, amortisation & impairment	3 533	3 814	4 004	5 107	4 673	4 673	7 623	6 631	6 578
Interest, Dividends and Rent on Land	–	–	–	–	–	–	–	–	–
Contracted services	105 086	146 422	149 646	123 647	136 489	138 042	137 500	130 887	137 500
Transfers and subsidies	15 279	22 678	22 597	22 750	22 350	22 350	22 350	22 350	22 350
Irrecoverable debts written off	–	–	–	–	–	–	–	–	–
Operational cost	32 447	38 183	40 150	48 934	48 816	46 921	49 016	47 363	49 321
Disposal of Fixed and Intangible Assets	20	40	41	–	–	–	–	–	–
Other Losses	–	–	–	–	–	–	–	–	–
Total Expenditure	**408 051**	**485 592**	**524 964**	**524 560**	**552 288**	**552 288**	**578 336**	**591 639**	**626 975**
Surplus/(Deficit)	**(406 123)**	**(483 607)**	**(523 718)**	**(523 603)**	**(547 921)**	**(547 921)**	**(562 848)**	**(586 979)**	**(622 170)**
Transfers & subsidies - capital monetary	–	–	–	–	–	–	–	–	–
Transfers & subsidies capital in-kind	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**(406 123)**	**(483 607)**	**(523 718)**	**(523 603)**	**(547 921)**	**(547 921)**	**(562 848)**	**(586 979)**	**(622 170)**
Income Tax	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax	**(406 123)**	**(483 607)**	**(523 718)**	**(523 603)**	**(547 921)**	**(547 921)**	**(562 848)**	**(586 979)**	**(622 170)**
Share of Surplus/Deficit attributable to Joint Venture	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	**(406 123)**	**(483 607)**	**(523 718)**	**(523 603)**	**(547 921)**	**(547 921)**	**(562 848)**	**(586 979)**	**(622 170)**
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	**(406 123)**	**(483 607)**	**(523 718)**	**(523 603)**	**(547 921)**	**(547 921)**	**(562 848)**	**(586 979)**	**(622 170)**
Capital Expenditure	**6 494**	**6 322**	**6 015**	**8 675**	**18 484**	**18 384**	**3 434**	**66 749**	**52 169**

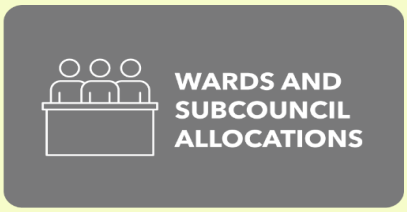
2.12.9 Safety & Security (Vote 9)

The Safety & Security Directorate is committed to ensuring a safe and secure environment for all City residents, by combating crime and disorder, reducing vehicle speed and accidents on roads, improving response time to emergency fire calls, reducing disaster risks in all communities within the City and supporting community events in order to create opportunities for communities and build social cohesion.

The salient programmes for each department are indicated in the tables below. These costs include other direct and indirect costs to manage and support programme implementation. Where costs could not be directly attributed to a significant programme, these have been included under the operational, sustainability and support programme:

The Law Enforcement Department plays a central role in maintaining public safety, supporting by-law compliance and enhancing the overall quality of life for residents, businesses, and visitors. Operating within the broader Safety and Security Directorate, the department provides a complementary enforcement service to the South African Police Service (SAPS) while focusing specifically on municipal legislation, community safety and public-space management.

The 2026/27 Law Enforcement budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
	The Law Enforcement Advancement Programme (LEAP) represents a collaborative effort between the City of Cape Town and the Western Cape Provincial Government. It aligns with the Provincial Safety Plan, with a primary goal of reducing the murder rate in the Western Cape by 50%. Under this program, 1000 Law Enforcement officers are strategically deployed to the most crime-ridden areas.	500 397
	The primary objective is to help make schools a safe place to learn and to build a positive relationship between policing staff and the youth in communities, with the goal of reducing crimes committed by juveniles and young adults.	36 347
	Wards and Sub council funding for additional Law Enforcement operations in various sub councils to ensure effective and efficient law enforcement services through the optimal deployment of resources and the application of technology in support thereof.	6 208
	Law Enforcement operations in partnership with various CIDS to facilitate a more efficient and effective law enforcement service through the optimal deployment of resources and the application of technology in support thereof in their areas.	15 981
	The programme is there to deliver effective and efficient law enforcement services through the optimal emergency deployment of resources and the application of technology in support thereof, thus ensuring increased law enforcement functionality in tourism hotspot areas and identified high volume and potentially at risk public health facilities, to deliver law enforcement services in partnership with the community and to create a safe and secure environment for the optimal functioning of all stakeholders within the City.	2 500

Programme Name	Programme Description	Allocation R'000
	Responsible for overseeing the execution of projects and initiatives, involving the allocation of additional personnel and funding from both internal and external agencies, with a dedicated focus on achieving specific service delivery goals.	267 704
	Administration and Management of the department ensuring effective Support services, HR, Finance and Facilities Management.	491 084
	The unit plays a crucial role in safeguarding front-line staff who provide services to the community, ensuring their safety and the uninterrupted delivery of essential service particularly in hot spot areas.	12 378
	Enforcing City By-Laws and other relevant legislation within City's boundaries (Divided into six geographic areas - North 1, North 2, South, East, West 1 and West 2)	321 955
	Addressing and preventing land invasions. Land invasions typically involve people illegally occupying land or properties, often in informal settlements or vacant areas. The unit is tasked with removing illegal structures and evicting those occupying the land without proper authorization. The unit's primary goal is to enforce property and land rights, maintain order and ensure compliance with relevant laws and regulations.	215 718
	The stabilization unit is part of the Land Invasion unit which is responsible for addressing and preventing land invasions.	6 652
	Combating the theft of metal (ferrous and non-ferrous) which can be stolen from private and public properties including infrastructure such as electrical wiring and plumbing. This includes the policing of legal and illegal scrap metal dealer and bucket shops.	23 901
	Responsible for regulating and overseeing informal trading activities.	6 434

Programme Name	Programme Description	Allocation R'000
	Undertakes a multifaceted role encompassing the following core responsibilities to address issues related to the displaced or homeless population. Supporting homeless and displaced individuals, enforcing regulations addressing anti-social behaviour and support with relocations.	40 621
	Addresses issues relating to buildings that are deemed problematic due to safety, legal, or public health concerns.	2 990
	The unit is tasked with the prevention, removal and deterrence of vandalism to City infrastructure, which includes any form of drawing, carving, writing, engraving, painting, or intentional marking on man-made or natural surfaces.	1 074
	An empowering volunteer programme crafted to enable neighbourhood watch structures to better serve their communities. Volunteers undergo training and are appointed as Auxiliary Law Enforcement Officers, serving under the command of the Law Enforcement department.	2 803
	Responsible for a range of tasks related to animal welfare and public safety.	13 044
	Focuses on various aspects related to maritime and coastal activities such as, maritime safety and security, vessel Inspections, and environmental protection.	602

Our purpose is to create an enabling environment for successful events and filming in Cape Town.

The 2026/27 Events budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
EVENTS AND FILM INDUSTRY FACILITATION PROGRAMME	Collaborating with event venues to ensure compliance with safety regulations. Coordinating all city services and resources for event and film projects. Actively participating in local and international events and conferences. Engaging with promoters and international federations to secure hosting rights for events in Cape Town. Promoting Cape Town as a competitive international events destination through targeted marketing and communication strategies. Retaining and supporting annual events through the Special Events process. Facilitating industry networking and providing updates on industry trends and legislative changes. Plays a proactive role in strengthening Cape Town's position as a premier events and film destination by fostering partnerships within the events and film sectors, supporting local organisations, and enabling international and domestic organisations to operate efficiently within the city. Supports the department for all finance and budgetary related matters Ensures efficient budget control within the department over cost centres Asset management etc.	138 590
	Successfully execute public and corporate events by: • Planning and organising events such as the Festive Lights Switch-on. Managing various departmental events to showcase municipal services and enhance public engagement and community involvement. • Ensuring adequate branding and representation of the City of Cape Town at all events. • Maintaining and updating the City's Corporate Events Calendar to optimise outcomes and exposure.	18 482

Programme Name	Programme Description	Allocation R'000
	• Developing and managing procurement processes and contracts for event service delivery. • Conducting venue scouting for hosting local and international events and conferences.	
	Attract more international film productions to Cape Town by: • Implementation of the Film Strategy and Film Policy to create a conducive environment for filmmakers. • Promoting Cape Town as a competitive film and media destination through targeted marketing and communication strategies and participating in international and local film events and conferences. • Promotion and management of the Film Cape Town Film Fund and encouraging Film Support Agreements through the Film Support Committee process. • Optimising existing initiatives under Film Cape Town to enhance the City's appeal to filmmakers.	7 934
	Retaining and supporting annual events through the Special Events process. Supporting community-led events that provide employment opportunities. Partnering with local, national and international events to create economic opportunities.	81 925

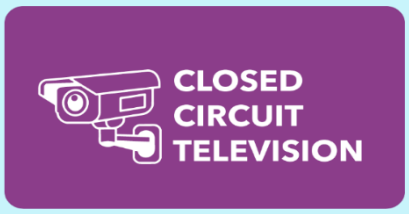
The department currently consist of 30 fire stations in four districts serving a population of 4 million people and covering an area of over 2 560 square kilometres. Responds to and deal with all types of fires and emergencies, ranging from structural, informal settlement, mountain and veld fires to small vessel and motor vehicle fires.

The 2026/27 Fire Services budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R' 000
FIRE AND LIFE SAFETY	Responsible for ensuring compliance with fire safety codes related to relevant legislation. This includes conducting inspections of premises, issuing certificates for the transportation of dangerous goods, inspecting and approval of underground fuel tanks, assessments of Major Hazardous Installations, scrutinising of building plans and compliance with National Building Regulations, Issuing of contravention notices and processing business licence applications.	63 729
FIRE TRAINING ACADEMY	The Fire Training Academy (affiliated to Planning and Logistics unit) ensures that firefighters receive legislated firefighting training. The academy also administers and coordinates all training interventions required by personnel in the department.	46 295
FIRE AND RESCUE SERVICE	The City of Cape Town's Fire and Rescue Service (CTFRS) consists of 32 fire stations and deals with all types of fires, emergencies and rescues. The service provides an efficient and effective fire and rescue service to residents and visitors of the metro.	783 650
OPERATIONAL SUSTAINABILITY AND GOVERNANCE	The Planning and Logistics unit supports the auxiliary requirements of the department in respect of the Control Room (24-hour emergency contact centre), Fire fleet workshop, uniform and medical stores as well as contract management.	256 713
	The management and administrative support to the department ensure financial, HR and strategic alignment and compliance to the IDP and departmental SDBIP.	189 307

This department is responsible for the enforcement of traffic laws and bylaws, as well as crime prevention.

The 2026/27 Metropolitan Police Services budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R' 000
	The Closed-Circuit Television (CCTV) Division was established as a crime detection and prevention tool. The CCTV camera system is utilized for a host of applications such as Crime detection and prevention.	261 882
	The training College ensures that all policing members within Safety and Security obtain and maintain all the mandatory / legislated and basic training requirements to function as a qualified member of the policing fraternity. These training interventions include Firearm basic and Refresher Training, Peace Office and Traffic Warden Training, Pepper spray-training, Tactical Street Survival Training, Tactical Firearm training, Tonfa / Restraining Techniques, Stop and Approach, Radio Procedures, Basic Handgun Training, Basic Shotgun Training, Shotgun Refresher, Basic Rifle Training, Rifle Refresher, Vehicle Impoundment etc.	144 733
	Investigates staff misconduct , maintaining integrity and accountability within the Metro Police force.	19 564
	This includes fleet management, firearms and ammunition management, social crime prevention and legal representation.	69 935
	The Division includes various specialized functionalities including the Gang and Drug Unit, Tactical Response Unit, Service Animals Canine and Equestrian Unit. These respective units when working collectively make up the Gang and Drug Task Team (GDTT) as a fluid multi-disciplinary team tasked with disruptive policing interventions aimed at successfully confiscating drugs, firearms and reduce the loss of lives in the Cape Town Metro through Information Driven Policing Interventions Services.	116 671

Programme Name	Programme Description	Allocation R' 000
GENERAL POLICING	The Division is primarily responsible for the 24-hour policing across the City. This entails Crime, Bylaw, Traffic Orientated Operations and the Neighbourhood Safety Officers (NSO) Programme. The NSO is a community-focused safety initiative designed to strengthen trust and improve interactions between safety officials and local communities.	627 808
OPERATIONAL SUSTAINABILITY AND GOVERNANCE	Providing a supporting role to all the units within the Department to ensure that they achieve their intended objects. These sections provide a monitoring function and ensure compliance with public sector legislation and policies of the organisation and provide guidance in the effective management of human resources and public funding and ensuring transparency and accountability in the use of said resources.	144 753

The City of Cape Town's Disaster Risk Management Centre (DRMC) is responsible for coordinating the full disaster management cycle in alignment with the Disaster Management Act (57 of 2002). Its primary functions include preventing and reducing disaster risks, mitigating potential impacts, and ensuring robust preparedness through early warnings, inter departmental coordination, and operational readiness.

The 2026/27 Disaster Risk Management budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R' 000
PUBLIC AWARENESS AND PREPAREDNESS	This programme promotes a culture of risk avoidance through integrated education, training, and awareness initiatives. Key activities include cross-departmental risk reduction programmes, community-based workshops, fire and flood campaigns, beat the heat campaigns, climate change awareness in schools, and early warning notifications.	4 807

Programme Name	Programme Description	Allocation R' 000
	This programme focuses on continuous training and capacity building for over 400 volunteers in all areas of Cape Town which include training such as first aid, basic firefighting, event safety management, traffic control, humanitarian relief and other developmental courses, as well as managing volunteer structures, activation, and deployment.	9 608
	Logistics Planning and Fleet Management, the responsibilities include the procurement, maintenance, and operation of more than 120 DRMC vehicles, as well as the maintenance and upkeep of six DRMC facilities and fourteen Volunteer Corps bases. It includes managing the supply of protective clothing and uniforms for staff and volunteers, operating mobile Joint Operations Centre (JOC) and other specialised vehicles during emergencies etc.	24 167
	Disaster Management Planning: Focuses on risk assessment, implementing disaster risk assessment findings through proactive reduction initiatives and response plans. Activities include updating hazard-specific plans (e.g., communicable diseases, floods, fires), special planning for Koeberg Nuclear Power Station evacuation, offsite emergency planning for critical infrastructure and major hazard installations, maintaining the City's disaster risk profile, and reviewing the Municipal Disaster Management Plan.	5 739
	This programme is both internally and externally focused and is responsible for managing the Workplace Skills Plan for DRMC staff, delivering specialized courses such as Evacuation Marshal and Safety at Events to internal and external participants, providing hazard-specific education and regulatory guidance, engaging vulnerable communities, and enhancing emergency staff efficiency through targeted training initiatives.	5 716
	Programme activities include operating a 24/7 Disaster Operations Centre (DOC) for communication and information management, monitoring, early warning, response activation, impact assessments, and relief and recovery coordination. Manage activations, humanitarian service requests, provide early warnings, provide operational communication and ICT support, provide EPIC system training and quality assurance.	27 753

Programme Name	Programme Description	Allocation R' 000
AREA-BASED DISASTER RISK REDUCTION	Area-Based Disaster Risk Reduction: Focuses on coordinating on-site responses to incidents, events and disasters, including damage assessments and service integration. Key activities include implementing risk reduction initiatives, identifying vulnerable communities, establishing early warning systems, strengthening institutional capacity.	39 285
OPERATIONAL SUSTAINABILITY AND GOVERNANCE	Provides HR and finance support to the department to ensure efficient and compliant operations.	89 429

Traffic Services in the City of Cape Town play a vital role in ensuring safe, efficient, and lawful use of the city's road network. Operating within the broader Safety and Security Directorate, the department delivers a combination of regulatory, enforcement, educational, and administrative functions that support both mobility and public safety.

The 2026/27 Traffic Services budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R' 000
TRAFFIC OPERATIONS AND LICENCING	The overarching aim of the Traffic Services Operations is to provide safe road usage in the City of Cape Town through various operations and executing traffic enforcement measures. This includes the Highway Patrol Project workstream created in the 2023/24 financial year for the 24-Hour Operationalisation of the City's Policing Services and which forms part of the base funding and which renders greater visibility, patrolling and enforcement on the highways etc.	595 373

Programme Name	Programme Description	Allocation R' 000
	The overarching aim of the Traffic Services Licensing is to provide safe road usage in the City of Cape Town and improve road safety by providing effective driving licence services. The licencing aspects includes collaboration of activities linked to eNatis and Mobility Department as well as potentially the AARTO infringement cases.	2 019 774
OPERATIONAL SUSTAINABILITY AND GOVERNANCE	The overarching aim of the Traffic Services Admin is to provide Financial, Human Resources and Management support to the entire Traffic Services within the City of Cape Town.	105 096

Public Safety in the City of Cape Town integrates law enforcement, emergency response, disaster management, and technological innovation to protect communities and enhance quality of life. Its mandate is aligned with the City's Integrated Development Plan (IDP), focusing on safety, resilience, service excellence, and community partnership.

The 2026/27 Public Safety budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R' 000
PUBLIC SAFETY INVESTIGATIONS	The Civilian Oversight an Investigation Unit provides investigative support and specialised intelligence to the City by addressing crimes and misconduct such as extortion, fraud, corruption, violence, and threats to officials, while also managing watching briefs and employee criminal-history vetting.	44 926
SAFETY AND SECURITY INFORMATION MANAGEMENT SERVICES	Supports the City's policing services by collecting and analysing crime data, conducting threat and risk assessments, developing actionable intelligence, and coordinating with external agencies to guide effective, evidence-based crime prevention, response, and enforcement operations.	23 146

Programme Name	Programme Description	Allocation R' 000
VIP	The City of Cape Town's VIP Unit provides protection and secure transport for the Mayor, Deputy Mayor, Speaker, Chief Whip, selected visiting dignitaries and any city officials facing credible threats, ensuring their safety during official duties and travel in high-risk areas.	31 967
SWAT	The SWAT Unit is a highly trained tactical team that responds to medium- to high-risk crime situations, supports law-enforcement agencies with specialised operations and training, provides an operational standby force for major threats and protects VIPs or individuals facing serious dangers.	31 036

This department plays a central role in ensuring that the municipality delivers complex, multi-disciplinary projects efficiently, transparently, and in alignment with strategic municipal objectives.

The 2026/27 Project Management Office budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R' 000
CONTRACT MANAGEMENT	Manage the lifecycle of contracts to ensure efficient and effective delivery of outcomes. The department collaborate closely with directorate project management offices (PMO) and other S&S departments, to standardise contract management practices across the Safety and Security directorate to ensure that all parties meet their contractual commitments efficiently, delivering intended outcomes through meticulous planning, execution, administration, and closeout of contracts.	9 662

Programme Name	Programme Description	Allocation R' 000
INFRASTRUCTURE PLANNING	This Department was introduced into the Directorate structure in 2022/23 in line with organizational strategic planning and implementation of capital infrastructure projects and Programs. The Department's function is to support the Executive Director's office to comply with relevant legislation and provisions of the MFMA regarding SCM, Contract Management etc.	19 315

Central, integrated public safety platform designed to enhance emergency response, coordination, and operational efficiency across multiple safety and security departments. It enables real time, citywide management of incidents, consolidating various emergency and policing functions onto a single technology ecosystem.

The EPIC budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
BUSINESS INTELLIGENCE	The EPIC Business Intelligence & Insight team support the S&S departments with reporting, dashboarding and data analysis to affect data-driven decision-making. Moreover, the data outputs are used to drive improvements in operations and situational awareness. This requires Data Science, Data Analysis, Data Visualisation, GIS expert, Data Engineer and AI Specialist, Project Management, Business Analysis, Change Management skills.	2 702
TECHNOLOGY AND INNOVATION	The Technology and Innovation team is responsible for the effective management of the EPIC system, including its ongoing development, enhancement, and optimisation. In addition, the team actively explores emerging technologies and oversees the procurement of innovative solutions to support organisational objectives.	356
TRAINING COMPLIANCE AND POLICY	The EPIC Training, Compliance and Policy (TCP) team is responsible for conducting Quality Assurance on the use of EPIC and other technologies, creating training material and supporting departmental training and creating, guiding and overseeing technology related policies.	3 182

Programme Name	Programme Description	Allocation R'000
AVIATION	The use of Unmanned Aircraft Systems for public safety purposes provides value by increasing operational efficiency and reducing risk to operational staff on the ground.	1 693

The strategic direction, administration and support functions being performed by the following departments contribute to the implementation of the programmes and objectives of this Directorate:

- **Support Services: R1,9 million**
- **HR Business Partner: R336 thousand**
- **Finance: R354 thousand**
- **Management: R4,2 million**
- **PECC Call Operations: R3,3m**
- **Operational Coordination: R141,3 million**

Changes to service levels and standards over the MTREF

The 2024/25 financial year presented an increase in the Fines income budget, which can be attributed to an upward trajectory of traffic fines issued due to staff members working overtime, and implementation of various fine collection strategies as well as increased operations and the introduction of the Highway Patrol Unit.

Risks to achieving revenue projections, any expected major shifts in revenue patterns and any planned alternative sources of revenue

Although various interventions have been implemented, there is a general culture of non-payment of traffic fines in the City, which will influence the Directorate's revenue projections. The fine revenue performance will be further exacerbated by the imminent AARTO implementation.

Prior year performance – 2024/25 financial year

The Directorate attained the following financial indicators in the prior financial year:

- Capital spend: 99% (target: 90%)
- Operating spend: 95% (target: 95%)
- Repairs and maintenance spend: 82% (target: 95%)
- Training budget spend: 102% (target: 95%)

The Directorate attained the following in the 2024/25 financial year:

- The PECC fielded 649 119 calls in 2024/25. Most callers sought medical assistance, with requests for assistance for law enforcement matters coming in at second place.
- 854 roadblocks were held to reduce drinking and driving offences and 8 681 manual speed checks were conducted.
- The Fire & Rescue Service responded to 29 826 emergency incidents of which 2 223 were medical/trauma related special service incidents, and 19 546 were fire-related incidents. This excludes Hazmat incidents, assisting private companies, alarm activations etc.
- The EPIC transactional system serves as the system of record for safety and security with numerous Master Service Requests (MSR) and Service Requests (SR) logged daily. These are activities/services that benefit tourists to Cape Town, the citizens of Cape Town, as well as City departments. For the 2024/25 financial year, there were 431 707 MSR and 671 579 SR. Operational dashboards have been iteratively improved and scaled during the year to ensure that it meets the ease of reporting and situational awareness demands. These dashboards serve as the underpinning for the safety and security data-driven approach.
- During the 2024/25 financial year, the Safety and Security Directorate recorded 3 653 flight operations across all four areas of the City of Cape Town. The Directorate supported a broad range of departments — including Law Enforcement, Metro Police, Traffic Services, Disaster Risk Management, Fire & Rescue, and SAPS — across operational types spanning land invasion mapping, crime prevention, traffic enforcement, flood and fire assessments, anti-poaching, and event support.”

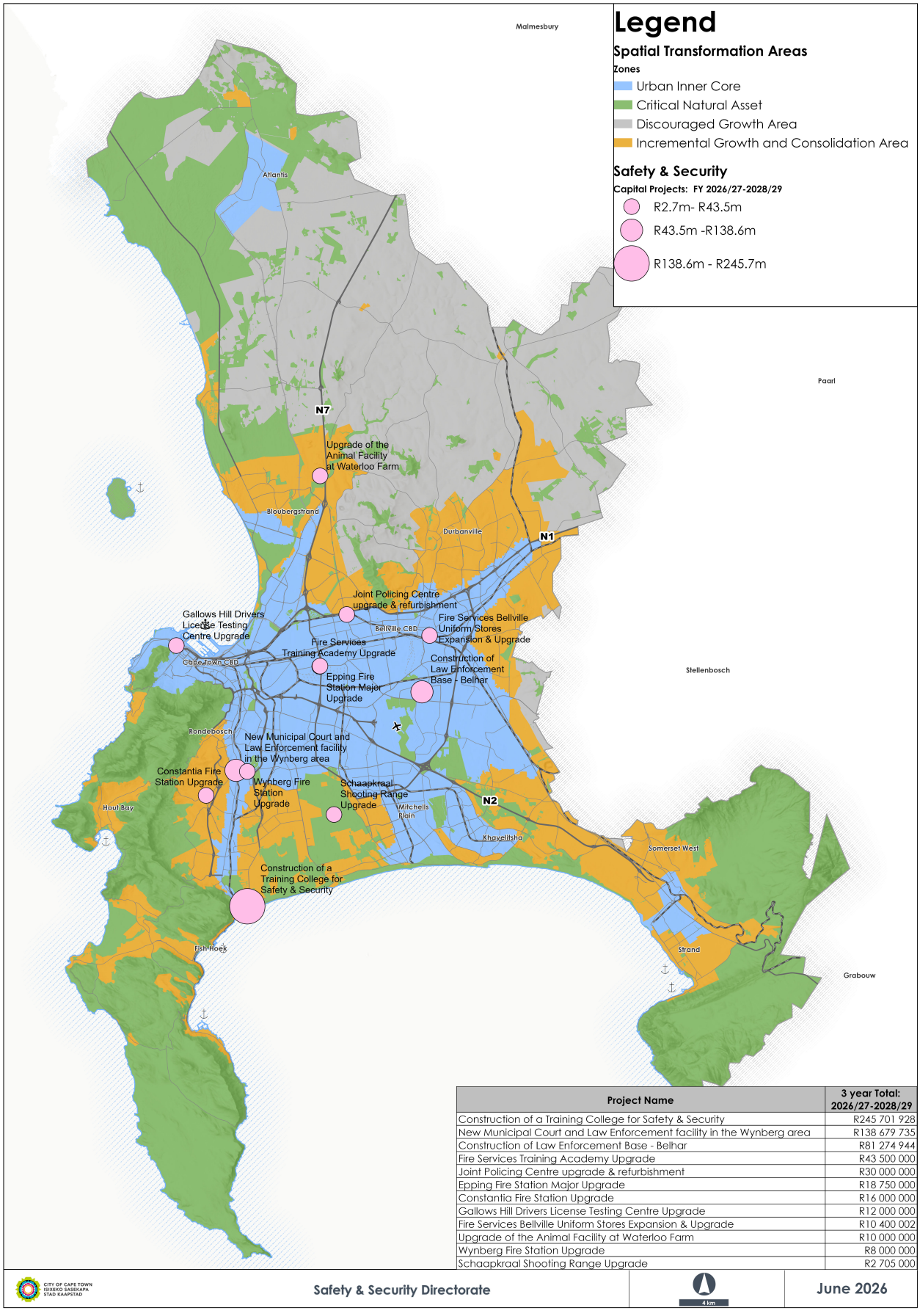
Directorate capital programme

Significant capital projects to be undertaken over the medium-term include:

- CCTV installations areas within the City based on the top five areas/police stations where assistance with crime prevention/detection is required to bring down crime incidents i.e. Nyanga, Mitchells Plain, Mfuleni, Delft and Kraaifontein;
- CCTV installation in various wards across the City;
- Property Improvement Training College;
- Law Enforcement Base;
- Construction of Langa Fire Station and upgrades to various fire stations;
- Upgrade of the Schaapkraal shooting range;
- Safety & Security Joint Policing Centre upgrade;
- New Wynberg municipal court/Safety & Security Facility; and
- MPD Animal Facility Upgrade.

Table 73 – Safety & Security (Vote 9) – operating revenue by source, expenditure by type and total capital expenditure

Directorate: Safety & Security									
Budgeted Financial Performance (revenue and expenditure)									
Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue									
Exchange Revenue	**65 869**	**75 256**	**87 635**	**94 997**	**100 195**	**100 195**	**97 574**	**100 540**	**103 515**
Service charges - Electricity	–	–	–	–	–	–	–	–	–
Service charges - Water	–	–	–	–	–	–	–	–	–
Service charges - Waste Water Management	–	–	–	–	–	–	–	–	–
Service charges - Waste Management	2	1	–	–	–	–	–	–	–
Sales of Goods and Rendering of Services	39 411	52 865	69 143	72 390	77 762	77 762	74 451	76 833	79 215
Agency services	14 337	14 042	13 058	16 158	16 158	16 158	16 540	16 930	17 330
Interest	–	–	–	–	–	–	–	–	–
Interest earned from Receivables	3 651	5 115	8 150	3 100	3 100	3 100	3 206	3 308	3 411
Interest earned from Current and Non Current Assets	–	–	–	–	–	–	–	–	–
Dividends received	–	–	–	–	–	–	–	–	–
Rent on Land	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets	801	745	741	1 138	1 151	1 151	1 285	1 309	1 333
Licence and permits	0	0	–	–	–	–	–	–	–
Special rating levies	–	–	–	–	–	–	–	–	–
Construction Contract Revenue	–	–	–	–	–	–	–	–	–
Development Charges	–	–	–	–	–	–	–	–	–
Operational Revenue	7 667	2 487	(3 457)	2 210	2 024	2 024	2 092	2 159	2 226
Non-Exchange Revenue	**2 398 797**	**2 257 350**	**2 439 830**	**2 295 512**	**2 310 160**	**2 310 160**	**2 327 980**	**2 389 091**	**2 394 843**
Property rates	–	–	–	–	–	–	–	–	–
Surcharges and Taxes	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	1 972 609	1 869 251	1 979 212	1 860 970	1 884 959	1 884 959	1 887 525	1 930 806	1 922 518
Licences and permits	34 560	33 136	32 051	35 170	35 069	35 069	36 261	37 421	38 581
Transfers and subsidies - Operational	391 463	354 385	428 005	399 371	390 133	390 133	404 195	420 864	433 743
Interest	–	–	–	–	–	–	–	–	–
Fuel Levy	–	–	–	–	–	–	–	–	–
Operational Revenue	–	–	–	–	–	–	–	–	–
Gains on disposal of Fixed and Intangible Assets	164	578	546	–	–	–	–	–	–
Other Gains	–	–	15	–	–	–	–	–	–
Discontinued Operations	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	**2 464 666**	**2 332 605**	**2 527 465**	**2 390 509**	**2 410 356**	**2 410 356**	**2 425 554**	**2 489 631**	**2 498 358**
Expenditure	–	–	–	–	–	–	–	–	–
Employee related costs	3 078 513	3 402 634	3 458 585	4 142 750	4 114 981	4 117 694	4 249 290	4 481 693	4 771 789
Remuneration of councillors	–	–	–	–	–	–	–	–	–
Bulk purchases - electricity	–	–	–	–	–	–	–	–	–
Inventory consumed	185 099	191 503	163 318	227 732	220 804	220 733	216 501	219 764	228 830
Debt impairment	(81 272)	89 553	36 822	1 500 000	1 500 000	1 500 000	1 500 000	1 500 000	1 500 000
Depreciation, amortisation & impairment	135 012	158 306	193 184	220 232	223 099	223 099	225 411	226 291	238 815
Interest, Dividends and Rent on Land	–	–	–	–	–	–	–	–	–
Contracted services	172 322	202 833	179 870	202 897	220 949	225 244	211 824	208 839	215 775
Transfers and subsidies	64 055	54 464	51 493	78 593	84 462	68 051	78 593	78 593	78 593
Irrecoverable debts written off	1 807 274	1 215 798	1 508 187	–	–	–	–	–	–
Operational cost	177 747	224 921	244 314	319 265	364 242	373 209	350 905	350 632	366 043
Disposal of Fixed and Intangible Assets	1 605	1 715	818	1 368	1 368	1 875	1 368	1 368	1 368
Other Losses	–	–	–	3	3	3	3	3	3
Total Expenditure	**5 540 354**	**5 541 728**	**5 836 592**	**6 692 842**	**6 729 908**	**6 729 908**	**6 833 896**	**7 067 186**	**7 401 217**
Surplus/(Deficit)	**(3 075 688)**	**(3 209 123)**	**(3 309 127)**	**(4 302 333)**	**(4 319 552)**	**(4 319 552)**	**(4 408 342)**	**(4 577 554)**	**(4 902 859)**
Transfers & subsidies - capital monetary	5 407	37 572	12 337	6 000	9 886	9 886	2 402	–	–
Transfers & subsidies capital in-kind	2	40	898	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**(3 070 279)**	**(3 171 511)**	**(3 295 892)**	**(4 296 333)**	**(4 309 666)**	**(4 309 666)**	**(4 405 939)**	**(4 577 554)**	**(4 902 859)**
Income Tax	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax	**(3 070 279)**	**(3 171 511)**	**(3 295 892)**	**(4 296 333)**	**(4 309 666)**	**(4 309 666)**	**(4 405 939)**	**(4 577 554)**	**(4 902 859)**
Share of Surplus/Deficit attributable to Joint Venture	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	**(3 070 279)**	**(3 171 511)**	**(3 295 892)**	**(4 296 333)**	**(4 309 666)**	**(4 309 666)**	**(4 405 939)**	**(4 577 554)**	**(4 902 859)**
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	**(3 070 279)**	**(3 171 511)**	**(3 295 892)**	**(4 296 333)**	**(4 309 666)**	**(4 309 666)**	**(4 405 939)**	**(4 577 554)**	**(4 902 859)**
Capital Expenditure	**281 671**	**444 375**	**466 205**	**344 830**	**426 282**	**425 634**	**207 259**	**400 154**	**504 880**



Project Name	3 year Total: 2026/27-2028/29
Construction of a Training College for Safety & Security	R245 701 928
New Municipal Court and Law Enforcement facility in the Wynberg area	R138 679 735
Construction of Law Enforcement Base - Belhar	R81 274 944
Fire Services Training Academy Upgrade	R43 500 000
Joint Policing Centre upgrade & refurbishment	R30 000 000
Epping Fire Station Major Upgrade	R18 750 000
Constantia Fire Station Upgrade	R16 000 000
Gallows Hill Drivers License Testing Centre Upgrade	R12 000 000
Fire Services Bellville Uniform Stores Expansion & Upgrade	R10 400 002
Upgrade of the Animal Facility at Waterloo Farm	R10 000 000
Wynberg Fire Station Upgrade	R8 000 000
Schaapkraal Shooting Range Upgrade	R2 705 000

Figure 35: Map detailing Safety & Security's top projects/programmes over the MTREF

2.12.10 Spatial Planning & Environment (Vote 10)

The purpose of the Directorate is to coordinate spatial and environmental planning, and the execution of built environment regulatory mandates to stimulate economic growth, address socio- economic challenges, secure the environmental base of the City, bring about spatial transformation and help secure the revenue base for the City.

The Directorate aligns primarily (but not exclusively) to the following Mayoral Priorities of the IDP action plan: Economic Growth; Public Space Environment and Amenities; Housing; a Capable and Collaborative City Government and drives the foundation of a Spatially Integrated and Inclusive City.

The Directorate continues to assist the City in addressing the challenges and opportunities presented by increased urbanisation, economic growth and urban management by implementing various interventions and programmes assigned to the respective departments.

The salient programmes for each department are indicated in the tables below. These costs include other direct and indirect costs to manage and support programme implementation. Where costs could not be directly attributed to a significant programme, these have been included under the operational, sustainability and support programme.

Plan, lead and direct spatial planning that involves the forward planning of land to ensure that adequate space is allocated to provide for the ordinary land use needs of city growth and that the distribution of land use is done in such a manner to ensure the wellbeing of the population, protection of the integrity of the environment and enhancement of the economy.

The 2026/27 Urban Planning and Design total budget is broken down per programme as follows:

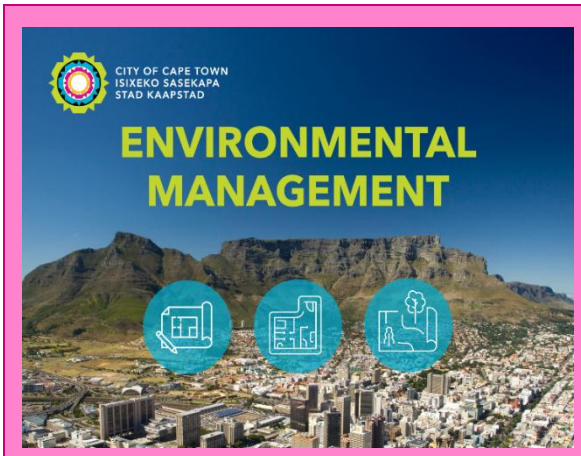
Programme Name	Programme Description	Allocation R'000
GRANTS AND SPONSORSHIPS	Support to the Mission (a NPO's in the furtherance of revitalisation of the CBD) and to provide opportunities for growth and rejuvenation, place-making and development of and within the City's CBD.	10 000
LIVEABLE STREETS PROGRAMME	Langa- Washington Street Liveable streets study to determine how space planning will trigger investments and job creations.	600
	Wynberg and Maynardville Park study to un-lock economic opportunities.	1 400
SPATIAL RELATED STUDIES	Spatial planning investigations support responsible densification that protects area character, strengthens regulatory reform, expands the housing supply, increases the rates base, and improves infrastructure efficiency.	738
PROVISION FOR PROFESSIONAL SERVICES TO SUPPORT PROJECTS	Mitchells Plain Open Space rationalisation to enable release of city owned land to micro-developers for the development of small-scale rental units.	1 500

Programme Name	Programme Description	Allocation R'000
QUALITY PUBLIC SPACES PROGRAMME	Public space cost benefit analysis study to support sustainable development by integrating policies related to climate, energy, and mobility, and ensuring that development is equitable and efficient.	3 462
	Aims to create safe and more green public spaces by expanding recreational areas and initiating feasibility, scoping, and concept design studies to support future capital upgrades, refurbishments, and asset management. In the following areas: • St. George's Mall Upgrade; • Harrington Square; • Chapel Street Art; • Maitland Square; • Du noon Public Square; and • Green Market Square Upgrade.	 400 1 200 500 750 750 700
OPERATIONAL SUSTAINABILITY, GOVERNANCE AND SUPPORT SERVICES	Direct and lead spatial planning decisions and frameworks, produces spatial data and analyses to enable informed decision-making, support sustainable development by integrating relevant policies and directly contributing to economic opportunity that will trigger job creation.	100 976
	Management, coordination, administration and overall support to ensure operational continuity and departmental performances that facilitates the implementation of programme objectives. Includes depreciation, Internal charges and debt impairment costs where applicable.	49 067

Regulate the planning and building development environment in Cape Town, which promotes and facilitates sustainable development through equitable and effective service delivery.

The 2026/27 Development Management budget is broken down per programme as follows:

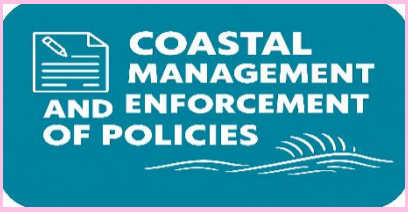
Programme Name	Programme Description	Allocation R'000
	Processes building plan and land use applications within required timeframes to support economic opportunities and strengthen the City's revenue base. Reviews the Development Management Scheme and amendments to the Municipal Planning By-law and produces client handbooks to guide building application processes.	386 221
	Quasi-judicial body that evaluates and decides on land development applications such as rezoning, subdivisions and consolidation to ensure development is responsible and aligned with the Spatial Development Framework (SDF) and land use scheme and provide formal platform for hearing objections and making legally binding decisions.	3 677
	Building Inspectors monitoring and support by-law enforcements.	9 333
	Labour brokers utilised to assist with the management of the backlog of land use planning applications.	4 548
	Advertising costs for notices placed in newspapers, government gazette and other social media to inform public of proposed changes in land use with regards rezoning, subdivisions and permanent applications.	3 392
	Administration and overall support to ensure operational continuity and ensure departmental performances. Includes depreciation, Internal charges and debt impairment costs where applicable.	152 479



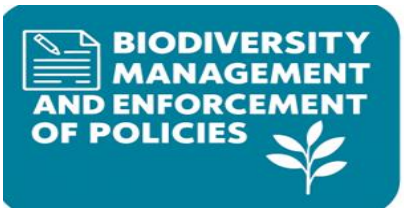
The Department's purpose is to enhance, protect and manage Cape Town's natural and cultural resources for long term prosperity to support the optimisation of economic opportunities while promoting access and social wellbeing.

The 2026/27 Environmental Management Department's budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
SECURING OF COASTAL RESORTS	To protect people and coastal assets from threats like theft, violence, unauthorised access and damaging of property.	6 635
VLEI REMEDIATION, MILNERTON	Aeration trials to mitigate low oxygen levels in the Milnerton Lagoon that are causing unpleasant sulphurous odours.	8 000
COASTAL INFRASTRUCTURE REHABILITATION	Appointment of professional consultants to assist with initiation studies, feasibility studies, and concept designs to support coastal infrastructure rehabilitation projects.	3 575
	Infrastructure repairs such as slipways, access to beaches and handrails. Includes maintenance of tidal pools. Preserve and restore coastal sand dune systems for both coastal protection and ecological health. Stabilised dunes to act as natural barriers against storm surges and flooding which protects inland infrastructure.	21 256

Programme Name	Programme Description	Allocation R'000
	Support provided to the NSRI to assist with rescuing the public, removal of whale carcasses, disaster management and many more functions that support the marine environment.	60
	Support provided to the Southern African Foundation for the Conservation of Coastal Birds to continue the management, protection, rehabilitation and rescue of African Penguins.	1 500
	Support provided to the Two Oceans Aquarium to continue management of seals and the response to rabies in the seal population, marine mammal strandings and rescues.	260
	Support provided to the Shark management is not a core municipal function but through The Shark Spotters Partnership, the City supports the furtherance of shark spotting at high-risk beaches to support economic growth and safety at beaches.	6 522
	Support provided to the Urban wildlife management. Baboon management is not a defined municipal service or a core municipal function. The Cape Baboon Partnership (Shark Spotters) is an implementing partner in respect of a single agreed, unified and collaborative approach to advancing environmental, social and economic objectives specific baboon management by three government authorities that represent local, provincial and national government, namely the City of Cape Town, South African National Parks and CapeNature.	12 000
	Staff supporting the implementation and enforcement of Coastal Bylaw and responsible for the management of a coastline of approximately 240 km in length – longer than any other municipality in the country – which excludes the coastline falling within the Table Mountain National Park (approx. 67km).	34 669
	Coastal: Atlantic Seaboard coastal litter nets.	100
	Biodiversity Management.	18 786
	Environmental Sustainability,	100

Programme Name	Programme Description	Allocation R'000
	Protecting nature reserves and other biodiversity priority areas from unlawful land occupation.	62 781
	On-going management of the highly invasive Polyphagous Shot Hole Borer (PSHB) beetle.	5 100
	Conservation services at nature reserves and coastal resorts.	16 922
	The Nature Connect Trust is dedicated to support the preservation of the unique and natural biodiverse heritage through education, training and conservation initiatives.	810
	Skills development programme geared at educating community about protecting and restoring ecosystem and creation of green jobs.	12 000
	Purpose is to protect and restore the health of aquatic ecosystems and preserve the usability of water bodies for humans and creation of green jobs.	1 662
	Maintenance of reserves to ensure conservation of City's natural areas and biodiversity heritage.	11 603

Programme Name	Programme Description	Allocation R'000
	Zeekoevlei dredging aims to improve water quality by removing nutrient-rich sediment that causes algae blooms.	106 121
	Milnerton dredging aims to improve the sediment build-up in the lagoon that has a detrimental impact on the ecosystem, water quality economic activity property values and the overall quality of life of residents in the area.	20 000
	Staff supporting the management and expansion of the City's nature reserves, including the incorporation of seven additional coastal resorts and new land parcels to protect and conserve the City's natural areas and biodiversity heritage.	181 799
	Staff continue to protect, conserve and promote the cultural and natural heritage resources, also assists transversally across the organisation with conservation of heritage assets.	68 325
	The enforcement of Outdoor Advertising By-law aims to preserve the visual heritage, and tourist friendly characteristics of the city while also ensuring safety for pedestrians and drivers by continuous removal of unauthorised signage on buildings and lamp posts.	1 000
	Maintain an inventory of City's owned heritage resources, and report to South African Heritage Resources Agency Annually.	1 750
	Provision of Professional Services to assist with maintenance and upgrade plans for heritage assets. .	2 051

Programme Name	Programme Description	Allocation R'000
	Responsible for the continued implementation of the Green Infrastructure Programme including mapping, spatial planning, policy development, guidelines and implementation tools.	19 787
	Continued implementation of the smart living, environmental, marine/coastal and heritage education and awareness programmes.	
	Continued implementation of the Smart Driver Training programme to train all City staff with driver tags, MyCiTi and Dial-a-Ride bus drivers, response vehicle drivers and fleet managers and supervisors. Reduce fuel use and carbon emissions with the Carbon Disclosure Project.	
	Professional services to support ongoing Environmental Sustainability and Planning services.	2 422
	Partnership with South African National Parks (SANPARKS) where SANParks is responsible for the annual cutting and maintenance of firebreaks in the Table Mountain National Park to prevent and combat veld, forest and mountain fires.	2 242
	Support the Economic Development Partnership (an independent not-for-profit company) in the furtherance of the implementation of the Green Procurement Action Plan in general, and greening large infrastructure projects in particular.	385
	Maintenance of Smart Living Centre in Greenpoint. This is a very popular facility for conferences and functions.	953
	Responsible to regularly review the environmental compliance register, including the procedure for remediation and escalation of environmental non-compliance in City operations.	14 608
	Undertake environmental compliance inspections and audits of City capital projects and operational facilities. This includes internal environmental audits as required in terms of statutory permits in terms of the Waste Act.	

Programme Name	Programme Description	Allocation R'000
	Provision of staff, resources and training to the terrestrial Environmental Law Enforcement team within the Marine and Environmental Law Enforcement Unit, supporting compliance and joint enforcement operations along the coast and in protected areas.	
	Professional services to support ongoing Environmental Management services.	286
OPERATIONAL SUSTAINABILITY, GOVERNANCE AND SUPPORT SERVICES	Management, coordination, administration and overall support to ensure operational continuity and the implementation of programme objectives. Includes depreciation, Internal charges and debt impairment costs where applicable.	342 977

Purpose is to revitalise and unlock underperforming, impoverished urban areas and key economic nodes to enable economic growth through coordinated social, physical, and environmental private sector investment improvements and private sector investment.

The 2026/27 Urban Regeneration department's budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
CIDS MODEL DRIVES CREATION, GOVERNANCE, AND SUSTAINABILITY OF CIDS ACROSS CAPE TOWN, FOSTERING SAFE, CLEAN AND VIBRANT PRECINCTS	City Improvement Districts (CIDs) are specific geographic areas where property owners agree to pay additional rates to fund extra municipal services based on an approved business plan. These services, managed by the community with oversight from the City, typically include public safety, cleaning, environmental upkeep, and social development.	531 582

Programme Name	Programme Description	Allocation R'000
	Stabilisation strategies are implemented in key potential investment zones with a view to unlocking an environment conducive to Economic Development and Job Creation through private sector investment.	4 000
	EPWP workers assist with safety and service delivery issues within their designated target areas and precincts. The main functions of the EPWP support staff would include undertaking routine crime prevention activities in conjunction with law enforcement agencies.	12 000
	Facilitation of the implementation of integrated precinct management within targeted CBD's, Town Centers, Public Transport Interchanges, Institutional Nodes, Underserved Areas, Activity Streets and Corridors in partnership with communities.	9 000
	Various social interventions to uplift and capacitate youth in MURP communities to prepare them for the job market.	7 900
	Project Packaging, Preparation and Planning: Various project packaging in MURP Nodes to development frameworks, regulatory and land release strategies to un-lock economic activities and investment opportunities.	6 000
	Precinct development to un-lock economic and investment opportunities: Cape Town CBD - Buitengracht Gateway, project packaging to support land release for development opportunities.	4 000
	Bellville CBD precinct development entails project packaging, development frameworks, regulatory and land release strategies to un-lock economic activities and investment opportunities.	7 000
	Claremont CBD precinct development and packaging to release land in support of affordable housing opportunities and enable private sector investment.	2 500

Programme Name	Programme Description	Allocation R'000
	Philippi CBD precinct development to un-lock land release for infrastructure development contributing to economic and investment opportunities.	4 000
	Project packaging of various public realm & infrastructure upgrade initiatives to support densification and land release/development.	2 500
	Support to the Philippi Economic Development Initiative focussed on poverty alleviation initiatives and driving regeneration efforts in the Philippi Opportunity Area, including a variety of precinct management implementation projects and community engagement initiatives. Funded by the City.	5 500
OPERATIONAL SUSTAINABILITY, GOVERNANCE AND SUPPORT SERVICES	Management, coordination, administration and overall support to ensure operational continuity and the implementation of programme objectives. Includes depreciation, Internal charges and debt impairment costs where applicable.	118 448

The administration and support functions being performed by the following departments contribute to the implementation of the programmes and objectives of this Directorate: These costs, amounting to R2,5 million, include both direct and indirect costs associated with internal charges and depreciation amongst others.

Operational cost for Shared Services excluding the internal charges and depreciation:

- **Management: Spatial Planning & Environment – R17 million**
- **HR Business Partner: SPE – R4,7 million**
- **Finance: SPE – R14,7 million**
- **Support Services: SPE – R12,2 million**
- **Project Management Office: SPE – R11,4 million**

Changes to service levels and standards over the MTREF

The current service standard relates to the municipality having a consolidated spatial view of its key business districts and interventions required to unlock/promote economic growth in these areas.

The City has an approved spatial vision and long-term spatial development framework i.e. the MSDF and 8 District SDFs as approved by Council on 26 January 2023. These are reviewed every 5 years and include detailed guidance on development in all areas. These long-term plans are informed by the Land Use Model that details future needs based on trends and forecasts. The Land Use Model is used by the engineering services to inform infrastructure master planning. The MSDF also includes a Monitoring and Review Framework to track and report on the implementation of the MSDF and District Spatial Development Frameworks (DSDF) with an annual Spatial Trends report that is produced to report on specific development trends. In addition, the City developed and tracks various economic and industrial nodes and have developed a profile for each node within the City monitoring various indicators.

The standard for building plan approvals remains unchanged, 30 days for structures of <500m2 and 60 days for structures of >500m2.

Prior year performance – 2024/25 financial year

The Directorate attained the following financial indicators in the prior financial year.

- Capital spend: 92% (target: 90%)
- Operating spend: 96% (target: 95%)
- Repairs and maintenance spend: 100% (target: 95%)
- Training budget spend: 100% (target: 95%)

Risks to achieving revenue projections, any expected major shifts in revenue patterns and any planned alternative sources of revenue

Building Development and Land Use Management: Although revenue is largely dependent on demand within the building construction industry, budgets are based on revenue collection trends, considering the volatility in the market. Revenue is not expected to increase above inflation for 2026/27.

Nature Conservation: Revenue collection is anticipated to stabilise for 2026/27 even though the public continues to seek more affordable recreational activities. Revenue collection is always subject to the prevailing economic climate, dependent on consumer demand and cannot be accurately predicted.

Heritage Management: As the City continues to support non-profit organisations with discounted tariffs and support community events through sponsorship, the current Outdoor Advertising and Signage Bylaw review process will further provide for more up-front approvals and exemptions. By choosing to regulate less, it is imperative to still sustain stable revenue to fund the administration and compliance enforcement of the Outdoor Advertising and Signage Bylaw. The regulation of outdoor advertising and signage is a Constitutional obligation, and the City must balance the need for economic opportunity with the conservation and measured impact expected by citizens of Cape Town.

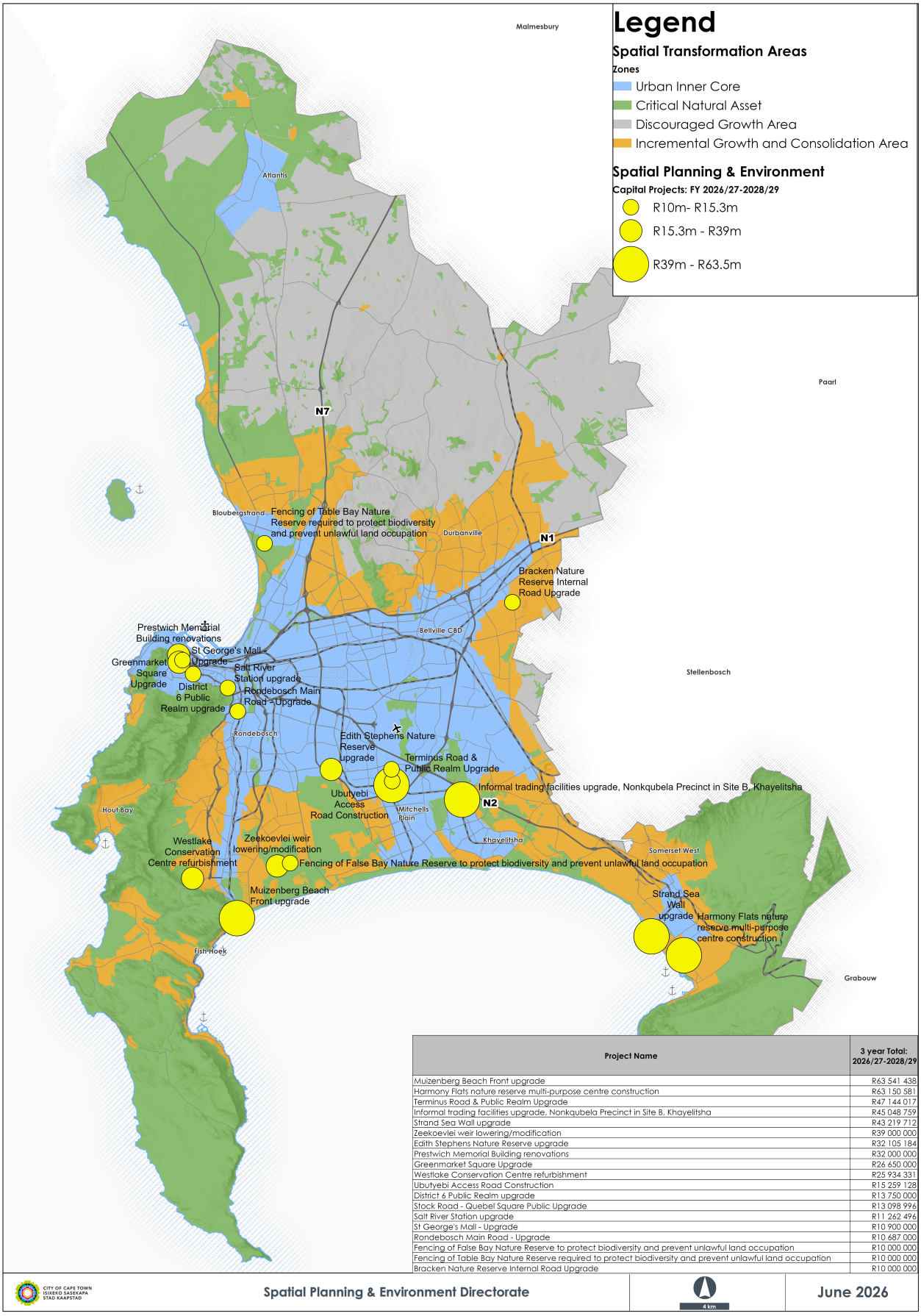
Directorate capital programme

Significant capital projects to be undertaken over the medium-term include:

- Coastal Programme: Completion of Muizenberg Beach Front, Strand Sea Wall and Table View Beachfront upgrades.
- Wetland Rehabilitation Programme focusses on the Lowering of Zeekoevlei Weir.
- Quality Public Places Programme: Completion of Parow Station Pedestrian Arcade; Salt River Station and District 6 Public Realm upgrades.
- Upgrades at various Nature Reserves including Edith Stephens; Harmony Flats EEC; Westlake Conservation Centre; Eerstesteun and Kanonberg.
- Fencing at various Nature Reserves and Coastal Resorts.
- Precinct upgrades: Informal trade & infrastructure upgrade at Site B; Terminus Road and Public Realm Upgrades and Stock Road Public Realm Upgrades

Table 74 – Spatial Planning & Environment (Vote 10) – operating revenue by source, expenditure by type and total capital expenditure

Directorate: Spatial Planning & Environment									
Budgeted Financial Performance (revenue and expenditure)									
Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue									
Exchange Revenue	**451 377**	**506 486**	**604 139**	**652 301**	**643 634**	**643 634**	**683 161**	**716 362**	**725 262**
Service charges - Electricity	–	–	–	–	–	–	–	–	–
Service charges - Water	–	–	–	–	–	–	–	–	–
Service charges - Waste Water Management	–	–	–	–	–	–	–	–	–
Service charges - Waste Management	1	–	–	–	–	–	–	–	–
Sales of Goods and Rendering of Services	131 611	137 428	168 449	157 810	156 312	156 312	161 627	179 183	171 970
Agency services	–	–	–	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–	–	–
Interest earned from Receivables	3 177	3 227	4 114	–	40	40	41	43	44
Interest earned from Current and Non Current Assets	–	–	–	–	–	–	–	–	–
Dividends received	–	–	–	–	–	–	–	–	–
Rent on Land	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets	391	413	300	350	355	355	379	389	399
Licence and permits	–	–	–	–	–	–	–	–	–
Special rating levies	316 181	365 452	431 181	494 107	486 882	486 882	521 067	536 699	552 800
Construction Contract Revenue	–	–	–	–	–	–	–	–	–
Development Charges	–	–	–	–	–	–	–	–	–
Operational Revenue	16	(34)	95	35	45	45	47	48	50
Non-Exchange Revenue	**103 961**	**107 583**	**67 376**	**62 579**	**64 802**	**64 802**	**8 644**	**11 174**	**9 197**
Property rates	–	–	–	–	–	–	–	–	–
Surcharges and Taxes	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	3 807	4 516	16 291	6 917	8 350	8 350	8 634	11 163	9 186
Licences and permits	30	20	133	–	10	10	10	11	11
Transfers and subsidies - Operational	99 862	102 063	50 894	55 662	56 442	56 442	–	–	–
Interest	–	–	–	–	–	–	–	–	–
Fuel Levy	–	–	–	–	–	–	–	–	–
Operational Revenue	–	–	–	–	–	–	–	–	–
Gains on disposal of Fixed and Intangible Assets	261	984	58	–	–	–	–	–	–
Other Gains	–	–	–	–	–	–	–	–	–
Discontinued Operations	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	**555 337**	**614 069**	**671 515**	**714 880**	**708 436**	**708 436**	**691 805**	**727 536**	**734 460**
Expenditure	–	–	–	–	–	–	–	–	–
Employee related costs	632 348	712 076	791 522	869 303	902 268	903 858	930 657	990 889	1 063 116
Remuneration of councillors	–	–	–	–	–	–	–	–	–
Bulk purchases - electricity	–	–	–	–	–	–	–	–	–
Inventory consumed	10 173	11 432	12 036	12 279	13 284	15 962	25 263	12 682	13 176
Debt impairment	9 503	10 955	12 818	14 823	14 606	14 606	15 632	16 101	16 584
Depreciation, amortisation & impairment	45 086	55 497	65 839	70 421	70 211	70 211	87 198	102 523	109 295
Interest, Dividends and Rent on Land	–	–	5	3	3	3	3	3	3
Contracted services	246 098	282 417	256 480	415 254	403 113	391 363	381 253	224 532	229 784
Transfers and subsidies	35 044	37 380	44 757	56 059	81 859	81 859	37 037	37 037	37 037
Irrecoverable debts written off	–	–	0	–	–	–	–	–	–
Operational cost	328 565	381 574	452 532	515 701	509 877	517 359	540 200	554 249	571 041
Disposal of Fixed and Intangible Assets	45	163	71	–	–	1	–	–	–
Other Losses	–	–	–	–	–	–	–	–	–
Total Expenditure	**1 306 863**	**1 491 494**	**1 636 058**	**1 953 844**	**1 995 222**	**1 995 222**	**2 017 245**	**1 938 017**	**2 040 037**
Surplus/(Deficit)	**(751 525)**	**(877 425)**	**(964 543)**	**(1 238 964)**	**(1 286 786)**	**(1 286 786)**	**(1 325 440)**	**(1 210 482)**	**(1 305 577)**
Transfers & subsidies - capital monetary	29 472	29 716	47 120	34 566	34 566	34 566	3 183	29 572	65 223
Transfers & subsidies capital in-kind	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**(722 054)**	**(847 710)**	**(917 423)**	**(1 204 398)**	**(1 252 221)**	**(1 252 221)**	**(1 322 256)**	**(1 180 910)**	**(1 240 354)**
Income Tax	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax	**(722 054)**	**(847 710)**	**(917 423)**	**(1 204 398)**	**(1 252 221)**	**(1 252 221)**	**(1 322 256)**	**(1 180 910)**	**(1 240 354)**
Share of Surplus/Deficit attributable to Joint Venture	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	**(722 054)**	**(847 710)**	**(917 423)**	**(1 204 398)**	**(1 252 221)**	**(1 252 221)**	**(1 322 256)**	**(1 180 910)**	**(1 240 354)**
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	**(722 054)**	**(847 710)**	**(917 423)**	**(1 204 398)**	**(1 252 221)**	**(1 252 221)**	**(1 322 256)**	**(1 180 910)**	**(1 240 354)**
Capital Expenditure	**224 417**	**252 541**	**268 940**	**519 567**	**459 112**	**429 232**	**309 756**	**248 388**	**260 443**



Project Name	3 year Total: 2026/27-2028/29
Muizenberg Beach Front upgrade	R63 541 438
Harmony Flats nature reserve multi-purpose centre construction	R63 150 581
Terminus Road & Public Realm Upgrade	R47 144 017
Informal trading facilities upgrade, Nonkqubela Precinct in Site B, Khayelitsha	R45 048 759
Strand Sea Wall upgrade	R43 219 712
Zeekoevlei weir lowering/modification	R39 000 000
Edith Stephens Nature Reserve upgrade	R32 105 184
Prestwich Memorial Building renovations	R32 000 000
Greenmarket Square Upgrade	R26 650 000
Westlake Conservation Centre refurbishment	R25 934 331
Ubutyebi Access Road Construction	R15 259 128
District 6 Public Realm upgrade	R13 750 000
Stock Road - Quebel Square Public Upgrade	R13 098 996
Salt River Station upgrade	R11 262 496
St George's Mall - Upgrade	R10 900 000
Rondebosch Main Road - Upgrade	R10 687 000
Fencing of False Bay Nature Reserve to protect biodiversity and prevent unlawful land occupation	R10 000 000
Fencing of Table Bay Nature Reserve required to protect biodiversity and prevent unlawful land occupation	R10 000 000
Bracken Nature Reserve Internal Road Upgrade	R10 000 000

Figure 36: Map detailing Spatial Planning & Environment's top projects/programmes over the MTREF

2.12.11 Urban Mobility (Vote 11)

The Urban Mobility Directorate is a key contributor to the IDP, focusing on a city-based efficient mobility network for public and private transport, pedestrians and cyclists and with public transport services that enable greater access to opportunities. This enables a growing, thriving local economy that benefits everyone. Urban Mobility has a key role to play in making Cape Town a viable and competitive global investment destination.

As a global C40 city, the City is committed to taking bold climate action for a healthier and more sustainable future. Urban Mobility has a leading role to play in reducing greenhouse gas emissions.

The Comprehensive Integrated Transport Plan (CITP) for 2023-2028, sets out how the Directorate will build on the progress it has made in delivering integrated, intermodal and interoperable transport in Cape Town.

The City's delivery of integrated transport is based on the Integrated Public Transport Network (IPTN) Network Plan 2032, which encompasses the integration of transport and land use through transit-oriented development.

Intermodal transport requires all functions and modes to be under the jurisdiction of a single authority. To this end, the City continues to pursue the Contracting Authority and the Municipal Regulatory Entity (MRE) assignments. Although rail is considered the "backbone" of Cape Town's transport system, it is currently in crisis with the Urban Mobility Directorate developing a response to the impact of this on the citywide intermodal transport system.

An interoperable transport system is one in which its component parts work easily with one another without special effort on the part of the commuter.

The City's transport sector faces complex challenges. Pressure on the road network is exacerbated by the failure of rail, which has contributed to congestion and eroded the resilience of the local transport system. Solving this challenge requires enhanced cooperation between national, provincial and local government.

The Directorate's Congestion Management Programme continues to improve infrastructure and traffic systems, while implementation of the Travel Demand Management Strategy has nudged commuters towards more sustainable travel behaviors.

The work-from-home (WFH) requirements imposed by COVID-19 have also demonstrated that flexible working approaches are possible and effective. The Transport Planning & Network Management Department is also engaging with stakeholders on the promotion of flexible work programmes for larger employers.

MyCiTi, Cape Town's bus rapid transit system, marked its first ten years in operation in 2020. This provided an opportunity for a programmatic review as the service charts a path for the next decade based on a frank evaluation of lessons learnt.

As the Directorate confronts challenges and embraces new opportunities, organisational change was required. This included an appropriate institutional vehicle for MyCiTi, a complex programme that currently cuts across departments within the Directorate.

With ongoing investment in new infrastructure and the continuous maintenance of its assets and road network, the Directorate plays an important role in the local economy. This takes place through well-governed tenders and contracts and the economic growth opportunities that are unlocked when new infrastructure is provided and backlogs are addressed in disadvantaged communities.

The Directorate also plays an important role in inclusive economic growth by promoting the use of local labour through the Community Work Programme (CWP) and Expanded Public Works Programme (EPWP). These public employment programmes create work and upskilling opportunities for individuals who otherwise have limited opportunities for formal employment.

Background, purpose and service mandate of the directorate

Cape Town, due to a number of historic factors, is a spatially inefficient city – the result of which is exacerbated by transport costs for residents, commuters, freight, and tourists.

Public transport is overcrowded and the facilities are in many cases inferior and substandard. The scale of the problem is enormous and the financial burden on the City reaches billions of Rand each year.

The National Land Transport Act, 2009 (NLTA) gave metropolitan municipalities the power to integrate public transport services that are subject to contracts as well as appropriate uncontracted services into the larger public transport system in terms of an integrated transport plan.

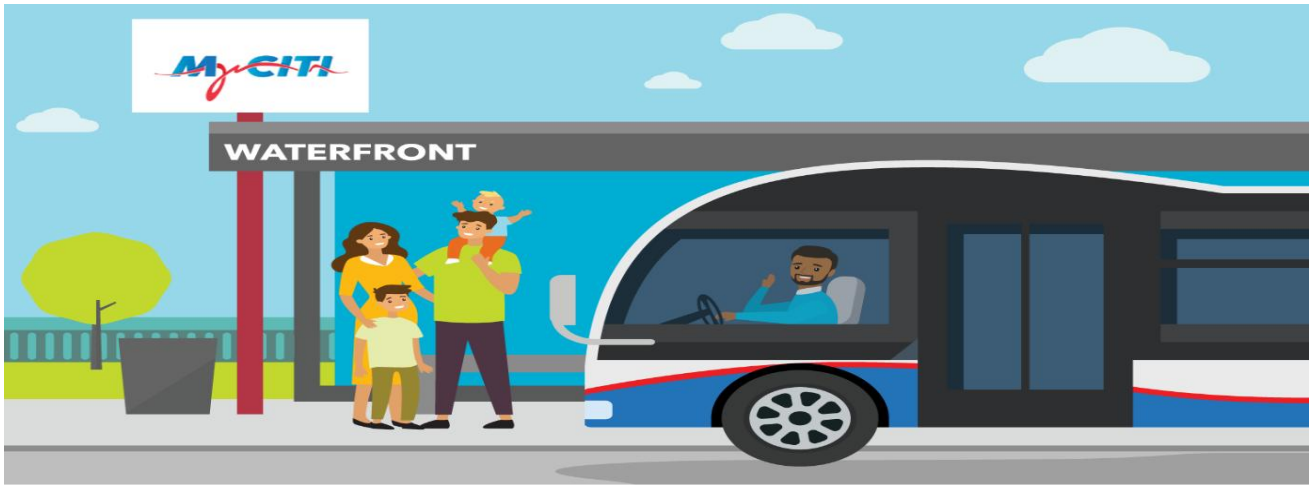
The Integrated Public Transport Plan determines the role that appropriate transport modes play to provide users of the system with optimal solutions that will enable them to travel from origin to destination in a seamless and cost-effective manner. It also provides strategic direction.

The Directorate is responsible for ensuring that the medium-to-long term plan and related policies, sector plans and strategies are rolled out inclusive of planning, operations, management and maintenance across the full spectrum of the integrated transport lifecycle and infrastructure.

The Directorate also provides for parking, network, freeway management, destination boards, traffic calming, and transport enforcement in collaboration with the Safety & Security Directorate.

The Directorate is furthermore responsible for the Operating License Strategy, implementation and management of mini bus and metered taxis including the registration of all taxi associations operating in the City. Industry transition as it relates to the implementation of the IRT system and industry engagement and negotiations are pivotal functions.

The salient programmes for each department are indicated in the subsequent narrative. Where costs could not be directly attributed to a significant programme, these have been included under the operational, sustainability and support programme.



The MyCiTi project is the largest operating project implemented by the Urban Mobility directorate. MyCiTi is Cape Town's version of bus rapid transit (BRT), a form of public transport service pioneered in South America and widely adopted in cities across the world. The directorate is responsible for the planning, contracting, operations, implementation and monitoring of the service and its responsibilities are aligned to the City's constitutional role.

Our MyCiTi buses are a great way to get around the city, while saving on fuel costs and relieving traffic congestion. MyCiTi buses are safe and efficient, with multiple stops and drops around the city connecting the community to major transport routes and networks including the airport – suiting the needs of both commuters and visitors. Park-and-Ride facilities are also available, connecting private transport users to public transport. MyCiTi is really the greenest way to travel in South Africa.

The Dial-a-Ride service included in the table below is a dedicated kerb-to-kerb service for people with disabilities who are unable to access mainstream public transport services.

Currently, there are about 2270 users on the Dial-a-Ride service of which approximately 373 are active user. Of these active users 89 are regular users and 284 passengers relate to ad hoc users. Approximately 4000 passengers are transported on the service per month. The services are also capable of accommodating passengers in wheelchairs.

The 2026/27 Budget break-down of the MyCiti is depicted in the table below due to the MyCiti comprising a significant component within the Urban Mobility Directorate.

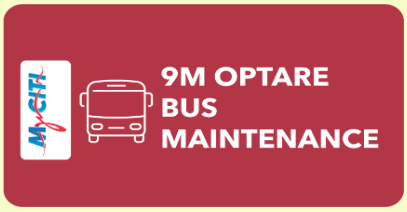
The amounts reflected in this table form part of the Public Transport departmental budget and are not additional to the department's allocation.

Detailed item category description	R' 000
Employee Cost (Salaries for internal staff)	108 542
General Expenses	7 077
Contracted costs	1 041 166
Repairs and Maintenance	212 031
Station Insurance	1 734
PTNG Operating projects	353 367
Other grants and funding sources	42 952

We manage public transport vehicle operating contracts for the MyCiTi bus service and the Dial-a-Ride service for people with special needs. Our Park-and-Ride facilities connect private transport users to public transport. In addition, we also manage fare collection systems, management systems and public transport facilities, as well as industry transition matters and public transport enforcement.

The 2026/27 Public Transport budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
PROVISION OF PROFESSIONAL SERVICES IN RESPECT OF INTEGRATED PUBLIC TRANSPORT SERVICES: INDUSTRY TRANSITION AND TRANSFORMATION	To provide professional services support for the following work packages, inter alia- MyCiTi Phase 2A of the IRT project, MyCiTi Phase 1 and the N2 Express services as well as dealing with other minibus-taxi operational challenges and transformation related projects.	28 997
CONTRACT DEVELOPMENT SUPPORT	Appointment of specialist consultants to assist with projects relating to Development of SOPs, Master Contract Development and Negotiations of Phase 1 Stage 2 & Phase 2A support, Phase 1 End of Contract Obligations, issue and dispute resolution, compliance and oversight.	18 329
PUBLIC TRANSPORT FACILITIES SAFETY PROJECT	Deployment of Law Enforcement Officers to ensure efficient and effective law enforcement services at identified high volume Public Transport Facilities.	6 664

Programme Name	Programme Description	Allocation R'000
	Operating Costs to provide facility management services at 62 of the City's Public Transport Interchanges that includes contract security services and contract cleaning services.	135 315
	Operating Cost to provide facility management services at 42 MyCiTi Stations, the provision of Professional Services, provision of rental services e.g. ablution & guard huts at PT Facilities.	119 009
	Development of SOPs, Phase 1 Stage 2 & Phase 2A support, EV Bus Implementation, Phase 1 End of Contract Obligations and Fleet replacement and procurement strategy.	2 111
	Provision of maintenance requirements relating to service intervals, breakdowns & ad-hoc repairs and specialist outsourced repairs.	98 408
	Direct Operating Costs involved with operating the MyCiTi Service. These costs cover the day-to-day operational costs in providing MyCiTi service.	942 023
	Provision of specialist support services for financial, transport modelling and operational plans for different MyCiTi phases.	1 111
	Dial-a-Ride is a public transport service for persons with disabilities who are unable to access mainstream public within the municipal boundaries of City of Cape Town.	33 740

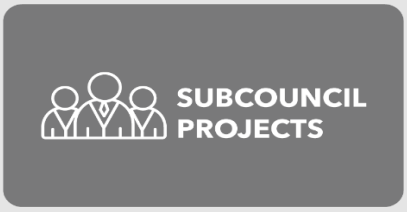
Programme Name	Programme Description	Allocation R'000
	Provision of Professional Services in respect of the Monitoring, Evaluation and Support of Accessible Public Transport, Public Transport Contracts and Facilities on behalf of Public Transport.	17 532
	Maintenance and system support contracts of the Automated Fare Collection system to ensure service reliability and operational responsiveness.	84 689
	MyCITI Bus Insurance and Electricity for the MyCITI Bus Depots.	27 059

Roads Infrastructure Management is responsible for managing and maintaining the road network, including road resurfacing and maintenance of the stormwater system, informal road networks, public transport and non-motorised transport networks, street furniture within the road reserve and an accurate asset inventory.

The 2026/27 Roads Infrastructure Management budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R' 000
	Maintenance of stormwater pipes, culverts, manholes, gulleys and ponds within the 8 Districts of RIM by external contractors and RIM Depots.	325 234
	Maintenance of guardrails, potholes, trench reinstatements, street furniture within the 8 Districts of RIM by external contractors and RIM Depots.	304 272

Programme Name	Programme Description	Allocation R' 000
	Footway, verges, cycleways, kerb and channels maintenance within the 8 Districts of RIM by external contractors and RIM Depots.	57 163
	Gravel road maintenance within the 6 Districts of RIM by external contractors and RIM Depots (including materials).	44 930
	Weed spraying of hardened surfaces in the road reserve within the 8 Districts of RIM by external contractors.	27 036
	Maintenance of structures in the road reserve within the 8 Districts of RIM by external contractors.	18 486
	Maintenance of the 20 RIM Depot Facilities and maintenance of the vehicle fleet, plant and equipment.	13 394
	Maintenance of City-owned Rail Sidings within the City.	4 992
	Stormwater Infrastructure Inspections by external contractors.	7 418
	Reseal or Resurfacing of metro roads within the 8 Districts of RIM by external contractors.	262 915
	Reseal or Resurfacing of local roads within the 8 Districts of RIM by external contractors.	459 720
	Lane Marking and Sign maintenance within the 8 Districts of RIM by external contractors and by 21 RIM Depots.	139 481

Programme Name	Programme Description	Allocation R' 000
	Investigation and design of the Elsies Kraal, Heideveld Area 6, Various Roads Phillipi, Prince George Drivedas well as site monitoring of R&M road resurfacing and reseal projects.	27 592
	Informal Settlements improvements of tracks and surface drainage.	28 852
	Advisory Services – External: Preparation of Due Diligence reports on Tenders for SCM procedures (BSC & BEC).	1 159
	Advisory Services - Project Management: Project management of large projects for Road Rehabilitation (Professional services contracted to manage specific large projects on behalf of the department).	6 364
	Sub council allocation for R&M of road infrastructure for specific projects such as maintenance of road markings, sidewalk maintenance and weed spraying.	5 498
	Running costs related to RIM Districts, Depots and Head Office.	23 466
	Security services for the RIM Depots.	14 389
	Fuel for Urban Mobility vehicles used within the Districts and Depots.	22 151

Programme Name	Programme Description	Allocation R' 000
DEVELOPMENT FACILITATION	Facilitation and control of Land Use Development Proposals and implementation of ward and minor rehabilitations projects in the 8 RIM Districts. Processing of wayleave applications in the 8 RIM Districts.	66 234

We implement all new construction and capital investment in public transport, non-motorised transport including walking and cycling, and new roads infrastructure.

The 2026/27 Transport Infrastructure Implementation budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
ASSURANCE REPORTS: SCM COMMITTEES AND AUDIT/FORENSICS	Assurance reports are a key aspect of ensuring the fair implementation of the Phase 2A Metro South East Corridor (MSEC) East and West Packages. Contractors that apply to implement projects in communities are subject to due diligence and audit during procurement. This project also entails materials such as Tender advertisements, and PPE for the successful implementation of the MSEC.	2 645
CONSULTANTS AND PROFESSIONAL SERVICE	Development of Conceptual Designs and Feasibility Studies.	1 847
GRANTS AND DONATIONS: SECURITY ON PROPERTIES AND DEMOLITIONS	Security of properties are required to avoid unlawful occupation until it can be demolished or refurnished for the use of MSEC services.	7 888

Programme Name	Programme Description	Allocation R'000
	Metro South East Corridor (MSEC) East & West Work Packages, including Depots, Stations & Stops.	37 269
	Oversees, monitors, and evaluates the implementation of high-risk, complex capital infrastructure programmes within TII.	9 317
	Oversees, monitors, and evaluates the implementation of high-risk, complex capital infrastructure programmes within TII.	12 705
	Oversees, monitors, and evaluates the implementation of high-risk, complex capital infrastructure programmes within TII.	7 623
	Manages the concept and detail design of the IRT, provides in-house design support, and serves as custodian of Transport Design Standards.	11 858

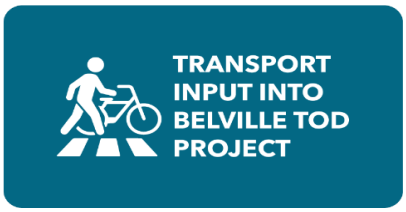
We plan and manage the integrated transport network, including the development of the Comprehensive Integrated Transport Plan (CITP) and long-term strategic planning.
We plan systems and design networks, with a focus on the Integrated Public Transport Network (IPTN), regulating the movement of traffic on the road network, improving the safety for all road users and on-street parking.
We implement strategies to enable integrated transport and ensure efficient traffic-related systems, network facilitation, development, integration, regulations and traffic management.

The 2026/27 Transport Planning & Network Management budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R' 000
INTEGRATED TRANSPORT PLAN	**SSRU: Transport requirements for pilot areas for SSRU sites:** Assessing the transport infrastructure requirements and related costs for 3 pilot areas that are identified as SSRU areas.	10 234
	Freight Management Strategy: Development of a strategy for land-based freight transport and its impact on the City's road network and transport system. Develop the implementation plan for this strategy.	4 251
	Movement and Place Framework: Development of a framework to guide the categorisation and use of streets / roads based on the surrounding environment, land uses, and adjacent activity.	15 009
	Walking and Cycling Design standards: Development of a set of standards for walking and cycling infrastructure.	7 434
	Project & Programme Management: A programme and project management service for all the above projects that include BBBEE tracking, cash flow and Minute taking.	2 024
	Parking Policy Implementation: These are tasks linked to action items contained within the Parking Policy Implementation Plan.	2 158
	TIA Assessments: Responsible for assessing transport impact assessments linked to land use and building plan applications.	9 292

Programme Name	Programme Description	Allocation R' 000
	Royal Road: The Development of an alternative route to the Albertyn Rd Rail crossing to accommodate heavy vehicles.	2 358
	N2 Outbound: The Conceptual design of a dedicated public transport lane on the N2 corridor from Strand Street to Jakes Gerwel.	2 858
	R300/AZ Berman Interchange: Loop Ramp - Northwestern Quadrant for Public Transport vehicles.	2 858
	R300/M7 Jakes Gerwel Interchange: Systems Interchange to Prioritise Public Transport.	3 358
	R300/Strand Road Interchange: Western Terminal - Queue Jump Lanes / Public Transport Priority Lane.	2 858
	Hindle Road Eerstriv Way to R 300: Conceptual design of the upgrade of this portion of road taking into account the public transport prioritisation.	1 858
	Wetton Rd from Wetton Circle to Main Rd (M4): Conceptual design of the upgrade of this portion of road taking into account the public transport prioritisation.	1 858
	Kerbside Parking Management: Management of parking bay rentals and the contract to collect parking fees from the public.	3 717
	Traffic engineering: Consulting services to bolster the capacity of the branch to undertake a range of traffic engineering work in response to issues identified internally and by the public.	24 386
	ATC maintenance: Maintenance of the Area Traffic Control (traffic signal) back-end system.	2 157
	CCTV maintenance and surveillance: Maintenance and surveillance of CCTV cameras at various locations on the road network, within MyCiTi stations and on the MyCiTi (red road) network.	13 858
	Traffic signals maintenance: Materials consumed, and contractors appointed to undertake the maintenance of traffic signals. Includes general expenses of traffic signals depots and security services for depots and staff.	71 339
	Freeway Management System: Maintenance and operation of the CCT portion of the Freeway Management System.	7 714

Programme Name	Programme Description	Allocation R' 000
	Crash & Traffic Count Data Management: Capturing of road crash report forms and the processing of resulting data. Collection and processing of traffic count data.	18 498
	Capital Projects Implementation: Administrative support rendered for the implementation of the branch's capital projects including Traffic signal rehabilitation, road safety and capacity improvements and the implementation of technology to support traffic operations.	11 151
INTEGRATED PUBLIC TRANSPORT NETWORK	**IPTN Plan Update:** The overall objective of this project is to develop a robust IPTN Plan that more aptly responds to the anticipated future transport landscapes in Cape Town and to provide appropriate subsequent guidance through the development of system plans etc.	6 075
	Project and Programme Management: The overarching Contract requires Programme Management capabilities to coordinate budgets, resources and governance issues across all the projects.	600
	Optimisation: System Planning required assistance to analyse the above-mentioned data, which will include the following: • making route proposals (extensions/variations of existing routes and/or new routes) • costing these proposals together with revenue assumptions.	4 017
	Transport Modelling: Provision of transport modelling to support transport planning projects.	5 817
	Data Collection and Surveys: The objective of this project is to ensure that all transport data and information collected across all public transport modes is up to date and accurate to meet legislative and statutory requirements, and to inform transport planning.	10 434
	Systems Support to Data Collection and Analysis: City's need for assistance with the maintenance and ad-hoc upgrading of TSMS and TRS as well as the planning, management, quality assurance, publishing and dissemination of the collected transport data.	3 500
	Contract management, project administration, financial management.	1 858
	Integration and alignment with other planning projects within branch, directorate and City including Phase 2A.	3 717

Programme Name	Programme Description	Allocation R' 000
	The development of conceptual designs of Public Transport Interchanges to develop a pipeline of PTI projects.	7 434
	Transport input into the Bellville TOD project driving the conceptual designs of 5 new roads as well as pedestrian links and public transport infrastructure.	1 858
	Driving the acquisition of property required for Transport Projects and dealing with the associated statutory process.	1 858
	Commenting on the impact of historical road schemes on private and City owned properties.	6 742
	Providing direction on all municipal regulatory functions pertaining to road based public transport, the development of public transport plans for new growth points in the City and dealing with public transport related complaints, conflict resolution and interventions.	5 767

Transport Shared Services manages and provides transport-related business systems and information, human resources, support services, business administration and programme monitoring, business planning, communication, customer relations, and change and stakeholder management to enable service delivery.

The 2026/27 Transport Shared Services budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R' 000
BUSINESS PLANNING AND DEVELOPMENT	MyCiTi Business Plan in relation to the following: • Developing of Business Plans and their associated parameters, with a focus on effective implementation and defined outcomes. • Development of Business improvement initiatives. • Development of finance and funding initiatives. • Assessing Technology and applicability of tariffs. • Analysis of Legislation and Development of Position Papers/Memo's. • Scoping of revenue enhancement opportunities and developing implementation plans. • Use of Financial and Economic Appraisal to show the value related with UM projects (past and present.	14 882
URBAN MOBILITY IT SERVICES AND MASTER PLAN PROJECT	Operational cost to cover all aspects in issuing of IT equipment, repairs and maintenance, software packages, specialized IT services, telecoms requirements; with a special focus on the New Hybrid Master Plan project for the 18th floor at the Civic Centre.	37 046
DIRECTORATE BUSINESS SYSTEMS AND INTELLIGENCE SERVICES	Support and execute all operational, technical and administrative functions within the Business Systems and Intelligence (BSI) and Geographical Information Systems (GIS) domain.	7 658

Programme Name	Programme Description	Allocation R' 000
	Facilitate ongoing communication and engagement in support of all Urban Mobility projects and MyCiTi service delivery. Facilitate communication and engagement on Directorate projects including project site visits.	7 448
	The TIC call centre facilitates all Public Transport enquiries and complaints.	25 305
	Awareness campaigns, MyCiTi campaigns, change management and all communication regarding road closures etc. Information Days, Advertising campaigns, Urban Mobility service-related communication.	13 685
	Required inventory to fulfil functional responsibility. Hiring requirements to facilitate communication and engagement on RIM projects including project site visits Marketing and advocacy campaigns to facilitate behavioural change.	1 634
	Annual Transport Month in October to raise awareness, promote road safety and encourage sustainable transport.	3 358
	Operational Cost to facilitate all other communication services primarily advertising for tenders.	1 100
	Inform Tech Services – manage and maintain the MyCiTi App and Website. Corporate & Municipal Account – Management of digital and social media channels, conduct public engagements, design of communication material and apply passenger information to stops, shelters and stations.	5 679

Programme Name	Programme Description	Allocation R' 000
	Cleaning cost and medical supplies on the 18th floor, UM office, Registry, EPWP, Governance and OPM. Operational cost is to ensure that all these sections have the requirements to perform their function, including EPWP training.	5 941
	Building contractors and repairs/maintenance covers the cost of all requirements on the 18th floor UM office. PPE purchases for the department and EPWP costs.	2 914
	Operational costs to fulfil functional requirements such as training, recruitment, reward & recognition initiatives.	20 275

The administration and support functions (inclusive of provision for depreciation of assets R885m) being performed by the following departments contribute to the implementation of the programmes and objectives of this Directorate (R923 million):

- **Finance: Transport**
- **Management: Urban Mobility**

Changes to service levels and standards over the MTREF

There are no material changes in trends over the MTREF period for the Directorate.

Prior year performance – 2024/25 financial year

The Directorate attained the following financial indicators in the prior financial year.

- Capital spend: 73.4% including contingency, 84.5% excluding contingency (target: 90%)
- Operating spend: 96% (target: 95%)
- Repairs and maintenance spend: 92.49% (target: 95%)
- Training budget spend: 84.13% (target: 95%)

Risks to achieving revenue projections, any expected major shifts in revenue patterns and any planned alternative sources of revenue

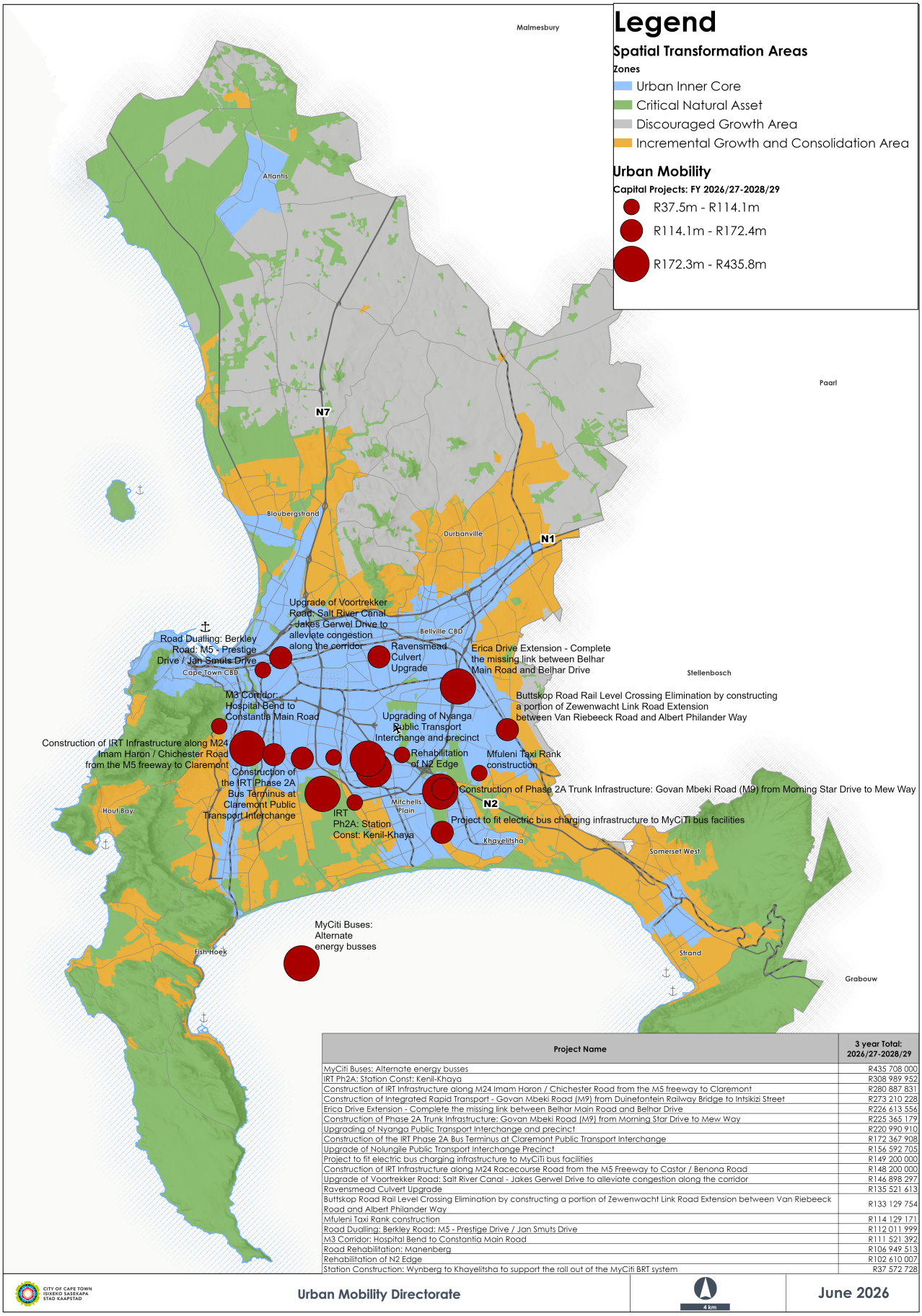
The bulk of the funding for public transport comes from national grants, i.e. Public Transport Network Grant (PTNG), and Budget Facility for Infrastructure (BFI). The City currently contributes 4.2% of net rates to the MyCiTi bus service. The current economic climate might have a negative impact on future grant allocations and Rates income to the City. The Construction Mafia might also have a negative impact on the capital spend of various roads construction projects.

Directorate capital programme

- Congestion Relief
- Public Transport Interchanges
- Non-Motorised transport
- Roads Rehabilitation
- Metro Roads: Reconstruction
- IRT Phase 2A

Table 75 – Urban Mobility (Vote 11) – operating revenue by source, expenditure by type and total capital expenditure

Directorate: Urban Mobility									
Budgeted Financial Performance (revenue and expenditure)									
Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue									
Exchange Revenue	**412 511**	**444 802**	**518 435**	**435 908**	**421 251**	**421 251**	**451 290**	**482 937**	**521 281**
Service charges - Electricity	–	–	–	–	–	–	–	–	–
Service charges - Water	–	–	–	–	–	–	–	–	–
Service charges - Waste Water Management	–	–	–	–	–	–	–	–	–
Service charges - Waste Management	1	–	–	–	–	–	–	–	–
Sales of Goods and Rendering of Services	294 300	331 168	370 514	375 368	375 368	375 368	393 250	423 040	459 527
Agency services	–	–	–	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–	–	–
Interest earned from Receivables	145	262	63	–	–	–	–	–	–
Interest earned from Current and Non Current Assets	11 994	11 864	7 956	17 657	–	–	–	–	–
Dividends received	–	–	–	–	–	–	–	–	–
Rent on Land	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets	487	573	409	–	–	–	–	–	–
Licence and permits	70	0	–	–	–	–	–	–	–
Special rating levies	–	–	–	–	–	–	–	–	–
Construction Contract Revenue	–	–	–	–	–	–	–	–	–
Development Charges	97 313	98 108	122 288	38 107	38 107	38 107	50 000	51 600	53 200
Operational Revenue	8 200	2 826	17 205	4 776	7 776	7 776	8 040	8 297	8 555
Non-Exchange Revenue	**504 157**	**640 192**	**613 033**	**623 367**	**649 603**	**649 603**	**406 333**	**391 621**	**372 044**
Property rates	–	–	–	–	–	–	–	–	–
Surcharges and Taxes	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	4 933	7 796	3 223	5 014	5 014	5 014	5 185	5 351	5 517
Licences and permits	11 035	16 625	14 281	15 131	12 831	12 831	13 267	13 691	14 116
Transfers and subsidies - Operational	487 277	612 930	593 548	603 222	631 758	631 758	387 881	372 579	352 412
Interest	–	–	–	–	–	–	–	–	–
Fuel Levy	–	–	–	–	–	–	–	–	–
Operational Revenue	–	–	–	–	–	–	–	–	–
Gains on disposal of Fixed and Intangible Assets	445	722	883	–	–	–	–	–	–
Other Gains	467	2 119	1 099	–	–	–	–	–	–
Discontinued Operations	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	**916 668**	**1 084 994**	**1 131 468**	**1 059 276**	**1 070 854**	**1 070 854**	**857 623**	**874 558**	**893 325**
Expenditure	–	–	–	–	–	–	–	–	–
Employee related costs	819 612	928 575	994 471	1 099 836	1 094 722	1 094 722	1 172 727	1 231 836	1 304 259
Remuneration of councillors	–	–	–	–	–	–	–	–	–
Bulk purchases - electricity	–	–	–	–	–	–	–	–	–
Inventory consumed	117 522	132 811	107 053	147 538	134 307	134 307	134 162	137 060	143 004
Debt impairment	–	–	–	–	–	–	–	–	–
Depreciation, amortisation & impairment	734 517	781 866	823 189	814 839	853 601	853 601	885 247	1 051 956	1 156 723
Interest, Dividends and Rent on Land	31	–	5 730	4 682	2 421	2 421	2 421	2 421	2 421
Contracted services	2 097 184	2 383 463	2 352 746	2 559 100	2 689 700	2 689 700	2 539 501	2 694 187	2 671 855
Transfers and subsidies	(11 275)	–	–	–	–	–	–	–	–
Irrecoverable debts written off	–	–	0	–	–	–	–	–	–
Operational cost	67 276	67 830	81 323	80 658	91 060	91 060	80 945	76 401	88 957
Disposal of Fixed and Intangible Assets	112	521	8 355	37	35	35	35	35	35
Other Losses	–	–	–	–	–	–	–	–	–
Total Expenditure	**3 824 979**	**4 295 067**	**4 372 867**	**4 706 689**	**4 865 846**	**4 865 846**	**4 815 037**	**5 193 897**	**5 367 254**
Surplus/(Deficit)	**(2 908 312)**	**(3 210 073)**	**(3 241 400)**	**(3 647 414)**	**(3 794 992)**	**(3 794 992)**	**(3 957 415)**	**(4 319 339)**	**(4 473 928)**
Transfers & subsidies - capital monetary	842 870	1 190 004	1 257 305	2 452 303	2 457 012	2 457 012	2 480 378	1 014 982	203 169
Transfers & subsidies capital in-kind	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**(2 065 442)**	**(2 020 069)**	**(1 984 095)**	**(1 195 110)**	**(1 337 980)**	**(1 337 980)**	**(1 477 036)**	**(3 304 357)**	**(4 270 760)**
Income Tax	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax	**(2 065 442)**	**(2 020 069)**	**(1 984 095)**	**(1 195 110)**	**(1 337 980)**	**(1 337 980)**	**(1 477 036)**	**(3 304 357)**	**(4 270 760)**
Share of Surplus/Deficit attributable to Joint Venture	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	**(2 065 442)**	**(2 020 069)**	**(1 984 095)**	**(1 195 110)**	**(1 337 980)**	**(1 337 980)**	**(1 477 036)**	**(3 304 357)**	**(4 270 760)**
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	**(2 065 442)**	**(2 020 069)**	**(1 984 095)**	**(1 195 110)**	**(1 337 980)**	**(1 337 980)**	**(1 477 036)**	**(3 304 357)**	**(4 270 760)**
Capital Expenditure	**1 089 031**	**1 552 346**	**1 583 173**	**3 090 530**	**3 021 950**	**2 440 892**	**3 057 544**	**1 888 876**	**1 096 897**



Project Name	3 year Total: 2026/27-2028/29
MyCiti Buses: Alternate energy busses	R435 708 000
IRT Ph2A: Station Const: Kenil-Khaya	R308 989 952
Construction of IRT Infrastructure along M24 Imam Haron / Chichester Road from the M5 freeway to Claremont	R280 887 831
Construction of Integrated Rapid Transport - Govan Mbeki Road (M9) from Duinefontein Railway Bridge to Intsikizi Street	R273 210 228
Erica Drive Extension - Complete the missing link between Belhar Main Road and Belhar Drive	R226 613 556
Construction of Phase 2A Trunk Infrastructure: Govan Mbeki Road (M9) from Morning Star Drive to Mew Way	R225 365 179
Upgrading of Nyanga Public Transport Interchange and precinct	R220 990 910
Construction of the IRT Phase 2A Bus Terminus at Claremont Public Transport Interchange	R172 367 908
Upgrade of Nolungile Public Transport Interchange Precinct	R156 592 705
Project to fit electric bus charging infrastructure to MyCiTi bus facilities	R149 200 000
Construction of IRT Infrastructure along M24 Racecourse Road from the M5 Freeway to Castor / Benona Road	R148 200 000
Upgrade of Voortrekker Road: Salt River Canal - Jakes Gerwel Drive to alleviate congestion along the corridor	R146 898 297
Ravensmead Culvert Upgrade	R135 521 613
Buttskop Road Rail Level Crossing Elimination by constructing a portion of Zewenwacht Link Road Extension between Van Riebeeck Road and Albert Philander Way	R133 129 754
Mfuleni Taxi Rank construction	R114 129 171
Road Dualling: Berkley Road: M5 - Prestige Drive / Jan Smuts Drive	R112 011 999
M3 Corridor: Hospital Bend to Constantia Main Road	R111 521 392
Road Rehabilitation: Manenberg	R106 949 513
Rehabilitation of N2 Edge	R102 610 007
Station Construction: Wynberg to Khayelitsha to support the roll out of the MyCiti BRT system	R37 572 728

Figure 37: Map detailing Urban Mobility's top projects/programmes over the MTREF

2.12.12 Urban Waste Management (Vote 12)

The Urban Waste Directorate is responsible for the systematic management of municipal solid waste to ensure a clean, safe, and sustainable environment. Its purpose is to facilitate the efficient collection, disposal, and minimisation of waste while regulating private waste service providers to prevent illegal dumping. The City's Urban Waste Management Directorate supports sustainable development through projects that focus on reducing the impact of waste on health and the environment. The directorate are committed to ensuring a sustainable and resilient future for Cape Town.

The long-term vision for the Cape Town Waste Management sector is to:

- Improve access to basic services for residents as close to 100% as possible within the constraints of available funds and unplanned growth.
- Develop multiple integrated initiatives that will reduce waste and the associated impacts substantially as well as contribute to and support economic development.
- Generate other sources of funding for integrated waste management through Public-Private Partnerships within the Cape Town municipal area.
- Improve the income generated by the City's waste services.
- Optimise the utilisation of the City's resources and capital.
- Regulate waste and the associated services that will ensure sustainability and prevent impact or harm to people and the environment.

The salient programmes for each department are indicated in the tables below. These costs include other direct and indirect costs to manage and support programme implementation. Where costs could not be directly attributed to a significant programme, these have been included under the operational, sustainability and support programme.

Waste Services are responsible for:

- **basic waste management services to all residents;**
- **clearing illegally disposed waste;**
- **conserving resources and the environment;**
- **reducing landfill waste; and**
- **reducing the impacts of waste on the health, well-being and environment.**

A key responsibility of the City of Cape Town is to safely dispose of waste and to ensure the general cleanliness in the City's streets and public spaces, including beaches, rivers and canal banks. The City is also mandated to ensure and enable the prevention of waste and pollution, as well as the minimisation of waste.

The 2026/27 Waste Services budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
AREA CLEANING	This programme entails the cleaning and removing of unwanted substances, such as dirt, infectious agents and other impurities, from the environment. Key activities include litter picking, the removal of dead animals, street sweeping, the clearing of illegally disposed of waste and street cleaning using water and disinfectants. These activities collectively contribute to maintaining a clean, safe, and hygienic environment for the public.	1 032 970
CONTRACT MANAGEMENT	The holistic management of a variety of outsourced cleansing services.	378 763
SPECIALISED EQUIPMENT UNIT	Specialised services for the handling of bulky waste that essentially requires heavy duty mechanised intervention.	297 558
OPERATIONAL SUSTAINABILITY, GOVERNANCE AND SUPPORT SERVICES	Coordination, administration and overall support to ensure operational continuity and the implementation of refuse removal and cleansing programmes.	916 427

Programme Name	Programme Description	Allocation R'000
	The removal, haulage and safe disposal of waste collected from formal households and select businesses to a licensed waste disposal facility.	1 403 291
	This involves minimising both the volume and the toxicity of waste generated, and where waste cannot be avoided, further reducing the amount and harmfulness of waste ultimately disposed of.	109 370
	Door-to-door refuse collection, litter-picking, temporary storage of waste and the servicing of authorised receptacles i.e. shipping containers.	356 100
	This programme entails the operation of facilities where waste is temporarily stored and ideally sorted before it is transported more economically to other recycling centres or landfills.	242 349
	This programme entails the operation of specialised plant that receives, separates and prepares recyclable materials for uptake by the market and end-user manufacturers.	108 044
	The programme provides land equipped with engineered containment cells and licensed to accept specific categories of waste for safe, controlled, and compliant disposal.	292 486
	This programme entails the operation of the facility for receiving garden greens and other related waste matter for further processing to produce compost in furtherance of diversion from landfill.	18 477

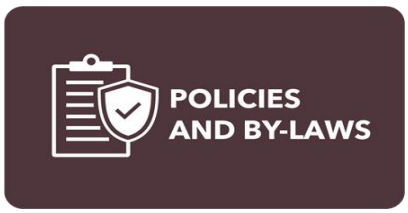
Programme Name	Programme Description	Allocation R'000
	Supply and enhancement of technical knowledge that contributes towards the conceptualisation of infrastructure projects.	197 534
	Technical and highly specialised capability to facilitate the alignment of the business, with emphasis on waste disposal practices, with environmental laws.	24 989
	City owned facilities at strategic locations to reduce illegal dumping by providing designated points for the disposal of bulky waste, garden refuse, and builders' rubble. These sites also support waste minimisation through the separation of recyclable materials, garden refuse, and clean builders' rubble. In addition, they may function as temporary transfer points for certain waste streams, excluding household hazardous waste.	172 185
	Undertake continuous assessments of all Urban Waste Management facilities and implement targeted maintenance and improvement programmes to ensure their long-term functionality, compliance, and operational efficiency.	29 794
	Provision of plant and vehicles in line with the service delivery requirements of the Urban Waste Management service branches. Administration and overall support to ensure operational continuity of the Fleet Management requirements.	146 585
	Harnessing the safety and welfare of staff through awareness raising and ensuring pertinent legislation, guidelines and policy provisions are upheld.	45

Programme Name	Programme Description	Allocation R'000
VEHICLE DRIVER TRAINING CENTRE	Upskilling and reskilling personnel in vehicle operation and driving competencies to effectively meet business requirements and ensure the proper protection and utilisation of organisational assets.	3
FLEET WORKSHOP	Provision of targeted maintenance services for plant and vehicles to prevent asset degradation and ensure that assets deliver maximum operational value.	66 157

This department co-ordinates a combination of integrated activities that facilitate the planning and implementation of waste management programmes to accomplish the City's strategic objectives.

The 2026/27 Integrated Planning & Waste Strategy budget is broken down per programme as follows:

Programme Name	Programme Description	Allocation R'000
PUBLIC AWARENESS AND EDUCATION	Implementing a range of targeted initiatives and programmes designed to raise awareness of waste management issues and positively influence public attitudes and behaviours.	592
EVENTS AND PARTNERSHIPS	Cultivation and management of cordial relations with various role-players (internal and external) pursuant to the strategic objectives of the Directorate.	5 830

Programme Name	Programme Description	Allocation R'000
	Provision of unique support to the programmes of the Directorate and influencing the conduct of the citizens by enforcing the Waste By-law.	1 475
	Championing the development of Waste Strategy, aligning same with the Constitution of the Republic of South Africa, environmental laws and other relevant legislation and monitoring and reporting on its implementation.	292
	Responding to the essentials of trading service such as the operations control centre, functional weighbridges and rolling out laptops and desktops for managers and staff in general.	765
	Custodianship of management of key business information, geographic and other datasets to inform decision-making.	375
	Working with all branches in the Directorate to identify shortcomings and areas requiring improvement to take the business on a different and positive trajectory.	449
	The administration and management section perform a general support function to the Integrated Planning and Waste Strategy department.	19
	Co-ordination of integrated activities that facilitate the planning and implementation of waste management programmes to accomplish a broad spectrum of organisational objectives.	712

The administration and support functions being performed by the following branches/units contribute to the implementation of the programmes and objectives of this Directorate:

- **Finance – R20,1 million;**
- **HR Business Partner– R332 thousand;**
- **Project Management Office – R206 thousand;**
- **Support Services – R20,7 million; and**
- **UWM: Management – R1,8 million**

Changes to service levels and standards over the MTREF

At present, the City has to remove the majority of waste generated by backyarders as illegal dumping. Various pilots are being run throughout the City to determine what the appropriate level of service would be for different scenarios on the ground.

The City is also embarking on a pilot project to determine what the appropriate mechanism would be to separate the recyclable materials within the informal settlement environment.

It is envisaged that, in the short term, solutions to these two challenges will be found and the appropriate funding models will then be formalised.

Prior year performance – 2024/25 financial year

The Directorate attained the following financial indicators in the prior financial year.

- Capital spend: 96.27% (target: 90%)
- Operating spend: 99.31% (target: 95%)
- Repairs and maintenance spend: 88.70% (target: 95%)
- Training budget spend: 92.78% (target: 95%)

Risks to achieving revenue projections, any expected major shifts in revenue patterns and any planned alternative sources of revenue

Disposal revenue will be under pressure going forward with the introduction of waste minimisation initiatives that will reduce waste being taken to landfill sites. Alternative sustainable revenue streams are being investigated.

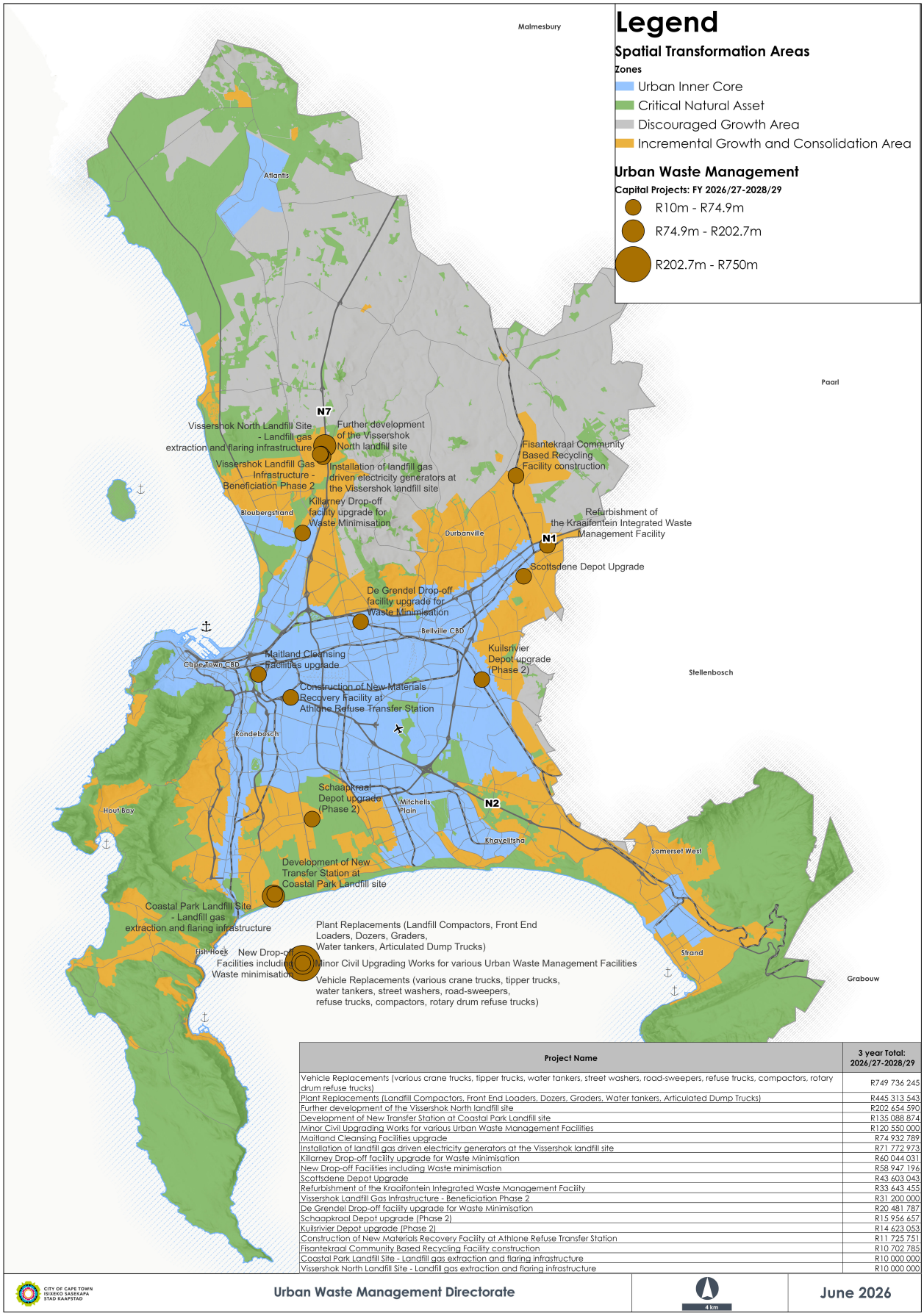
Directorate capital programme

The Directorate's capital programme for 2026/27 is made up of the following main projects:

- Vehicle and plant replacement programme
- Upgrading of various depots
- Upgrading of various drop-off sites to include components of waste minimisation
- Development of new landfill airspace
- The construction of landfill gas to flaring infrastructure for future possible electrification

Table 76 – Urban Waste Management (Vote 12) – operating revenue by source, expenditure by type and total capital expenditure

Directorate: Urban Waste Management									
Budgeted Financial Performance (revenue and expenditure)									
Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue									
Exchange Revenue	**1 363 120**	**1 442 629**	**1 539 525**	**1 813 602**	**1 673 119**	**1 673 119**	**1 779 807**	**1 959 987**	**2 145 989**
Service charges - Electricity	–	–	–	–	–	–	–	–	–
Service charges - Water	–	1	–	–	–	–	–	–	–
Service charges - Waste Water Management	–	–	–	–	–	–	–	–	–
Service charges - Waste Management	1 309 193	1 349 566	1 474 591	1 658 640	1 610 811	1 610 811	1 711 180	1 854 428	1 969 505
Sales of Goods and Rendering of Services	363	33 543	4 376	96 299	4 505	4 505	8 859	43 879	112 891
Agency services	–	–	–	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–	–	–
Interest earned from Receivables	37 805	40 037	38 333	39 252	39 252	39 252	40 587	41 886	43 184
Interest earned from Current and Non Current Assets	–	–	–	–	–	–	–	–	–
Dividends received	–	–	–	–	–	–	–	–	–
Rent on Land	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets	–	–	–	–	–	–	–	–	–
Licence and permits	–	0	–	–	–	–	–	–	–
Special rating levies	–	–	–	–	–	–	–	–	–
Construction Contract Revenue	–	–	–	–	–	–	–	–	–
Development Charges	13 968	16 332	20 063	16 828	15 801	15 801	16 338	16 861	17 384
Operational Revenue	1 791	3 149	2 161	2 583	2 749	2 749	2 843	2 934	3 025
Non-Exchange Revenue	**546 272**	**608 134**	**612 607**	**1 501 322**	**1 365 883**	**1 365 883**	**635 114**	**671 843**	**681 417**
Property rates	–	–	–	–	–	–	–	–	–
Surcharges and Taxes	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	157	9 051	643	1 669	131	131	135	139	144
Licences and permits	–	–	–	–	–	–	–	–	–
Transfers and subsidies - Operational	543 667	596 040	582 604	590 242	590 242	590 242	627 275	663 753	673 076
Interest	–	–	–	–	–	–	1 500	1 548	1 596
Fuel Levy	–	–	–	–	–	–	–	–	–
Operational Revenue	–	–	–	906 078	769 510	769 510	–	–	–
Gains on disposal of Fixed and Intangible Assets	2 448	3 043	29 360	3 333	6 000	6 000	6 204	6 403	6 601
Other Gains	–	–	–	–	–	–	–	–	–
Discontinued Operations	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	**1 909 392**	**2 050 763**	**2 152 132**	**3 314 924**	**3 039 002**	**3 039 002**	**2 414 921**	**2 631 831**	**2 827 405**
Expenditure	–	–	–	–	–	–	–	–	–
Employee related costs	1 222 336	1 329 015	1 441 164	1 705 331	1 602 611	1 602 611	1 784 069	1 883 589	1 995 922
Remuneration of councillors	–	–	–	–	–	–	–	–	–
Bulk purchases - electricity	–	–	–	–	–	–	–	–	–
Inventory consumed	286 882	308 409	316 436	320 465	273 618	273 618	274 923	276 183	277 464
Debt impairment	93 305	(23 373)	(123 813)	67 813	98 082	98 082	11 015	17 467	22 613
Depreciation, amortisation & impairment	180 291	216 612	253 680	286 666	289 256	289 256	314 507	341 105	372 631
Interest, Dividends and Rent on Land	57 210	44 183	44 829	16 977	16 977	16 977	10 110	10 110	10 110
Contracted services	1 260 215	1 204 197	1 329 961	1 364 487	1 364 446	1 364 446	1 420 843	1 473 268	1 390 922
Transfers and subsidies	1 847	2 600	3 900	3 900	3 900	3 900	3 900	3 900	3 900
Irrecoverable debts written off	15 208	140 981	231 498	62 296	62 296	62 296	62 296	62 296	62 296
Operational cost	178 772	206 288	191 874	193 672	186 780	186 780	186 910	188 218	189 648
Disposal of Fixed and Intangible Assets	604	268	1 414	208	157	157	157	157	157
Other Losses	–	3	–	–	–	–	–	–	–
Total Expenditure	**3 296 671**	**3 429 183**	**3 690 943**	**4 021 815**	**3 898 123**	**3 898 123**	**4 068 730**	**4 256 294**	**4 325 663**
Surplus/(Deficit)	**(1 387 280)**	**(1 378 419)**	**(1 538 811)**	**(706 891)**	**(859 121)**	**(859 121)**	**(1 653 809)**	**(1 624 463)**	**(1 498 258)**
Transfers & subsidies - capital monetary	19 830	–	–	–	–	–	123 265	138 881	180 866
Transfers & subsidies capital in-kind	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**(1 367 450)**	**(1 378 419)**	**(1 538 811)**	**(706 891)**	**(859 121)**	**(859 121)**	**(1 530 544)**	**(1 485 582)**	**(1 317 392)**
Income Tax	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax	**(1 367 450)**	**(1 378 419)**	**(1 538 811)**	**(706 891)**	**(859 121)**	**(859 121)**	**(1 530 544)**	**(1 485 582)**	**(1 317 392)**
Share of Surplus/Deficit attributable to Joint Venture	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	**(1 367 450)**	**(1 378 419)**	**(1 538 811)**	**(706 891)**	**(859 121)**	**(859 121)**	**(1 530 544)**	**(1 485 582)**	**(1 317 392)**
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	**(1 367 450)**	**(1 378 419)**	**(1 538 811)**	**(706 891)**	**(859 121)**	**(859 121)**	**(1 530 544)**	**(1 485 582)**	**(1 317 392)**
Capital Expenditure	**637 885**	**590 369**	**383 551**	**437 853**	**448 947**	**433 087**	**488 176**	**652 704**	**1 063 501**



Project Name	3 year Total: 2026/27-2028/29
Vehicle Replacements (various crane trucks, tipper trucks, water tankers, street washers, road-sweepers, refuse trucks, compactors, rotary drum refuse trucks)	R749 736 245
Plant Replacements (Landfill Compactors, Front End Loaders, Dozers, Graders, Water tankers, Articulated Dump Trucks)	R445 313 543
Further development of the Vissershok North landfill site	R202 654 590
Development of New Transfer Station at Coastal Park Landfill site	R135 088 874
Minor Civil Upgrading Works for various Urban Waste Management Facilities	R120 550 000
Maitland Cleansing Facilities upgrade	R74 932 789
Installation of landfill gas driven electricity generators at the Vissershok landfill site	R71 772 973
Killarney Drop-off facility upgrade for Waste Minimisation	R60 044 031
New Drop-off Facilities including Waste minimisation	R58 947 196
Scottsdene Depot Upgrade	R43 603 043
Refurbishment of the Kraaifontein Integrated Waste Management Facility	R33 643 455
Vissershok Landfill Gas Infrastructure - Beneficiation Phase 2	R31 200 000
De Grendel Drop-off facility upgrade for Waste Minimisation	R20 481 787
Schaapkraal Depot upgrade (Phase 2)	R15 956 657
Kuilsrivier Depot upgrade (Phase 2)	R14 623 053
Construction of New Materials Recovery Facility at Athlone Refuse Transfer Station	R11 725 751
Fisantekraal Community Based Recycling Facility construction	R10 702 785
Coastal Park Landfill Site - Landfill gas extraction and flaring infrastructure	R10 000 000
Vissershok North Landfill Site - Landfill gas extraction and flaring infrastructure	R10 000 000

Figure 38: Map detailing Urban Waste Management's top projects/programmes over the MTREF

2.12.13 Water & Sanitation (Vote 13)

The Water and Sanitation Directorate performs the dual mandate of Water Service Authority and Water Service Provider. In this role, the Directorate is responsible for ensuring continuous provision of safe, reliable and affordable water to Cape Town's residents, businesses and industries, as well as environmental compliant wastewater treatment and disposal.

The Directorate manages the full urban water cycle, including water resource protection, bulk water supply, distribution, wastewater conveyance and treatment, stormwater management, water quality monitoring and customer services. These functions are delivered in a complex operating environment characterised by climate variability, ageing infrastructure, rapid urbanisation, regulatory oversight and affordability considerations.

Operational planning, risk mitigation and water safety planning are fully embedded within the Directorate's management processes to ensure resilience, regulatory compliance and delivery of safe and reliable water and sanitation services.

The Water and Sanitation Directorate strategy is centred around five-core commitments, namely:

1. Safe access for all to water and sanitation.
2. Promoting wise water use.
3. Securing sufficient and reliable water from diverse sources.
4. Optimising shared benefits from regional water sources.
5. Transitioning the City of Cape Town into a water sensitive city.

Collectively, these commitments guide investment, operational prioritisation and regulatory compliance, while supporting dignified living conditions for all residents, environmental protection and economic growth.

Organisational Structure

The Directorate is structured into four departments: two focusing on direct service delivery to the public and two working transversally to improve coordination and efficiency.

Water and Sanitation Directorate Core Structure

Direct Services	Direct Services	Transversal Efficiency	Transversal Efficiency
Bulk Services Department • Bulk Water • Wastewater • Catchment, Stormwater & River Management	**Distribution Services Department** • Reticulation • Informal Settlement Basic Services (ISBS)	**Technical Services Department** • Engineering & Asset Management (EAM) • Water Demand Management (WDM), Regulation and Planning • Scientific Services • Auxiliary Services	**Commercial Services Department** • Customer Services • Financial & Commercial

In addition, the Water and Sanitation Directorate has shared services consisting of Capital and Contract Management, Communications and Partnership, Human Resources Business Partner as well as Support Services, which report directly to the Executive Director and provide services to the departments, working transversally across all branches.

The salient programmes for each department are indicated in the tables below. These costs include other direct and indirect costs to manage and support programme implementation. Where costs could not be directly attributed to a significant programme, these have been included under the operational, sustainability and support programme.

The salient programmes of the branches for the Bulk Services departments are as follows:

Manages water catchment areas, storage dams, developing and implementing new and diverse supplies of water to increase resilience, water treatment, bulk storage reservoirs and the conveyance of water in bulk water supply lines to reticulation networks.

The 2026/27 Bulk Water budget is broken down per programme as follows:

Programme Name	Description	Allocation R'000
	Delivering a safe, reliable, sustainable and resilient bulk water supply to customers and communities.	1 641 300
	Protecting strategic water sources (both surface and groundwater) and associated catchment areas from development impacts, pollution, and invasive alien vegetation, in alignment with the vision of a Water Sensitive City.	774 892
	Ensuring high levels of customer satisfaction through compliance with national drinking water quality standards (SANS 241), active participation in certification and incentive-based regulatory programmes (Blue Drop) and the progressive implementation of food and water safety planning principles and methodologies.	1 286
	Identifying, mitigating, and communicating technical and operational risks to stakeholders in a transparent and proactive manner. Creating and maintaining a safe and healthy working environment, with a particular focus on the responsible management of machinery, hazardous chemicals and asbestos. Ensuring protection of water sources and the unique natural environments.	2 645

Manages wastewater treatment works (WWTW) and has the important function of treating used water (effluent) and making it safe before discharging it back into the environment.

The 2026/27 Wastewater Treatment budget is broken down per programme as follows:

Programme Name	Description	Allocation R'000
	Ensures that all wastewater received at the City's Wastewater Treatment Works is treated to meet regulatory and environmental standards.	272 996
	Ensures the continuous monitoring, evaluation and reporting of wastewater process performance to support regulatory reporting compliance as well as operational excellence.	63 690
	Ensures the reliability, availability and optimal functioning of key wastewater treatment process assets. It encompasses the servicing and upkeep of mechanical equipment such as pumps, blowers, aerators and belt presses, as well as electrical and instrumentation maintenance.	335 215
	Supports stable, efficient and optimised biological treatment processes of wastewater and sludge across all wastewater treatment works.	178 407
	Ensures the compliant, safe, and sustainable management of sludge generated across wastewater treatment operations. The programme also oversees transport and disposal logistics to ensure responsible and efficient handling of all sludge outputs.	230 804
	Supports the long-term resilience, capacity, and sustainability of the wastewater system.	216 754

Programme Name	Description	Allocation R'000
	Co-ordinates Emergency Response & Business Continuity Programme pertaining wastewater.	74 284
	Focuses on reducing pollution originating within the wastewater network and treatment system.	52 048
	Technical Advisory Support to Community and Stakeholder Engagements: Builds trust and promotes transparency proactive engagement with stakeholders connected to wastewater operations.	19 622
	Regulatory Liaison and Compliance Assurance: Provides structured and proactive engagement with key regulatory authorities. It manages licence amendment processes, responses to directives, and coordination of corrective actions, while ensuring transparent reporting and alignment with evolving regulatory requirements. Supports compliance, reduces regulatory risk, and strengthens the City's credibility with oversight bodies.	48 734
	Technical Advisory to Customer and Client Interface Management: Ensures structured engagement and coordinated service delivery with key municipal customers and external users of wastewater services.	44 311

Manages the strategic planning for the City's stormwater system, which includes the management of river systems and their drainage catchments to manage flood risk, improve inland water quality and optimise the harvesting of stormwater as a valuable water resource.

The 2026/27 Catchment, Stormwater and River Management budget is broken down per programme as follows:

Programme Name	Description	Allocation R'000
PREVENTATIVE MAINTENANCE	Winter readiness: Maintenance of river catchment / drainage areas and river systems to protect water quality and prevent flood risk.	169 539
STUDIES, MASTER PLANS AND STORMWATER PROJECT PREPARATION	Preparation of projects identified via studies and modelling.	43 777

The salient programmes of the branches for the Commercial Services department are as follows:

Manages the optimising of water meter operations, accurate billing based on meter reading, and responsiveness to customer queries as well as effective implementation of debt management and revenue collection actions.

The 2026/27 Customer Services budget is broken down per programme as follows:

Programme Name	Description	Allocation R'000
METER MANAGEMENT	Provision of water metering for revenue protection and growth. Includes commissioning, maintenance, repair, testing, AMI technology changes, contractor & supplier management as well as monitoring & evaluation.	454 893

Programme Name	Description	Allocation R'000
BILLING MANAGEMENT	Accurate customer billing services for revenue protection and growth. Includes revenue reporting, billing based on actual readings & estimations, query resolution, meter reading, SAP Master Data Management as well as monitoring & evaluation.	3 869
CUSTOMER RELATIONS MANAGEMENT	Water and Sanitation Services customer relations service aligned with City's customer-centric vision. Includes query resolution, key account management, interaction with contact centres, control & reporting on Customer Relations Management data.	46 687
DEBT MANAGEMENT	Comprehensive debt management function to minimize customer debt.	154 708

The salient programmes of the branches for the Distribution Services department are as follows:

Distributes drinking water to consumers and conveys wastewater to treatment works through a network of pipelines, pump stations and reservoirs. Also conveys treated effluent to industry at designated collection/ filling points for construction and contractors.

The 2026/27 Reticulation budget is broken down per programme as follows:

Programme Name	Description	Allocation R'000
	Summer Readiness: Ensures wastewater network and pump stations are fully prepared for the high-demand summer period.	771 878
	Winter Readiness: Ensures the wastewater network and pump stations can cope with the challenges associated with the winter period.	140 794
	Repairs and Maintenance of ageing and deteriorated water mains to reduce leaks, prevent failures and improve network reliability.	81 200
	Security of municipal buildings, assets as well as operational staff to mitigate risk and ensures continuity of operations.	196 320
	Provision of professional services for technical advice, project management and specialist services that enhance organisational capacity, ensure compliance and support decision-making.	27 499

Provides basic services to informal settlements through the development and implementation of infrastructure, asset maintenance and management of janitorial services for ablution facilities.

The 2026/27 Informal Settlements Basic Services budget is broken down per programme as follows:

Programme Name	Description	Allocation R'000
	Maintenance of informal settlement Water and Sanitation infrastructure.	76 500
	Implementation of container-based sanitation, monitor and evaluate performance of contracted services of container-based sanitation, area-based monitoring to ensure proper functioning of all Water & Sanitation infrastructure.	455 631
	EPWP Janitorial project is responsible for cleaning Full Flush Toilets in Informal Settlements.	68 550
	The City of Cape Town, in partnership with the Water Research Commission (WRC) and the Gates Foundation (GF), is implementing a portfolio of pilot projects to test innovative non-sewered and water-efficient sanitation technologies. The programme focuses on demonstrating climate-resilient, resource-efficient and socially acceptable sanitation solutions while strengthening institutional readiness for future integration.	44 000

The salient programmes of the branches for the Technical Services departments are as follows:

Ensures the electrical and mechanical maintenance of the water and sanitation equipment and facilities. Also provides risk management, fleet management and health and safety services for the Directorate.

The 2026/27 Engineering and Asset Management budget is broken down per programme as follows:

Programme Name	Description	Allocation R'000
	Proactive and reactive electrical and mechanical maintenance on the Water and Sanitation Infrastructure.	203 861
	Ensure the availability of vehicles, heavy duty machinery and equipment to ensure service delivery.	197 604

INSTRUMENTATION, DATA GOVERNANCE AND AUTOMATION	Managing of data governance via SCADA, Telemetry systems and Automation systems. Digital transformation includes improvement to asset management, laboratory and GIS systems.	54 861
DESIGN AND CONTRACTS	Mechanical and Electrical project/contract oversight for new mechanical and electrical infrastructure.	31 427
OPERATIONAL SUSTAINABILITY, GOVERNANCE AND SUPPORT SERVICES	Management, coordination, administration and overall support to ensure operational continuity and departmental performances are implemented to achieve programme objectives. (i.e. Depreciation, Internal Billings, Employee Related Costs, etc).	47 485

Ensures that the water and treated effluent quality complies with strict water quality checks as prescribed by the National Department of Water & Sanitation (DWS). Conducts vigorous testing of drinking water including chemical and microbiological analysis in accordance with SANS 241:2015. In addition, tests treated wastewater from WWTW, water from rivers and vleis, and perform air pollution testing.

The 2026/27 Scientific Services budget is broken down per programme as follows:

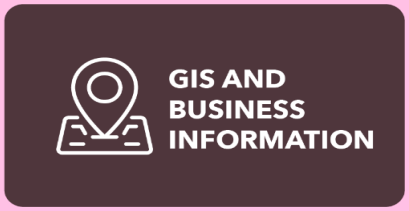
Programme Name	Description	Allocation R'000
AIR QUALITY MONITORING	Manage, Implement and analyse Meteorology and Air Quality Indexing requirements.	11 900

WATER QUALITY PROGRAMME	Water Quality Testing: Monitoring of all sample matrices within Chemistry, Hydrobiology and Microbiology laboratories.	48 789
	Sampling: Reliable sampling services and development of monitoring programmes.	19 040
	Quality Assurance: Maintain Quality Management System, Extend the Scope of Accreditation and performs Proficiency Testing participation.	4 760
OPERATIONAL SUSTAINABILITY, GOVERNANCE AND SUPPORT SERVICES	Research projects and Process Audits.	20 230
	Management, coordination, administration and overall support to ensure operational continuity and departmental performances are implemented to achieve programme objectives. (i.e. Depreciation, Internal Billings, Employee Related Costs, etc).	14 280

Provides a planning service and is responsible for policy development as well as the development and enforcement of by-laws. Also coordinates water demand management programmes, quality management and awareness programmes, information management and business reporting.

The 2026/27 Water Demand Management, Regulation and Planning budget is broken down per programme as follows:

Programme Name	Description	Allocation R'000
BYLAW ENFORCEMENT	Enforcement of the Water By-Law, Stormwater By-Law, Wastewater and Industrial Effluent By-Law and the Treated Effluent By-Law across the City of Cape Town.	40 222
INFRASTRUCTURE MASTER PLANNING AND INTEGRATED PLANNING	Compilation and updating of water and sewer hydraulic models for existing and future master planning purposes. Evaluation of development applications, including land-use management and environmental applications. Compilation and development of Strategic Documentation and SSRU infrastructure enablement.	16 292

	Ongoing GIS database maintenance and capturing, analysis and general GIS services.	15 226
	Planning, design, and implementation of Pressure Release Valves, logging, zoning, optimisation and pressure modulation to reduce NRW and protect network assets.	21 769
	Management of treated effluent network upgrades, pump stations, pipelines, and customer connections to increase the City's alternative water supply.	20 858
	Zone monitoring, water balance reporting, logger installation, leak detection support and losses analysis to reduce NRW across supply zones.	14 274
	Performing of research, investigations and Business Analysis. Performing Internal Audits and Certification Audits (SABS). Co-ordinate Water Safety Plans and W&S Incident Management Protocol, Development, Implementation & maintenance of Management systems.	15 935
	Conducting building site inspections and attend to Certificate of Compliance [transfer of ownership] cases. Attend to customer complaints, public liability claims, theft and loss of water due to tampering and illegal connections and low water pressure enquiries, alternate water supply, plumber's registration. Perform investigation on drop in consumption as well as implementation of private sub-metering.	47 813

The salient programmes for the Communication and Partnership departments are as follows:

Provides Communication strategy development and implementation, Partnership model development and process management, media campaign management, Political and Corporate liaison, communication process oversight, and related management reporting.

The 2026/27 Communications and Partnerships budget is broken down per programme as follows:

Programme Name	Description	Allocation R'000
MEDIA AND PUBLIC RELATIONS MANAGEMENT	Management of media related communications by issuing proactive media releases, responding to media enquiries and tracking social media sentiment through the corporate media office. Issue local speed notices for water or sewer related service disruptions.	5 416
COMMUNITY PARTNERSHIPS DEVELOPMENT	Supporting community led projects, programmes through partnerships with the directorate for reduction or water pollution in priority catchment areas, protection of water and sanitation infrastructure, and environmental and socio-economic sustainability.	7 472
STAKEHOLDER ENGAGEMENT AND PUBLIC PARTICIPATION	Facilitate public participation matters, acting as a link between the Corporate Public Participation Unit and the directorate to ensure compliance. Support operations with stakeholder interface by facilitating conflict resolution, protests, diffusion of community tensions and holding public meetings where infrastructure projects are underway resulting in service disruptions.	7 893
COMMUNITY EDUCATION AND AWARENESS	Planning activities, community activation projects in schools, businesses, institutions, and blitzes in high traffic areas, and collaborating with Provincial and National Government to improve the understanding of Water & Sanitation services and influence behavioural change like reduced water consumption and dumping into the sewer system causing overflows.	11 301

Programme Name	Description	Allocation R'000
	Identification of gaps in service delivery and instilling a culture among staff of inclusive, integrated effective and efficient service delivery. Provide staff workshops about community perceptions, equitable service delivery quality standards and assist in addressing local challenges impeding effective service delivery. Raise depot-level performance and improve service delivery outcomes by fostering good relations with the community with open channels of communication.	2 712
	Prepare community surveys, collect and analyse survey data, determine regulatory information, and identify trends in community sentiment/perceptions towards Water and Sanitation projects and develop on strategies to pilot or improve success of interventions.	4 515
	Run advertising campaigns and develop content for radio, billboards and, social media as education and awareness material. Develop content for posters, pamphlets, videos and infographics to raise public awareness regarding priority water and sanitation programmes.	13 818
	Daily development and dissemination of Water Communications and a range of electronic messages, newsletters and memos, to keep directorate staff informed about the latest news.	1 126
	Management, coordination, administration and overall support to ensure operational continuity and departmental performances are implemented to achieve programme objectives. (i.e. Depreciation, Internal Billings, Employee Related Costs, etc).	1

The value of the rest of the support functions being performed by the following branches contribute to the implementation of the programmes and objectives of this Directorate and can be summarised as follow:

- **Finance and Commercial – R47,8m**
- **Auxiliary Services – R135,1m**
- **Capital and Contract Management – R69,8m**
- **HR Business partner: W&S – R53,1m**
- **Support Services – R27,3m**

Finally, the balance of the budget consists of the following items that predominantly exist in the Bulk Services and Distribution Services Departments:

Programme Name	Description	Allocation R'000
OPERATIONAL SUSTAINABILITY, GOVERNANCE AND SUPPORT SERVICES	**Depreciation and Interest flowing from previous acquisition of assets, the transfer of capital receipts, provision made for the capital replacement reserve, provision made for the debtors working capital reserve, internal billing for bulk services as well as entries to reflect the consumption of water inventory.**	**14 471 079**

Service levels and standards

The Directorate's commitments for a shared water future are encapsulated in the Water & Sanitation Strategy.

Infrastructure projects being implemented to facilitate service delivery include, *inter alia*, provision for the New Water Plan, upgrades and extensions to the wastewater treatment plants, continued investment in asset replacement programs to ensure proper asset management with specific focus on sewer network replacement as well as the upgrading of sewer pump stations, upgrading and rehabilitation of assets to adhere to compliance standards and water demand management initiatives to optimise the use of water sources.

Although the achievement of targets in this regard is showing positive trends, the Directorate is still experiencing challenges relating to sewer collapses, blockages, spills and overflows, which are systematically being addressed.

To perform against its mandate and objectives for the 2026/27 financial year, the Water & Sanitation Directorate has had to again prioritise expenditure relating to strategic imperatives. It must, however, be emphasised that the medium- to long-term financial planning is systematically being aligned over the ensuing years to spread the impact on the operating budget of these priorities. Specifically, the impact of the New Water Plan projects on the tariffs will have to be smoothed for when the additional operating cost for major new resource projects comes online.

Prior year performance – 2024/25 financial year

To ensure sustainable, fair, equitable, reliable and financially viable provision of water and sanitation services, the Directorate has previously developed and implemented strategies that address the priorities reflected in the City's scorecard and have maintained service delivery standards during the 2024/25 financial year by ensuring the meeting of key implementation plan targets including:

- Compliance of drinking water standards;
- Replacements of the water and sewer network;
- Additional installation of 706 new water connection points and 5 670 new sanitation services points in informal settlements;
- Capital and operational expenditure;
- Workplace skills plan expenditure; and
- Expanded Public Work Programme (EPWP) opportunities.

The Directorate has also managed to:

- Maintain momentum on key projects such as the New Water Plan, water savings initiatives such as pressure management, pro-active leak detection as well as extending the treated effluent network.
- Significantly increase the kilometers of pipe replaced on the sewer network. Replacement of the sewer network has increased from 55km in 2022/23 to 97km in 2023/24 and to 117km for 2024/25.
- Increase the kilometers of pipe replaced on the water network from 50km in 2023/24 to 67km for 2024/25.
- Implement the programme to improve the condition of pump station infrastructure.

The Water & Sanitation Directorate remains committed to the provision of safe and reliable basic services to all residents. The City as the Water Services Authority continues to provide high quality, reliable water and sanitation services to all City residents.

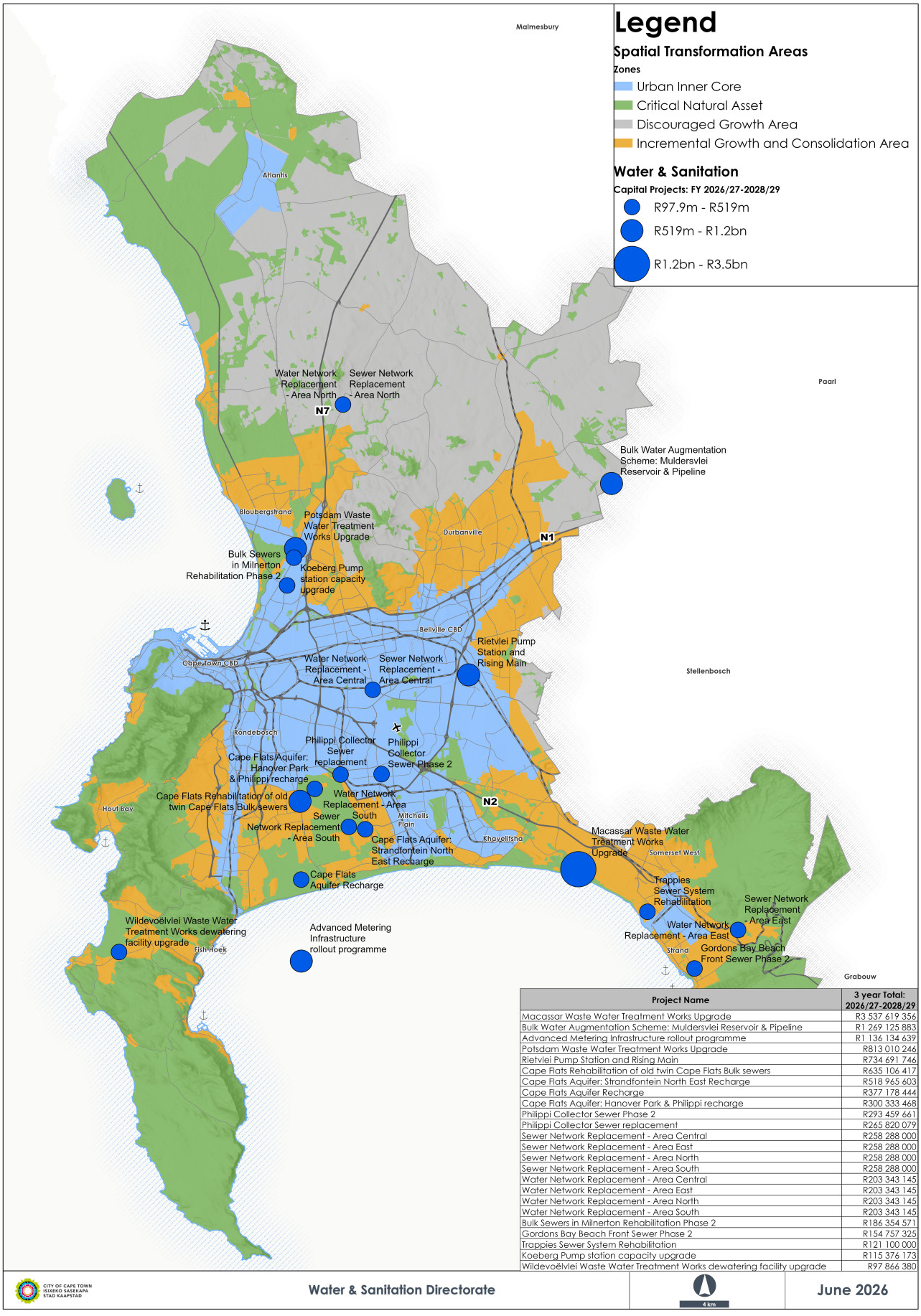
Directorate capital programme

Some of the major Water and Sanitation capital projects are:

- Bulk Water - New Water Plan: Atlantis Aquifer; Cape Flats Aquifer & Recharge; Table Mountain Group Aquifer; Muldersvlei Reservoir and Pipeline; Bulk Water Infrastructure Replacement
- Wastewater Treatment Work Extensions and Upgrades - Potsdam; Macassar; Mitchells Plain; Wesfleur; Wildevoëlvlei; Upgrades to Marine Outfalls; Wastewater Infrastructure Replacement
- Catchment, Stormwater and River Management Upgrades: Sir Lowry's Pass River; Vygekraal River bank - Athlone; Manenberg Canal; Zandvlei Canal; Bayside Canal; Sand / Langvlei Canal; Flood Alleviation - Lourens River Phase 2; Diep River - Doornbach Diversions; Rehabilitation of the Keyser, Westlake and Grootboschkloof Rivers
- Reticulation: Cape Flats Sewer Rehabilitation; Philippi Collector Sewer; Gordon's Bay Sewer Rising Main, Gordons Bay Beach Front Sewer - Phase 2; Rehabilitation of Bulk Reticulation Sewers - Milnerton Area; Trappies Sewer Rehabilitation; Rietvlei Pump Station and Rising Main; Upgrade of Various Sewer Pump station; Replace Water Network (citywide); Replace Sewer Network (citywide) and improvements to sewer pump stations
- Informal Settlements: Provision of water and sanitation infrastructure to informal settlements
- Customer Services: Advanced Metering Infrastructure Rollout Programme; Meter Replacement Programme
- Engineering & Asset Management: Vehicle and Plant requirements
- Water Demand Management: Treated Effluent and Pressure Management Programme
- Auxiliary Services: Depot Upgrades; IT & Information Management Systems

Table 77 – Water & Sanitation (Vote 13) – operating revenue by source, expenditure by type and total capital expenditure

Directorate: Water & Sanitation									
Budgeted Financial Performance (revenue and expenditure)									
Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue									
Exchange Revenue	**6 336 726**	**7 611 202**	**8 146 530**	**9 105 187**	**9 152 666**	**9 152 666**	**9 749 345**	**11 264 684**	**12 912 695**
Service charges - Electricity	395	1	(4)	–	–	–	–	–	–
Service charges - Water	3 996 621	4 843 587	5 167 016	5 775 372	5 867 797	5 867 797	6 241 976	7 235 688	8 320 609
Service charges - Waste Water Management	2 033 192	2 416 264	2 623 012	2 966 006	2 963 426	2 963 426	3 170 976	3 681 843	4 234 176
Service charges - Waste Management	1	(1)	(4)	–	–	–	–	–	–
Sales of Goods and Rendering of Services	28 545	37 403	18 098	23 956	15 939	15 939	21 004	21 676	22 348
Agency services	–	–	–	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–	–	–
Interest earned from Receivables	200 841	223 750	239 037	239 723	229 084	229 084	236 872	244 452	252 030
Interest earned from Current and Non Current Assets	–	–	–	–	–	–	–	–	–
Dividends received	–	–	–	–	–	–	–	–	–
Rent on Land	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets	211	271	275	290	290	290	324	330	336
Licence and permits	–	–	–	–	–	–	–	–	–
Special rating levies	–	–	–	–	–	–	–	–	–
Construction Contract Revenue	–	–	–	–	–	–	–	–	–
Development Charges	43 779	45 379	64 116	51 116	47 221	47 221	48 826	50 389	51 951
Operational Revenue	33 140	44 546	34 983	48 723	28 910	28 910	29 366	30 306	31 245
Non-Exchange Revenue	**5 295 854**	**6 327 531**	**6 867 007**	**7 551 235**	**7 583 832**	**7 583 832**	**8 038 864**	**9 085 288**	**10 196 655**
Property rates	–	–	–	–	–	–	–	–	–
Surcharges and Taxes	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	153	3 023	584	286	257	257	240	248	255
Licences and permits	–	–	–	–	–	–	–	–	–
Transfers and subsidies - Operational	1 151 490	1 268 983	1 360 717	1 511 819	1 482 480	1 482 480	1 579 103	1 648 119	1 634 123
Interest	–	–	–	–	–	–	–	–	–
Fuel Levy	–	–	–	–	–	–	–	–	–
Operational Revenue	–	–	–	–	–	–	–	–	–
Gains on disposal of Fixed and Intangible Assets	4 325	4 862	3 507	4 787	4 787	4 787	4 787	4 941	5 094
Other Gains	4 139 885	5 050 663	5 502 199	6 034 343	6 096 308	6 096 308	6 454 734	7 431 980	8 557 182
Discontinued Operations	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	**11 632 580**	**13 938 733**	**15 013 537**	**16 656 422**	**16 736 499**	**16 736 499**	**17 788 209**	**20 349 972**	**23 109 350**
Expenditure	–	–	–	–	–	–	–	–	–
Employee related costs	2 191 782	2 471 271	2 550 872	3 123 361	2 976 928	2 976 928	3 366 363	3 588 475	3 806 297
Remuneration of councillors	–	–	–	–	–	–	–	–	–
Bulk purchases - electricity	–	–	–	–	–	–	–	–	–
Inventory consumed	4 306 220	5 309 793	5 743 352	6 288 093	6 306 524	6 306 524	6 653 127	7 617 703	8 717 973
Debt impairment	323 914	191 797	(567 375)	738 004	738 004	738 004	145 200	146 200	166 800
Depreciation, amortisation & impairment	636 001	711 275	812 122	849 700	862 047	862 047	890 947	986 596	1 099 338
Interest, Dividends and Rent on Land	1 463	970	1 292	975	1 051	1 051	1 051	1 051	1 051
Contracted services	2 197 662	2 279 441	2 439 856	2 808 739	2 840 224	2 840 224	2 915 860	3 102 764	3 151 827
Transfers and subsidies	27 774	28 217	48 207	31 328	31 181	31 181	31 000	31 000	31 000
Irrecoverable debts written off	167 576	536 007	1 310 324	–	–	–	535 000	535 000	535 000
Operational cost	484 684	487 583	500 938	571 491	577 515	577 515	560 607	570 299	609 177
Disposal of Fixed and Intangible Assets	938	2 019	19 393	3	45	45	15	15	15
Other Losses	431 441	358 308	332 014	530 829	480 668	480 668	519 464	598 111	688 665
Total Expenditure	**10 769 455**	**12 376 682**	**13 190 995**	**14 942 522**	**14 814 186**	**14 814 186**	**15 618 633**	**17 177 214**	**18 807 142**
Surplus/(Deficit)	**863 125**	**1 562 052**	**1 822 542**	**1 713 900**	**1 922 312**	**1 922 312**	**2 169 576**	**3 172 758**	**4 302 208**
Transfers & subsidies - capital monetary	357 984	395 257	354 025	415 188	703 430	703 430	800 587	949 286	1 224 195
Transfers & subsidies capital in-kind	242	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**1 221 351**	**1 957 309**	**2 176 567**	**2 129 088**	**2 625 742**	**2 625 742**	**2 970 163**	**4 122 044**	**5 526 403**
Income Tax	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax	**1 221 351**	**1 957 309**	**2 176 567**	**2 129 088**	**2 625 742**	**2 625 742**	**2 970 163**	**4 122 044**	**5 526 403**
Share of Surplus/Deficit attributable to Joint Venture	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	**1 221 351**	**1 957 309**	**2 176 567**	**2 129 088**	**2 625 742**	**2 625 742**	**2 970 163**	**4 122 044**	**5 526 403**
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	**1 221 351**	**1 957 309**	**2 176 567**	**2 129 088**	**2 625 742**	**2 625 742**	**2 970 163**	**4 122 044**	**5 526 403**
Capital Expenditure	**2 051 600**	**3 315 859**	**3 713 424**	**4 926 374**	**4 935 490**	**4 670 213**	**5 386 924**	**5 913 560**	**5 415 191**



Project Name	3 year Total: 2026/27-2028/29
Macassar Waste Water Treatment Works Upgrade	R3 537 619 356
Bulk Water Augmentation Scheme: Muldersvlei Reservoir & Pipeline	R1 269 125 883
Advanced Metering Infrastructure rollout programme	R1 136 134 639
Potsdam Waste Water Treatment Works Upgrade	R813 010 246
Rietvlei Pump Station and Rising Main	R734 691 746
Cape Flats Rehabilitation of old twin Cape Flats Bulk sewers	R635 106 417
Cape Flats Aquifer: Strandfontein North East Recharge	R518 965 603
Cape Flats Aquifer Recharge	R377 178 444
Cape Flats Aquifer: Hanover Park & Philippi recharge	R300 333 468
Philippi Collector Sewer Phase 2	R293 459 661
Philippi Collector Sewer replacement	R265 820 079
Sewer Network Replacement - Area Central	R258 288 000
Sewer Network Replacement - Area East	R258 288 000
Sewer Network Replacement - Area North	R258 288 000
Sewer Network Replacement - Area South	R258 288 000
Water Network Replacement - Area Central	R203 343 145
Water Network Replacement - Area East	R203 343 145
Water Network Replacement - Area North	R203 343 145
Water Network Replacement - Area South	R203 343 145
Bulk Sewers in Milnerton Rehabilitation Phase 2	R186 354 571
Gordons Bay Beach Front Sewer Phase 2	R154 757 325
Trappies Sewer System Rehabilitation	R121 100 000
Koeberg Pump station capacity upgrade	R115 376 173
Wildevoëlvlei Waste Water Treatment Works dewatering facility upgrade	R97 866 380

Figure 39: Map detailing Water & Sanitation's top projects/programmes over the MTREF

2.13 Annual budget and service delivery agreement – Cape Town International Convention Centre (CTICC)

2.13.1 Executive Summary

Management has prepared the 2026/27 budget considering various forecast events and activities that are likely to occur before and during the budget period. Accordingly, the budget has been prepared on a going-concern basis, which is consistent with that followed in previous years. The number of events hosted are forecast to increase marginally, other than an expected decline in international events due to the G20 events previously hosted being once-off. As the peak period occupancy levels have increased over the last few years the revenue growth is likely to be driven more through inflationary factors and upselling to clients. Costs are likely to increase above inflation, and consequently the CTICC's rate charged to clients will be limited due to price sensitivities and competition. Management will continue to source goods and services as efficiently as possible during the tender process, to limit the dilution to the bottom line.

The company will continue to fund its capital investment programme using its own cash resources, without requiring any external funding, thereby remaining self-sufficient, and operating as a going-concern for the foreseeable future.

The key assumptions made in preparing the budget include the following:

a) Events contracted and, on the books, as of January 2026, as well as a "blue-sky" component for the budget period.
b) Costs increasing above inflation, competition for smaller events, venue occupancy and increased administered pricing.
c) Increase in maintenance costs of ageing assets, particularly in CTICC 1. Maintenance and replacement programme of all equipment and infrastructure allowing the company to sweat (increase the economic useful life) existing assets to retain vital cash resources.
d) The filling of critical vacancies to deliver a five-star service to the clients and guests.
e) Budgeting for salary increments, bonuses and leave pay provisions, considering a vacancy factor for the year.
f) Increase in bursaries for staff and unemployed learners and to continue with the learnership programme.
g) The decrease in the prime interest rate, which consequently impacts the interest earned on investments. This is estimated to be reduced by between 50 and 100 basis points during the financial year.
h) Travel and accommodation costs are budgeted for events and industry-related shows during the period with expected cost increases.

2.13.2 Service Delivery Agreement between the City and the CTICC

Table 78 – CTICC – Service Delivery Agreement

Period of agreement	No period stipulated but subject to annual reviews in terms of Section 93A of the Systems Act.
Service provided	International conference centre
Expiry date of SDA	Not applicable
Monetary value	No current operating funding from the City.
Ownership and control	Shareholding as at 31/01/2026 City of Cape Town - 72.7% Provincial Government of Western Cape - 22.2% SunWest International Pty Ltd - 5.1%
Oversight processes	The Finance Directorate (Treasury Department) of the City monitors performance and compliance.
Mandate	To manage and sustain a world class international convention centre.
Funding over medium term	The CTICC does not intend taking up loan funding to fund their capital programme at this time.
Summary of SDA	Sets out the obligations of the CTICC and the City in respect of compliance and performance issues.
Link to IDP	Inclusive Economic growth Public space, environment and amenities Safety
Past performance and future objectives	The CTICC has performed exceptionally well and exceeded its targets in the past. The expanded centre will support the CTICC's vision and growth outlook, as well as the City's objective of establishing Cape Town as Africa's top business events destination.

The aggregated annual budget, as required in terms of section 9 of the MBRR, are presented in the five primary budget tables on page 363 to page 367. These tables reflect the CTICC's proposed 2026/27 MTREF budget.

Schedule D reflecting the annual budget and supporting documents for the CTICC is attached as Annexure 27, while the business plan is attached as Annexure 28. The entity's proposed tariffs are attached as Annexure 29.

Table 79 – CTICC – Table D1 Budget Summary

Description	2022/23	2023/24	2024/25	Current Year 2025/26			Medium Term Revenue and Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Financial Performance									
Property rates	–	–	–	–	–	–	–	–	–
Service charges	–	–	–	–	–	–	–	–	–
Investment revenue	5 595	12 815	20 674	18 873	21 544	21 544	19 336	20 215	21 479
Transfer and subsidies - Operational	–	–	–	–	–	–	–	–	–
Other own revenue	272 506	387 718	478 183	442 321	447 064	447 064	472 478	499 583	528 307
Total Revenue (excluding capital transfers and contributions)	**278 101**	**400 533**	**498 857**	**461 194**	**468 608**	**468 608**	**491 814**	**519 798**	**549 786**
Employee costs	72 285	90 469	104 496	108 347	112 228	112 228	118 937	124 573	130 476
Remuneration of board members	628	744	874	911	877	877	1 093	1 137	1 183
Depreciation and Debt impairment	11 056	(58 106)	(51 839)	51 370	35 718	35 718	31 378	58 832	59 957
Interest, Dividends and Rent on Land	–	–	16	–	–	–	–	–	–
Inventory consumed and bulk purchases	41 870	59 270	68 057	67 423	62 841	62 841	66 194	70 913	74 778
Transfers and subsidies	2 124	2 969	3 013	2 969	2 977	2 977	2 991	2 991	2 991
Other expenditure	109 817	150 546	181 917	187 186	181 426	181 426	190 269	201 299	213 380
Total Expenditure	**237 780**	**245 892**	**306 534**	**418 207**	**396 066**	**396 066**	**410 862**	**459 745**	**482 765**
Surplus/(Deficit)	**40 321**	**154 642**	**192 322**	**42 987**	**72 541**	**72 541**	**80 952**	**60 053**	**67 021**
Transfers and subsidies - capital (monetary allocations)	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)	–	33 609	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**40 321**	**188 251**	**192 322**	**42 987**	**72 541**	**72 541**	**80 952**	**60 053**	**67 021**
Income Tax	14 622	(54 488)	54 537	11 407	19 586	19 586	22 059	16 215	18 096
Surplus/ (Deficit) for the year	**25 699**	**242 739**	**137 785**	**31 580**	**52 955**	**52 955**	**58 893**	**43 839**	**48 925**
Capital expenditure & funds sources									
Capital expenditure	**26 580**	**43 829**	**46 961**	**75 039**	**83 068**	**83 068**	**64 915**	**72 330**	**68 790**
Transfers recognised - capital	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	26 580	43 829	46 961	75 039	83 068	83 068	64 915	72 330	68 790
Total sources of capital funds	**26 580**	**43 829**	**46 961**	**75 039**	**83 068**	**83 068**	**64 915**	**72 330**	**68 790**
Financial position									
Total current assets	116 285	180 167	282 375	269 763	270 862	270 862	322 319	385 298	452 443
Total non current assets	719 329	905 517	950 832	900 551	968 325	968 325	974 966	960 831	946 807
Total current liabilities	84 214	93 456	104 572	102 568	113 475	113 475	112 449	117 183	121 313
Total non current liabilities	203	486	371	83	83	83	315	586	651
Community wealth/Equity	751 197	991 741	1 128 264	1 067 662	1 125 629	1 125 629	1 184 522	1 228 361	1 277 286
Cash flows									
Net cash from (used) operating	77 506	94 271	174 111	108 200	107 977	107 977	113 336	131 181	136 176
Net cash from (used) investing	(26 580)	(43 829)	(46 961)	(75 039)	(83 068)	(83 068)	(64 915)	(72 330)	(68 790)
Net cash from (used) financing	–	–	(5 446)	2 553	13 663	13 663	2 553	(1 844)	(2 107)
Cash/cash equivalents at the year end	**101 659**	**152 101**	**273 805**	**248 244**	**251 102**	**251 102**	**302 075**	**359 082**	**424 362**

Table 80 – CTICC – Table D2 Budgeted Financial Performance (revenue and expenditure)

Description	2022/23	2023/24	2024/25	Current Year 2025/26			Medium Term Revenue and Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue									
Exchange Revenue									
Service charges - Electricity	-	-	-	-	-	-	-	-	-
Service charges - Water	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services	21 738	24 018	22 813	24 850	26 007	26 007	26 976	28 565	30 328
Agency services	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets	5 595	12 815	20 674	18 873	21 544	21 544	19 336	20 215	21 479
Dividends	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	120 604	177 282	219 282	198 508	206 029	206 029	219 823	232 646	246 214
Licence and permits	-	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-
Operational Revenue	130 164	186 418	236 013	218 963	215 027	215 027	225 679	238 372	251 766
Non-Exchange Revenue	-	-	-	-	-	-	-	-	-
Property rates	-	-	-	-	-	-	-	-	-
Surcharges and Taxes	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Licences or permits	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Fuel Levy	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-
Gains on disposal of Fixed and Intangible Assets	-	-	74	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	**278 101**	**400 533**	**498 857**	**461 194**	**468 608**	**468 608**	**491 814**	**519 798**	**549 786**
Expenditure									
Employee related costs	72 285	90 469	104 496	108 347	112 228	112 228	118 937	124 573	130 476
Remuneration of Board members	628	744	874	911	877	877	1 093	1 137	1 183
Bulk purchases - electricity	–	–	–	–	–	–	–	–	–
Inventory consumed	41 870	59 270	68 057	67 423	62 841	62 841	66 194	70 913	74 778
Debt impairment	99	1 207	498	180	(649)	(649)	120	120	120
Depreciation, amortisation and impairment	10 957	(59 313)	(52 337)	51 190	36 367	36 367	31 258	58 712	59 837
Interest, Dividends and Rent on Land	–	–	16	–	–	–	–	–	–
Contracted services	53 136	70 399	86 351	85 370	83 738	83 738	87 532	91 470	95 588
Transfers and subsidies	2 124	2 969	3 013	2 969	2 977	2 977	2 991	2 991	2 991
Irrecoverable debts written off	–	–	–	–	–	–	–	–	–
Operational costs	56 214	80 078	95 552	101 816	97 671	97 671	102 720	109 811	117 774
Disposal of Fixed and Intangible Assets	303	216	-	-	-	-	-	-	-
Other Losses	164	(146)	14	-	16	16	17	17	18
Total Expenditure	**237 780**	**245 892**	**306 534**	**418 207**	**396 066**	**396 066**	**410 862**	**459 745**	**482 765**
Surplus/(Deficit)	**40 321**	**154 642**	**192 322**	**42 987**	**72 541**	**72 541**	**80 952**	**60 053**	**67 021**
Transfers and subsidies - capital (monetary allocations)	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind)	–	33 609	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**40 321**	**188 251**	**192 322**	**42 987**	**72 541**	**72 541**	**80 952**	**60 053**	**67 021**
Income Tax	14 622	(54 488)	54 537	11 407	19 586	19 586	22 059	16 215	18 096
Surplus/(Deficit) after income tax	**25 699**	**242 739**	**137 785**	**31 580**	**52 955**	**52 955**	**58 893**	**43 839**	**48 925**
Share of Surplus/Deficit attributable to Joint Venture	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	**25 699**	**242 739**	**137 785**	**31 580**	**52 955**	**52 955**	**58 893**	**43 839**	**48 925**
Surplus/ (Deficit) for the year	**25 699**	**242 739**	**137 785**	**31 580**	**52 955**	**52 955**	**58 893**	**43 839**	**48 925**

Table 81 – CTICC – Table D3 Capital Budget by vote and funding

Vote Description	2022/23	2023/24	2024/25	Current Year 2025/26			Medium Term Revenue and Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Capital expenditure by Asset Class/Sub-class									
Other assets	**17 827**	**26 922**	**16 238**	**33 014**	**38 728**	**38 728**	**30 160**	**39 700**	**36 520**
Operational Buildings	17 827	26 922	16 238	33 014	38 728	38 728	30 160	39 700	36 520
Municipal Offices	*17 827*	*26 922*	*16 238*	*33 014*	*38 728*	*38 728*	*30 160*	*39 700*	*36 520*
Computer Equipment	**7 142**	**9 527**	**11 836**	**28 570**	**28 570**	**28 570**	**22 875**	**26 115**	**21 420**
Computer Equipment	7 142	9 527	11 836	28 570	28 570	28 570	22 875	26 115	21 420
Furniture and Office Equipment	**1 209**	**6 373**	**9 076**	**9 970**	**9 970**	**9 970**	**8 250**	**4 265**	**6 300**
Furniture and Office Equipment	1 209	6 373	9 076	9 970	9 970	9 970	8 250	4 265	6 300
Machinery and Equipment	**401**	**1 008**	**9 812**	**3 485**	**5 800**	**5 800**	**3 630**	**2 250**	**4 550**
Machinery and Equipment	401	1 008	9 812	3 485	5 800	5 800	3 630	2 250	4 550
Total capital expenditure on assets	**26 580**	**43 829**	**46 961**	**75 039**	**83 068**	**83 068**	**64 915**	**72 330**	**68 790**
Funded by:									
National Government	–	–	–	–	–	–	–	–	–
Provincial Government	–	–	–	–	–	–	–	–	–
Parent Municipality	–	–	–	–	–	–	–	–	–
District Municipality	–	–	–	–	–	–	–	–	–
Transfers recognised - capital	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	26 580	43 829	46 961	75 039	83 068	83 068	64 915	72 330	68 790
Total Capital Funding	**26 580**	**43 829**	**46 961**	**75 039**	**83 068**	**83 068**	**64 915**	**72 330**	**68 790**

Table 82 – CTICC – Table D4 Budgeted Financial Position

Description	2022/23	2023/24	2024/25	Current Year 2025/26			Medium Term Revenue and Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
ASSETS									
Current assets									
Cash and cash equivalents	101 659	152 101	273 805	248 244	251 102	251 102	302 075	359 082	424 362
Short term Investments	–	–	–	–	–	–	–	–	–
Trade and other receivables from exchange transactions	9 752	22 391	2 818	15 551	13 787	13 787	14 121	19 860	21 583
Receivables from non-exchange transactions	–	–	–	–	–	–	–	–	–
Current portion of non-current receivables	2 124	2 969	2 991	2 969	2 977	2 977	2 991	2 991	2 991
Inventory	2 751	2 706	2 762	2 998	2 996	2 996	3 132	3 365	3 506
VAT Receivable	–	–	–	–	–	–	–	–	–
Other current assets	–	–	–	–	–	–	–	–	–
Total current assets	**116 285**	**180 167**	**282 375**	**269 763**	**270 862**	**270 862**	**322 319**	**385 298**	**452 443**
Non current assets									
Investments	–	–	–	–	–	–	–	–	–
Investment property	–	–	–	–	–	–	–	–	–
Property, plant and equipment	452 731	552 907	651 856	581 687	691 911	691 911	723 618	728 689	735 752
Biological assets	–	–	–	–	–	–	–	–	–
Living resources	–	–	–	–	–	–	–	–	–
Heritage assets	–	–	–	–	–	–	–	–	–
Intangible assets	–	–	–	–	–	–	–	–	–
Trade and other receivables from exchange transactions	–	–	–	–	–	–	–	–	–
Non-current receivables from non-exchange transactions	166 555	196 349	193 314	190 410	190 337	190 337	187 332	184 340	181 349
Other non-current assets	100 043	156 261	105 662	128 454	86 076	86 076	64 016	47 802	29 706
Total non current assets	**719 329**	**905 517**	**950 832**	**900 551**	**968 325**	**968 325**	**974 966**	**960 831**	**946 807**
TOTAL ASSETS	**835 614**	**1 085 684**	**1 233 207**	**1 170 313**	**1 239 187**	**1 239 187**	**1 297 285**	**1 346 129**	**1 399 249**
LIABILITIES									
Current liabilities									
Bank overdraft	–	–	–	–	–	–	–	–	–
Financial liabilities	–	–	–	–	–	–	–	–	–
Consumer deposits	44 186	42 374	36 928	47 342	42 467	42 467	44 973	46 816	48 923
Trade and other payables from exchange transactions	36 237	43 247	57 887	45 991	61 386	61 386	57 287	59 693	61 209
Trade and other payables from non-exchange transactions	–	–	–	–	–	–	–	–	–
Provision	3 791	7 835	9 757	9 235	9 622	9 622	10 190	10 674	11 181
VAT Payable	–	–	–	–	–	–	–	–	–
Other current liabilities	–	–	–	–	–	–	–	–	–
Total current liabilities	**84 214**	**93 456**	**104 572**	**102 568**	**113 475**	**113 475**	**112 449**	**117 183**	**121 313**
Non current liabilities									
Financial liabilities	–	–	–	–	–	–	–	–	–
Provision	203	486	371	83	83	83	315	586	651
Long term portion of trade payables	–	–	–	–	–	–	–	–	–
Other non-current liabilities	–	–	–	–	–	–	–	–	–
Total non current liabilities	**203**	**486**	**371**	**83**	**83**	**83**	**315**	**586**	**651**
TOTAL LIABILITIES	**84 417**	**93 942**	**104 944**	**102 651**	**113 558**	**113 558**	**112 764**	**117 769**	**121 964**
NET ASSETS	**751 197**	**991 741**	**1 128 264**	**1 067 662**	**1 125 629**	**1 125 629**	**1 184 522**	**1 228 361**	**1 277 286**
COMMUNITY WEALTH/EQUITY	–	–	–	–	–	–	–	–	–
Accumulated surplus/(deficit)	(577 230)	(336 686)	(200 164)	(260 765)	(151 799)	(151 799)	(92 906)	(49 067)	(142)
Reserves and funds	1 328 428	1 328 428	1 328 428	1 328 428	1 277 428	1 277 428	1 277 428	1 277 428	1 277 428
Other	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	**751 197**	**991 741**	**1 128 264**	**1 067 662**	**1 125 629**	**1 125 629**	**1 184 522**	**1 228 361**	**1 277 286**

Table 83 – CTICC – Table D5 Budgeted Cash Flow

Description	2022/23	2023/24	2024/25	Current Year 2025/26			Medium Term Revenue and Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates	–	–	–	–	–	–	–	–	–
Service charges	–	–	–	–	–	–	–	–	–
Other revenue	272 506	371 052	478 247	442 321	447 064	447 064	472 478	499 583	528 307
Transfers and Subsidies - Operational	–	–	–	–	–	–	–	–	–
Transfers and Subsidies - Capital	–	–	–	–	–	–	–	–	–
Interest	5 595	12 349	20 674	18 873	21 544	21 544	19 336	20 215	21 479
Dividends	–	–	–	–	–	–	–	–	–
Payments									
Suppliers and employees	(200 595)	(289 130)	(321 539)	(352 994)	(360 631)	(360 631)	(378 478)	(388 617)	(413 610)
Finance charges	–	–	–	–	–	–	–	–	–
Transfers and Subsidies	–	–	(3 270)	–	–	–	–	–	–
NET CASH FROM/(USED) OPERATING ACTIVITIES	**77 506**	**94 271**	**174 111**	**108 200**	**107 977**	**107 977**	**113 336**	**131 181**	**136 176**
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE	–	–	–	–	–	–	–	–	–
VAT Ccontrol (Receipts)	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current receivables	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments	–	–	–	–	–	–	–	–	–
Insurance Refund - Capital	–	–	–	–	–	–	–	–	–
Interest on Short Term Investment (Greater then 90 days) and Long Term Investments	–	–	–	–	–	–	–	–	–
Payments									
Capital assets	(26 580)	(43 829)	(46 961)	(75 039)	(83 068)	(83 068)	(64 915)	(72 330)	(68 790)
Retention (Capital)	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) INVESTING ACTIVITIES	**(26 580)**	**(43 829)**	**(46 961)**	**(75 039)**	**(83 068)**	**(83 068)**	**(64 915)**	**(72 330)**	**(68 790)**
	–	–	–	–	–	–	–	–	–
CASH FLOWS FROM FINANCING ACTIVITIES	–	–	–	–	–	–	–	–	–
Receipts									
Short term loans	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits	–	–	(5 446)	2 553	13 663	13 663	2 553	(1 844)	(2 107)
Payments									
Repayment of borrowing	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES	**–**	**–**	**(5 446)**	**2 553**	**13 663**	**13 663**	**2 553**	**(1 844)**	**(2 107)**
NET INCREASE/ (DECREASE) IN CASH HELD	**50 926**	**50 442**	**121 704**	**35 714**	**38 572**	**38 572**	**50 974**	**57 007**	**65 280**
Cash/cash equivalents at the year begin:	50 733	101 659	152 101	212 530	212 530	212 530	251 102	302 075	359 082
Cash/cash equivalents at the year end:	101 659	152 101	273 805	248 244	251 102	251 102	302 075	359 082	424 362

2.14 Annual budget and service delivery agreement – Cape Town Stadium (CTS)

2.14.1 Executive Summary

The Cape Town Stadium ("CTS") is a municipal entity tasked with the management of the DHL stadium, with the ultimate goal of becoming a financially independent and sustainable business through the commercialisation of the asset.

CTS is currently endeavouring to deliver on its mandate as per the signed Service Delivery Agreement ("SDA"), as well as meeting the income targets as set out in the SDBIP. The aim of the entity is to maximize income and in doing so minimize the operational cost of managing the facility. The entity will strive towards financial sustainability and continuously contributing to the tourism, hospitality and events industry in the Western Cape.

The financial plan for 2026/27 indicates an income target of R73 million for the rental of facilities and other income. This target will be achieved through the continuation of the commercialisation model and various income streams, namely: the event income, naming rights, pouring rights, as well as the continuous activation of the business lounge memberships.

The stadium remains a multifunctional facility, which will continue to host a variety of events from international and national sporting events to recreational events, film shoots and corporate events.

2.14.2 Service Delivery Agreement between the City and the CTS

Table 84 – CTS – Service Delivery Agreement

Period of agreement	The period of agreement is 50 years from the commencement date. The City may, at its sole discretion extend the Service Provider's (municipal entity's) appointment for a further period of 49 years.
Funding	The City will provide the grant and allocation to cover the Entity's operational expenditure in terms of an approved budget and provide support services. The stadium will be responsible for all maintenance, which will be based on the City's maintenance standards. The City will be liable for all capital expenditure.
Staffing	The City will second staff members on a 3-year term to the Entity with the concurrence of the staff members concerned. Staff employed at the CTS remain City employees, will be paid by the City and receive standard benefits including bonuses and leave pay. The municipal entity may appoint additional staff.
Services to be provided	General facility maintenance and event support operations, events and entertainment services management, commercialisation, marketing and hospitality management, finance, legal and administration management.
Ownership and control	The City is a 100% shareholder.
Oversight processes	The Finance Directorate (Treasury Department) of the City monitors the SDA and related performance and compliance of the municipal entity.
City obligations	The City will provide dedicated and prioritised support (City Support Services) with regards to accounting, financial management and budgeting as per the MFMA, including utilisation of the financial system (SAP) used by the City, and supply chain management support, legal, company secretary, brand management and communication. In addition, the City must provide dedicated and prioritised services regarding human resource management support, as well as internal audit and risk management support including oversight over the service provider's audit committee.

The aggregated annual budget, as required in terms of section 9 of the MBRR, are presented in the primary budget tables on page 369 to page 372. These tables reflect the CTS's 2026/27 budget and MTREF to be supported by Council.

Schedule D reflecting the CTS's annual budget and supporting documents is attached as Annexure 30 while the business plan is attached as Annexure 31. The CTS's proposed tariff structure is attached as Annexure 32.

Table 85 – CTS – Table D1 Budget Summary

Description	2022/23	2023/24	2024/25	Current Year 2025/26			Medium Term Revenue and Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Financial Performance									
Property rates	–	–	–	–	–	–	–	–	–
Service charges	–	–	–	–	–	–	–	–	–
Investment revenue	–	–	–	–	–	–	–	–	–
Transfer and subsidies - Operational	41 915	33 196	19 479	44 500	44 500	44 500	39 500	39 500	11 788
Other own revenue	56 829	59 231	81 202	75 665	72 165	72 165	84 025	88 999	121 894
Total Revenue (excluding capital transfers and contributions)	**98 743**	**92 427**	**100 681**	**120 165**	**116 665**	**116 665**	**123 525**	**128 499**	**133 682**
Employee costs	1 433	1 537	4 165	4 500	4 500	4 500	11 571	12 178	12 818
Remuneration of Board Members	335	348	428	640	640	640	663	686	710
Depreciation and Debt impairment	–	–	–	–	–	–	–	–	–
Interest, Dividends and Rent on Land	–	–	–	–	–	–	–	–	–
Inventory consumed and bulk purchases	1 191	6 083	531	3 175	665	665	699	723	749
Transfers and subsidies	7 683	–	–	–	–	–	–	–	–
Other expenditure	87 678	87 950	94 594	111 849	110 859	110 859	110 593	114 912	119 405
Total Expenditure	**98 318**	**95 919**	**99 717**	**120 165**	**116 665**	**116 665**	**123 525**	**128 499**	**133 682**
Surplus/(Deficit)	**425**	**(3 492)**	**963**	**0**	**0**	**0**	**(0)**	**0**	**0**
Transfers and subsidies - capital (monetary allocations)	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**425**	**(3 492)**	**963**	**0**	**0**	**0**	**(0)**	**0**	**0**
Income Tax	–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	**425**	**(3 492)**	**963**	**0**	**0**	**0**	**(0)**	**0**	**0**
Capital expenditure & funds sources									
Capital expenditure	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Transfers recognised - capital	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	–	–	–	–	–	–	–	–	–
Total sources of capital funds	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Financial position									
Total current assets	26 869	23 821	33 974	31 361	31 361	31 361	35 396	36 104	36 826
Total non current assets	–	–	–	–	–	–	–	–	–
Total current liabilities	24 434	24 878	39 924	38 275	38 275	38 275	41 346	42 054	42 776
Total non current liabilities	–	–	–	–	–	–	–	–	–
Community wealth/Equity	2 435	(1 057)	(5 950)	(6 913)	(6 913)	(6 913)	(5 950)	(5 950)	(5 950)
Cash flows									
Net cash from (used) operating	1 894	(2 000)	2 040	2 509	2 509	2 509	152	155	158
Net cash from (used) investing	–	–	–	–	–	–	–	–	–
Net cash from (used) financing	–	–	–	–	–	–	–	–	–
Cash/cash equivalents at the year end	**7 414**	**5 414**	**7 454**	**10 430**	**10 430**	**10 430**	**7 755**	**7 910**	**8 068**

Table 86 – CTS – Table D2 Budgeted Financial Performance (revenue and expenditure)

Description	2022/23	2023/24	2024/25	Current Year 2025/26			Medium Term Revenue and Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue									
Exchange Revenue									
Service charges - Electricity	–	–	–	–	–	–	–	–	–
Service charges - Water	–	–	–	–	–	–	–	–	–
Service charges - Waste Water Management	–	–	–	–	–	–	–	–	–
Service charges - Waste Management	–	–	–	–	–	–	–	–	–
Agency services	–	–	–	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–	–	–
Interest earned from Receivables	–	–	–	–	–	–	–	–	–
Interest earned from Current and Non Current Assets	–	–	–	–	–	–	–	–	–
Dividends	–	–	–	–	–	–	–	–	–
Rent on Land	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets	32 730	28 572	56 547	52 184	48 184	48 184	57 205	61 241	93 164
Licence and permits	–	–	–	–	–	–	–	–	–
Special rating levies	–	–	–	–	–	–	–	–	–
Construction Contract Revenue	–	–	–	–	–	–	–	–	–
Development Charges	–	–	–	–	–	–	–	–	–
Operational Revenue	–	–	–	–	–	–	–	–	–
Non-Exchange Revenue									
Property rates	–	–	–	–	–	–	–	–	–
Remuneration of Board Members	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	–	–	–	–	–	–	–	–	–
Licences or permits	–	–	–	–	–	–	–	–	–
Transfer and subsidies - Operational	41 915	33 196	19 479	44 500	44 500	44 500	39 500	39 500	11 788
Interest	83	1 607	1 924	1 000	1 000	1 000	1 035	1 071	1 109
Fuel Levy	–	–	–	–	–	–	–	–	–
Operational Revenue	24 016	29 051	22 731	22 481	22 981	22 981	25 785	26 687	27 621
Gains on disposal of Fixed and Intangible Assets	–	–	–	–	–	–	–	–	–
Other Gains	–	–	–	–	–	–	–	–	–
Discontinued Operations	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	**98 743**	**92 427**	**100 681**	**120 165**	**116 665**	**116 665**	**123 525**	**128 499**	**133 682**
Expenditure	–	–	–	–	–	–	–	–	–
Employee related costs	1 433	1 537	4 165	4 500	4 500	4 500	11 571	12 178	12 818
Remuneration of Board members	335	348	428	640	640	640	663	686	710
Bulk purchases - electricity	–	–	–	–	–	–	–	–	–
Inventory consumed	1 191	6 083	531	3 175	665	665	699	723	749
Debt impairment	–	–	–	–	–	–	–	–	–
Depreciation, amortisation and impairment	–	–	–	–	–	–	–	–	–
Interest, Dividends and Rent on Land	–	–	–	–	–	–	–	–	–
Contracted services	67 333	57 446	60 513	73 024	71 981	71 981	71 536	74 489	77 567
Transfers and subsidies	7 683	–	–	–	–	–	–	–	–
Irrecoverable debts written off	–	–	–	–	–	–	–	–	–
Operational costs	20 345	30 503	34 081	38 825	38 878	38 878	39 056	40 423	41 838
Disposal of Fixed and Intangible Assets	–	–	–	–	–	–	–	–	–
Other Losses	–	–	–	–	–	–	–	–	–
Total Expenditure	**98 318**	**95 919**	**99 717**	**120 165**	**116 665**	**116 665**	**123 525**	**128 499**	**133 682**
Surplus/(Deficit)	**425**	**(3 492)**	**963**	**0**	**0**	**0**	**(0)**	**0**	**0**
Transfers and subsidies - capital (monetary allocations)	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind)	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**425**	**(3 492)**	**963**	**0**	**0**	**0**	**(0)**	**0**	**0**
Income Tax	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax	**425**	**(3 492)**	**963**	**0**	**0**	**0**	**(0)**	**0**	**0**
Share of Surplus/Deficit attributable to Joint Venture	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	**425**	**(3 492)**	**963**	**0**	**0**	**0**	**(0)**	**0**	**0**
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions	–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	**425**	**(3 492)**	**963**	**0**	**0**	**0**	**(0)**	**0**	**0**

Table 87 – CTS – Table D4 Budgeted Financial Position

Description	2022/23	2023/24	2024/25	Current Year 2025/26			Medium Term Revenue and Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
ASSETS									
Current assets									
Cash and cash equivalents	5 520	7 414	7 454	10 430	10 430	10 430	7 755	7 910	8 068
Short term Investments	–	–	–	–	–	–	–	–	–
Trade and other receivables from exchange transactions	–	9 119	7 254	10 093	10 093	10 093	7 547	7 697	7 851
Receivables from non-exchange transactions	18 914	4 641	16 266	8 002	8 002	8 002	16 973	17 313	17 659
Current portion of non-current receivables	2 435	2 647	3 000	2 837	2 837	2 837	3 121	3 184	3 247
Inventory	–	–	–	–	–	–	–	–	–
VAT Receivable	–	–	–	–	–	–	–	–	–
Other current assets	–	–	–	–	–	–	–	–	–
Total current assets	**26 869**	**23 821**	**33 974**	**31 361**	**31 361**	**31 361**	**35 396**	**36 104**	**36 826**
Non current assets									
Investments	–	–	–	–	–	–	–	–	–
Investment property	–	–	–	–	–	–	–	–	–
Property, plant and equipment	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Living resources	–	–	–	–	–	–	–	–	–
Heritage assets	–	–	–	–	–	–	–	–	–
Intangible assets	–	–	–	–	–	–	–	–	–
Trade and other receivables from exchange transactions	–	–	–	–	–	–	–	–	–
Non-current receivables from non-exchange transactions	–	–	–	–	–	–	–	–	–
Other non-current assets	–	–	–	–	–	–	–	–	–
Total non current assets	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
TOTAL ASSETS	**26 869**	**23 821**	**33 974**	**31 361**	**31 361**	**31 361**	**35 396**	**36 104**	**36 826**
LIABILITIES									
Current liabilities									
Bank overdraft	–	–	–	–	–	–	–	–	–
Financial liabilities	–	–	–	–	–	–	–	–	–
Consumer deposits	127	–	–	–	–	–	–	–	–
Trade and other payables from exchange transactions	24 308	24 878	29 389	38 275	38 275	38 275	41 346	42 054	42 776
Trade and other payables from non-exchange transactions	–	–	9 478	–	–	–	–	–	–
Provision	–	–	–	–	–	–	–	–	–
VAT Payable	–	–	1 057	–	–	–	–	–	–
Other current liabilities	–	–	–	–	–	–	–	–	–
Total current liabilities	**24 434**	**24 878**	**39 924**	**38 275**	**38 275**	**38 275**	**41 346**	**42 054**	**42 776**
Non current liabilities									
Financial liabilities	–	–	–	–	–	–	–	–	–
Provision	–	–	–	–	–	–	–	–	–
Long term portion of trade payables	–	–	–	–	–	–	–	–	–
Other non-current liabilities	–	–	–	–	–	–	–	–	–
Total non current liabilities	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
TOTAL LIABILITIES	**24 434**	**24 878**	**39 924**	**38 275**	**38 275**	**38 275**	**41 346**	**42 054**	**42 776**
NET ASSETS	**2 435**	**(1 057)**	**(5 950)**	**(6 913)**	**(6 913)**	**(6 913)**	**(5 950)**	**(5 950)**	**(5 950)**
COMMUNITY WEALTH/EQUITY									
Accumulated surplus/(deficit)	2 435	(1 057)	(5 950)	(6 913)	(6 913)	(6 913)	(5 950)	(5 950)	(5 950)
Reserves and funds	–	–	–	–	–	–	–	–	–
Other	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	**2 435**	**(1 057)**	**(5 950)**	**(6 913)**	**(6 913)**	**(6 913)**	**(5 950)**	**(5 950)**	**(5 950)**

Table 88 – CTS – Table D5 Budgeted Cash Flow

Description	2022/23	2023/24	2024/25	Current Year 2025/26			Medium Term Revenue and Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates	–	–	–	–	–	–	–	–	–
Service charges	–	–	–	–	–	–	–	–	–
Other revenue	54 497	38 221	63 861	71 004	67 504	67 504	72 403	76 978	109 459
Transfers and Subsidies - Operational	33 196	33 196	19 437	44 500	44 500	44 500	39 500	39 500	11 788
Transfers and Subsidies - Capital	–	–	–	–	–	–	–	–	–
Interest	1 385	1 639	1 675	–	–	–	–	–	–
Dividends	–	–	–	–	–	–	–	–	–
Payments									
Suppliers and employees	(87 184)	(75 056)	(82 934)	(112 994)	(109 494)	(109 494)	(111 751)	(116 322)	(121 088)
Finance charges	–	–	–	–	–	–	–	–	–
Transfers and Subsidies	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) OPERATING ACTIVITIES	**1 894**	**(2 000)**	**2 040**	**2 509**	**2 509**	**2 509**	**152**	**155**	**158**
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments	–	–	–	–	–	–	–	–	–
Insurance Refund - Capital	–	–	–	–	–	–	–	–	–
Interest on Short Term Investment (Greater then 90 days) and Long Term Investments	–	–	–	–	–	–	–	–	–
Payments									
Capital assets	–	–	–	–	–	–	–	–	–
Retention (Capital)	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) INVESTING ACTIVITIES	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits	–	–	–	–	–	–	–	–	–
Payments									
Repayment of borrowing	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
NET INCREASE/ (DECREASE) IN CASH HELD	**1 894**	**(2 000)**	**2 040**	**2 509**	**2 509**	**2 509**	**152**	**155**	**158**
Cash/cash equivalents at the year begin:	5 520	7 414	5 414	7 920	7 920	7 920	7 603	7 755	7 910
Cash/cash equivalents at the year end:	7 414	5 414	7 454	10 430	10 430	10 430	7 755	7 910	8 068

2.15 Contracts having future budgetary implications

Table 89 – MBRR Table SA33 – Contracts having future budgetary implications

Description	Preceding Years	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework			Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Forecast 2032/33	Forecast 2033/34	Forecast 2034/35	Forecast 2035/36	Total Contract Value
R thousand	Total	Original Budget	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Revenue Obligation By Contract													
Total Operating Revenue Implication													
Expenditure Obligation By Contract													
Provision of professional services to support transversal project, programme, portfolio & contract management (93C/2023/24)	–	63 272	59 451	57 683	64 645	79 625	–	–	–	–	–	–	**324 675**
Service provider for traffic contravention services - DP8528	–	–	–	–	51 241	55 162	59 449	62 961	66 752	75 091	75 196	75 196	**521 048**
Provision of professional services in respect of a team of multidisciplinary professionals to support the City with transport system and network planning and related services -Tender 280C/2023/24	–	1 500	11 917	17 261	11 917	25 045	25 045	–	–	–	–	–	**92 685**
Renewal of mandate for support of the Valuation Business System (DP6612Y/2020/21)	3 387	3 523	3 805	4 109	4 438	4 793	5 176	–	–	–	–	–	**29 231**
Supply of road fueling, management information services and related equipment (025S/2021/22)	900 763	311 623	311 623	311 623	311 623	311 623	311 623	–	–	–	–	–	**2 770 502**
Supply and delivery and monitoring of vehicle tracking (136S/2023/24)	–	34 688	35 512	36 369	37 371	38 302	39 271	–	–	–	–	–	**221 512**
Supply and delivery of ESRI GIS licensing and software support maintenance agreement and ESRI certified GIS training (081S/2022/23)	31 314	19 596	22 632	26 140	30 192	34 872	–	–	–	–	–	–	**164 746**
Supply, support, maintenance of ICT Security related infrastructure, software, services and licensing (092S/2023/24)	–	11 000	7 500	12 128	12 734	13 071	14 039	–	–	–	–	–	**70 471**
Supply, support, maintenance and services of backup and recovery licenses (096S/202	–	6 000	6 000	6 873	7 464	6 123	–	–	–	–	–	–	**32 460**
Data link services (162S/2023/24)	–	13 539	13 788	14 479	15 202	17 267	20 172	24 361	28 922	32 891	37 188	–	**217 810**
Provision of mobile data services (201S/2022/23)	25 626	30 648	30 648	30 648	30 648	30 648	30 648	30 648	30 648	30 648	–	–	**301 456**
Telecommunications voice systems support and provisioning (369S/2021/22)	31 433	13 300	13 600	13 900	14 200	14 500	14 800	15 000	15 100	–	–	–	**145 833**
Provision of Internet Services to the City of Cape Town (371S/2021/22)	6 777	6 785	6 785	6 785	6 785	6 785	–	–	–	–	–	–	**40 702**
Supply, installation and maintenance of access control systems (301S/2023/24)	–	–	62 521	63 383	65 284	66 227	68 214	–	–	–	–	–	**325 629**
Supply, installation, maintenance and support of audio visual systems (102S/2023/24)	–	–	6 900	5 850	5 890	7 915	7 307	–	–	–	–	–	**33 863**
Framework contract for the built environment professionals to provide services to corporate municipal facilities and other City facilities (294C/2022/23)	–	870 577	870 577	870 577	870 577	870 577	870 577	870 577	870 577	870 577	870 577	–	**8 705 770**
Framework tender for the provision of professional services in respect of informal settlements within the City of Cape Town (Tender 33C/2021/22)	–	4 510	2 000	3 000	10 000	8 250	–	–	–	–	–	–	**27 760**
Berg River to Voëlvlei augmentation scheme (BRVAS): Proposed water supply agreement with the National Department of Water & Sanitation (DWS)	–	–	–	–	20 000	80 000	83 600	83 600	83 600	83 600	83 600	1 825 017	**2 343 017**
Total Operating Expenditure Implication	**999 300**	**1 390 560**	**1 465 259**	**1 480 807**	**1 570 210**	**1 670 786**	**1 549 922**	**1 087 147**	**1 095 598**	**1 092 807**	**1 066 561**	**1 900 213**	**16 369 169**

Table continues on next page.

Description	Preceding Years	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework			Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Forecast 2032/33	Forecast 2033/34	Forecast 2034/35	Forecast 2035/36	Total Contract Value
R thousand	Total	Original Budget	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Capital Expenditure Obligation By Contract													
Professional Services: design, tender documentation and construction monitoring for various Urban Waste Management facilities within the City (Tender 74C/2023/24)	–	7 001	25 859	52 756	57 420	120 166	130 901	99 200	28 558	–	–	–	**521 860**
Provision of professional services to support transversal project, programme, portfolio & contract management (93C/2023/24)	–	36 728	40 549	42 317	35 355	20 375	–	–	–	–	–	–	**175 325**
Framework tender for the provision of professional services: road infrastructure planning, transport engineering, design and management (318C/2021/22)	4 060	8 628	13 666	29 595	136 510	8 201	–	–	–	–	–	–	**200 659**
Provision of professional services: planning, preliminary design, concept design, detailed design, tender documentation, and construction supervision (155C/2022/23)	13 936	32 567	37 964	23 855	20 411	6 750	–	–	–	–	–	–	**135 484**
Framework tender for provision of professional services: roadworks, rehabilitation and resurfacing of roads and related works in the City of Cape Town (198C/2021/22)	7 768	12 123	10 260	10 361	8 729	14 800	–	–	–	–	–	–	**64 040**
Supply, support, maintenance and services of backup and recovery licenses (096S/2023/24)	–	5 177	5 751	7 000	7 000	7 500	–	–	–	–	–	–	**32 428**
Framework contract for the built environment professionals to provide services to corporate municipal facilities and other City facilities (294C/2022/23)	–	47 774	50 287	96 561	42 490	36 644	29 321	40 128	29 924	–	–	–	**373 130**
Appointment of four (4) regional teams of multidisciplinary professional consultants to undertake the planning design procurement and construction monitoring services relating to human settlements within the City (Tender 260C/2021/22)	–	58 983	69 115	61 265	32 010	23 242	–	–	–	–	–	–	**244 614**
Framework tender for the provision of professional services in respect of informal settlements within the City of Cape Town (Tender 33C/2021/22)	–	57 402	35 893	23 002	28 273	42 000	–	–	–	–	–	–	**186 570**
Advanced metering infrastructure (AMI) and reading system for water - planning, design and implementation management (Tender 100C/2021/22)	43 708	62 247	50 832	70 655	62 947	23 000	22 000	17 017	–	–	–	–	**352 406**
Civil Work for the upgrading and expansion of the Macassar Wastewater Treatment Works (203Q/2023/24)	–	193 468	558 180	331 235	305 048	117 433	–	–	–	–	–	–	**1 505 364**
Design build of mechanical and electrical works for the upgrading and expansion of the Macassar Wastewater Treatment Works (191Q/2023/24)	–	182 341	483 582	948 725	757 940	262 372	–	–	–	–	–	–	**2 634 959**
Total Capital Expenditure Implication	**69 471**	**704 439**	**1 381 938**	**1 697 328**	**1 494 134**	**682 482**	**182 222**	**156 345**	**58 482**	**–**	**–**	**–**	**6 426 840**
Total Parent Expenditure Implication	**1 068 771**	**2 094 999**	**2 847 197**	**3 178 135**	**3 064 344**	**2 353 268**	**1 732 144**	**1 243 491**	**1 154 080**	**1 092 807**	**1 066 561**	**1 900 213**	**22 796 009**

Table 90 – Projects having future budgetary implications

Description	Project number	Preceding Years	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework			Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Future Years	Total Project Cost
R thousand		Total	Adjusted Budget	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29	Estimate	Estimate	Estimate	Estimate	Estimate
Capital Expenditure Obligation By Project											
Library & Information Services: Rebuild of Suider Strand Library	*CPX.0022559*	–	3 237	20 000	19 925	23 968	–	–	–	–	67 130
Recreation & Parks: Jan Burger Regional Recreation Hub - Athletics Facility Upgrade	*CPX.0039014*	–	–	237	1 408	2 155	2 902	11 735	55 895	10 668	85 000
Recreation & Parks: Jan Burger Regional Recreation Hub - Multi-purpose Centre	*CPX.0039015*	–	–	–	–	959	2 783	4 220	31 956	50 082	90 000
Recreation & Parks: Strandfontein Pavilion Refurbishment	*CPX.0034142*	1 135	18 115	9 067	143 249	128 434	–	–	–	–	300 000
Information Systems & Technology: Emergency Police Incident Control (EPIC)	*CPX.0036905*	1 769	–	–	595 581	41 330	–	–	–	–	638 679
Information Systems & Technology: Finance and Operational Core Software	*CPX.0036906*	101 035	35 382	154 464	752 643	181 183	186 556	–	–	–	1 411 264
Information Systems & Technology: Public Protection and Disaster Relief (PPDR) Network Refresh	*CPX.0039326*	–	–	–	41 039	21 048	21 111	–	–	–	83 198
Electricity Generation & Distribution: Grassy Park High Voltage (HV) Network Rearrangement	*CPX.0003622*	–	7 424	49 561	237 661	100 958	–	–	–	–	395 605
Electricity Generation & Distribution: Ground Mounted Solar Photovoltaic (PV) Project	*CPX.0022992*	–	–	–	101 502	390 511	263 907	–	–	–	755 919
Electricity Generation & Distribution: Gugulethu-Mitchells Plain 132 kilovolt (kV) line Undergrounding	*CPX.0029903*	–	127	84 064	199 936	–	–	–	–	–	284 127
Electricity Generation & Distribution: New Monte Vista Main Substation	*CPX.0037125*	–	–	–	–	20 000	100 000	80 000	40 000	–	240 000
Electricity Generation & Distribution: Noordhoek Low voltage (LV) Depot	*CPX.0004006*	11 319	22 215	29 020	4 437	–	–	–	–	–	66 991
Electricity Generation & Distribution: Oakdale 132 kilovolt (kV) Upgrade	*CPX.0033912*	–	–	–	2 833	278 430	74 582	–	–	–	355 845
Electricity Generation & Distribution: Paardevlei 132/66 kilovolt (kV) stepdown	*CPX.0019989*	3 360	127 740	93 792	9 392	–	–	–	–	–	234 283
Electricity Generation & Distribution: Steenbras: Concrete Alkali-Silica Reaction Remediation	*CPX.0016613*	5 706	–	6 628	1 657	61 936	212	–	–	–	76 139
Electricity Generation & Distribution: Steenbras: Refurbishment of Main Plant	*C14.84071*	21 160	1 441	591	255 084	241 214	359 437	549 184	1 419	–	1 429 530
Electricity Generation & Distribution: Triangle 132 kilovolt (kV) Upgrade	*CPX.0022539*	254 769	1 656	92 672	31 560	–	–	–	–	–	380 657
Electricity Generation & Distribution: Woodstock 132 kilovolt (kV) Geographic Information System (GIS) replacement	*CPX.0036714*	214	19 409	156 682	43 695	–	–	–	–	–	220 000
Sustainable Energy Markets: Battery Energy Storage Systems	*CPX.0035776*	–	53 829	5 674	–	–	–	–	–	–	59 503
Cape Town Stadium: Rental Units in Cape Town Stadium	*CPX.0037895*	2 333	3 632	970	126 206	20 255	–	–	–	–	153 395
Housing Development: Airports Company South Africa (ACSA) Symphony Housing Project Construction	*CPX.0017201*	174 892	86 862	2 680	5 000	1 000	–	–	–	–	270 434
Housing Development: Aloe Ridge Housing Project	*CPX.0014608*	28 192	4 775	10 000	20 000	24 000	–	–	–	–	86 967
Housing Development: Blueberry Hill Housing Phase 1A	*CPX.0038667*	119	2 722	40 000	30 000	–	–	–	–	–	72 841
Housing Development: Blueberry Hill Housing Phase 1B	*CPX.0038668*	–	495	10 000	40 000	30 000	–	–	–	–	80 495
Housing Development: Blueberry Hill Housing Phase 2A and 2B	*CPX.0038669*	–	–	145	250	5 555	37 539	25 000	347	–	68 836
Housing Development: Blue Berry Hill Housing Project	*CPX.0008063*	22 849	20 452	17 000	–	–	–	–	–	–	60 301
Housing Development: Dido Valley Housing Project	*CPX.0005316*	55 203	10 682	4 950	–	–	–	–	–	–	70 835
Housing Development: Elsies River Infill Housing Project	*CPX.0017225*	32 205	46 216	16 401	23 223	20 000	–	–	–	–	138 045
Housing Development: Greenville Phase 5, Service Sites	*CPX.0036017*	44 725	45 500	10 000	–	–	–	–	–	–	100 225
Housing Development: Gugulethu Infill Project Erf 8448/MauMau	*C09.15515*	71 273	21 379	25 000	20 000	40 000	–	–	–	–	177 653

Table continues on next page.

Description	Project number	Preceding Years	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework			Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Future Years	Total Project Cost
R thousand		Total	Adjusted Budget	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29	Estimate	Estimate	Estimate	Estimate	Estimate
Capital Expenditure Obligation By Project											
Housing Development: Hanover Park Housing Project	*CPX.0010593*	2 277	2 990	1 500	800	11 550	25 000	27 000	–	–	71 117
Housing Development: Imizamo Yethu Housing Project (Phase 3)	*CPX.0003139*	43 328	–	7 000	–	–	–	–	–	–	50 328
Housing Development: Kanonkop (Atlantis Extention 12) Housing Project	*CPX/0000306*	283 899	84 573	24 500	20 000	20 000	–	–	–	–	432 972
Housing Development: Macassar Breaking New Grounds (BNG) Housing Project	*CPX.0005674*	175 709	6 206	35 000	30 000	10 000	1 762	–	–	–	258 677
Housing Development: Masiphumelele Housing Project Phase 4	*CPX.0003205*	13 922	255	2 000	920	8 984	37 840	15 805	–	–	79 726
Housing Development: Masiphumelele Phase 4.2 (470 sites)	*CPX.0042440*	–	300	2 000	920	1 384	37 840	15 830	–	–	58 274
Housing Development: Nooiensfontein Housing Project	*CPX.0014611*	12 449	1 000	2 000	5 000	30 000	67 718	20 000	–	–	138 167
Housing Development: Strandfontein Integrated Housing	*CPX.0014612*	2 004	500	800	1 500	1 000	1 000	1 500	1 000	79 018	88 322
Housing Development: Valhalla Park Integrated Housing Project	*CPX.0002700*	89 568	4 837	10 000	8 000	6 000	9 000	–	–	–	127 406
Housing Development: Vlakteplaas Housing Project	*CPX.0008076*	17 875	1 265	760	30 000	50 000	69 688	47 516	–	–	217 104
Housing Development: Vlakteplaas Housing Project Phase 2 and 3	*CPX.0038856*	–	–	235	30 000	60 000	28 888	65 118	–	–	184 241
Human Settlements Planning: Founders Garden Social Housing Provincial Government Western Cape (PGWC)	*CPX.0031182*	–	–	12 495	14 318	25 257	–	–	–	–	52 069
Human Settlements Planning: Land Restitution Protea Village bulks	*CPX.0040480*	34 000	16 000	16 000	1 254	–	–	–	–	–	67 254
Informal Settlements: Informal Settlements Upgrade: Aloe Ridge South	*CPX.0042663*	–	25 000	50 910	–	–	–	–	–	–	75 910
Informal Settlements: Informal Settlement Upgrade: Enkanini	*CPX.0005816*	27 164	23 724	94 047	121 094	–	–	–	–	–	266 029
Informal Settlements: Informal Settlement Upgrade: Enkanini South Extension	*CPX.0033978*	72 926	41 914	43 536	65 000	50 000	–	–	–	–	273 376
Informal Settlements: Informal Settlement Upgrade: Kampies, Philippi	*CPX.0022263*	2 514	700	4 361	3 178	70 203	–	–	–	–	80 955
Informal Settlements: Informal Settlements Upgrade: Marikana	*CPX.0039497*	5 635	4 238	2 500	20 000	35 000	–	–	–	–	67 373
Informal Settlements: Informal Settlements Upgrade: Mfuleni Extention 1	*CPX.0022264*	4 648	26 114	60 836	–	–	–	–	–	–	91 598
Informal Settlements: Informal Settlement Upgrade: Enkanini Project: Phase 2	*CPX.0039769*	–	–	8 928	52 134	–	–	–	–	–	61 062
Informal Settlements: Informal Settlements Enkanini Project: Phase 3	*CPX.0039790*	–	–	–	11 869	64 500	–	–	–	–	76 369
Legal Services: Construction Court: Blue Dow ns	*CPX.0014944*	6 487	124	–	65 000	50 000	15 000	–	–	–	136 611
Emergency Policing Incident Control: Emergency Policing and Incident Command (EPIC) 1.1:Computer Aided Dispatch System	*CPX.0021901*	56 733	25 487	5 000	–	–	–	–	–	–	87 219
Metropolitan Police Services: Property Improvement Training College	*CPX.0016148*	31 185	15 000	83 075	162 627	–	–	–	–	–	291 887
Public Safety: Joint Policing Centre: Upgrade and Refurbishment	*CPX.0026262*	3 988	70 143	10 000	10 000	10 000	–	–	–	–	104 131
Public Safety: Law Enforcement Volunteer Base	*CPX/0005551*	30 372	–	–	14 167	67 108	–	–	–	–	111 647
Public Safety: New Wynberg Municipal Court and Safety and Security Facility	*CPX.0037165*	–	5 853	1 150	30 752	106 777	60 000	–	–	–	204 533
Environmental Management: Edith Stephens Nature Reserve Upgrade	*CPX.0022533*	5 876	1 734	933	6 585	24 586	30 146	13 390	6 541	–	89 792
Environmental Management: Harmony Flats Environmental Education Centre Refurbishment	*CPX.0012907*	10 138	8 200	24 566	19 585	19 000	–	–	–	–	81 488
Environmental Management: Muizenberg Beach Front Upgrade	*CPX.0016740*	42 213	101 357	63 541	–	–	–	–	–	–	207 111

Table continues on next page.

Description	Project number	Preceding Years	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework			Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Future Years	Total Project Cost
R thousand		Total	Adjusted Budget	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29	Estimate	Estimate	Estimate	Estimate	Estimate
Capital Expenditure Obligation By Project											
Environmental Management: Sea Point Seawall refurbishment	*CPX.0036936*	–	600	–	6 500	500	124 000	–	–	–	131 600
Environmental Management: Strand Sea Wall Upgrade	*CPX.0019378*	30 356	49 411	43 220	–	–	–	–	–	–	122 986
Environmental Management: Table View Beachfront Upgrade	*CPX.0016765*	52 310	30 396	6 372	–	–	–	–	–	–	89 078
Urban Regeneration: Informal Trade and Association Infrastructure Upgrade Site B	*CPX.0020513*	4 945	1 557	5 000	40 049	–	–	–	–	–	51 551
Public Transport: Integrated Bus Rapid Transit System	*CPX/0030942*	66 971	25 000	78 000	30 000	30 000	20 000	20 000	20 000	140 000	429 971
Public Transport: Integrated Rapid Transit (IRT) Phase 2 A	*CPX/0030941*	32 389	62 181	503 896	32 673	15 000	–	14 000	14 000	66 000	740 138
Public Transport: Integrated Rapid Transit (IRT): Control Centre	*CPX.0008858*	213 761	26 444	3 000	2 000	–	–	–	–	25 000	270 204
Roads Infrastructure Management: Atlantis Depot - Upgrade	*CPX.0019828*	12 124	32 247	17 037	100	–	–	–	–	–	61 507
Roads Infrastructure Management: Hout Bay Depot - Upgrade	*CPX.0019781*	9 860	1 098	15 774	44 545	18 663	0	–	–	–	89 941
Roads Infrastructure Management: Ravensmead Culvert Upgrade	*CPX.0040866*	–	872	443	50 952	84 126	18 159	–	–	–	154 553
Roads Infrastructure Management: Road Rehabilitation: Bonteheuwel/Uitsig	*CPX.0013218*	2 366	213	18 200	50 336	100	–	–	–	–	71 215
Roads Infrastructure Management: Road Rehabilitation: Broadlands	*CPX.0018273*	1 922	200	250	200	13 228	61 956	43 516	100	–	121 372
Roads Infrastructure Management: Road Rehabilitation: Gugulethu	*CPX.0038540*	–	400	500	20 000	65 000	45 000	100	–	–	131 000
Roads Infrastructure Management: Road Rehabilitation: Heideveld: Area 6	*CPX.0013234*	736	–	1 450	200	21 700	31 060	100	–	–	55 246
Roads Infrastructure Management: Road Rehabilitation: Jakes Gerwel Frans Conradie-Viking	*CPX.0018274*	15 179	74 873	100	–	–	–	–	–	–	90 152
Roads Infrastructure Management: Road Rehabilitation: Manenberg	*CPX.0013222*	6 400	12 054	39 450	67 400	100	39 550	–	–	–	164 953
Roads Infrastructure Management: Reconstruction of Delft Main Road	*CPX.0018115*	3 239	–	350	250	32 000	35 000	100	–	–	70 939
Roads Infrastructure Management: Road Rehabilitation: Jakes Gerwell: Weltevreden Bridge-Highlands	*CPX.0022651*	81 794	28 228	50	–	–	–	–	–	–	110 072
Roads Infrastructure Management: Rehabilitation: Swartklip Road: Spine-Highlands	*CPX.0022650*	705	775	250	32 366	49 397	100	–	–	–	83 594
Roads Infrastructure Management: Upgrade: Prince George Drive Military Road - Baden Powell Drive	*CPX.0023991*	–	–	200	200	12 000	40 000	40 000	100	–	92 500
Transport Infrastructure Implementation: Congestion Relief - Erica Drive	*CPX.0007892*	18 554	2 499	1 640	76 500	148 474	170 776	52 032	–	–	470 475
Transport Infrastructure Implementation: Inner City:Public Transport Hub Precinct	*CPX.0044226*	–	–	3 000	–	–	–	2 000	2 000	802 105	809 105
Transport Infrastructure Implementation: Integrated Bus Rapid Transit System	*CPX/0000287*	415 228	61 531	10 241	–	–	–	–	–	–	487 001
Transport Infrastructure Implementation: Intersection Upgrade: De Waal Road and Main Road	*CPX.0010321*	6 385	6 876	42 622	50	–	–	–	–	–	55 933
Transport Infrastructure Implementation: Integrated Rapid Transit (IRT) Phase 2 A	*CPX/0000257*	3 291 944	1 695 419	1 754 061	839 474	142 759	103 183	–	–	116 475	7 943 315
Transport Infrastructure Implementation: Jan Smuts Drive Widening:N2 and Viking Way	*CPX.0022564*	–	–	–	–	3 610	26 403	78 289	4 991	–	113 293
Transport Infrastructure Implementation: M3 Corridor: Hospital Bend to Constantia Main Road	*CPX.0008663*	15 036	2 162	64 498	46 973	50	–	–	–	–	128 719
Transport Infrastructure Implementation: MyCiti Phase 1 Integrated Rapid Transit (IRT) Station Rebuilds	*CPX.0019544*	30 683	37 357	500	–	–	–	–	–	–	68 540
Transport Infrastructure Implementation: Non-Motorised Transport Improvements: Klipfontein Road, Gugulethu	*CPX.0022712*	3 849	3 297	28 793	16 496	–	–	–	–	140	52 575
Transport Infrastructure Implementation: Non-Motorised Transport Upgrades: Kommetjie and Hout Bay	*CPX.0041233*	–	400	2 000	–	–	–	–	–	63 500	65 900

Table continues on next page.

Description	Project number	Preceding Years	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework			Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Future Years	Total Project Cost
R thousand		Total	Adjusted Budget	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29	Estimate	Estimate	Estimate	Estimate	Estimate
Capital Expenditure Obligation By Project											
Transport Infrastructure Implementation: Non-Motorised Transport Upgrades: Sea Point and Central Business District (CBD)	*CPX.0041231*	–	400	2 000	–	–	–	–	–	63 500	65 900
Transport Infrastructure Implementation: Public Transport Facility: Makhaza Bus Facility	*CPX.0009345*	6 856	22 746	25 000	25 200	–	–	–	–	–	79 802
Transport Infrastructure Implementation: Rehabilitation of N2 Edge	*CPX.0043836*	–	–	7 000	95 610	–	–	–	–	–	102 610
Transport Infrastructure Implementation: Road Dualling: Berkley Road: M5-Ryger Street	*CPX.0010483*	9 995	20 431	51 716	691	59 605	58 719	176	–	–	201 333
Transport Infrastructure Implementation: Road Upgrade: Voortrekker Road: Salt River Canal to Jakes Gerwel Drive	*CPX.0010465*	12 585	2 556	26 680	53 280	66 938	119 978	67 981	7 455	–	357 454
Transport Infrastructure Implementation: Royal Road Widening: Vlei Road and Prince George Drive	*CPX.0022740*	–	–	–	3 120	1 070	50 891	112 345	–	–	167 426
Transport Infrastructure Implementation: Viking Way Widening: Jan Smuts Drive and Sipres Avenue	*CPX.0022563*	–	–	–	–	2 355	41 076	17 850	–	–	61 282
Transport Infrastructure Implementation: Wynberg: Public Transport Hub	*C11.10541*	20 973	12 155	2 000	10 000	–	33 600	200	–	63 900	142 828
Transport Infrastructure Implementation: Zevenwacht Link Extention-Buttskop Road Rail Level Crossing Elimination (LCE)	*CPX.0029870*	8 797	33 353	500	48 483	84 147	176 256	99 020	–	–	450 556
Transport Planning & Network Management: Mfuleni Taxi Rank	*CPX.0014501*	9 522	2 035	44 752	53 769	15 608	200	–	–	–	125 886
Transport Shared Services: Public Transport Systems Management: Intelligent Facility Management	*CPX.0019804*	109 471	94 550	10 000	–	500	–	–	–	–	214 520
Transport Shared Services: Public Transport Systems Management: Transport Intelligence Project	*CPX.0019799*	59 572	41 933	1 000	1 000	1 000	–	–	–	7 000	111 504
Waste Services: Athlone Refuse Transfer Station (ARTS): Material Recovery Facility	*CPX.0039206*	–	–	1 850	6 151	3 725	112 293	215 830	9 659	65 000	414 508
Waste Services: Coastal Park: Transfer Station New	*CPX.0010025*	–	–	9 900	3 076	122 113	218 296	166 335	–	–	519 720
Waste Services: De Grendel Drop-off Upgrade Waste Minimisation	*CPX.0016348*	3 360	–	938	471	19 073	31 141	2 741	–	–	57 724
Waste Services: Drop-off Facilities: New Durbanville	*CPX.0014677*	–	–	–	–	24 200	3 722	1 015	69 363	338	98 638
Waste Services: Drop-off Facilities: New Kuilsriver	*CPX.0014680*	–	–	–	–	4 182	1 141	52 971	24 965	380	83 639
Waste Services: Drop-off Facilities: New Macassar	*CPX.0014678*	–	–	–	–	30 565	1 076	35 184	38 341	359	105 525
Waste Services: Helderberg: Design and develop (drop-off)	*CPX.0007908*	–	–	–	–	6 231	53 127	8 099	–	–	67 457
Waste Services: Killarney Drop-off Upgrade Waste Minimisation	*CPX.0015242*	4 519	2 100	350	27 929	31 765	–	–	–	124 993	191 655
Waste Services: Major Upgrade of Facilities - Goodwood	*CPX.0014720*	–	–	–	–	2 795	487	1 016	11 358	82 983	98 639
Waste Services: Major Upgrade of Facilities - Maitland	*CPX.0014675*	2 311	1 254	4 343	23 349	47 241	153	–	–	–	78 650
Waste Services: Vissershok Landfill Site: Landfill Gas Infrastructure - Beneficiation (Phase 2)	*CPX.0014654*	–	–	750	450	30 000	42 000	–	–	–	73 200
Waste Services: Vissershok Landfill Site: Landfill Gas Infrastructure - Beneficiation	*CPX.0011087*	1 941	2 000	899	47 869	23 005	–	–	–	–	75 713
Waste Services: Vissershok North: Design and Develop Airspace (Phase 2)	*CPX.0023109*	–	–	3 172	482	199 001	227 957	21 016	–	–	451 628
Bulk Services: Athlone Wastewater Treatment Works (WWTW)-Capacity Extension	*CPX/0000479*	534 107	32 467	2 021	–	–	22 000	2 000	292 848	2 817 250	3 702 693
Bulk Services: Atlantis Aquifer	*CPX.0011032*	452 309	44 417	8 385	–	–	–	–	–	638 153	1 143 264
Bulk Services: Atlantis Aquifer: Upgrade of Witzands Managed Aquifer Recharge	*CPX.0036352*	65 066	30 000	8 950	–	–	–	–	–	–	104 016
Bulk Services: Bayside Canal Upgrade	*CPX.0030776*	66 245	20 381	29 309	231	–	–	–	–	–	116 165
Bulk Services: Bellville Wastewater Treatment Works (WWTW)	*CPX/0000512*	719 364	28 000	20 000	10 000	17 000	95 000	40 000	291 941	439 130	1 660 435

Table continues on next page.

Description	Project number	Preceding Years	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework			Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Future Years	Total Project Cost
R thousand		Total	Adjusted Budget	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29	Estimate	Estimate	Estimate	Estimate	Estimate
Capital Expenditure Obligation By Project											
Bulk Services: Blackheath Water Treatment Plant Refurbishment	*CPX.0036332*	–	–	–	4 700	14 500	1 000	36 800	70 000	350 000	477 000
Bulk Services: Borchards Quarry Wastew ater Treatment Works (WWTW)	*CPX/0000471*	367 231	–	–	2 780	6 180	15 000	15 895	61 400	286 270	754 755
Bulk Services: Bulk Water Augmentation Scheme	*CPX/0000524*	159 204	32 202	212 107	500 254	556 765	478 845	36 524	83 835	95 318	2 155 054
Bulk Services: Cape Flats Aquifer Recharge	*CPX.0013724*	786 082	286 489	297 178	80 000	–	–	–	–	–	1 449 750
Bulk Services: Cape Flats Aquifer: Strandfontein West	*CPX.0029944*	32 487	10 627	21 500	–	–	–	–	–	–	64 614
Bulk Services: Cape Flats Aquifer: Hanover Park and Philippi	*CPX.0029945*	201 751	132 200	140 000	80 333	80 000	–	–	–	–	634 285
Bulk Services: Cape Flats Aquifer: Strandfontein North East	*CPX.0029946*	37 119	20 000	73 491	189 474	256 000	418 000	198 000	–	495 465	1 687 549
Bulk Services: Desalination Location 1	*CPX.0013725*	–	–	5 592	13 608	15 811	36 344	39 615	20 390	–	131 361
Bulk Services: Desalination Location 2	*CPX.0014006*	–	–	–	–	10 000	10 575	10 000	7 500	254 900	292 975
Bulk Services: Diep River - Doornbach Diversions	*CPX.0016619*	321	–	1 892	40 489	24 094	55 913	55 913	9 720	183	188 524
Bulk Services: Faure Water Treatment Plant Refurbishment	*CPX.0036335*	–	–	–	6 450	3 150	10 000	32 000	13 000	105 000	169 600
Bulk Services: Flood Alleviation - Lourens River	*CPX.0013019*	90 607	24 081	200	–	–	–	–	–	–	114 888
Bulk Services: Flood Alleviation-Lourens River Phase II	*CPX.0016672*	9 185	1 300	600	1 900	1 514	68 007	60 449	64 983	298 555	506 494
Bulk Services: Green Point Marine Outfalls	*CPX.0036227*	–	15 608	23 412	43 524	–	–	–	–	–	82 545
Bulk Services: Hout Bay Marine Outfalls	*CPX.0036228*	–	13 392	20 088	21 667	–	–	–	–	–	55 147
Bulk Services: Macassar Wastew ater Treatment Works (WWTW) Extension	*CPX/0000639*	84 260	409 458	1 105 812	1 324 151	1 107 656	410 074	15 000	–	–	4 456 411
Bulk Services: Mitchells Plain Wastew ater Treatment Works (WWTW) Phase 2	*CPX/0000684*	123 696	–	–	10 000	30 000	15 000	5 000	370 000	1 442 234	1 995 930
Bulk Services: New lands Depot Upgrade	*CPX.0036278*	1 346	650	1 000	36 390	36 506	400	–	–	–	76 292
Bulk Services: Plattekloof Reservoir Building upgrade	*CPX.0036380*	588	435	1 200	800	30 000	30 000	–	–	–	63 022
Bulk Services: Potsdam Wastew ater Treatment Works (WWTW) - Extension	*CPX/0000681*	2 137 531	924 554	530 564	254 707	27 739	–	–	–	–	3 875 096
Bulk Services: Sir Low ry's Pass River Upgrade	*CPX.0012948*	253 632	111 412	62 026	–	–	–	–	–	–	427 071
Bulk Services: Table Mountain Group Aquifer: Steenbras	*CPX.0029948*	174 251	23 844	5 800	–	–	–	–	–	–	203 895
Bulk Services: Upgrade of Manenberg Canal	*CPX.0016623*	3 151	329	–	471	21 927	24 879	50	–	–	50 807
Bulk Services: Wemmershoek Water Treatment Plant Refurbishment	*CPX.0036333*	–	–	–	–	13 500	13 500	1 000	9 000	272 900	309 900
Bulk Services: Wesfleur Aeration and Blow er Replacement	*CPX.0016426*	43 510	119 500	800	–	–	–	–	–	–	163 810
Bulk Services: Wesfleur Domestic and Industrial Capacity Expansion	*CPX.0031394*	–	–	–	5 000	5 000	10 000	2 000	147 152	344 000	513 152
Bulk Services: Wildevoelvlei Wastew ater Treatment Works (WWTW)- Upgrade dew atering	*CPX.0010426*	19 577	95 000	97 866	–	–	–	–	–	–	212 444
Bulk Services: Zandvliet/Faure Plant Re-use (70ML)	*CPX.0014007*	101 204	11 120	9 000	14 650	9 400	11 500	12 150	–	–	169 024
Commercial Services: Advanced Metering Infrastructure (AMI) Rollout Programme	*CPX.0019987*	79 407	288 785	456 989	263 845	150 000	–	–	–	–	1 239 026
Commercial Services: Advanced Metering Infrastructure (AMI) Rollout Programme Phase 2	*CPX.0038110*	–	–	–	115 300	150 000	300 000	300 000	300 000	2 914 650	4 079 950

Table continues on next page.

Description	Project number	Preceding Years	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework			Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Future Years	Total Project Cost
R thousand		Total	Adjusted Budget	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29	Estimate	Estimate	Estimate	Estimate	Estimate
Capital Expenditure Obligation By Project											
Commercial Services: Depot: Meter Laboratory - Advanced Metering Infrastructure (AMI) Upgrade	*CPX.0036509*	–	–	–	4 500	36 000	13 500	–	–	–	54 000
Distribution Services: Bokmakierie Pump Station Upgrade	*CPX.0031550*	–	–	–	–	3 000	55 158	–	–	–	58 158
Distribution Services: Bulk Reticulation Sewers in Milnerton Rehabilitation	*CPX/0006478*	295 417	113 749	19 767	166 588	–	–	–	–	–	595 521
Distribution Services: Cape Flats Rehabilitation	*CPX/0000532*	726 664	211 374	226 013	209 094	200 000	137 719	–	–	–	1 710 864
Distribution Services: Fisantekraal Pump Station Upgrade	*CPX.0031552*	–	–	5 000	65 935	–	–	–	–	–	70 935
Distribution Services: Gordon's Bay Beach Front Sewer Phase 2	*CPX.0020255*	4 769	2 100	491	63 041	91 225	694	–	–	–	162 320
Distribution Services: Gordon's Bay Sewer Rising Main	*CPX.0009432*	137 093	117 858	17 306	250	–	–	–	–	–	272 507
Distribution Services: Koeberg Pump station capacity upgrade	*CPX.0029340*	3 047	929	41 078	49 732	24 566	–	–	–	–	119 352
Distribution Services: Kuilsriver Outfall Sewer	*CPX.0010643*	3 160	1 742	–	890	1 262	46 026	234 791	159 696	–	447 568
Distribution Services: Langa Pump Station (9) - screens, pumps	*CPX.0029305*	106	960	4 000	1 000	52 873	–	–	–	–	58 939
Distribution Services: New water supply Macassar	*CPX.0039141*	–	–	–	–	5 000	2 500	30 000	30 000	–	67 500
Distribution Services: Philippi Collector Sewer	*CPX/0000679*	21 492	134 890	243 237	161 776	154 267	157 581	211 471	98 000	1 666	1 184 380
Distribution Services: Philippi open Trench pipe replacement	*CPX.0036053*	–	2 177	426	31 122	27 102	3 348	–	–	–	64 175
Distribution Services: Phoenix Sewer Pump Station Upgrade	*CPX.0031557*	–	150	5 701	55 955	–	–	–	–	–	61 806
Distribution Services: Raapenberg Pump Station Upgrade	*CPX.0029269*	250	951	2 825	53 031	–	–	–	–	–	57 057
Distribution Services: Rietvlei Pump Station and Rising Main	*CPX.0035915*	4 669	8 134	574	280 287	453 830	119 768	–	–	–	867 262
Distribution Services: Sanddrift East Pump Station Upgrade	*CPX.0029346*	2 886	6 968	53 354	2 444	400	–	–	–	–	66 052
Distribution Services: Simonstown Main Water Supply Upgrade	*CPX.0039185*	–	–	3 273	27 678	27 880	–	–	–	–	58 831
Distribution Services: Table View East Bulk Sewer and Pump Station Upgrade	*CPX.0026294*	–	–	2 430	22 790	41 420	24 162	–	–	–	90 801
Distribution Services: Trappies Sewer System: Rehabilitation	*CPX.0033745*	8 738	69 104	86 450	34 650	–	–	–	–	–	198 942
Distribution Services: Upgrade water supply system Hout Bay	*CPX.0038519*	81	2 262	1 438	270	35 000	25 000	–	–	–	64 051
Distribution Services: Witzands Pump Station Upgrade	*CPX.0031561*	–	230	2 770	38 256	10 543	–	–	–	–	51 799
Distribution Services: Zevenwacht Reservoir and Network	*CPX.0021780*	–	–	2 000	10 000	65 000	120	–	–	–	77 120
Technical Services: Water & Sanitation: Depot Realignment: Schaapkraal	*CPX.0022981*	4 450	–	–	1 000	36 503	110 500	–	–	–	152 453
Technical Services: Water & Sanitation: Treated Effluent Re-Use: Kuilsriver	*CPX.0029990*	14 434	8 298	9 004	6 500	16 000	17 000	13 000	3 196	–	87 433
Technical Services: Water & Sanitation: Treated Effluent Re-Use: Potsdam Phase 1	*CPX.0029982*	804	450	13 500	20 500	30 800	–	–	–	–	66 054
Technical Services: Water & Sanitation: Treated Effluent Re-Use: Scottsdene Phase 1	*CPX.0029985*	12 362	13 752	12 000	15 822	–	–	–	–	–	53 936

2.16 Details of expenditure by asset class

Table 91 – MBRR Table SA34a – Capital expenditure on new assets by asset class

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Capital expenditure on new assets by Asset Class/Sub-class									
Infrastructure	**2 446 815**	**2 606 010**	**2 586 307**	**4 521 025**	**4 459 615**	**3 748 315**	**4 619 984**	**4 084 269**	**4 099 232**
Roads Infrastructure	828 905	1 046 549	1 265 887	2 562 889	2 388 070	1 869 496	2 107 742	1 123 318	526 459
Roads	*815 349*	*1 034 394*	*1 257 084*	*2 559 939*	*2 384 013*	*1 865 440*	*2 105 642*	*1 121 218*	*524 359*
Road Structures	*13 556*	*12 155*	*1 304*	*950*	*1 426*	*1 426*	–	–	–
Road Furniture	–	–	*7 499*	*2 000*	*2 631*	*2 631*	*2 100*	*2 100*	*2 100*
Storm water Infrastructure	194 695	161 134	173 070	212 633	214 689	208 920	193 647	312 255	343 362
Drainage Collection	*194 695*	*161 134*	*173 070*	*212 633*	*214 689*	*208 920*	*193 647*	*312 255*	*343 362*
Electrical Infrastructure	323 243	274 993	256 267	308 060	334 617	325 147	335 179	612 474	790 617
HV Substations	*294 380*	*246 919*	*178 197*	*232 590*	*259 147*	*251 837*	*249 699*	*526 004*	*701 137*
LV Networks	*28 863*	*28 075*	*78 071*	*75 470*	*75 470*	*73 311*	*85 480*	*86 470*	*89 480*
Water Supply Infrastructure	466 433	551 871	621 520	913 955	1 026 106	857 354	1 406 019	1 564 834	1 619 555
Reservoirs	*166 172*	*182 305*	*159 001*	*199 893*	*230 818*	*229 658*	*406 922*	*572 577*	*628 865*
Pump Stations	*3 674*	*18 740*	*24 457*	*31 991*	*33 523*	*28 815*	*18 676*	*798*	*14 000*
Water Treatment Works	*98 150*	*139 841*	*174 431*	*137 840*	*168 916*	*161 179*	*177 759*	*204 643*	*241 811*
Bulk Mains	*43 476*	*58 628*	*82 451*	*72 610*	*149 687*	*81 050*	*168 737*	*178 442*	*185 300*
Distribution	*154 961*	*152 358*	*181 180*	*471 620*	*443 161*	*356 652*	*633 925*	*608 374*	*549 579*
Sanitation Infrastructure	280 443	233 812	196 689	496 515	475 427	469 226	540 208	397 510	361 002
Reticulation	*151 846*	*142 812*	*133 683*	*304 185*	*288 275*	*281 939*	*363 695*	*325 332*	*311 075*
Waste Water Treatment Works	*128 597*	*91 000*	*63 005*	*192 330*	*187 151*	*187 287*	*176 513*	*72 178*	*49 927*
Solid Waste Infrastructure	236 232	223 280	71 878	20 873	13 441	10 511	35 888	70 079	443 797
Landfill Sites	*236 232*	*223 280*	*71 878*	*20 873*	*13 441*	*10 511*	*35 888*	*70 079*	*443 797*
Coastal Infrastructure	27 829	13 063	–	–	–	–	–	–	–
Promenades	*27 829*	*13 063*	–	–	–	–	–	–	–
Information and Communication Infrastructure	89 035	101 309	996	6 100	7 267	7 660	1 300	3 800	14 441
Data Centres	*43 143*	*20 280*	*505*	*6 100*	*7 267*	*7 660*	–	*3 000*	*13 641*
Core Layers	*43 889*	*81 028*	*491*	–	–	–	*1 300*	*800*	*800*
Distribution Layers	*2 002*	–	–	–	–	–	–	–	–
Community Assets	**218 684**	**281 252**	**170 251**	**202 571**	**273 685**	**289 175**	**166 348**	**236 545**	**88 871**
Community Facilities	218 619	281 081	170 201	201 921	272 815	287 261	165 668	234 545	88 871
Halls	–	–	–	*1 020*	*2 045*	*2 684*	*7 319*	–	–
Centres	–	–	–	*1 246*	–	–	*1 536*	*42 500*	*40 500*
Clinics/Care Centres	*428*	*10 796*	*4 170*	*4 400*	*1 259*	*1 259*	*1 600*	*27 500*	*5 000*
Fire/Ambulance Stations	–	*3 999*	*4 026*	*4 000*	*3 226*	*3 226*	–	–	–
Libraries	*11 972*	*11 899*	*12 473*	*13 936*	*14 244*	*14 244*	*15 256*	*13 115*	*13 771*
Public Open Space	*3 279*	*4 501*	*1 930*	–	*227*	*227*	*100*	–	–
Nature Reserves	*4 327*	*2 426*	*616*	–	–	–	–	–	–
Public Ablution Facilities	–	*2 870*	*836*	*2 800*	*2 800*	*2 800*	*500*	–	–
Markets	*454*	*22 975*	*41 266*	*45 047*	*58 963*	*52 782*	*40 010*	*99 570*	*24 400*
Taxi Ranks/Bus Terminals	*198 160*	*221 616*	*104 884*	*129 472*	*190 052*	*210 040*	*99 348*	*51 861*	*5 200*
Sport and Recreation Facilities	65	171	49	650	870	1 914	680	2 000	–
Indoor Facilities	–	–	–	–	–	–	180	–	–
Outdoor Facilities	*65*	*171*	*49*	*650*	*870*	*1 914*	*500*	*2 000*	–
Other assets	**85 098**	**88 192**	**190 472**	**51 849**	**121 492**	**103 615**	**142 045**	**309 696**	**274 732**
Operational Buildings	76 722	84 393	190 472	51 849	121 492	103 615	142 045	309 696	274 732
Municipal Offices	*75 909*	*77 290*	*208 045*	*32 284*	*45 245*	*48 483*	*107 824*	*293 259*	*245 232*
Workshops	*813*	*7 103*	*(17 573)*	*16 565*	*73 247*	*52 358*	*32 020*	*4 437*	–
Laboratories	–	–	–	3 000	3 000	2 774	200	–	–
Housing	8 376	3 799	–	–	–	–	–	–	–
Social Housing	*8 376*	*3 799*	–	–	–	–	–	–	–
Intangible Assets	**61 782**	**109 104**	**90 693**	**88 561**	**80 049**	**76 291**	**172 114**	**766 962**	**193 228**
Licences and Rights	61 782	109 104	90 693	88 561	80 049	76 291	172 114	766 962	193 228
Water Rights	–	*413*	*47*	*150*	*150*	*150*	*150*	–	–
Computer Software and Applications	*61 782*	*108 691*	*90 646*	*88 411*	*79 899*	*76 141*	*171 964*	*766 962*	*193 228*
Computer Equipment	**137 710**	**154 723**	**107 029**	**154 770**	**247 884**	**234 489**	**68 711**	**69 808**	**100 400**
Computer Equipment	137 710	154 723	107 029	154 770	247 884	234 489	68 711	69 808	100 400
Furniture and Office Equipment	**27 077**	**37 219**	**48 805**	**14 257**	**30 765**	**30 655**	**15 263**	**15 334**	**12 167**
Furniture and Office Equipment	27 077	37 219	48 805	14 257	30 765	30 655	15 263	15 334	12 167
Machinery and Equipment	**141 989**	**216 318**	**141 262**	**109 851**	**188 112**	**189 616**	**51 279**	**41 236**	**42 889**
Machinery and Equipment	141 989	216 318	141 262	109 851	188 112	189 616	51 279	41 236	42 889
Transport Assets	**205 644**	**321 489**	**228 543**	**251 068**	**348 566**	**359 970**	**550 393**	**120 336**	**115 281**
Transport Assets	205 644	321 489	228 543	251 068	348 566	359 970	550 393	120 336	115 281
Land	**35 500**	**200 322**	**47 171**	**116 834**	**217 305**	**220 213**	**75 000**	**69 415**	**47 881**
Land	35 500	200 322	47 171	116 834	217 305	220 213	75 000	69 415	47 881
Total Capital Expenditure on new assets	**3 360 299**	**4 014 631**	**3 610 532**	**5 510 786**	**5 967 471**	**5 252 340**	**5 861 137**	**5 713 601**	**4 974 682**

Table 92 – MBRR Table SA34b – Capital expenditure on the renewal of existing assets by asset class

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Capital expenditure on renewal of existing assets by Asset Class/Sub-class									
Infrastructure	**1 213 094**	**1 626 998**	**1 944 267**	**2 603 284**	**2 464 885**	**2 425 129**	**2 188 068**	**2 942 745**	**2 457 436**
Roads Infrastructure	62 406	77 022	161 300	288 850	258 175	230 293	102 194	304 330	197 007
Roads	*61 026*	*70 859*	*146 887*	*262 965*	*228 828*	*202 779*	*94 730*	*299 180*	*197 007*
Road Structures	*1 379*	*6 163*	*14 413*	*25 885*	*29 347*	*27 514*	*7 464*	*5 150*	–
Storm water Infrastructure	12 412	8 317	4 472	11 102	7 413	7 413	48 315	60 537	169 671
Drainage Collection	*12 412*	*8 317*	*4 472*	*11 102*	*7 413*	*7 413*	*48 315*	*60 537*	*169 671*
Electrical Infrastructure	390 997	493 410	474 797	461 255	469 635	454 677	552 298	918 240	800 830
HV Substations	*131 488*	*100 586*	*124 604*	*50 854*	*62 321*	*57 462*	*131 598*	*490 989*	*354 650*
MV Substations	*13 957*	*29 600*	*18 549*	*45 000*	*23 200*	*20 579*	*47 000*	*44 000*	*45 980*
MV Networks	*172 842*	*207 893*	*204 055*	*222 201*	*240 720*	*233 740*	*222 200*	*224 251*	*227 700*
LV Networks	*72 710*	*155 331*	*127 590*	*143 200*	*143 394*	*142 896*	*151 500*	*159 000*	*172 500*
Water Supply Infrastructure	264 416	310 386	347 363	520 200	437 929	469 755	520 109	494 604	495 349
Reservoirs	–	–	–	–	–	–	–	–	–
Pump Stations	–	–	–	–	–	–	–	–	–
Water Treatment Works	–	–	*7 326*	*200 000*	*142 826*	*133 126*	*156 550*	*167 800*	*176 150*
Bulk Mains	*48 136*	*88 800*	*87 664*	–	–	–	–	–	–
Distribution	*216 280*	*221 586*	*252 373*	*320 200*	*295 103*	*336 629*	*363 559*	*326 804*	*319 199*
Sanitation Infrastructure	454 570	717 027	920 194	1 278 692	1 208 675	1 179 383	940 116	1 070 483	743 522
Pump Station	*103 863*	*88 660*	*89 717*	*107 663*	*72 350*	*73 447*	*75 076*	*97 024*	*85 698*
Reticulation	*325 823*	*492 369*	*631 769*	*691 459*	*766 909*	*735 492*	*623 003*	*757 274*	*567 812*
Waste Water Treatment Works	*24 884*	*135 915*	*190 054*	*319 817*	*264 535*	*265 562*	*92 663*	*103 446*	*90 012*
Outfall Sewers	–	*84*	*8 655*	*159 753*	*104 881*	*104 881*	*149 374*	*112 739*	–
Solid Waste Infrastructure	–	–	616	1 266	1 620	1 208	300	27 618	5 725
Landfill Sites	–	–	*616*	*1 266*	*1 620*	*1 208*	*300*	*27 618*	*5 725*
Coastal Infrastructure	–	–	–	–	–	*600*	–	*6 500*	*500*
Promenades	–	–	–	–	–	*600*	–	*6 500*	*500*
Information and Communication Infrastructure	28 293	20 837	35 524	41 920	81 437	81 800	24 738	60 433	44 830
Data Centres	*26 681*	*20 837*	*35 524*	*41 740*	*81 437*	*81 800*	*24 738*	*60 433*	*44 830*
Core Layers	*1 612*	–	–	*180*	–	–	–	–	–
Community Assets	**44 240**	**40 620**	**67 468**	**143 018**	**135 509**	**126 598**	**71 832**	**104 517**	**116 971**
Community Facilities	44 240	35 878	49 604	91 468	90 798	75 379	60 751	81 517	108 389
Halls	*10 859*	*655*	*1 068*	–	–	–	–	–	–
Centres	–	–	–	–	–	–	*1 000*	*6 709*	*12 291*
Clinics/Care Centres	*(1 533)*	–	–	–	–	–	–	–	–
Museums	–	*959*	*926*	*1 800*	*1 529*	*1 529*	*1 000*	*18 500*	*12 500*
Libraries	–	–	–	*2 600*	*4 882*	*4 882*	*26 299*	*19 925*	*23 968*
Public Open Space	*178*	*201*	*99*	*100*	*99*	*99*	*100*	–	–
Nature Reserves	*4 049*	*8 531*	*27 016*	*49 622*	*32 094*	*20 544*	*31 113*	*34 021*	*58 000*
Markets	*24 564*	*21 902*	*29 513*	*34 345*	*49 194*	*46 408*	*1 239*	*2 362*	*1 630*
Taxi Ranks/Bus Terminals	*6 122*	*3 631*	*(9 017)*	*3 000*	*3 000*	*1 917*	–	–	–
Sport and Recreation Facilities	–	4 741	17 864	51 550	44 711	51 219	11 081	23 000	8 582
Indoor Facilities	–	–	–	*1 550*	*2 517*	*2 498*	*5 250*	–	–
Outdoor Facilities	–	*4 741*	*17 864*	*50 000*	*42 194*	*48 721*	*5 831*	*23 000*	*8 582*
Heritage assets	**90**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Monuments	90	–	–	–	–	–	–	–	–
Other assets	**31 938**	**6 103**	**15 463**	**20 942**	**32 324**	**20 533**	**10 498**	**16 741**	**10 328**
Operational Buildings	12 451	6 103	15 463	20 942	32 324	20 533	9 778	16 741	10 328
Municipal Offices	*8 369*	*1 502*	*15 546*	*19 942*	*27 190*	*15 400*	*8 778*	*14 741*	*8 328*
Workshops	–	–	–	–	–	–	–	–	–
Laboratories	*2 317*	*4 600*	*(83)*	*1 000*	*5 133*	*5 133*	*1 000*	*2 000*	*2 000*
Depots	*1 765*	–	–	–	–	–	–	–	–
Housing	19 486	–	–	–	–	–	720	–	–
Social Housing	*19 486*	–	–	–	–	–	*720*	–	–
Intangible Assets	**9 077**	**9 729**	**7 549**	**15 850**	**13 551**	**13 723**	**13 550**	**11 850**	**10 120**
Licences and Rights	9 077	9 729	7 549	15 850	13 551	13 723	13 550	11 850	10 120
Computer Software and Applications	*9 077*	*9 729*	*7 549*	*15 850*	*13 551*	*13 723*	*13 550*	*11 850*	*10 120*
Computer Equipment	**83 522**	**153 378**	**142 179**	**144 132**	**273 911**	**272 829**	**175 573**	**253 603**	**252 546**
Computer Equipment	83 522	153 378	142 179	144 132	273 911	272 829	175 573	253 603	252 546
Furniture and Office Equipment	**6 655**	**32 226**	**26 073**	**103 066**	**120 239**	**53 674**	**77 047**	**54 927**	**40 963**
Furniture and Office Equipment	6 655	32 226	26 073	103 066	120 239	53 674	77 047	54 927	40 963
Machinery and Equipment	**76 046**	**121 323**	**70 678**	**102 473**	**98 633**	**78 184**	**94 354**	**96 872**	**63 438**
Machinery and Equipment	76 046	121 323	70 678	102 473	98 633	78 184	94 354	96 872	63 438
Transport Assets	**515 187**	**555 847**	**484 307**	**610 352**	**642 899**	**652 887**	**653 870**	**611 136**	**744 642**
Transport Assets	515 187	555 847	484 307	610 352	642 899	652 887	653 870	611 136	744 642
Living resources	**–**	**300**	**750**	**645**	**495**	**–**	**–**	**950**	**–**
Mature	–	300	750	645	495	–	–	950	–
Policing and Protection	–	300	750	645	495	–	–	950	–
Total Capital Expenditure on renewal of existing assets	**1 979 848**	**2 546 524**	**2 758 733**	**3 743 762**	**3 782 445**	**3 643 558**	**3 284 793**	**4 093 341**	**3 696 444**
Renewal of Existing Assets as % of total capex	*28.6%*	*27.1%*	*29.5%*	*29.1%*	*28.1%*	*29.2%*	*25.1%*	*27.9%*	*29.4%*
Renewal of Existing Assets as % of deprecn"	*60.7%*	*72.8%*	*72.8%*	*94.2%*	*94.7%*	*91.2%*	*77.8%*	*88.8%*	*74.2%*

Table 93 – MBRR Table SA34c – Repairs and maintenance expenditure by asset class

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Repairs and maintenance expenditure by Asset Class/Sub-class									
Infrastructure	**2 643 927**	**2 888 520**	**2 820 646**	**3 832 149**	**3 686 525**	**3 671 575**	**3 857 319**	**3 992 999**	**4 151 941**
Roads Infrastructure	688 001	853 693	874 451	929 994	905 810	918 986	958 817	999 087	1 040 050
Roads	*688 001*	*853 693*	*874 451*	*897 346*	*850 965*	*864 141*	*899 698*	*937 486*	*975 923*
Road Furniture	–	–	–	*32 648*	*54 845*	*54 845*	*59 119*	*61 602*	*64 127*
Storm water Infrastructure	–	–	–	252 056	259 960	259 454	271 608	283 015	294 619
Drainage Collection	–	–	–	*252 056*	*259 960*	*259 454*	*271 608*	*283 015*	*294 619*
Electrical Infrastructure	678 010	769 604	820 575	1 001 093	966 179	965 686	1 008 509	1 012 281	1 034 546
Power Plants	*71 453*	*75 030*	*33 841*	*48 885*	*48 444*	*48 444*	*61 021*	*54 474*	*56 426*
HV Substations	*39 350*	*51 841*	*54 336*	*100 658*	*93 145*	*94 002*	*80 001*	*62 558*	*55 115*
MV Substations	*425 190*	*503 256*	*527 648*	*607 834*	*596 952*	*597 802*	*641 994*	*662 540*	*683 082*
LV Networks	*142 017*	*139 477*	*204 750*	*243 715*	*227 638*	*225 438*	*225 494*	*232 709*	*239 923*
Water Supply Infrastructure	505 293	496 640	444 645	778 239	725 921	689 177	714 820	757 264	788 299
Boreholes	86	917	13 600	–	–	–	–	–	–
Reservoirs	*40 495*	*53 322*	*61 603*	*119 511*	*89 585*	*85 927*	*98 794*	*115 372*	*120 098*
Pump Stations	*84 697*	*83 256*	*81 329*	*50 383*	*47 042*	*46 714*	*68 912*	*71 806*	*74 750*
Water Treatment Works	*56 832*	*48 425*	*62 410*	*45 647*	*58 692*	*58 692*	*61 611*	*64 194*	*66 822*
Bulk Mains	*15 705*	*14 249*	*35 676*	*1 662*	*297*	*297*	*349*	*364*	*379*
Distribution	*307 478*	*296 470*	*190 027*	*561 037*	*530 304*	*497 547*	*485 155*	*505 528*	*526 250*
Sanitation Infrastructure	770 392	763 416	676 620	854 396	804 187	813 153	866 033	902 396	954 031
Pump Station	–	–	–	15 928	21 332	22 737	19 805	20 637	21 483
Reticulation	*535 189*	*593 109*	*486 631*	*607 822*	*583 825*	*592 938*	*601 009*	*626 251*	*651 927*
Waste Water Treatment Works	*225 025*	*161 055*	*179 660*	*219 334*	*190 800*	*188 290*	*235 323*	*245 197*	*269 887*
Outfall Sewers	*10 177*	*9 252*	*10 329*	*11 312*	*8 229*	*9 188*	*9 896*	*10 311*	*10 734*
Solid Waste Infrastructure	2 232	5 166	4 355	11 660	14 196	14 846	22 358	23 296	24 251
Landfill Sites	*2 232*	*5 166*	*4 355*	*9 869*	*8 420*	*9 070*	*12 350*	*12 869*	*13 396*
Waste Processing Facilities	–	–	–	*1 790*	*5 777*	*5 777*	*10 007*	*10 428*	*10 855*
Coastal Infrastructure	–	–	–	4 711	10 264	10 264	15 164	15 650	16 135
Promenades	–	–	–	*4 711*	*10 264*	*10 264*	*15 164*	*15 650*	*16 135*
Information and Communication Infrastructure	–	–	–	–	8	8	9	9	9
Data Centres	–	–	–	–	8	8	9	9	9
Community Assets	**563 095**	**706 575**	**780 084**	**703 765**	**711 405**	**709 406**	**838 065**	**772 813**	**808 850**
Community Facilities	110 070	92 158	105 934	572 147	555 814	557 582	641 457	671 191	702 055
Halls	*42 352*	*41 588*	*53 496*	*12 438*	*11 722*	*13 421*	*12 357*	*12 739*	*13 132*
Centres	*185*	*1 050*	*660*	*4 753*	*6 132*	*6 149*	*7 016*	*7 116*	*7 422*
Clinics/Care Centres	*2 388*	*4 452*	*4 070*	*8 368*	*7 343*	*11 907*	*11 665*	*11 955*	*12 250*
Fire/Ambulance Stations	*1 734*	*3 466*	*1 400*	*15 346*	*15 728*	*13 295*	*17 690*	*18 098*	*18 514*
Testing Stations	–	–	–	*14 245*	*13 515*	*13 516*	*15 326*	*15 409*	*15 494*
Museums	–	–	–	*6*	*6*	*6*	–	–	–
Libraries	*24 014*	*2 993*	*2 643*	*908*	*905*	*905*	*1 465*	*1 534*	*1 603*
Cemeteries/Crematoria	*23 327*	*22 964*	*23 975*	*34 699*	*36 283*	*36 283*	*13 547*	*14 246*	*14 966*
Public Open Space	–	–	–	*448 595*	*426 710*	*428 037*	*523 978*	*551 145*	*579 176*
Nature Reserves	*4 692*	*4 009*	*6 733*	*5 097*	*5 005*	*5 378*	*5 203*	*5 370*	*5 537*
Public Ablution Facilities	*7 299*	*10 563*	*7 224*	*18 598*	*23 371*	*23 149*	*24 116*	*24 486*	*24 868*
Markets	*4 079*	*1 074*	*5 733*	*9 094*	*9 094*	*5 387*	*9 094*	*9 094*	*9 094*
Taxi Ranks/Bus Terminals	–	–	–	–	–	148	–	–	–
Sport and Recreation Facilities	453 025	614 416	674 150	131 618	155 591	151 824	196 608	101 622	106 795
Indoor Facilities	*46*	*371*	*152*	*60 375*	*83 983*	*81 133*	*151 581*	*54 261*	*57 026*
Outdoor Facilities	*452 978*	*614 045*	*673 998*	*71 242*	*71 608*	*70 691*	*45 027*	*47 361*	*49 769*
Heritage assets	**43**	**40**	**162**	**376**	**72**	**293**	**134**	**140**	**145**
Works of Art	43	40	162	–	–	–	–	–	–
Other Heritage	–	–	–	376	72	293	134	140	145
Investment properties	**703**	**1 269**	**347**	**177**	**220**	**201**	**234**	**235**	**236**
Revenue Generating	665	1 197	347	165	164	145	172	172	172
Improved Property	*665*	*1 197*	*347*	*165*	*164*	*145*	*172*	*172*	*172*
Non-revenue Generating	38	72	–	12	56	56	62	63	64
Unimproved Property	*38*	*72*	–	*12*	*56*	*56*	*62*	*63*	*64*
Other assets	**243 977**	**214 718**	**211 170**	**700 013**	**531 159**	**523 912**	**602 469**	**564 320**	**430 505**
Operational Buildings	243 977	214 718	211 170	613 653	494 886	492 951	565 567	525 868	390 477
Municipal Offices	*218 081*	*191 523*	*205 148*	*600 447*	*481 832*	*480 266*	*544 389*	*503 801*	*367 506*
Workshops	–	–	–	*8 173*	*7 674*	*7 365*	*8 859*	*9 231*	*9 608*
Laboratories	*3 890*	*3 485*	*4 878*	*4 793*	*5 141*	*5 141*	*12 069*	*12 576*	*13 091*
Training Centres	*866*	*585*	*725*	*240*	*240*	*178*	*250*	*261*	*271*
Depots	*21 140*	*19 125*	*420*	–	–	–	–	–	–
Housing	–	–	–	*86 360*	*36 273*	*30 961*	*36 902*	*38 452*	*40 028*
Social Housing	–	–	–	*86 360*	*36 273*	*30 961*	*36 902*	*38 452*	*40 028*
Computer Equipment	**317 759**	**365 154**	**361 832**	**421 253**	**467 714**	**476 585**	**482 880**	**500 329**	**518 130**
Computer Equipment	317 759	365 154	361 832	421 253	467 714	476 585	482 880	500 329	518 130
Furniture and Office Equipment	**821 965**	**919 298**	**1 187 148**	**268 911**	**442 928**	**453 070**	**472 366**	**490 347**	**508 789**
Furniture and Office Equipment	821 965	919 298	1 187 148	268 911	442 928	453 070	472 366	490 347	508 789
Machinery and Equipment	**–**	**–**	**–**	**412 982**	**483 878**	**490 434**	**487 801**	**506 840**	**526 660**
Machinery and Equipment	–	–	–	412 982	483 878	490 434	487 801	506 840	526 660
Transport Assets	**499 911**	**518 115**	**520 635**	**502 392**	**533 917**	**547 491**	**561 000**	**584 906**	**607 534**
Transport Assets	499 911	518 115	520 635	502 392	533 917	547 491	561 000	584 906	607 534
Total Repairs and Maintenance Expenditure	**5 091 380**	**5 613 689**	**5 882 023**	**6 842 018**	**6 857 818**	**6 872 966**	**7 302 269**	**7 412 927**	**7 552 791**
R&M as a % of PPE & Investment Property	***8.5%***	***8.6%***	***8.3%***	***8.4%***	***8.6%***	***8.6%***	***8.2%***	***7.6%***	***7.2%***
R&M as % Operating Expenditure	***9.7%***	***9.6%***	***9.2%***	***9.6%***	***9.7%***	***9.7%***	***9.8%***	***9.3%***	***8.8%***

Table 94 – MBRR Table SA34d – Depreciation by asset class

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Depreciation by Asset Class/Sub-class									
Infrastructure	**1 466 637**	**1 605 163**	**1 741 273**	**1 797 262**	**1 811 451**	**1 811 451**	**1 921 439**	**2 250 905**	**2 532 428**
Roads Infrastructure	476 435	504 630	523 514	512 785	531 710	531 710	553 252	722 627	830 323
Roads	*443 996*	*469 971*	*487 940*	*480 686*	*496 910*	*496 910*	*519 552*	*688 009*	*795 203*
Road Structures	*12 610*	*13 135*	*13 976*	*13 721*	*14 142*	*14 142*	*14 939*	*14 745*	*14 861*
Road Furniture	*19 829*	*21 524*	*21 598*	*18 378*	*20 658*	*20 658*	*18 760*	*19 874*	*20 258*
Storm water Infrastructure	66 144	76 623	80 367	83 948	82 090	82 090	88 328	109 767	123 835
Drainage Collection	*66 144*	*76 623*	*80 367*	*83 948*	*82 090*	*82 090*	*88 328*	*109 767*	*123 835*
Electrical Infrastructure	323 895	345 275	368 024	387 725	394 472	394 472	422 830	452 614	497 187
Power Plants	*8 180*	*8 135*	*7 976*	*7 739*	*7 900*	*7 900*	*7 827*	*7 818*	*7 805*
HV Substations	*21 043*	*22 745*	*25 070*	*31 629*	*28 913*	*28 913*	*39 562*	*51 182*	*77 437*
MV Substations	*71 297*	*75 061*	*82 083*	*81 705*	*85 748*	*85 748*	*86 388*	*87 432*	*88 410*
MV Networks	*126 177*	*132 233*	*139 364*	*143 974*	*143 758*	*143 758*	*151 011*	*155 949*	*160 932*
LV Networks	*97 197*	*107 101*	*113 531*	*122 678*	*128 152*	*128 152*	*138 043*	*150 234*	*162 603*
Water Supply Infrastructure	216 321	231 532	251 618	273 364	259 551	259 551	283 314	312 260	346 819
Reservoirs	*28 489*	*30 372*	*33 848*	*34 988*	*34 254*	*34 254*	*35 134*	*42 190*	*49 098*
Pump Stations	*10 719*	*10 749*	*10 677*	*11 438*	*10 592*	*10 592*	*9 778*	*9 773*	*11 049*
Water Treatment Works	*13 865*	*15 166*	*19 095*	*20 941*	*20 018*	*20 018*	*24 838*	*30 256*	*35 978*
Bulk Mains	*3 022*	*3 022*	*3 395*	*6 703*	*5 716*	*5 716*	*8 932*	*11 076*	*13 243*
Distribution	*160 226*	*172 222*	*184 603*	*199 294*	*188 970*	*188 970*	*204 633*	*218 965*	*237 452*
Sanitation Infrastructure	221 110	258 625	297 240	315 945	311 929	311 929	342 949	410 762	501 774
Pump Station	*13 698*	*12 766*	*13 237*	*19 729*	*14 452*	*14 452*	*22 467*	*25 770*	*32 200*
Reticulation	*83 449*	*98 274*	*115 713*	*120 875*	*127 947*	*127 947*	*147 220*	*164 688*	*184 431*
Waste Water Treatment Works	*119 216*	*142 681*	*163 385*	*170 438*	*164 621*	*164 621*	*168 354*	*215 395*	*272 720*
Outfall Sewers	*4 746*	*4 904*	*4 904*	*4 904*	*4 908*	*4 908*	*4 908*	*4 908*	*12 423*
Solid Waste Infrastructure	51 980	56 075	67 581	77 039	78 960	78 960	79 545	79 850	79 420
Landfill Sites	*40 690*	*44 720*	*56 167*	*65 634*	*67 546*	*67 546*	*68 131*	*68 435*	*68 005*
Waste Processing Facilities	*11 290*	*11 355*	*11 414*	*11 406*	*11 414*	*11 414*	*11 414*	*11 414*	*11 414*
Coastal Infrastructure	*6 008*	*6 631*	*8 442*	*11 049*	*9 451*	*9 451*	*10 046*	*23 926*	*23 921*
Promenades	*6 008*	*6 631*	*8 442*	*11 049*	*9 451*	*9 451*	*10 046*	*23 926*	*23 921*
Information and Communication Infrastructure	104 744	125 773	144 487	135 406	143 288	143 288	141 175	139 098	129 150
Data Centres	*46 880*	*49 515*	*56 544*	*57 789*	*61 048*	*61 048*	*64 400*	*64 756*	*59 155*
Core Layers	*54 568*	*72 991*	*84 648*	*74 572*	*79 194*	*79 194*	*76 567*	*74 185*	*69 838*
Distribution Layers	*3 296*	*3 268*	*3 295*	*3 046*	*3 046*	*3 046*	*208*	*156*	*156*
Community Assets	**350 536**	**352 791**	**347 338**	**345 787**	**330 526**	**330 526**	**364 670**	**394 425**	**440 749**
Community Facilities	131 350	131 886	142 224	151 508	139 572	139 572	165 258	191 669	234 012
Halls	*4 550*	*4 716*	*4 791*	*4 971*	*4 860*	*4 860*	*5 102*	*5 288*	*5 357*
Centres	*4 604*	*4 699*	*4 702*	*5 027*	*4 702*	*4 702*	*5 054*	*5 167*	*5 320*
Clinics/Care Centres	*8 083*	*7 844*	*7 904*	*9 553*	*7 917*	*7 917*	*9 377*	*10 254*	*12 432*
Fire/Ambulance Stations	*2 696*	*2 696*	*3 222*	*3 126*	*3 745*	*3 745*	*3 872*	*4 235*	*4 904*
Testing Stations	*1 508*	*1 508*	*1 572*	*1 508*	*1 592*	*1 592*	*1 597*	*1 597*	*1 597*
Museums	*340*	*342*	*343*	*343*	*343*	*343*	*355*	*355*	*355*
Theatres	*112*	*112*	*112*	*112*	*112*	*112*	*112*	*112*	*112*
Libraries	*18 074*	*16 278*	*19 698*	*19 707*	*15 879*	*15 879*	*22 736*	*37 427*	*51 718*
Cemeteries/Crematoria	*4 818*	*4 829*	*5 370*	*5 499*	*5 441*	*5 441*	*7 958*	*10 075*	*13 475*
Public Open Space	*15 096*	*15 299*	*15 806*	*18 453*	*15 691*	*15 691*	*18 236*	*21 380*	*22 159*
Nature Reserves	*497*	*636*	*850*	*908*	*626*	*626*	*2 800*	*2 965*	*3 322*
Public Ablution Facilities	*3 140*	*3 186*	*3 473*	*3 450*	*3 518*	*3 518*	*3 792*	*3 701*	*3 668*
Markets	*2 882*	*3 129*	*4 288*	*5 239*	*4 421*	*4 421*	*8 188*	*8 806*	*12 304*
Abattoirs	*0*	*0*	*0*	*0*	*0*	*0*	*0*	*0*	*0*
Taxi Ranks/Bus Terminals	*64 949*	*66 612*	*70 094*	*73 611*	*70 725*	*70 725*	*76 080*	*80 308*	*97 288*
Sport and Recreation Facilities	219 186	220 905	205 114	194 278	190 953	190 953	199 412	202 756	206 737
Indoor Facilities	*12 905*	*12 791*	*12 899*	*15 938*	*13 081*	*13 081*	*14 578*	*14 857*	*14 788*
Outdoor Facilities	*206 282*	*208 115*	*192 215*	*178 341*	*177 872*	*177 872*	*184 834*	*187 899*	*191 949*

Table continues on next page.

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Investment properties	**1 714**	**1 714**	**1 532**	**25 953**	**38 253**	**38 253**	**26 079**	**26 079**	**26 079**
Revenue Generating	1 714	1 714	1 609	1 711	1 711	1 711	1 837	1 837	1 837
Improved Property	*1 714*	*1 714*	*1 609*	*1 711*	*1 711*	*1 711*	*1 837*	*1 837*	*1 837*
Non-revenue Generating	–	–	(78)	24 241	36 541	36 541	24 241	24 241	24 241
Unimproved Property	*–*	*–*	*(78)*	*24 241*	*36 541*	*36 541*	*24 241*	*24 241*	*24 241*
Other assets	**363 676**	**335 720**	**427 764**	**429 098**	**443 541**	**443 541**	**459 182**	**462 651**	**466 595**
Operational Buildings	256 039	283 458	312 500	307 777	325 809	325 809	323 375	323 968	326 956
Municipal Offices	*217 500*	*242 960*	*270 213*	*262 886*	*282 612*	*282 612*	*277 222*	*274 805*	*272 257*
Workshops	*37 420*	*39 268*	*41 022*	*42 498*	*41 897*	*41 897*	*44 665*	*47 316*	*52 812*
Laboratories	*662*	*662*	*696*	*755*	*731*	*731*	*905*	*925*	*965*
Training Centres	*410*	*521*	*521*	*1 591*	*521*	*521*	*536*	*875*	*875*
Depots	*47*	*47*	*47*	*47*	*47*	*47*	*47*	*47*	*47*
Housing	107 638	52 261	115 264	121 321	117 732	117 732	135 807	138 683	139 639
Social Housing	*107 638*	*52 261*	*115 264*	*121 321*	*117 732*	*117 732*	*135 807*	*138 683*	*139 639*
Biological or Cultivated Assets	**–**	**–**	**–**	**337**	**285**	**285**	**377**	**460**	**536**
Biological or Cultivated Assets	–	–	–	337	285	285	377	460	536
Intangible Assets	**136 402**	**149 220**	**170 453**	**170 722**	**163 524**	**163 524**	**176 016**	**172 452**	**161 107**
Licences and Rights	136 402	149 220	170 453	170 722	163 524	163 524	176 016	172 452	161 107
Water Rights	*–*	*–*	*–*	*32*	*–*	*–*	*31*	*38*	*38*
Computer Software and Applications	*125 126*	*144 584*	*170 081*	*170 690*	*163 524*	*163 524*	*175 985*	*172 414*	*161 069*
Unspecified	*11 276*	*4 636*	*372*	*–*	*–*	*–*	*–*	*–*	*–*
Computer Equipment	**252 810**	**259 545**	**252 319**	**270 104**	**288 612**	**288 612**	**305 362**	**306 377**	**308 465**
Computer Equipment	252 810	259 545	252 319	270 104	288 612	288 612	305 362	306 377	308 465
Furniture and Office Equipment	**67 332**	**69 366**	**76 947**	**83 208**	**94 132**	**94 132**	**107 549**	**106 870**	**97 659**
Furniture and Office Equipment	67 332	69 366	76 947	83 208	94 132	94 132	107 549	106 870	97 659
Machinery and Equipment	**170 648**	**175 070**	**201 669**	**222 600**	**211 487**	**211 487**	**194 546**	**194 822**	**212 191**
Machinery and Equipment	170 648	175 070	201 669	222 600	211 487	211 487	194 546	194 822	212 191
Transport Assets	**435 538**	**523 266**	**557 861**	**629 093**	**614 309**	**614 309**	**668 943**	**696 859**	**735 737**
Transport Assets	435 538	523 266	557 861	629 093	614 309	614 309	668 943	696 859	735 737
Land	**14 061**	**23 896**	**10 900**	**–**	**–**	**–**	**–**	**–**	**–**
Land	14 061	23 896	10 900	–	–	–	–	–	–
Living resources	**169**	**36**	**148**	**-**	**-**	**-**	**-**	**-**	**-**
Mature	169	36	148	-	-	-	-	-	-
Policing and Protection	*169*	*36*	*148*	-	-	-	-	-	-
Total Depreciation	**3 259 524**	**3 495 788**	**3 788 203**	**3 974 164**	**3 996 121**	**3 996 121**	**4 224 161**	**4 611 898**	**4 981 544**

Table 95 – MBRR Table SA34e – Capital expenditure on the upgrading of existing assets by asset class

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class									
Infrastructure	**1 005 725**	**1 911 030**	**2 013 479**	**2 331 742**	**2 256 996**	**2 152 543**	**2 734 529**	**2 802 893**	**2 802 266**
Roads Infrastructure	144 888	193 226	153 226	139 888	115 767	110 453	247 718	312 161	454 803
Roads	*130 225*	*182 174*	*147 749*	*126 080*	*101 976*	*96 667*	*233 900*	*300 143*	*442 584*
Road Structures	*9 810*	*30*	*334*	–	–	–	–	–	–
Road Furniture	*4 853*	*11 022*	*5 143*	*13 808*	*13 791*	*13 786*	*13 818*	*12 018*	*12 218*
Storm water Infrastructure	66 874	185 474	181 387	138 054	167 936	171 742	110 121	87 270	69 955
Drainage Collection	*66 874*	*185 474*	*181 387*	*138 054*	*167 936*	*171 742*	*110 121*	*87 270*	*69 955*
Electrical Infrastructure	159 045	168 673	195 385	218 174	216 870	203 095	351 945	95 280	287 430
HV Substations	*159 045*	*168 673*	*195 385*	*218 174*	*216 870*	*203 095*	*351 945*	*95 280*	*287 430*
Water Supply Infrastructure	16 948	15 192	21 477	23 700	27 074	22 866	12 621	34 198	68 680
Reservoirs	*3 000*	*2 446*	*5 184*	*2 500*	*4 574*	*4 574*	*2 500*	*2 500*	*2 500*
Distribution	*13 948*	*12 746*	*16 293*	*21 200*	*22 500*	*18 292*	*10 121*	*31 698*	*66 180*
Sanitation Infrastructure	458 689	1 227 575	1 325 558	1 588 194	1 526 039	1 435 711	1 887 465	2 228 653	1 864 122
Pump Station	*4 251*	*8 678*	*5 582*	*17 764*	*16 511*	*9 822*	*113 286*	*166 865*	*145 908*
Reticulation	*4 948*	*4 227*	*11 569*	*11 998*	*16 189*	*16 954*	*7 677*	*326 982*	*421 079*
Waste Water Treatment Works	*449 490*	*1 214 669*	*1 308 406*	*1 558 432*	*1 493 339*	*1 408 934*	*1 766 502*	*1 734 806*	*1 297 135*
Solid Waste Infrastructure	54 335	22 310	28 804	764	9 779	13 099	1 366	30 331	51 277
Landfill Sites	*54 335*	*22 310*	*28 804*	*764*	*9 779*	*13 099*	*1 366*	*30 331*	*51 277*
Coastal Infrastructure	50 281	58 330	102 244	215 416	188 809	190 909	123 293	15 000	–
Promenades	*50 281*	*58 330*	*102 244*	*215 416*	*188 809*	*190 909*	*123 293*	*15 000*	–
Information and Communication Infrastructure	54 665	40 249	5 399	7 551	4 722	4 668	–	–	6 000
Data Centres	*2 880*	–	*1 395*	–	*546*	*546*	–	–	–
Core Layers	*51 785*	*40 249*	*4 004*	*7 551*	*4 177*	*4 123*	–	–	*6 000*
Community Assets	**172 040**	**347 072**	**365 568**	**461 825**	**450 446**	**426 448**	**528 579**	**861 949**	**586 899**
Community Facilities	127 574	154 828	224 501	390 835	368 417	348 969	422 208	654 526	456 305
Halls	*3 668*	*696*	*3 681*	*3 130*	*6 955*	*7 502*	*6 810*	–	*2 000*
Centres	*3 331*	*13 340*	*7 076*	*14 073*	*11 886*	*11 863*	*6 673*	*5 690*	*20 424*
Clinics/Care Centres	*35 613*	*13 921*	*43 569*	*55 340*	*44 276*	*44 303*	*57 300*	*82 938*	*62 288*
Fire/Ambulance Stations	–	*5 219*	*18 678*	*12 200*	*9 500*	*9 500*	*26 400*	*19 250*	*22 000*
Testing Stations	–	–	–	–	–	–	–	*4 000*	*8 000*
Museums	*236*	–	–	–	–	–	–	–	–
Theatres	*38*	–	–	–	–	–	–	–	–
Libraries	*2 045*	*1 684*	*2 629*	*14 792*	*10 030*	*9 742*	*17 553*	*13 247*	*2 718*
Cemeteries/Crematoria	*5 077*	*29 502*	*19 685*	*55 700*	*56 467*	*56 467*	*73 117*	*102 000*	*23 500*
Public Open Space	*35 197*	*47 789*	*61 815*	*70 580*	*82 921*	*82 562*	*42 774*	*163 583*	*149 168*
Nature Reserves	*7 713*	*3 903*	*6 051*	*2 234*	*7 610*	*7 590*	*4 933*	*11 585*	*32 030*
Public Ablution Facilities	*2 472*	*2 984*	*983*	*500*	*3 205*	*1 323*	–	–	–
Markets	–	*3 867*	*20 537*	*25 945*	*34 685*	*36 003*	*6 389*	*35 900*	*8 000*
Taxi Ranks/Bus Terminals	*32 184*	*31 925*	*39 796*	*136 341*	*100 880*	*82 114*	*180 260*	*216 333*	*126 177*
Sport and Recreation Facilities	44 466	192 243	141 067	70 990	82 029	77 479	106 370	207 423	130 594
Indoor Facilities	*19 910*	*57 117*	*37 293*	*5 080*	*9 115*	*8 805*	*4 297*	*1 408*	*2 155*
Outdoor Facilities	*24 556*	*135 127*	*103 774*	*65 910*	*72 914*	*68 674*	*102 073*	*206 015*	*128 439*
Heritage assets	**–**	**–**	**374**	**–**	**231**	**815**	**5 352**	**–**	**–**
Monuments	–	–	374	–	231	815	5 352	–	–
Other assets	**342 189**	**530 970**	**564 225**	**790 390**	**993 382**	**973 908**	**658 817**	**605 157**	**446 759**
Operational Buildings	279 507	450 034	353 189	461 742	547 593	529 613	503 387	538 157	398 784
Municipal Offices	*190 130*	*293 450*	*226 426*	*323 173*	*410 950*	*406 565*	*347 672*	*311 941*	*127 189*
Workshops	*89 377*	*106 792*	*79 088*	*129 069*	*133 973*	*120 379*	*153 010*	*226 216*	*271 595*
Training Centres	–	*49 792*	*47 676*	*9 500*	*2 669*	*2 669*	*2 705*	–	–
Housing	62 682	80 935	211 036	328 648	445 789	444 295	155 430	67 000	47 975
Social Housing	*62 682*	*80 935*	*211 036*	*328 648*	*445 789*	*444 295*	*155 430*	*67 000*	*47 975*
Intangible Assets	**43 755**	**45 751**	**12 790**	**15 045**	**14 644**	**11 656**	**9 334**	**602 481**	**53 230**
Licences and Rights	43 755	45 751	12 790	15 045	14 644	11 656	9 334	602 481	53 230
Computer Software and Applications	*43 755*	*45 751*	*12 790*	*15 045*	*14 644*	*11 656*	*9 334*	*602 481*	*53 230*
Computer Equipment	**12 605**	**2 019**	**14 477**	**–**	**–**	**–**	**–**	**1 000**	**1 000**
Computer Equipment	12 605	2 019	14 477	–	–	–	–	1 000	1 000
Furniture and Office Equipment	**307**	**567**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Furniture and Office Equipment	307	567	–	–	–	–	–	–	–
Machinery and Equipment	**12 138**	**5 793**	**11 211**	**9 089**	**8 697**	**8 684**	**3 500**	**13 000**	**21 950**
Machinery and Equipment	12 138	5 793	11 211	9 089	8 697	8 684	3 500	13 000	21 950
Transport Assets	**–**	**–**	**–**	**–**	**1 250**	**387**	**500**	**500**	**–**
Transport Assets	–	–	–	–	1 250	387	500	500	–
Total Capital Expenditure on upgrading of existing assets	**1 588 760**	**2 843 201**	**2 982 124**	**3 608 091**	**3 725 645**	**3 574 441**	**3 940 610**	**4 886 980**	**3 912 103**
Upgrading of Existing Assets as % of total capex	***22.9%***	***30.2%***	***31.9%***	***28.1%***	***27.6%***	***28.7%***	***30.1%***	***33.3%***	***31.1%***
Upgrading of Existing Assets as % of deprecn"	***48.7%***	***81.3%***	***78.7%***	***90.8%***	***93.2%***	***89.4%***	***93.3%***	***106.0%***	***78.5%***

2.17 Details of capital expenditure

Table 96 – MBRR Table SA35 – Future financial implication of the capital budget

Vote Description	2026/27 Medium Term Revenue & Expenditure Framework			Forecasts			
R thousand	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Present value
Capital expenditure							
Vote 1 - Community Services & Health	376 209	558 034	384 777	5 685	15 955	87 851	–
Vote 2 - Corporate Services	642 101	1 876 746	631 228	209 651	–	–	–
Vote 3 - Economic Growth	84 703	160 256	111 456	–	–	–	–
Vote 4 - Energy	1 521 424	1 832 102	2 063 123	799 685	629 184	41 419	–
Vote 5 - Finance	27 661	149 105	56 068	–	–	–	–
Vote 6 - Future Planning & Resilience	14 766	5 810	3 581	–	–	–	–
Vote 7 - Human Settlements	966 583	941 437	939 916	375 418	236 080	1 347	–
Vote 8 - Office of the City Manager	3 434	66 749	52 169	15 000	–	–	–
Vote 9 - Safety & Security	207 259	400 154	504 880	92 000	10 000	–	–
Vote 10 - Spatial Planning & Environment	309 756	248 388	260 443	171 971	31 215	6 541	–
Vote 11 - Urban Mobility	3 057 544	1 888 876	1 096 897	1 117 718	548 185	68 646	–
Vote 12 - Urban Waste Management	488 176	652 704	1 063 501	713 945	518 452	153 792	–
Vote 13 - Water & Sanitation	5 386 924	5 913 560	5 415 191	2 861 938	1 366 742	1 685 218	–
Total Capital Expenditure	**13 086 540**	**14 693 922**	**12 583 229**	**6 363 012**	**3 355 813**	**2 044 813**	**–**
Future operational costs by vote							
Vote 1 - Community Services & Health	39 422	97 779	157 293	10 899	11 070	79 080	–
Vote 2 - Corporate Services	156 035	542 847	658 099	258 329	175 572	180 149	–
Vote 3 - Economic Growth	15 371	27 750	42 780	10 829	12 830	13 979	–
Vote 4 - Energy	54 208	155 884	287 208	8 646	50 020	53 468	–
Vote 5 - Finance	4 771	15 446	26 636	–	–	–	–
Vote 6 - Future Planning & Resilience	4 641	12 243	13 801	3 368	2 738	740	–
Vote 7 - Human Settlements	59 412	237 536	303 350	216 197	216 558	217 810	–
Vote 8 - Office of the City Manager	11 084	14 535	18 687	9 878	416	1 714	–
Vote 9 - Safety & Security	45 669	101 536	249 844	126 896	60 691	51 203	–
Vote 10 - Spatial Planning & Environment	92 356	127 223	145 467	39 820	41 224	37 858	–
Vote 11 - Urban Mobility	407 280	608 322	809 171	368 369	355 197	370 833	–
Vote 12 - Urban Waste Management	32 820	94 624	188 605	17 950	41 570	57 869	–
Vote 13 - Water & Sanitation	964 319	3 439 433	3 559 576	717 534	1 209 939	2 586 677	–
Total future operational costs	**1 887 389**	**5 475 159**	**6 460 516**	**1 788 716**	**2 177 823**	**3 651 380**	**–**
Future revenue by source							
Exchange Revenue	–	–	–	–	–	–	–
Service charges - Electricity	–	–	–	–	–	–	–
Service charges - Water	2 500	3 000	135 000	19 500	20 500	15 700	–
Service charges - Waste Water Management	–	–	–	–	–	–	–
Service charges - Waste Management	–	–	–	–	–	–	–
Agency services	–	–	–	–	–	–	–
List other revenues sources if applicable	90	2 941	3 001	2 941	716 560	1 269 569	–
Total future revenue	**2 590**	**5 941**	**138 001**	**22 441**	**737 060**	**1 285 269**	**–**
Net Financial Implications	**14 971 339**	**20 163 140**	**18 905 745**	**8 129 287**	**4 796 575**	**4 410 925**	**–**

* Depreciation and interest figures are only included in the 3-year MTREF but excluded from future years

Table 97 – MBRR Table SA37 – Projects delayed from previous financial year(s)

Function R Thousand	Project name	Project number	Type	MTDP Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Lattitude	Previous target year to complete	Current Year 2025/26		2026/27 Medium Term Revenue & Expenditure Framework		
													Original Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Community Services & Health	City Health: Tafelsig Clinic - Extension & Upgrade Phase 2	CPX.0024993	Upgrade	32	02	9	Community Facilities	Clinics/Care Centres	82	*18.637119545*	*-34.062265144*	2025/26	10 540	7 278	3 262	–	–
Economic Growth	Public Trading: Construction: Trading Infrastructure, Elsies River	CPX.0028756	New	20	03	1	Community Facilities	Markets	Subcouncil 4	*18.57391676139*	*-33.918612932205*	2025/26	1 000	2 420	1 000	–	–
Economic Growth	Public Trading: Goodwood New Built Informal Trading Structures	CPX.0028757	New	20	03	1	Community Facilities	Markets	Subcouncil 4	*18.554210879979*	*-33.905924612148*	2025/26	4 500	1 927	5 000	–	–
Economic Growth	Public Trading: Parow New Built Informal Trading Structures	CPX.0028804	New	20	03	1	Community Facilities	Markets	26	*18.585828464145*	*-33.908239998557*	2025/26	6 379	1 805	4 500	–	–
Economic Growth	Public Trading: Bellville Public Transport Interchange/Central Business District New Demarcated Trading Facilities	CPX.0028810	New	20	03	1	Community Facilities	Markets	10	*18.629657405013*	*-33.903110433216*	2025/26	6 300	1 484	5 000	–	–
Economic Growth	Public Trading: Construction: Trading Infrastructure, Kuils River	CPX.0033631	New	20	03	1	Community Facilities	Markets	11	*18.677705943256*	*-33.92580453663*	2025/26	6 000	914	10 000	–	–
Economic Growth	Public Trading: Upgrade: Fourth Avenue Market, Mitchells Plain	CPX.0033664	Upgrade	20	03	1	Community Facilities	Markets	79	*18.615829608366*	*-34.072357888223*	2025/26	10 500	12 000	500	–	–
Energy	Electricity Generation & Distribution: Electrification - Nomzamo	CPX.0016626	New	40	01	2	Electrical Infrastructure	HV Substations	Subcouncil 8	*18.857342082955*	*-34.120517287603*	2025/26	2 000	5 195	2 000	–	–
Energy	Sustainable Energy Markets: Athlone Wastewater Treatment Works - Small-Scale Embedded Generation	CPX.0035670	Upgrade	24	03	3	Operational Buildings	Municipal Offices	49	*18.513263399539*	*-33.955643067247*	2025/26	13 733	13 583	9 100	–	–
Energy	Sustainable Energy Markets: Ndabeni Electricity Depot and Workshops - Small-Scale Embedded Generation	CPX.0035671	Upgrade	24	03	3	Operational Buildings	Municipal Offices	53	*18.494128715559*	*-33.9268468045*	2025/26	9 699	727	4 121	–	–
Energy	Sustainable Energy Markets: Fisantekraal Wastewater Treatment Works - Small-Scale Embedded Generation	CPX.0035682	Upgrade	24	03	3	Operational Buildings	Municipal Offices	105	*18.720482639112*	*-33.752972152848*	2025/26	21 774	14 615	5 858	–	–
Energy	Sustainable Energy Markets: Wesfleur Wastewater Treatment Works - Small-Scale Embedded Generation	CPX.0035683	Upgrade	24	03	3	Operational Buildings	Municipal Offices	32	*18.482232446674*	*-33.606188096453*	2025/26	16 310	14 850	6 865	–	–
Finance	Cape Town Stadium: Generator Controllers: Upgrade	CPX.0024348	Upgrade	40	04	16	Sport and Recreation Facilities	Outdoor Facilities	54	*18.411247267054*	*-33.904030965562*	2025/26	16 200	2 656	3 500	–	–
Human Settlements	Housing Development: Manenberg The Downs: Housing Project	C06.41531	New	30	01	7	Various	Various	Subcouncil 11	*18.553944604947*	*-33.985060425734*	2025/26	400	200	202	–	–
Human Settlements	Housing Development: Imizamo Yethu Housing Project (Phase 3)	CPX.0003139	New	30	01	7	Various	Various	74	*18.359963057028*	*-34.027132123252*	2025/26	1 020	–	7 000	–	–

Table continues on next page.

Function R Thousand	Project name	Project number	Type	MTDP Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Lattitude	Previous target year to complete	Current Year 2025/26		2026/27 Medium Term Revenue & Expenditure Framework		
													Original Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Human Settlements	Human Settlements Planning: Somerset West Social Housing Project	CPX.0040797	New	30	01	7	Various	Various	84	*18.869542586616*	*-34.111774830237*	2025/26	2 649	2 269	4 759	–	–
Human Settlements	Informal Settlements: Informal Settlements Upgrade: Military Heights-Retreat	CPX.0022267	New	40	01	8	Various	Various	45	*18.48920360952*	*-34.075310129403*	2025/26	10 000	10 000	16 000	–	–
Human Settlements	Informal Settlements: Informal Settlement Upgrade: Barney Molokwana (BM) Section 2	CPX.0039446	New	40	01	8	Various	Various	93	*18.677525301307*	*-34.023659198727*	2025/26	4 800	2 551	1 000	–	–
Office of the City Manager	Digital Forensic Laboratory Construction	CPX.0040685	New	43	04	16	Operational Buildings	Laboratories	115	*18.428959246252*	*-33.921037333943*	2025/26	3 000	2 774	200	–	–
Safety & Security	Fire Services: Mfuleni Fire Station Upgrade	CPX.0025332	Upgrade	43	02	5	Community Facilities	Fire/Ambulance Stations	108	*18.687513814*	*-34.002624151*	2025/26	2 000	2 774	3 000	–	–
Safety & Security	Metropolitan Police Services: Closed-Circuit Television/Licence Plate Recognition Cameras - Langa	CPX.0040729	New	34	04	5	Operational Buildings	Municipal Offices	52	*18.538985097*	*-33.948276343*	2025/26	280	279	570	–	–
Spatial Planning & Environment	Development Management: E-systems Enhancements ARC Geographic Information System upgrade	CPX.0023469	Upgrade	22	04	1	Licences and Rights	Computer Software and Applications	Corp Inf			2025/26	9 113	2 813	5 970	–	–
Spatial Planning & Environment	Urban Regeneration: Mitchells Plain General Infrastructure Upgrades	CPX.0028793	Upgrade	30	02	1	Operational Buildings	Municipal Offices	79	*18.617151343*	*-34.055462549*	2025/26	5 000	–	3 300	–	–
Spatial Planning & Environment	Urban Regeneration: Kuyasa Multi-Purpose Centre Alterations and Additions	CPX.0028907	Upgrade	30	04	1	Operational Buildings	Municipal Offices	95	*18.694034382*	*-34.054010608*	2025/26	7 368	2 530	2 077	–	–
Spatial Planning & Environment	Urban Regeneration: Wynberg Central Business District Upgrade and Rehabilitation	CPX.0029194	Upgrade	35	02	11	Operational Buildings	Municipal Offices	62	*18.459315888*	*-34.000961681*	2025/26	2 000	775	2 600	–	–
Urban Mobility	Transport Infrastructure Implementation: Integrated Rapid Transit (IRT) Phase 2 A: Depot Building Works Mitchells Plain and Khayelitsha	CPX.0015830	New	30	02	12	Roads Infrastructure	Roads	99	*18.654525711*	*-34.046269133*	2025/26	42 538	38 166	3 848	–	–
Urban Mobility	Transport Infrastructure Implementation: Integrated Rapid Transit (IRT) Phase 2 A: Land and Property Acquisition	CPX.0015985	New	30	02	12	Land	Land	City-Wide	*18.5686256055*	*-34.006167227*	2025/26	30 000	30 000	5 000	–	–
Urban Mobility	MyCiti Phase 1 Integrated Rapid Transit (IRT) Station Rebuilds	CPX.0019544	Upgrade	30	02	12	Community Facilities	Taxi Ranks/Bus Terminals	Area North	*18.522385188065*	*-33.811214757023*	2025/26	2 000	37 357	500	–	–
Water & Sanitation	Bulk Services: Table Mountain Group Aquifer: Steenbras	CPX.0029948	New	40	03	4	Water Supply Infrastructure	Various	100	*18.919687618*	*-34.175286011*	2025/26	2 000	20 844	5 800	–	–
Water & Sanitation	Technical Services: Water and Sanitation: Depot: Langeberg Upgrade	CPX.0029314	Upgrade	30	04	16	Operational Buildings	Workshops	112	*18.660324267*	*-33.827851353*	2025/26	2 500	–	3 700	–	–

2.18 Legislation compliance status

Compliance with the MFMA implementation requirements has been substantially adhered to through the following activities:

- **Budget and Treasury Office**
  A Budget Office and a Treasury Office was established in accordance with the MFMA.

- **Budgeting**
  The annual budget is prepared in accordance with the requirements prescribed by National Treasury, MFMA, MBRR and mSCOA regulations.

- **In Year Reporting**
  Fully compliant with regards to monthly and quarterly MBRR reporting to National Treasury.

- **Annual Report**
  The Integrated Annual Report is prepared in accordance with the MFMA and National Treasury requirements.

- **Municipal Entities**
  The City currently has two entities i.e. the Cape Town International Convention Centre (CTICC) and the Cape Town Stadium (CTS).

- **Internship Programme**
  The CFO has introduced an organised professional training and work experience programme i.e. the Finance Graduate Development Programme (FGDP). The programme aims to standardise the current diverse training options by providing training and exposure to qualifying officials and/or suitably qualified external applicants and/or suitably qualified bursars (Bachelor of Commerce/equivalent degree) who meet the criteria and are aspiring to become local government accountants subject to a recruitment and selection process.

  The National Treasury Municipal Finance Management Internship Programme (NTMFMIP) has merged with the FGDP.

  The City is currently funding four interns, whilst NT is funding an additional three interns.

  Most of the interns who previously participated in the NTMFMIP have been hired within the City upon completing the programme, while others secured employment opportunities elsewhere.

2.19 External mechanisms

A summary of the total service delivery package and associated financial implications of each external mechanism utilised by the City is attached as Annexure 23 to the document.

2.20 Other supporting documents

Table 98 – MBRR Table SA1 – Supporting detail to budgeted financial performance

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
REVENUE ITEMS:									
Exchange revenue									
Service charges - Electricity									
Electricity Sales	16 514 867	20 102 205	22 679 660	23 852 894	23 852 894	23 852 894	24 919 710	26 505 965	28 204 453
Total Service charges - Electricity	**16 514 867**	**20 102 205**	**22 679 660**	**23 852 894**	**23 852 894**	**23 852 894**	**24 919 710**	**26 505 965**	**28 204 453**
Less Revenue Foregone (in excess of 50 kwh per indigent household per month)	-	-	-	23 676	23 676	23 676	28 452	31 174	34 396
Less Cost of Free Basis Services (50 kwh per indigent household per month)	130 676	162 029	176 115	165 663	165 663	165 663	201 478	220 752	243 567
Net Service charges - Electricity	**16 384 191**	**19 940 176**	**22 503 545**	**23 663 555**	**23 663 555**	**23 663 555**	**24 689 780**	**26 254 040**	**27 926 491**
Service charges - Water									
Availability Charges	18 301	14 760	14 701	16 198	14 795	14 795	15 534	18 063	20 797
Connection/Disconnection	51 482	55 264	48 214	53 891	39 841	39 841	38 300	39 526	40 751
Sale	4 414 858	5 319 191	5 667 609	6 442 092	6 549 968	6 567 877	6 835 177	7 915 659	9 099 861
Total Service charges - Water	**4 484 641**	**5 389 215**	**5 730 524**	**6 512 180**	**6 604 604**	**6 622 513**	**6 889 011**	**7 973 247**	**9 161 410**
Less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)	203 884	231 133	235 096	429 327	429 327	429 327	180 900	206 209	235 074
Less Cost of Free Basis Services (6 kilolitres per indigent household per month)	283 602	313 771	327 706	306 612	306 612	324 521	465 227	530 316	604 547
Net Service charges - Water	**3 997 156**	**4 844 312**	**5 167 722**	**5 776 241**	**5 868 665**	**5 868 665**	**6 242 884**	**7 236 722**	**8 321 789**
Service charges - Waste Water Management									
Availability Charges	18 473	16 401	16 023	16 198	14 795	14 795	15 534	16 031	16 528
Industrial Effluent	8 789	7 187	33 311	15 675	23 691	23 691	24 497	25 281	26 064
Sanitation Charges	2 422 891	2 859 172	3 080 687	3 313 179	3 303 985	3 303 985	3 787 878	4 389 417	5 045 385
Total Service charges - Waste Water Management	**2 450 153**	**2 882 760**	**3 130 021**	**3 345 051**	**3 342 471**	**3 342 471**	**3 827 909**	**4 430 729**	**5 087 977**
Less Revenue Foregone (in excess of free sanitation service to indigent households)	174 358	197 261	211 790	222 627	222 627	222 627	196 405	223 897	255 264
Less Cost of Free Basis Services (free sanitation service to indigent households)	242 531	269 235	295 219	156 418	156 418	156 418	460 527	524 988	598 538
Net Service charges - Waste Water Management	**2 033 263**	**2 416 264**	**2 623 012**	**2 966 006**	**2 963 426**	**2 963 426**	**3 170 976**	**3 681 843**	**4 234 176**
Service charges - Waste Management									
Availability Charges	14 087	11 221	11 272	11 920	13 163	13 163	13 657	14 588	15 240
Disposal Facilities	136 962	145 605	201 605	226 102	224 295	224 295	231 921	245 442	257 002
Refuse Removal	1 552 148	1 653 898	1 783 562	1 960 618	1 913 354	1 913 354	2 179 572	2 357 067	2 494 014
Total refuse removal revenue	**1 703 197**	**1 810 723**	**1 996 440**	**2 198 640**	**2 150 811**	**2 150 811**	**2 425 149**	**2 617 096**	**2 766 256**
Less Cost of Free Basis Services (removed once a week to indigent households)	393 998	461 130	521 602	540 000	540 000	540 000	713 969	762 669	796 751
Net Service charges - Waste Management	**1 309 198**	**1 349 593**	**1 474 838**	**1 658 640**	**1 610 811**	**1 610 811**	**1 711 180**	**1 854 428**	**1 969 505**
Sales of Goods and Rendering of Services									
Total Sales of Goods and Rendering of Services	**602 839**	**703 401**	**752 490**	**816 579**	**732 137**	**732 137**	**753 098**	**842 761**	**946 989**
Agency Services									
Provincial									
Western Cape	276 684	278 170	288 826	302 874	302 874	302 874	310 022	323 339	324 828
Total Provincial	**276 684**	**278 170**	**288 826**	**302 874**	**302 874**	**302 874**	**310 022**	**323 339**	**324 828**
Total Agency Services	**276 684**	**278 170**	**288 826**	**302 874**	**302 874**	**302 874**	**310 022**	**323 339**	**324 828**
Interest - Deemed Interest									
Interest earned from Receivables									
Electricity	31 239	35 157	53 402	42 000	42 000	42 000	43 428	44 818	46 207
Housing	331	(17)	(73)	377	279	279	279	288	297
Housing Land Sales	-	-	-	-	-	-	-	-	-
Waste Management	37 812	40 050	38 351	39 252	39 252	39 252	40 587	41 886	43 184
Waste Water Management	54 939	62 270	65 716	65 785	63 300	63 300	65 452	67 547	69 640
Water	145 878	161 430	173 271	173 939	165 784	165 784	171 420	176 906	182 390
Shared Services	17 815	25 134	31 492	18 378	18 418	18 418	19 051	19 661	20 270
Total Interest earned from Receivables	**288 014**	**324 025**	**362 159**	**339 731**	**329 033**	**329 033**	**340 218**	**351 105**	**361 989**
Interest earned from Current and Non Current Assets									
Total Interest earned from Current and Non Current Assets	**1 447 418**	**1 578 846**	**1 559 083**	**758 522**	**1 309 154**	**1 309 154**	**843 365**	**707 560**	**629 534**
Dividends									
Total Dividends	**-**	**-**	**3 270**	**-**	**-**	**-**	**-**	**-**	**-**
Rent on Land									
Total Rent on Land	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Rental from Fixed Assets									
Total Rental from Fixed Assets	**420 355**	**465 769**	**535 280**	**494 307**	**495 960**	**495 960**	**576 569**	**600 413**	**625 603**
Licences or Permits									
Health Certificates	353	543	1 452	205	205	205	572	590	609
Total Licences or Permits	**353**	**543**	**1 452**	**205**	**205**	**205**	**572**	**590**	**609**
Special Rating Levies	-	-	-	-	-	-	-	-	-
Total Special Rating Levies	**316 181**	**365 452**	**431 181**	**494 107**	**486 882**	**486 882**	**521 067**	**536 699**	**552 800**
Construction Contract Revenue	-	-	-	-	-	-	-	-	-
Development Charges	**283 368**	**265 402**	**329 734**	**206 835**	**201 912**	**201 912**	**215 974**	**222 886**	**229 795**

Table continues on next page.

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Operational Revenue	-	-	-	-	-	-	-	-	-
Total Operational Revenue	**139 881**	**250 006**	**209 476**	**216 541**	**189 363**	**189 363**	**192 509**	**198 669**	**204 828**
Non-Exchange revenue	-	-	-	-	-	-	-	-	-
Property Rates	-	-	-	-	-	-	-	-	-
Total Property Rates	**12 725 479**	**13 965 196**	**14 955 271**	**16 200 020**	**16 350 020**	**16 350 020**	**18 444 678**	**20 240 372**	**22 524 774**
Less Revenue Foregone (exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)	1 480 050	1 978 737	2 163 359	2 431 920	2 431 920	2 431 920	2 634 012	2 877 173	3 207 029
Net Property Rates	**11 245 429**	**11 986 459**	**12 791 912**	**13 768 100**	**13 918 100**	**13 918 100**	**15 810 666**	**17 363 200**	**19 317 744**
Surcharges and Taxes									
Total Surcharges and Taxes	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Fines, Penalties and Forfeits									
Fines	1 978 032	1 878 124	1 991 361	1 867 587	1 892 993	1 892 993	1 895 746	1 941 543	1 931 266
Forfeits	6 387	32 235	19 306	10 970	12 306	12 306	12 644	13 049	13 453
Total Fines, Penalties and Forfeits	**1 984 419**	**1 910 359**	**2 010 667**	**1 878 556**	**1 905 299**	**1 905 299**	**1 908 390**	**1 954 592**	**1 944 719**
Licences or Permits									
Filming Fees	4 737	6 896	6 439	6 343	6 241	6 241	6 453	6 660	6 866
Hoarding (Collecting/Storing)	10	13	133	-	10	10	10	11	11
Road and Transport	40 885	42 876	39 900	43 958	41 658	41 658	43 075	44 453	45 831
Total Licences or Permits	**45 632**	**49 785**	**46 471**	**50 301**	**47 909**	**47 909**	**49 538**	**51 123**	**52 708**
Transfer and subsidies - Operational									
Monetary Allocations									
National Governments	4 781 318	5 218 890	5 569 475	5 774 169	5 769 789	5 769 789	5 611 347	5 803 845	5 843 369
Provincial Government	1 390 135	1 296 414	1 318 216	1 438 018	1 468 743	1 468 743	1 425 137	1 470 154	1 500 332
Public Corporations	50 479	204 475	70 079	117 374	99 062	99 062	158 182	145 800	89 253
Total Monetary Allocations	**6 221 933**	**6 719 779**	**6 957 770**	**7 329 561**	**7 337 594**	**7 337 594**	**7 194 666**	**7 419 798**	**7 432 955**
Total Transfer and subsidies - Operational	**6 221 933**	**6 719 779**	**6 957 770**	**7 329 561**	**7 337 594**	**7 337 594**	**7 194 666**	**7 419 798**	**7 432 955**
Interest Receivables									
Property Rates	124 173	137 912	145 735	98 675	98 675	98 675	102 030	105 295	108 559
Service Charges	-	-	-	-	-	-	-	-	-
Electricity	-	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	1 500	1 548	1 596
Waste Water Management	-	-	-	-	-	-	-	-	-
Water	-	-	-	-	-	-	-	-	-
Total Service Charges	**-**	**-**	**-**	**-**	**-**	**-**	**1 500**	**1 548**	**1 596**
Total Interest Receivables	**124 173**	**137 912**	**145 735**	**98 675**	**98 675**	**98 675**	**103 530**	**106 843**	**110 155**
Fuel Levy (RSC Replacement Grant)	**2 666 726**	**2 639 290**	**2 749 549**	**2 851 776**	**2 851 776**	**2 851 776**	**3 004 725**	**3 174 156**	**3 323 867**
Operational Revenue - Service Charges									
Electricity - Availability Charges	-	-	-	-	-	-	-	-	-
Waste Management - Availability Charges	-	-	-	906 078	769 510	769 510	-	-	-
Waste Water Management - Availability Charges	-	-	-	-	-	-	-	-	-
Water - Availability Charges	-	-	-	-	-	-	-	-	-
Total Operational Revenue - Service Charges	**-**	**-**	**-**	**906 078**	**769 510**	**769 510**	**-**	**-**	**-**
Gains on Disposal of Fixed and Intangible Assets									
Property, Plant and Equipment	86 691	152 916	267 624	70 772	84 226	84 226	81 441	144 048	86 653
Total Disposal of Fixed and Intangible Assets	**86 691**	**152 916**	**267 624**	**70 772**	**84 226**	**84 226**	**81 441**	**144 048**	**86 653**
Other Gains									
Inventory									
Fair value assessment - Water stock	-	-	-	-	-	-	-	-	-
Increase to net-realisable Value	4 139 885	5 050 663	5 502 199	6 034 343	6 096 308	6 096 308	6 454 734	7 431 980	8 557 182
Total Inventory	**4 139 885**	**5 050 663**	**5 502 199**	**6 034 343**	**6 096 308**	**6 096 308**	**6 454 734**	**7 431 980**	**8 557 182**
Fair Value Adjustment									
Total Fair Value Adjustment	**104 862**	**40 271**	**180 631**	**50 000**	**130 000**	**130 000**	**160 000**	**130 000**	**140 000**
Foreign Exchange	**516**	**2 482**	**1 588**	**-**	**-**	**-**	**-**	**-**	**-**
Contributions to Provisions for landfill sites	-	-	-	-	-	-	-	-	-
Total Other Gains	**4 245 264**	**5 093 415**	**5 684 418**	**6 084 343**	**6 226 308**	**6 226 308**	**6 614 734**	**7 561 980**	**8 697 182**
Discontinued Operations	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Revenue	**54 119 167**	**61 471 876**	**66 896 214**	**70 732 307**	**71 393 374**	**71 393 374**	**74 335 904**	**80 586 796**	**87 294 918**

Table continues on next page.

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
EXPENDITURE ITEMS:									
Employee related costs									
Salaries and Allowances									
Basic Salary	10 346 462	11 250 782	11 881 512	13 921 709	13 398 037	13 398 037	14 684 335	15 648 861	16 649 841
Bonuses	687 435	729 409	801 795	805 107	835 837	835 837	859 624	918 326	981 036
Allowance									
Cellular and Telephone	37 286	42 875	46 615	55 185	58 569	58 569	61 854	66 078	70 590
Housing Benefits	62 919	66 290	68 441	72 325	71 594	71 594	74 277	79 349	84 768
Non-pensionable	15 941	16 377	16 963	18 466	20 250	20 250	21 722	23 205	24 789
Travel or Motor Vehicle	233 999	247 253	261 331	290 917	295 919	295 919	312 504	333 844	356 641
Total Allowance	**350 145**	**372 795**	**393 351**	**436 893**	**446 331**	**446 331**	**470 356**	**502 476**	**536 789**
Service Related Benefits									
Acting	8 807	11 545	11 059	-	6 577	6 577	-	-	-
Leave Pay	136 582	165 056	175 851	123 276	142 318	142 318	120 975	128 081	136 198
Long Service Award	89 484	99 898	105 780	107 935	163 128	163 128	109 697	81 979	124 967
Overtime	1 198 787	1 152 562	1 030 426	1 024 125	1 165 487	1 165 487	1 031 596	1 027 970	1 027 126
Standby Allowance	200 390	219 411	215 915	230 170	246 134	246 134	247 901	264 829	282 914
Uniform-Special-Protective Clothing	2 110	2 867	2 237	2 203	2 431	2 431	2 431	2 597	2 775
Total Service Related Benefits	**1 636 159**	**1 651 338**	**1 541 268**	**1 487 709**	**1 726 075**	**1 726 075**	**1 512 600**	**1 505 456**	**1 573 980**
Total Salaries and Allowances	**13 020 201**	**14 004 324**	**14 617 925**	**16 651 418**	**16 406 280**	**16 406 280**	**17 526 915**	**18 575 118**	**19 741 645**
Social Contributions									
Bargaining Council	4 183	4 547	4 667	4 872	5 243	5 243	5 215	5 215	5 215
Group Life Insurance	133 166	115 748	124 088	130 451	126 752	126 752	130 745	139 681	149 219
Medical	993 557	1 076 311	1 134 020	1 296 483	1 276 273	1 276 273	1 361 459	1 454 461	1 553 783
Pension	1 609 138	1 737 380	1 827 647	2 370 951	2 252 178	2 252 178	2 647 238	2 821 105	3 013 901
Unemployment Insurance	67 829	69 498	69 641	66 531	69 115	69 115	68 390	72 181	77 079
Total Social Contributions	**2 807 872**	**3 003 484**	**3 160 063**	**3 869 288**	**3 729 560**	**3 729 560**	**4 213 047**	**4 492 643**	**4 799 196**
Post-retirement Benefit									
Medical	(535 967)	125 143	778 244	410 705	722 777	722 777	480 761	467 868	459 348
Pension	(4 353)	(604)	1 036	2 284	2 284	2 284	2 256	2 256	2 256
Total Post-retirement Benefit	**(540 321)**	**124 540**	**779 280**	**412 989**	**725 061**	**725 061**	**483 017**	**470 124**	**461 604**
Sub-Total	**15 287 753**	**17 132 348**	**18 557 268**	**20 933 695**	**20 860 901**	**20 860 901**	**22 222 978**	**23 537 885**	**25 002 446**
Less: Employees costs capitalised to PPE	(26 409)	(24 734)	(27 675)	(44 605)	(47 147)	(47 147)	(51 258)	(54 715)	(58 406)
Total Employee Related Cost	**15 261 344**	**17 107 614**	**18 529 593**	**20 889 090**	**20 813 755**	**20 813 755**	**22 171 720**	**23 483 170**	**24 944 040**
Remuneration of Councillors									
Allowances and Service Related Benefits									
Basic Salary	154 156	159 799	162 358	173 003	172 291	172 291	179 958	189 406	199 350
Cell phone Allowance	9 373	9 819	9 923	10 537	10 504	10 504	10 972	11 548	12 154
Motor Vehicle Allowance	229	246	256	845	270	270	282	297	312
Out of pocket Expenses	9 169	9 781	10 096	9 733	11 901	11 901	12 430	13 083	13 770
Total Allowances and Service Related Benefits	**172 927**	**179 644**	**182 633**	**194 118**	**194 966**	**194 966**	**203 642**	**214 334**	**225 586**
Social Contributions									
Medial Aid Benefits	-	-	-	-	15	15	15	16	17
Pension Fund Contributions	3 137	3 386	3 200	3 611	3 395	3 395	3 547	3 733	3 929
Total Social Contributions	**3 137**	**3 386**	**3 200**	**3 611**	**3 410**	**3 410**	**3 562**	**3 749**	**3 946**
Total Remuneration of Councillors	**176 064**	**183 030**	**185 833**	**197 729**	**198 376**	**198 376**	**207 204**	**218 082**	**229 532**
Bulk Purchases - Electricity									
ESKOM	**11 796 865**	**13 918 760**	**16 297 031**	**17 718 286**	**17 679 660**	**17 679 660**	**18 901 474**	**20 453 774**	**22 209 674**
Independent Power Producers									
Green Electricity									
Green Charges	960	1 031	546	800	800	800	200	200	200
Total Green Electricity	**960**	**1 031**	**546**	**800**	**800**	**800**	**200**	**200**	**200**
Total Independent Power Producers	**960**	**1 031**	**546**	**800**	**800**	**800**	**200**	**200**	**200**
Self Generation	14 334	21 596	35 482	36 000	74 626	74 626	74 626	74 626	74 626
Total Bulk Purchases - Electricity	**11 812 158**	**13 941 386**	**16 333 059**	**17 755 086**	**17 755 086**	**17 755 086**	**18 976 300**	**20 528 600**	**22 284 500**

Table continues on next page.

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Inventory Consumed									
Materials and Supplies	1 834 058	1 825 942	1 731 473	2 218 773	2 040 710	2 040 710	2 078 345	2 134 087	2 210 507
Water	3 855 879	4 829 072	5 348 619	5 680 982	5 789 192	5 789 192	6 119 118	7 045 553	8 116 124
Sub-total	**5 689 936**	**6 655 014**	**7 080 092**	**7 899 755**	**7 829 902**	**7 829 902**	**8 197 463**	**9 179 640**	**10 326 631**
Less: Capitalisation of inventory consumed	-	-	-	-	-	-	-	-	-
Total Inventory Consumed	**5 689 936**	**6 655 014**	**7 080 092**	**7 899 755**	**7 829 902**	**7 829 902**	**8 197 463**	**9 179 640**	**10 326 631**
Debt Impairment									
Total Debt Impairment	**854 246**	**646 452**	**(935 100)**	**3 217 478**	**3 178 514**	**3 178 514**	**2 622 547**	**2 719 088**	**2 855 026**
Depreciation, Amortisation and Impairment									
Amortisation									
Total Amortisation	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Depreciation									
Biological or Cultivated Assets	-	-	-	337	285	285	377	460	536
Coastal Infrastructure	6 008	6 631	8 442	11 049	9 451	9 451	10 046	23 926	23 921
Community Assets	332 462	336 513	327 641	326 079	314 647	314 647	341 934	356 998	389 031
Computer Equipment	252 810	259 545	252 319	270 104	288 612	288 612	305 362	306 377	308 465
Electrical Infrastructure	323 895	345 275	368 024	387 725	394 472	394 472	422 830	452 614	497 187
Furniture and Office Equipment	67 332	69 366	76 947	83 208	94 132	94 132	107 549	106 870	97 659
Information and Communication Infrastructure	104 744	125 773	144 487	135 406	143 288	143 288	141 175	139 098	129 150
Land	14 061	23 896	10 900	-	-	-	-	-	-
Libraries	18 074	16 278	19 698	19 707	15 879	15 879	22 736	37 427	51 718
Living resources	169	36	148	-	-	-	-	-	-
Machinery and Equipment	170 648	175 070	201 669	222 600	211 487	211 487	194 546	194 822	212 191
Other Assets	501 792	486 653	599 749	625 773	645 318	645 318	661 276	661 182	653 781
Roads Infrastructure	476 435	504 630	523 514	512 785	531 710	531 710	553 252	722 627	830 323
Sanitation Infrastructure	221 110	258 625	297 240	315 945	311 929	311 929	342 949	410 762	501 774
Solid Waste Infrastructure	51 980	56 075	67 581	77 039	78 960	78 960	79 545	79 850	79 420
Storm water Infrastructure	66 144	76 623	80 367	83 948	82 090	82 090	88 328	109 767	123 835
Transport Assets	435 538	523 266	557 861	629 093	614 309	614 309	668 943	696 859	735 737
Water Supply Infrastructure	216 321	231 532	251 618	273 364	259 551	259 551	283 314	312 260	346 819
Total Depreciation	**3 259 524**	**3 495 788**	**3 788 203**	**3 974 164**	**3 996 121**	**3 996 121**	**4 224 161**	**4 611 898**	**4 981 544**
Total Capital Impairment Losses and Reversals	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Depreciation, Amortisation and Impairment	**3 259 524**	**3 495 788**	**3 788 203**	**3 974 164**	**3 996 121**	**3 996 121**	**4 224 161**	**4 611 898**	**4 981 544**
Interest, Dividends and Rent on Land									
Interest Paid	772 433	829 972	847 499	1 428 206	1 069 928	1 069 928	1 255 598	1 653 335	2 161 946
Rent on Land	1 153	970	6 740	5 638	3 448	3 448	3 448	3 448	3 448
Total Interest, Dividends and Rent on Land	**773 586**	**830 942**	**854 238**	**1 433 844**	**1 073 376**	**1 073 376**	**1 259 045**	**1 656 783**	**2 165 394**
Contracted Services									
Consultants and Professional Services	882 186	993 453	1 022 078	1 492 210	1 389 797	1 389 797	1 455 444	1 400 775	1 282 966
Contractors	4 187 972	4 342 885	4 521 762	4 932 139	5 050 748	5 050 748	5 348 107	5 216 210	5 219 503
Outsourced Services	3 843 038	4 164 512	4 419 748	4 676 192	4 742 202	4 742 202	4 543 413	4 748 989	4 792 721
Total Contracted Services	**8 913 196**	**9 500 850**	**9 963 588**	**11 100 541**	**11 182 747**	**11 182 747**	**11 346 964**	**11 365 973**	**11 295 190**
Transfers and Subsidies									
Operational									
Monetary Allocations	377 101	359 818	373 494	388 523	411 354	411 354	339 257	313 902	280 986
Total Operational	**377 101**	**359 818**	**373 494**	**388 523**	**411 354**	**411 354**	**339 257**	**313 902**	**280 986**
Total Transfers and Subsidies	**377 101**	**359 818**	**373 494**	**388 523**	**411 354**	**411 354**	**339 257**	**313 902**	**280 986**

Table continues on next page.

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Irrecoverable Debts Written Off									
Bad debt written off									
Exchange									
Electricity	44 072	45 616	172 172	50 100	50 100	50 100	60 000	60 000	60 000
Waste Management	15 208	140 981	231 498	62 296	62 296	62 296	62 296	62 296	62 296
Waste Water Management	-	-	-	-	-	-	-	-	-
Water	167 576	536 007	1 310 324	-	-	-	535 000	535 000	535 000
Total Exchange	**226 856**	**722 604**	**1 713 994**	**112 396**	**112 396**	**112 396**	**657 296**	**657 296**	**657 296**
Non-exchange									
Non Specific Accounts	1 940 466	1 500 014	2 282 434	10 806	86 198	86 198	205 729	205 729	205 729
Property Rates	-	-	-	-	-	-	-	-	-
Service Charges	-	-	-	-	-	-	-	-	-
Total Non-exchange	**1 940 466**	**1 500 014**	**2 282 434**	**10 806**	**86 198**	**86 198**	**205 729**	**205 729**	**205 729**
Total Irrecoverable Debts Written Off	**2 167 322**	**2 222 618**	**3 996 428**	**123 202**	**198 594**	**198 594**	**863 025**	**863 025**	**863 025**
Operational Cost and Other Cost									
Operational Cost									
Total Operational Cost	**2 455 464**	**2 795 364**	**3 173 623**	**3 518 953**	**3 606 452**	**3 606 452**	**3 656 345**	**3 980 302**	**4 240 888**
Operating Leases									
Total Operational Leases	**299 795**	**319 595**	**320 843**	**244 047**	**242 665**	**242 665**	**232 818**	**232 418**	**232 418**
Discontinued Operations	-	-	-	-	-	-	-	-	-
Statutory Payments other than Income Taxes	-	-	-	-	-	-	-	-	-
Total Operational Cost and Other Cost	**2 755 259**	**3 114 959**	**3 494 466**	**3 763 000**	**3 849 117**	**3 849 117**	**3 889 163**	**4 212 720**	**4 473 305**
Disposal of Fixed and Intangible Assets									
Total Disposal of Fixed and Intangible Assets	**37 655**	**11 729**	**40 757**	**2 500**	**2 582**	**2 582**	**2 551**	**2 551**	**2 551**
Other Losses									
Inventory									
Decrease in net-realisable Value	3 897	466	5 518	131	131	131	131	131	131
Total Inventory	**3 897**	**466**	**5 518**	**131**	**131**	**131**	**131**	**131**	**131**
Water Losses									
Apparent Losses									
Customer Meter Inaccuracies	(51 599)	(58 532)	(59 973)	(74 850)	(74 146)	(74 146)	(79 783)	(90 953)	(103 686)
Unauthoried Consumption	(16 983)	(19 252)	(19 743)	(24 778)	(24 539)	(24 539)	(26 414)	(30 112)	(34 328)
Total Apparent Losses	**(51 599)**	**(58 532)**	**(59 973)**	**(74 850)**	**(74 146)**	**(74 146)**	**(79 783)**	**(90 953)**	**(103 686)**
Data Transfer and Management Errors	**(16 983)**	**(19 252)**	**(19 743)**	**(24 778)**	**(24 539)**	**(24 539)**	**(26 414)**	**(30 112)**	**(34 328)**
Real Losses									
Leakage and Overflows at Storage Tanks/Reservoirs	(62)	(498)	(22 519)	(26 979)	(35 503)	(35 503)	(35 503)	(40 473)	(46 140)
Leakage on Service Connections up to the point of Customer Meter	-	-	-	-	-	-	-	-	-
Leakage on Transmission and Distribution Mains	(281 613)	(245 233)	(219 982)	(362 150)	(341 323)	(341 323)	(372 431)	(424 571)	(484 011)
Total Real Losses	**(281 676)**	**(245 731)**	**(242 501)**	**(389 129)**	**(376 826)**	**(376 826)**	**(407 933)**	**(465 044)**	**(530 150)**
Unavoidable Annual Real Losses	-	-	-	-	-	-	-	-	-
Total Water Losses	**431 441**	**358 269**	**332 014**	**530 829**	**480 668**	**480 668**	**519 464**	**598 111**	**688 665**
Fair Value Adjustment									
Investments	14 211	16 459	13 747	-	-	-	-	-	-
Total Fair Value Adjustment	**14 211**	**16 459**	**13 747**	**-**	**-**	**-**	**-**	**-**	**-**
Foreign Exchange	**604**	**5 254**	**12 370**	**1 133**	**1 133**	**1 133**	**1 133**	**1 133**	**1 133**
Discontinued Operations and Disposals of Non-current Assets	-	-	-	-	-	-	-	-	-
Contributions to Provisions for landfill sites	-	-	-	-	-	-	-	-	-
Total Other Losses	**450 154**	**380 448**	**363 650**	**532 092**	**481 931**	**481 931**	**520 728**	**599 374**	**689 928**
Total Expenditure	**52 527 547**	**58 450 649**	**64 068 302**	**71 277 006**	**70 971 456**	**70 971 456**	**74 620 128**	**79 754 806**	**85 391 651**
Surplus/(Deficit)	**1 591 620**	**3 021 226**	**2 827 912**	**(544 699)**	**421 919**	**421 919**	**(284 225)**	**831 990**	**1 903 267**

Table continues on next page.

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Transfers and subsidies - capital (monetary allocations)									
National Government	2 086 114	2 489 474	2 585 169	3 735 882	4 226 332	4 226 332	4 468 869	3 279 464	2 946 748
Provincial Governments	11 071	31 115	14 308	6 657	10 690	10 690	8 779	6 710	6 505
Public Corporations	6 922	14 959	13 045	112 651	107 707	107 707	135 461	109 292	69 874
Total Transfers and subsidies - capital (monetary allocations)	**2 104 107**	**2 535 548**	**2 612 522**	**3 855 190**	**4 344 729**	**4 344 729**	**4 613 110**	**3 395 466**	**3 023 127**
Transfers and subsidies - capital (in-kind)									
National Government	242	-	-	-	-	-	-	-	-
Provincial Governments	6 637	-	-	-	-	-	-	-	-
Public Corporations	835	117	898	-	-	-	-	-	-
Total Transfers and subsidies - capital (in-kind)	**7 714**	**117**	**898**	**-**	**-**	**-**	**-**	**-**	**-**
Surplus/(Deficit) after capital transfers and contributions	**3 703 440**	**5 556 891**	**5 441 332**	**3 310 491**	**4 766 647**	**4 766 647**	**4 328 885**	**4 227 456**	**4 926 393**
Income Tax									
Total Income Tax	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Surplus/(Deficit) after income tax	**3 703 440**	**5 556 891**	**5 441 332**	**3 310 491**	**4 766 647**	**4 766 647**	**4 328 885**	**4 227 456**	**4 926 393**
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**3 703 440**	**5 556 891**	**5 441 332**	**3 310 491**	**4 766 647**	**4 766 647**	**4 328 885**	**4 227 456**	**4 926 393**
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-
Intercompany/Parent-subsidiary Transactions	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**3 703 440**	**5 556 891**	**5 441 332**	**3 310 491**	**4 766 647**	**4 766 647**	**4 328 885**	**4 227 456**	**4 926 393**
Repairs and Maintenance by Expenditure Item									
Employee related costs	1 257 716	1 607 829	1 708 817	2 280 782	2 183 572	2 183 572	2 314 825	2 411 382	2 509 682
Inventory Consumed (Project Maintenance)	429 022	480 841	466 908	576 395	566 882	551 041	589 218	612 055	635 242
Contracted Services	3 144 809	3 220 537	3 501 668	3 696 096	3 831 913	3 866 055	4 075 443	4 054 602	4 060 498
Operational Costs	259 834	304 482	204 630	288 745	275 450	272 298	322 783	334 888	347 370
Total Repairs and Maintenance Expenditure	**5 091 380**	**5 613 689**	**5 882 023**	**6 842 018**	**6 857 818**	**6 872 966**	**7 302 269**	**7 412 927**	**7 552 791**

Table 99 – MBRR Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department)

Description R thousand	Vote 1 - Community Services & Health	Vote 2 - Corporate Services	Vote 3 - Economic Growth	Vote 4 - Energy	Vote 5 - Finance	Vote 6 - Future Planning & Resilience	Vote 7 - Human Settlements	Vote 8 - Office of the City Manager	Vote 9 - Safety & Security	Vote 10 - Spatial Planning & Environment	Vote 11 - Urban Mobility	Vote 12 - Urban Waste Management	Vote 13 - Water & Sanitation	Total
Revenue														
Exchange Revenue														
Service charges - Electricity	–	–	–	24 689 780	–	–	–	–	–	–	–	–	–	24 689 780
Service charges - Water	–	–	908	–	–	–	–	–	–	–	–	–	6 241 976	6 242 884
Service charges - Waste Water Management	–	–	–	–	–	–	–	–	–	–	–	–	3 170 976	3 170 976
Service charges - Waste Management	–	–	–	–	–	–	–	–	–	–	–	1 711 180	–	1 711 180
Sale of Goods and Rendering of Services	42 704	1 475	3 260	15 515	26 882	–	–	4 072	74 451	161 627	393 250	8 859	21 004	753 098
Agency services	–	–	–	–	293 483	–	–	–	16 540	–	–	–	–	310 022
Interest	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest earned from Receivables	–	40	3 307	43 428	12 458	–	279	–	3 206	41	–	40 587	236 872	340 218
Interest earned from Current and Non Current Assets	–	–	–	–	843 365	–	–	–	–	–	–	–	–	843 365
Dividends	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rent on Land	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets	13 555	558	337 493	33	7 192	–	215 749	–	1 285	379	–	–	324	576 569
Licence and permits	572	–	–	–	–	–	–	–	–	–	–	–	–	572
Special rating levies	–	–	–	–	–	–	–	–	–	521 067	–	–	–	521 067
Construction Contract Revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Development Charges	–	–	810	100 000	–	–	–	–	–	–	50 000	16 338	48 826	215 974
Operational Revenue	1 338	53 573	416	10 018	69 590	1 614	13 127	444	2 092	47	8 040	2 843	29 366	192 509
Non-Exchange Revenue														
Property rates	–	–	–	–	15 810 666	–	–	–	–	–	–	–	–	15 810 666
Surcharges and Taxes	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	2 734	–	924	–	664	–	2 349	–	1 887 525	8 634	5 185	135	240	1 908 390
Licences or permits	–	–	–	–	–	–	–	–	36 261	10	13 267	–	–	49 538
Transfer and subsidies - Operational	884 553	33 198	–	206 092	2 233 717	88 868	738 811	10 972	404 195	–	387 881	627 275	1 579 103	7 194 666
Interest	–	–	–	–	102 030	–	–	–	–	–	–	1 500	–	103 530
Fuel Levy	–	–	–	–	3 004 725	–	–	–	–	–	–	–	–	3 004 725
Operational Revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Gains on disposal of Fixed and Intangible Assets	–	9 282	52 869	2 500	–	–	5 799	–	–	–	–	6 204	4 787	81 441
Other Gains	–	–	–	–	160 000	–	–	–	–	–	–	–	6 454 734	6 614 734
Discontinued Operations	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	**945 457**	**98 125**	**399 987**	**25 067 366**	**22 564 772**	**90 482**	**976 115**	**15 488**	**2 425 554**	**691 805**	**857 623**	**2 414 921**	**17 788 209**	**74 335 904**

Table continues on next page.

Description R thousand	Vote 1 - Community Services & Health	Vote 2 - Corporate Services	Vote 3 - Economic Growth	Vote 4 - Energy	Vote 5 - Finance	Vote 6 - Future Planning & Resilience	Vote 7 - Human Settlements	Vote 8 - Office of the City Manager	Vote 9 - Safety & Security	Vote 10 - Spatial Planning & Environment	Vote 11 - Urban Mobility	Vote 12 - Urban Waste Management	Vote 13 - Water & Sanitation	Total
Expenditure	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Employee related costs	3 089 435	2 270 679	373 778	1 908 466	1 598 972	457 158	611 785	358 342	4 249 290	930 657	1 172 727	1 784 069	3 366 363	22 171 720
Remuneration of councillors	–	205 412	–	–	–	–	–	1 792	–	–	–	–	–	207 204
Bulk purchases - electricity	–	–	–	18 976 300	–	–	–	–	–	–	–	–	–	18 976 300
Inventory consumed	407 046	97 239	3 386	244 348	14 386	2 859	122 509	1 713	216 501	25 263	134 162	274 923	6 653 127	8 197 463
Debt impairment	–	–	39 923	189 147	671 002	–	50 628	–	1 500 000	15 632	–	11 015	145 200	2 622 547
Depreciation, amortisation and impairment	225 475	514 593	35 090	583 479	184 522	19 794	250 276	7 623	225 411	87 198	885 247	314 507	890 947	4 224 162
Interest, Dividends and Rent on Land	67	–	1 223	–	1 243 977	–	193	–	–	3	2 421	10 110	1 051	1 259 045
Contracted services	1 239 749	591 954	226 969	911 159	70 229	128 386	571 738	137 500	211 824	381 253	2 539 501	1 420 843	2 915 860	11 346 964
Transfers and subsidies	56 502	2 705	48 102	1 400	39 500	639	17 529	22 350	78 593	37 037	–	3 900	31 000	339 257
Irrecoverable debts written off	–	–	10 807	60 000	119 531	–	75 391	–	–	–	–	62 296	535 000	863 025
Operational costs	164 418	836 053	44 091	248 092	691 824	65 806	70 294	49 016	350 905	540 200	80 945	186 910	560 607	3 889 163
Disposal of Fixed and Intangible Assets	10	471	–	464	–	2	28	–	1 368	–	35	157	15	2 551
Other Losses	–	–	–	–	1 260	–	–	–	3	–	–	–	519 464	520 728
Total Expenditure	**5 182 703**	**4 519 107**	**783 369**	**23 122 856**	**4 635 203**	**674 644**	**1 770 371**	**578 336**	**6 833 896**	**2 017 245**	**4 815 037**	**4 068 730**	**15 618 633**	**74 620 128**
Surplus/(Deficit)	**(4 237 246)**	**(4 420 982)**	**(383 381)**	**1 944 511**	**17 929 569**	**(584 162)**	**(794 256)**	**(562 848)**	**(4 408 342)**	**(1 325 440)**	**(3 957 415)**	**(1 653 809)**	**2 169 576**	**(284 225)**
Transfers and subsidies - capital (monetary allocations)	15 944	1 000	–	438 409	200	–	747 740	–	2 402	3 183	2 480 378	123 265	800 587	4 613 110
Transfers and subsidies - capital (in-kind)	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**(4 221 301)**	**(4 419 982)**	**(383 381)**	**2 382 920**	**17 929 769**	**(584 162)**	**(46 516)**	**(562 848)**	**(4 405 939)**	**(1 322 256)**	**(1 477 036)**	**(1 530 544)**	**2 970 163**	**4 328 885**

Table 100 – MBRR Table SA3 – Supporting detail to Statement of Financial Position

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
ASSETS									
Current Assets									
Cash and Cash Equivalents									
Call Deposits and Investments	12 485 867	12 548 255	10 576 530	13 306 706	12 822 113	12 822 113	7 642 749	5 403 041	6 275 576
Cash at Bank	–	–	–	–	–	–	–	–	–
Cash on Hand	–	–	–	–	–	–	–	–	–
Total Cash and Cash Equivalents	**12 485 867**	**12 548 255**	**10 576 530**	**13 306 706**	**12 822 113**	**12 822 113**	**7 642 749**	**5 403 041**	**6 275 576**
Short term Investments									
Deposit Taking Institutions	-	-	3 670 682	-	-	-	3 181 607	2 925 874	2 655 309
Trade and other receivables from exchange transactions									
Electricity	2 402 009	2 889 718	2 515 205	2 661 022	2 684 014	2 684 014	2 951 475	3 239 206	3 548 536
Waste Management	812 827	749 350	642 281	937 459	751 884	751 884	811 226	879 481	955 148
Waste Water Management	2 932 067	3 128 234	1 324 155	1 830 250	1 318 013	1 318 013	1 456 647	1 590 676	1 758 853
Water	1 207 684	1 295 778	2 407 699	4 479 323	3 226 153	3 226 153	3 526 901	3 842 123	4 155 601
Other trade receivables from exchange transactions	2 004 345	2 349 959	3 005 413	1 752 325	1 324 271	1 324 271	2 186 036	3 095 400	4 031 162
VAT Receivable Input Tax Accrual	-	-	-	-	-	-	-	-	-
Gross: Trade and other receivables from exchange transactions	**9 358 932**	**10 413 039**	**9 894 753**	**11 660 379**	**9 304 335**	**9 304 335**	**10 932 286**	**12 646 886**	**14 449 298**
Less: Impairment for debt									
Impairment for Electricity	(646 526)	(772 844)	(792 301)	(1 112 717)	(964 706)	(964 706)	(1 153 853)	(1 359 236)	(1 582 011)
Impairment for Waste Management	(1 936 411)	(2 039 329)	(395 038)	(563 359)	(400 779)	(400 779)	(411 793)	(429 260)	(451 873)
Impairment for Waste Water Management	(552 294)	(518 851)	(603 971)	(1 179 967)	(826 335)	(826 335)	(881 435)	(930 435)	(1 007 035)
Impairment for Water	(728 916)	(763 603)	(1 631 586)	(3 005 369)	(2 147 226)	(2 147 226)	(2 237 326)	(2 334 526)	(2 424 726)
Impairment for other trade receivalbes from exchange transactions	(1 331 694)	(1 384 110)	(1 310 023)	(1 524 684)	(1 457 803)	(1 457 803)	(1 587 717)	(1 709 013)	(1 821 654)
Total Less: Impairment for debt	**(5 195 839)**	**(5 478 737)**	**(4 732 918)**	**(7 386 096)**	**(5 796 848)**	**(5 796 848)**	**(6 272 124)**	**(6 762 469)**	**(7 287 298)**
Total net Trade and other receivables from Exchange Transactions	**4 163 093**	**4 934 302**	**5 161 835**	**4 274 283**	**3 507 487**	**3 507 487**	**4 660 162**	**5 884 416**	**7 162 000**
Receivables from non-exchange transactions									
Property rates									
Property Rates General	3 881 674	3 723 614	3 524 316	2 779 708	2 059 576	2 059 576	2 504 774	3 025 559	3 644 524
Gross: Property rates	**3 881 674**	**3 723 614**	**3 524 316**	**2 779 708**	**2 059 576**	**2 059 576**	**2 504 774**	**3 025 559**	**3 644 524**
Less: Impairment of Property rates	(1 151 400)	(1 395 556)	(1 075 670)	(1 395 556)	(1 075 670)	(1 075 670)	(1 075 670)	(1 075 670)	(1 075 670)
Net Property rates	**2 730 274**	**2 328 058**	**2 448 646**	**1 384 152**	**983 906**	**983 906**	**1 429 104**	**1 949 890**	**2 568 855**
Other receivables from non-exchange transactions	3 026 819	3 404 587	3 354 079	10 604 212	9 464 193	9 464 193	10 959 882	12 402 434	13 854 857
Less:Impairment for other receivables from non-exchange transactions	(2 519 266)	(2 613 305)	(2 647 871)	(5 674 873)	(4 126 696)	(4 126 696)	(5 626 696)	(7 126 696)	(8 626 696)
Net other receivables from non-exchange transactions	**507 553**	**791 282**	**706 209**	**4 929 339**	**5 337 497**	**5 337 497**	**5 333 186**	**5 275 738**	**5 228 162**
Total net Receivables from non-exchange transactions	**3 237 826**	**3 119 340**	**3 154 855**	**6 313 491**	**6 321 403**	**6 321 403**	**6 762 290**	**7 225 628**	**7 797 016**
Current Portion of Non-current Receivables									
Housing Land Sales	79	79	-	-	-	-	-	-	-
Housing Selling Schemes	519	115	52	60	64	64	-	-	-
Sporting and Other Bodies	14	11	11	-	-	-	11	1	-
Total Current Portion of Non-current Receivables	**612**	**205**	**64**	**60**	**64**	**64**	**11**	**1**	**-**
Inventory									
Finished Goods	491 411	431 349	49 515	458 574	477 524	477 524	504 255	520 895	537 564
Materials and Supplies	-	-	420 803	14 273	12 734	12 734	13 205	13 641	14 078
Water	(8 256)	46 300	39 882	54 604	52 232	52 232	52 925	55 577	58 599
Total Inventory	**483 155**	**477 648**	**510 200**	**527 450**	**542 490**	**542 490**	**570 385**	**590 113**	**610 241**
VAT Receivable									
Input Tax Capital	-	-	-	-	-	-	-	-	-
Input Tax General	-	-	-	-	-	-	-	-	-
VAT Control (Receivable)	46 439	201 872	82 816	1 196 998	589 309	589 309	485 725	485 725	485 725
Total VAT Receivable	**46 439**	**201 872**	**82 816**	**1 196 998**	**589 309**	**589 309**	**485 725**	**485 725**	**485 725**
Other current assets									
Total Other current assets	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Current Assets	**20 416 992**	**21 281 622**	**19 486 299**	**25 618 987**	**23 782 866**	**23 782 866**	**23 302 929**	**22 514 798**	**24 985 867**

Table continues on next page.

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Non-current Assets									
Investments									
Deposit Taking Institutions	5 718 223	4 223 415	4 248 048	2 517 807	4 495 016	4 495 016	4 737 123	4 992 856	5 263 421
Total Investments	**5 718 223**	**4 223 415**	**4 248 048**	**2 517 807**	**4 495 016**	**4 495 016**	**4 737 123**	**4 992 856**	**5 263 421**
Investment Property									
Investment Property at Cost / Fair Value	642 643	642 642	642 483	642 683	642 683	642 683	642 683	642 683	642 683
Less: Accumulated Depreciation	(66 536)	(68 250)	(69 781)	(71 672)	(71 492)	(71 492)	(73 329)	(75 167)	(77 004)
Total Investment Property	**576 107**	**574 393**	**572 702**	**571 011**	**571 191**	**571 191**	**569 353**	**567 516**	**565 679**
Property, Plant and Equipment									
Property, Plant and Equipment at Cost / Revaluation	94 566 301	103 307 958	111 635 514	127 409 405	125 108 786	125 108 786	137 999 319	151 310 998	163 637 650
Less: Accumulated Depreciation	(35 575 558)	(38 579 992)	(41 558 206)	(46 017 787)	(45 389 410)	(45 389 410)	(48 830 843)	(53 267 992)	(58 086 056)
Total Property, Plant and Equipment	**58 990 743**	**64 727 967**	**70 077 308**	**81 391 618**	**79 719 375**	**79 719 375**	**89 168 477**	**98 043 006**	**105 551 594**
Total Construction Work-in-progress	-	-	-	-	-	-	-	-	-
Total Biological Assets	-	-	-	-	-	-	-	-	-
Living resources									
Living resources at Cost / Revaluation	1 088	1 312	2 062	1 945	1 395	1 395	1 245	2 195	2 195
Less: Accumulated Depreciation	(881)	(802)	(949)	(505)	(433)	(433)	(659)	(1 119)	(1 655)
Less: Accumulated Impairment	-	-	-	-	-	-	-	-	-
Total Living resources	**206**	**510**	**1 112**	**1 440**	**962**	**962**	**586**	**1 076**	**540**
Heritage Assets									
Heritage Assets at Cost / Revaluation	10 268	10 340	10 324	11 184	10 565	10 565	15 918	15 918	15 918
Less: Accumulated Impairment	-	-	-	-	(10)	(10)	(10)	(10)	(10)
Total Heritage Assets	**10 268**	**10 340**	**10 324**	**11 184**	**10 555**	**10 555**	**15 908**	**15 908**	**15 908**
Intangible Assets									
Heritage Assets at Cost / Revaluation	2 314 226	2 560 212	2 813 571	2 716 276	2 816 097	2 816 097	3 006 901	4 388 194	4 644 772
Less: Accumulated Amortisation	(1 580 382)	(1 725 201)	(1 873 372)	(2 063 181)	(2 037 094)	(2 037 094)	(2 208 916)	(2 381 368)	(2 542 475)
Less: Accumulated Impairment	-	-	-	-	-	-	-	-	-
Total Intangible Assets	**733 844**	**835 011**	**940 198**	**653 094**	**779 003**	**779 003**	**797 985**	**2 006 826**	**2 102 297**
Total Trade and other Receivables from Exchange Transactions	-	-	-	-	-	-	-	-	-
Non-current Receivables from Non-exchange Transactions									
Housing Selling Schemes	695	233	70	14	31	31	-	-	-
Public Organisation	-	-	(11)	-	-	-	-	-	-
Sporting and Other Bodies	-	-	35	-	-	-	1	-	-
Total Non-current Receivables from Non-exchange Transactions	**695**	**233**	**95**	**14**	**31**	**31**	**1**	**-**	**-**
Total Other non-current assets	-	-	-	-	-	-	-	-	-
Total Non Current Assets	**66 030 086**	**70 371 869**	**75 849 787**	**85 146 169**	**85 576 132**	**85 576 132**	**95 289 432**	**105 627 187**	**113 499 438**
TOTAL ASSETS	**86 447 078**	**91 653 491**	**95 336 086**	**110 765 156**	**109 358 998**	**109 358 998**	**118 592 361**	**128 141 985**	**138 485 305**
Liabilities									
Current Liabilities									
Total Bank Overdraft	-	-	-	-	-	-	-	-	-
Financial Liabilities									
Concessionary Loan	325 518	353 893	408 723	1 346 115	1 115 639	1 115 639	521 878	365 758	369 349
Short-term Borrowings	-	-	-	-	-	-	-	-	-
Current portion of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-
Current portion of Non-current Borrowings	1 393 303	2 249 634	352 855	-	-	-	807 534	1 155 249	1 555 249
Current portion of Operating Lease Liabilities	-	-	-	-	-	-	-	-	-
Unamortised Premium on Long-term Debts	-	-	-	-	-	-	-	-	-
Total Financial Liabilities	**1 718 820**	**2 603 526**	**761 578**	**1 346 115**	**1 115 639**	**1 115 639**	**1 329 412**	**1 521 007**	**1 924 598**
Consumer Deposits									
Electricity	416 918	426 282	530 748	499 971	585 765	585 765	392 538	406 172	419 830
Refuse	-	-	-	-	-	-	1 855	1 916	1 977
Rental Properties	22 815	28 768	29 309	-	-	-	210 742	217 697	224 663
Sewer	-	-	-	-	-	-	5 682	5 869	6 057
Street Closure	-	-	-	-	-	-	10 141	10 476	10 811
Valuation Appeal	-	-	-	-	-	-	-	-	-
Water	-	-	-	-	-	-	31 283	32 315	33 349
Wayleave	-	-	-	-	-	-	-	-	-
Total Consumer Deposits	**439 733**	**455 050**	**560 056**	**499 971**	**585 765**	**585 765**	**652 240**	**674 445**	**696 687**

Table continues on next page.

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Trade and Other Payable Exchange Transactions									
Advance Payments	1 532 299	1 287 322	1 521 352	2 753 978	3 493 030	3 493 030	2 259 678	2 259 678	2 259 678
Affiliates, Related Parties and Associated Companies	-	-	-	-	-	-	84 317	84 317	84 317
Control, Clearing and Interface Accounts	-	-	-	-	-	-	1 056 996	1 056 996	1 056 996
Intercompany/Parent-subsidiary Transactions	-	-	-	-	-	-	(18 056)	(18 056)	(18 056)
Leave Accrual	-	-	-	-	-	-	(49 914)	(49 914)	(49 914)
Payables and Accruals	6 250 814	6 947 876	7 242 626	8 632 533	6 758 076	6 758 076	6 192 557	6 204 989	6 576 240
Retentions	-	-	-	-	-	-	899 607	929 294	959 031
Unallocated Deposits	-	-	-	-	-	-	28 324	28 324	28 324
Total Trade and Other Payable Exchange Transactions	**7 783 114**	**8 235 199**	**8 763 978**	**11 386 511**	**10 251 106**	**10 251 106**	**10 453 509**	**10 495 628**	**10 896 616**
Transfers and Subsidies Payable									
Capital	-	-	-	-	-	-	1 141 121	1 141 121	1 141 121
Operational	-	-	-	-	-	-	-	-	-
Total Transfers and Subsidies Payable	**-**	**-**	**-**	**-**	**-**	**-**	**1 141 121**	**1 141 121**	**1 141 121**
Transfers and Subsidies Unspent									
Capital	826 752	833 187	1 141 121	833 187	307 105	307 105	-	-	-
Operational	-	-	-	-	-	-	-	-	-
Total Transfers and Subsidies Unspent	**826 752**	**833 187**	**1 141 121**	**833 187**	**307 105**	**307 105**	**-**	**-**	**-**
VAT Payables Output Tax Accrual	-	-	-	-	-	-	-	-	-
VAT Payables Output Tax Provision for Doubtful Debt Impairment	-	-	-	-	-	-	-	-	-
Total Trade and Other Payable Non-exchange Transactions	**826 752**	**833 187**	**1 141 121**	**833 187**	**307 105**	**307 105**	**1 141 121**	**1 141 121**	**1 141 121**
Provision									
Decommissioning, Restoration and Similar Liabilities	-	-	-	-	-	-	164 948	110 281	27 190
Ex-gratia Pension	1 709 921	1 845 185	1 918 135	1 981 571	2 039 045	2 039 045	483 017	470 124	461 604
Insurance Claims	-	-	-	-	-	-	14 433	14 909	15 386
Leave	-	-	-	-	-	-	1 437 185	1 475 841	1 588 522
Litigation	-	-	-	-	-	-	73 807	76 243	78 682
Total Provision	**1 709 921**	**1 845 185**	**1 918 135**	**1 981 571**	**2 039 045**	**2 039 045**	**2 173 388**	**2 147 398**	**2 171 385**
VAT Payable									
VAT Payable: Output Tax	-	-	-	461 413	408 634	408 634	474 915	529 806	586 699
VAT Payable: VAT Control	-	-	-	-	-	-	-	-	-
Total VAT Payable	**-**	**-**	**-**	**461 413**	**408 634**	**408 634**	**474 915**	**529 806**	**586 699**
Other current liabilities									
Total Employee Benefits	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Other current liabilities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Current Liabilities	**12 478 339**	**13 972 147**	**13 144 868**	**16 508 768**	**14 707 294**	**14 707 294**	**16 224 585**	**16 509 404**	**17 417 106**
Non-current Liabilities									
Financial Liabilities									
Borrowings									
Annuity and Bullet Loans	0	916 861	3 062 867	-	-	-	9 625 534	14 370 285	18 748 369
Concessionary Loan	3 280 840	2 926 947	3 316 987	13 459 944	9 961 515	9 961 515	3 746 474	3 380 716	3 011 366
Local Registered Stock	2 350 000	250 000	150 000	-	-	-	0	0	0
Total Borrowings	**5 630 840**	**4 093 807**	**6 529 854**	**13 459 944**	**9 961 515**	**9 961 515**	**13 372 008**	**17 751 000**	**21 759 735**
Operating Lease Liability	-	-	-	-	-	-	-	-	-
Total Financial Liabilities	**5 630 840**	**4 093 807**	**6 529 854**	**13 459 944**	**9 961 515**	**9 961 515**	**13 372 008**	**17 751 000**	**21 759 735**
Provisions									
Decommissioning, Restoration and Similar Liabilities	432 892	414 321	334 613	313 406	313 403	313 403	95 811	211 057	192 438
Ex-gratia Pension	5 507 185	5 220 682	5 585 493	6 178 747	6 178 747	6 178 747	6 319 531	6 796 836	7 320 716
Leave	673 681	671 501	689 575	764 242	709 026	709 026	762 528	828 334	823 562
Total Provisions	**6 613 757**	**6 306 503**	**6 609 681**	**7 256 395**	**7 201 176**	**7 201 176**	**7 177 871**	**7 836 227**	**8 336 716**
Total Long term Trade and other Payables	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Other non-current liabilities									
Total Employee Benefits	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Deferred Tax Liabilities	-	-	-	-	-	-	-	-	-
Intercompany/Parent-subsidiary Transactions	-	-	-	-	-	-	-	-	-
Total Other non-current liabilities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total non current liabilities	**12 244 597**	**10 400 311**	**13 139 535**	**20 716 339**	**17 162 691**	**17 162 691**	**20 549 878**	**25 587 227**	**30 096 451**
TOTAL LIABILITIES	**24 722 936**	**24 372 457**	**26 284 403**	**37 225 107**	**31 869 985**	**31 869 985**	**36 774 464**	**42 096 632**	**47 513 558**
CHANGES IN NET ASSETS	**61 724 142**	**67 281 033**	**69 051 683**	**73 540 049**	**77 489 013**	**77 489 013**	**81 817 898**	**86 045 354**	**90 971 747**
COMMUNITY WEALTH/EQUITY									
Accumulated Surplus/(Deficit)									
Opening Balance	52 639 887	56 727 512	62 605 697	65 444 292	67 472 353	67 472 353	70 834 971	74 823 102	77 481 936
Transfers to/from operating revenue and expenditure	3 703 440	5 556 892	5 441 332	3 310 490	4 766 647	4 766 647	4 328 885	4 227 456	4 926 393
Transfers to/from Reserves	384 185	321 294	(574 676)	(490 216)	(1 404 030)	(1 404 030)	(340 754)	(1 568 622)	(2 453 314)
Total Accumulated Surplus/(Deficit)	**56 727 512**	**62 605 697**	**67 472 353**	**68 264 566**	**70 834 971**	**70 834 971**	**74 823 102**	**77 481 936**	**79 955 015**
Reserves and Funds									
Capital Replacement Reserve	4 074 280	3 828 719	4 451 537	4 551 269	5 904 391	5 904 391	6 255 846	7 849 531	10 327 298
Housing Development Fund	307 275	278 974	296 487	261 691	288 201	288 201	294 333	286 328	278 323
Self Insurance Reserve	615 074	567 644	501 988	462 523	461 450	461 450	444 617	427 558	411 111
Total Reserves and Funds	**4 996 630**	**4 675 336**	**5 250 013**	**5 275 483**	**6 654 042**	**6 654 042**	**6 994 796**	**8 563 418**	**11 016 732**
Other									
Total Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TOTAL COMMUNITY WEALTH/EQUITY	**61 724 142**	**67 281 033**	**72 722 365**	**73 540 049**	**77 489 013**	**77 489 013**	**81 817 898**	**86 045 354**	**90 971 747**

Table 101 – MBRR Table SA9 – Social, economic and demographic statistics and assumptions

Description of economic indicator	Basis of calculation	2001 Census	2007 Survey	2011 Census	2022/23	2023/24	2024/25	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework		
					Outcome	Outcome	Outcome	Original Budget	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Demographics											
Population	StatsSA Census, Community Survey & Mid-year estimates	2 893 249	3 497 097	3 740 025	4 863 058	4 946 102	5 030 497	5 150 163	5 202 145	5 288 413	5 374 879
Females aged 5 - 14	StatsSA Census, Community Survey & Mid-year estimates	260 241	287 307	275 909	358 626	356 546	355 075	365 085	351 241	349 687	347 795
Males aged 5 - 14	StatsSA Census, Community Survey & Mid-year estimates	257 985	284 101	282 124	374 101	372 187	371 199	384 009	368 097	366 633	364 918
Females aged 15 - 34	StatsSA Census, Community Survey & Mid-year estimates	571 867	653 762	706 732	770 396	775 655	781 843	792 716	797 586	805 530	814 784
Males aged 15 - 34	StatsSA Census, Community Survey & Mid-year estimates	539 939	631 811	707 488	803 972	813 300	823 333	836 874	847 752	860 713	874 388
Unemployment	StatsSA Census, Community Survey & QLFS	29.2%	24.5%	23.9%	25.1%	23.2%	22.5%	NA	NA	NA	NA
No income	StatsSA Census	101 953	52 446	146 517	NA	NA	NA	NA	NA	NA	NA
R1 - R1 600	StatsSA Census	200 414	144 873	185 068	NA	NA	NA	NA	NA	NA	NA
R1 601 - R3 200	StatsSA Census	130 846	122 611	170 824	NA	NA	NA	NA	NA	NA	NA
R3 201 - R6 400	StatsSA Census	133 588	121 268	154 427	NA	NA	NA	NA	NA	NA	NA
R6 401 - R12 800	StatsSA Census	109 609	103 587	139 348	NA	NA	NA	NA	NA	NA	NA
R12 801 - R25 600	StatsSA Census	67 529	87 974	126 625	NA	NA	NA	NA	NA	NA	NA
R25 601 - R51 200	StatsSA Census	23 091	52 892	92 860	NA	NA	NA	NA	NA	NA	NA
R52 201 - R102 400	StatsSA Census	5 470	18 249	38 018	NA	NA	NA	NA	NA	NA	NA
R102 401 - R204 800	StatsSA Census	3 028	5 355	9 749	NA	NA	NA	NA	NA	NA	NA
R204 801 - R409 600	StatsSA Census	1 861	3 429	5 066	NA	NA	NA	NA	NA	NA	NA
R409 601 - R819 200	StatsSA Census	-	189 593	73	NA	NA	NA	NA	NA	NA	NA
Insert description	Households with a gross income of R4 500 or less per month qualify for free basic services where relevant, while those with a gross income of between R4501 and R7000 per month qualify for reduced rates and refuse.	-	-	-	186 520	222 751	231 030	NA	NA	NA	NA
Number of people in municipal area	StatsSA Census, Community Survey & Mid-year estimates	2 893 249	3 497 097	3 740 025	4 863 058	4 946 102	5 030 497	5 150 163	5 202 145	5 288 413	5 374 879
Number of poor people in municipal area	StatsSA Census, estimates	1 124 687	1 240 002	1 758 442	NA	NA	NA	NA	NA	NA	NA
Number of households in municipal area	StatsSA Census, estimates	777 390	902 275	1 068 575	1 501 991	1 543 338	1 584 663	1 560 655	1 663 992	1 702 973	1 741 744
Number of poor households in municipal area	StatsSA Census, Indigent households for 2021/22 to 2023/24	302 193	319 930	502 409	186 520	222 751	231 030	NA	NA	NA	NA
Definition of poor household (R per month)		Household Income < R1608	Household income < R3201	Household income < R3201	-	-	-	-	-	–	–

*N/A = not available

Table continues on next page.

Description of economic indicator	Basis of calculation	2001 Census	2007 Survey	2011 Census	2022/23	2023/24	2024/25	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework		
					Outcome	Outcome	Outcome	Original Budget	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Housing statistics											
Formal	StatsSA Census & Community Survey, estimates	619 691	758 159	846 026	1 223 681	1 257 367	1 291 035	1 271 475	1 355 664	1 387 422	1 419 009
Informal	StatsSA Census & Community Survey, estimates	157 699	144 116	222 549	278 310	285 971	293 629	289 180	308 328	315 551	322 735
Total number of households		**777 390**	**902 275**	**1 068 575**	**1 501 991**	**1 543 338**	**1 584 663**	**1 560 655**	**1 663 992**	**1 702 973**	**1 741 744**
Dwellings provided by municipality	CCT Human Settlements Directorate	-	-	-	1 811	1 854	2 195	NA	NA	NA	NA
Dwellings provided by province/s	WCG, Department of Human Settlements Annual Reports	-	-	-	1 218	1 047	2 633	NA	NA	NA	NA
Dwellings provided by private sector	CCT Spatial Planning and Environment Directorate	-	-	-	7 031	6 447	10 880	NA	NA	NA	NA
Total new housing dwellings		**-**	**-**	**-**	**10 060**	**9 348**	**15 708**	**-**	**-**	**-**	**-**
Economic											
Inflation/inflation outlook (CPIX)					4.6%	4.9%	5.9%	4.5%	3.4%	3.2%	3.1%
Interest rate - borrowing					11.0%	12.0%	12.0%	12.0%	12.0%	12.0%	12.0%
Interest rate - investment					5.1%	7.6%	7.8%	7.6%	5.8%	5.8%	5.8%
Remuneration increases					4.9%	5.40%	5%	5.25%	4.75%	5.25%	5.25%
Consumption growth (electricity)					-4.7%	2.4%	2.5%	-1.5%	-1.1%	-1.5%	-1.5%
Consumption growth (water)					5.9%	6.6%	4.4%	4.0%	2.0%	2.0%	1.0%
Collection rates											
Property tax/service charges					94.6%	95.4%	96.3%	95.8%	95.0%	95.0%	95.0%
Rental of facilities & equipment					22.6%	25.3%	37.0%	40.0%	40.0%	45.0%	50.0%
Interest - external investments					100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Interest - debtors					99.1%	98.1%	97.9%	98.4%	98.7%	98.7%	98.7%
Revenue from agency services					100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

*N/A = not available

Table 102 – MBRR Table SA9 – Detail on the provision of municipal services for Table A10 (Basic service delivery measurement)

Total municipal services	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Household service targets									
Water:									
Piped water inside dwelling	1 328 617	1 309 111	1 331 715	1 370 626	1 370 626	1 370 626	1 315 537	1 361 003	1 407 893
Piped water inside yard (but not in dwelling)	–	–	–	–	–	–	–	–	–
Using public tap (at least min.service level)	184 205	181 500	184 634	190 029	197 862	197 862	300 006	303 006	306 036
Other water supply (at least min.service level)	–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total	1 512 822	1 490 612	1 516 350	1 560 655	1 568 488	1 568 488	1 615 543	1 664 009	1 713 929
Using public tap (< min.service level)	–	–	–	–	–	–	–	–	–
Other water supply (< min.service level)	–	–	–	–	–	–	–	–	–
No water supply	–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
Total number of households	**1 512 822**	**1 490 612**	**1 516 350**	**1 560 655**	**1 568 488**	**1 568 488**	**1 615 543**	**1 664 009**	**1 713 929**
Sanitation/sewerage:									
Flush toilet (connected to sewerage)	1 404 012	1 388 671	1 410 820	1 449 781	1 449 781	1 449 781	1 397 127	1 445 593	1 495 513
Flush toilet (with septic tank)	–	–	–	–	–	–	–	–	–
Chemical toilet	63 105	63 860	63 860	73 680	73 680	73 680	73 170	73 170	73 170
Pit toilet (ventilated)	197	55	55	55	55	55	23	23	23
Other toilet provisions (> min.service level)	45 508	38 025	41 615	37 139	44 972	44 972	145 223	145 223	145 223
Minimum Service Level and Above sub-total	1 512 822	1 490 612	1 516 350	1 560 655	1 568 488	1 568 488	1 615 543	1 664 009	1 713 929
Bucket toilet	–	–	–	–	–	–	–	–	–
Other toilet provisions (< min.service level)	–	–	–	–	–	–	–	–	–
No toilet provisions	–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
Total number of households	**1 512 822**	**1 490 612**	**1 516 350**	**1 560 655**	**1 568 488**	**1 568 488**	**1 615 543**	**1 664 009**	**1 713 929**
Energy:									
Electricity (at least min.service level)	633 785	630 618	629 533	614 192	614 192	614 192	632 901	634 401	635 901
Electricity - prepaid (min.service level)	–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total	633 785	630 618	629 533	614 192	614 192	614 192	632 901	634 401	635 901
Electricity (< min.service level)	24 406	22 828	22 072	20 572	20 572	20 572	19 072	17 572	16 072
Electricity - prepaid (< min. service level)	–	–	–	–	–	–	–	–	–
Other energy sources	–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total	24 406	22 828	22 072	20 572	20 572	20 572	19 072	17 572	16 072
Total number of households	**658 191**	**653 446**	**651 605**	**634 764**	**634 764**	**634 764**	**651 973**	**651 973**	**651 973**
Refuse:									
Removed at least once a week	1 069 929	1 102 661	1 146 520	1 181 146	1 181 146	1 181 146	1 184 588	1 208 280	1 232 446
Minimum Service Level and Above sub-total	1 069 929	1 102 661	1 146 520	1 181 146	1 181 146	1 181 146	1 184 588	1 208 280	1 232 446
Removed less frequently than once a week	–	–	–	–	–	–	–	–	–
Using communal refuse dump	–	–	–	–	–	–	–	–	–
Using own refuse dump	–	–	–	–	–	–	–	–	–
Other rubbish disposal	–	–	–	–	–	–	–	–	–
No rubbish disposal	–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
Total number of households	**1 069 929**	**1 102 661**	**1 146 520**	**1 181 146**	**1 181 146**	**1 181 146**	**1 184 588**	**1 208 280**	**1 232 446**

Table continues on next page.

Municipal in-house services	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Household service targets									
Water:									
Piped water inside dwelling	1 328 617	1 309 111	1 331 715	1 370 626	1 370 626	1 370 626	1 315 537	1 361 003	1 407 893
Piped water inside yard (but not in dwelling)	–	–	–	–	–	–	–	–	–
Using public tap (at least min.service level)	184 205	181 500	184 634	190 029	197 862	197 862	300 006	303 006	306 036
Other water supply (at least min.service level)	–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total	1 512 822	1 490 612	1 516 350	1 560 655	1 568 488	1 568 488	1 615 543	1 664 009	1 713 929
Using public tap (< min.service level)	–	–	–	–	–	–	–	–	–
Other water supply (< min.service level)	–	–	–	–	–	–	–	–	–
No water supply	–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
Total number of households	**1 512 822**	**1 490 612**	**1 516 350**	**1 560 655**	**1 568 488**	**1 568 488**	**1 615 543**	**1 664 009**	**1 713 929**
Sanitation/sewerage:									
Flush toilet (connected to sewerage)	1 404 012	1 388 671	1 410 820	1 449 781	1 449 781	1 449 781	1 397 127	1 445 593	1 495 513
Flush toilet (with septic tank)	–	–	–	–	–	–	–	–	–
Chemical toilet	63 105	63 860	63 860	73 680	73 680	73 680	73 170	73 170	73 170
Pit toilet (ventilated)	197	55	55	55	55	55	23	23	23
Other toilet provisions (> min.service level)	45 508	38 025	41 615	37 139	44 972	44 972	145 223	145 223	145 223
Minimum Service Level and Above sub-total	1 512 822	1 490 612	1 516 350	1 560 655	1 568 488	1 568 488	1 615 543	1 664 009	1 713 929
Bucket toilet	–	–	–	–	–	–	–	–	–
Other toilet provisions (< min.service level)	–	–	–	–	–	–	–	–	–
No toilet provisions	–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
Total number of households	**1 512 822**	**1 490 612**	**1 516 350**	**1 560 655**	**1 568 488**	**1 568 488**	**1 615 543**	**1 664 009**	**1 713 929**
Energy:									
Electricity (at least min.service level)	633 785	630 618	629 533	631 401	631 401	631 401	632 901	634 401	635 901
Electricity - prepaid (min.service level)	–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total	633 785	630 618	629 533	631 401	631 401	631 401	632 901	634 401	635 901
Electricity (< min.service level)	24 406	22 828	22 072	20 572	20 572	20 572	19 072	17 572	16 072
Electricity - prepaid (< min. service level)	–	–	–	–	–	–	–	–	–
Other energy sources	–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total	24 406	22 828	22 072	20 572	20 572	20 572	19 072	17 572	16 072
Total number of households	**658 191**	**653 446**	**651 605**	**651 973**	**651 973**	**651 973**	**651 973**	**651 973**	**651 973**
Refuse:									
Removed at least once a week	1 069 929	1 102 661	1 146 520	1 181 146	1 181 146	1 161 361	1 184 588	1 208 280	1 232 446
Minimum Service Level and Above sub-total	1 069 929	1 102 661	1 146 520	1 181 146	1 181 146	1 161 361	1 184 588	1 208 280	1 232 446
Removed less frequently than once a week	–	–	–	–	–	–	–	–	–
Using communal refuse dump	–	–	–	–	–	–	–	–	–
Using own refuse dump	–	–	–	–	–	–	–	–	–
Other rubbish disposal	–	–	–	–	–	–	–	–	–
No rubbish disposal	–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
Total number of households	**1 069 929**	**1 102 661**	**1 146 520**	**1 181 146**	**1 181 146**	**1 161 361**	**1 184 588**	**1 208 280**	**1 232 446**

Table continues on next page.

Detail of Free Basic Services (FBS) provided		2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Electricity	**Location of households for each type of FBS**									
	Formal settlements - (50 kwh per indigent household per month Rands)	**130 676 268**	**162 028 851**	**176 114 721**	**165 662 685**	**165 662 685**	**165 662 685**	**201 477 828**	**220 751 688**	**243 566 687**
	Number of HH receiving this type of FBS	186 070	163 296	174 558	170 829	170 829	170 829	195 129	196 629	198 129
	Informal settlements (Rands)	**149 046 400**	**171 404 070**	**203 979 911**	**242 443 000**	**242 443 000**	**242 443 000**	**252 066 709**	**274 324 201**	**301 756 622**
	Number of HH receiving this type of FBS	153 000	149 953	171 031	165 752	165 752	165 752	165 752	165 752	165 752
	Informal settlements targeted for upgrading (Rands)	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
	Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–
	Living in informal backyard rental agreement (Rands)	**2 242 856**	**2 099 683**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
	Number of HH receiving this type of FBS	1 719	1 790	–	–	–	–	–	–	–
	Other (Rands)	**–**	**–**	**–**	**–**	**–**	**–**	**1 086 548 518**	**1 181 402 088**	**1 284 541 633**
	Number of HH receiving this type of FBS	–	–	–	–	–	–	195 129	196 629	198 129
	Total cost of FBS - Electricity for informal settlements	**151 289 256**	**173 503 753**	**203 979 911**	**242 443 000**	**242 443 000**	**242 443 000**	**1 338 615 227**	**1 455 726 289**	**1 586 298 255**
Water	**Location of households for each type of FBS**									
	Formal settlements - (6 kilolitre per indigent household per month Rands)	**283 601 500**	**313 770 600**	**327 706 042**	**306 612 227**	**306 612 227**	**324 521 400**	**465 227 128**	**530 315 533**	**604 547 310**
	Number of HH receiving this type of FBS	240 091	236 537	224 453	235 214	246 254	246 254	249 917	249 917	249 917
	Informal settlements (Rands)	**167 440 000**	**185 289 281**	**308 855 874**	**273 898 153**	**274 173 138**	**274 173 138**	**642 392 937**	**732 336 336**	**834 923 396**
	Number of HH receiving this type of FBS	179 505	182 472	185 704	185 329	193 162	193 162	297 206	300 206	303 236
	Informal settlements targeted for upgrading (Rands)	**2 611 805**	**2 843 231**	**4 656 854**	**4 138 126**	**3 974 305**	**3 974 305**	**6 052 032**	**6 830 448**	**7 709 456**
	Number of HH receiving this type of FBS	2 800	2 800	2 800	2 800	2 800	2 800	2 800	2 800	2 800
	Living in informal backyard rental agreement (Rands)	**1 772 296**	**1 929 335**	**3 160 008**	**2 808 014**	**2 696 850**	**2 696 850**	**184 859 317**	**210 722 380**	**240 218 587**
	Number of HH receiving this type of FBS	1 900	1 900	1 900	1 900	1 900	1 900	85 526	85 526	85 526
	Other (Rands)	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
	Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–
	Total cost of FBS - Water for informal settlements	**171 824 101**	**190 061 847**	**316 672 736**	**280 844 293**	**280 844 293**	**280 844 294**	**833 304 286**	**949 889 163**	**1 082 851 439**

Table continues on next page.

Detail of Free Basic Services (FBS) provided		2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Sanitation	**Location of households for each type of FBS**									
	Formal settlements - (free sanitation service to indigent households)	**242 531 450**	**269 235 000**	**295 218 676**	**156 417 841**	**156 417 841**	**161 754 475**	**460 527 337**	**524 988 484**	**598 537 595**
	Number of HH receiving this type of FBS	240 091	236 537	224 453	233 782	244 740	244 740	248 419	248 419	248 419
	Informal settlements (Rands)	**56 393 740**	**63 472 309**	**109 183 900**	**56 303 676**	**54 382 089**	**54 382 088**	**171 647 212**	**195 673 095**	**223 086 234**
	Number of HH receiving this type of FBS	70 695	72 877	74 717	74 455	82 288	82 288	80 690	80 690	80 690
	Informal settlements targeted for upgrading (Rands)	**2 233 573**	**2 513 933**	**4 091 638**	**2 117 390**	**1 850 450**	**1 850 450**	**5 956 280**	**6 789 995**	**7 741 250**
	Number of HH receiving this type of FBS	2 800	2 800	2 800	2 800	2 800	2 800	2 800	2 800	2 800
	Living in informal backyard rental agreement (Rands)	**1 515 639**	**1 705 883**	**2 776 469**	**1 436 801**	**1 255 663**	**1 255 663**	**187 852 043**	**214 146 157**	**244 147 309**
	Number of HH receiving this type of FBS	1 900	1 900	1 900	1 900	1 900	1 900	85 526	85 526	85 526
	Other (Rands)	**463 337 559**	**458 186 132**	**474 724 338**	**480 582 016**	**489 088 025**	**489 088 026**	**510 755 470**	**533 228 711**	**556 690 774**
	Number of HH receiving this type of FBS	108 810	109 595	110 987	110 874	110 874	110 874	216 516	219 516	222 546
	Total cost of FBS - Sanitation for informal settlements	**523 480 511**	**525 878 257**	**590 776 345**	**540 439 883**	**546 576 227**	**546 576 227**	**876 211 005**	**949 837 958**	**1 031 665 568**
Refuse Removal	**Location of households for each type of FBS**									
	Formal settlements - (removed once a week to indigent households)	**393 998 253**	**461 129 709**	**521 602 271**	**540 000 000**	**540 000 000**	**540 000 000**	**713 969 117**	**762 668 780**	**796 750 911**
	Number of HH receiving this type of FBS	229 662	283 418	296 372	298 620	298 620	298 620	318 048	324 409	330 897
	Informal settlements (Rands)	**290 299 843**	**216 477 609**	**312 111 137**	**347 343 129**	**323 245 084**	**323 245 084**	**356 099 825**	**362 897 131**	**365 970 608**
	Number of HH receiving this type of FBS	279 000	292 950	344 658	351 643	351 643	351 643	343 883	350 761	357 776
	Informal settlements targeted for upgrading (Rands)	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
	Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–
	Living in informal backyard rental agreement (Rands)	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
	Number of HH receiving this type of FBS	–	–	–	–	–	–	–	–	–
	Other (Rands)	**–**	**–**	**–**	**137 847 688**	**–**	**–**	**–**	**–**	**–**
	Number of HH receiving this type of FBS	–	–	–	510 579	–	–	–	–	–
	Total cost of FBS - Refuse Removal for informal settlements	**290 299 843**	**216 477 609**	**312 111 137**	**485 190 817**	**323 245 084**	**323 245 084**	**356 099 825**	**362 897 131**	**365 970 608**

*The information provided in the table above is based on number of properties and not households for water, and for electricity, it will be based on number of service connections. There is, therefore, not a direct correlation between the two as a property can consist of numerous households.

2.21 Consolidated budget tables

The consolidated tables, as required in terms of Regulation 9 of the MBRR, are presented in the ten primary budget tables on page 408 to page 420.

The tables provide a consolidated view of the main tables (including financial position and cash flow) of the City, CTICC and CTS.

The consolidated tables include the City's and entities' MTREF with elimination of inter-company entries. It will therefore not align to a direct consolidation of tables between the City's MBRR Schedule A and the entities' MBRR Schedule D.

Table 103 – MBRR Table A1 – Consolidated Budget Summary

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Financial Performance									
Property rates	11 241 382	11 981 351	12 786 378	13 761 592	13 911 508	13 911 508	15 803 606	17 355 717	19 309 870
Service charges	23 689 607	28 504 567	31 716 101	34 006 616	34 052 656	34 052 656	35 756 014	38 963 363	42 382 536
Investment revenue	1 454 621	1 593 286	1 581 682	778 395	1 331 698	1 331 698	863 735	728 847	652 121
Transfer and subsidies - Operational	6 221 933	6 719 779	6 957 770	7 329 561	7 337 594	7 337 594	7 194 666	7 419 798	7 432 955
Other own revenue	11 774 731	13 042 504	14 335 752	15 285 347	15 196 908	15 196 908	15 187 244	16 614 149	18 067 197
Total Revenue (excluding capital transfers and contributions)	**54 382 273**	**61 841 487**	**67 377 682**	**71 161 512**	**71 830 365**	**71 830 365**	**74 805 266**	**81 081 874**	**87 844 678**
Employee costs	15 336 143	17 201 030	18 639 556	21 003 489	20 932 000	20 932 000	22 303 984	23 621 745	25 089 226
Remuneration of councillors	176 064	183 030	185 833	197 729	198 376	198 376	207 204	218 082	229 532
Depreciation, amortisation and impairment	3 270 481	3 436 476	3 735 866	4 025 354	4 032 488	4 032 488	4 255 419	4 670 610	5 041 381
Interest, Dividends and Rent on Land	773 586	830 942	854 254	1 433 844	1 073 376	1 073 376	1 259 045	1 656 783	2 165 394
Inventory consumed and bulk purchases	17 550 048	20 658 595	23 481 739	25 725 440	25 648 494	25 648 494	27 240 656	29 779 876	32 686 657
Transfers and subsidies	343 905	326 622	354 016	346 993	369 831	369 831	302 748	277 393	272 189
Other expenditure	15 301 700	16 031 718	17 105 756	18 930 375	19 081 339	19 081 339	19 439 482	19 965 341	20 390 010
Total Expenditure	52 751 927	58 668 412	64 357 020	71 663 224	71 335 904	71 335 904	75 008 539	80 189 830	85 874 390
Surplus/(Deficit)	**1 630 347**	**3 173 075**	**3 020 662**	**(501 712)**	**494 460**	**494 460**	**(203 273)**	**892 043**	**1 970 288**
Transfers and subsidies - capital (monetary allocations)	2 104 107	2 535 548	2 612 522	3 855 190	4 344 729	4 344 729	4 613 110	3 395 466	3 023 127
Transfers and subsidies - capital (in-kind)	7 714	117	898	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**3 742 167**	**5 708 741**	**5 634 082**	**3 353 477**	**4 839 189**	**4 839 189**	**4 409 837**	**4 287 509**	**4 993 414**
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	**3 742 167**	**5 708 741**	**5 634 082**	**3 353 477**	**4 839 189**	**4 839 189**	**4 409 837**	**4 287 509**	**4 993 414**
Capital expenditure & funds sources									
Capital expenditure	**6 955 487**	**9 448 185**	**9 398 351**	**12 937 678**	**13 558 630**	**12 553 407**	**13 151 455**	**14 766 252**	**12 652 019**
Transfers recognised - capital	2 175 965	2 579 517	2 541 359	3 855 190	4 344 729	3 825 258	4 613 110	3 395 466	3 023 127
Borrowing	1 758 326	2 544 486	5 854 382	5 000 000	5 000 000	4 720 098	5 000 000	6 000 000	6 000 000
Internally generated funds	3 021 196	4 324 182	1 002 610	4 082 488	4 213 902	4 008 052	3 538 346	5 370 786	3 628 893
Total sources of capital funds	**6 955 487**	**9 448 185**	**9 398 351**	**12 937 678**	**13 558 630**	**12 553 407**	**13 151 455**	**14 766 252**	**12 652 019**

Table continues on next page.

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Financial position									
Total current assets	20 589 695	21 523 639	23 501 586	25 925 853	24 090 831	24 090 831	23 660 644	22 936 200	25 475 135
Total non current assets	66 304 177	70 814 257	76 367 850	85 718 784	86 216 522	86 216 522	95 936 463	106 260 084	114 118 310
Total current liabilities	12 624 801	14 140 170	13 323 611	16 649 610	14 859 045	14 859 045	16 378 380	16 668 641	17 581 195
Total non current liabilities	12 244 597	10 400 311	13 139 535	20 716 422	17 162 774	17 162 774	20 550 193	25 587 813	30 097 102
Community wealth/Equity	62 024 475	67 797 416	73 406 290	74 278 605	78 285 535	78 285 535	82 668 534	86 939 829	91 915 148
Cash flows									
Net cash from (used) operating	6 187 465	7 990 082	10 444 691	6 885 804	8 649 132	8 649 132	7 875 365	8 161 223	9 397 668
Net cash from (used) investing	(7 076 845)	(8 076 617)	(7 783 978)	(13 020 575)	(13 721 308)	(13 721 308)	(13 312 092)	(14 877 936)	(12 835 932)
Net cash from (used) financing	757 838	(688 229)	751 986	3 885 252	3 935 126	3 935 126	3 732 202	4 534 168	4 376 237
Cash/cash equivalents at the year end	**8 219 854**	**7 445 089**	**10 857 789**	**6 599 092**	**9 659 930**	**9 659 930**	**7 955 406**	**5 772 860**	**6 710 833**
Cash backing/surplus reconciliation									
Cash and investments available	17 985 226	16 601 250	18 448 584	15 755 251	17 250 725	17 250 725	15 543 374	13 360 828	14 298 801
Application of cash and investments	10 694 113	9 194 447	7 178 160	7 478 878	7 926 760	7 926 760	7 795 998	7 782 957	8 861 615
Balance - surplus (shortfall)	7 291 113	7 406 803	11 270 424	8 276 373	9 323 965	9 323 965	7 747 375	5 577 871	5 437 186
Asset management									
Asset register summary (WDV)	60 763 899	66 701 128	72 253 501	83 210 034	81 670 802	81 670 802	90 667 083	100 754 177	108 362 926
Depreciation	3 270 481	3 436 476	3 735 866	4 025 354	4 032 488	4 032 488	4 255 419	4 670 610	5 041 381
Renewal and Upgrading of Existing Assets	3 580 195	5 403 504	5 756 516	7 392 158	7 548 396	7 258 304	7 258 688	9 016 996	7 646 938
Repairs and Maintenance	5 003 372	5 653 483	5 927 731	6 885 827	6 902 992	6 918 140	7 347 345	7 459 652	7 601 224
Free services									
Cost of Free Basic Services provided	2 187 701	2 312 086	2 744 182	2 717 611	2 622 834	2 622 834	5 245 432	5 757 075	6 310 188
Revenue cost of free services provided	1 882 040	2 424 531	2 625 576	3 135 095	3 118 504	3 118 504	3 070 496	3 369 748	3 763 638
Households below minimum service level (number)									
Water:	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-
Energy:	24 406	22 828	22 072	20 572	20 572	20 572	19 072	17 572	16 072
Refuse:	–	–	–	–	–	–	–	–	–

Table 104 – MBRR Table A2 – Consolidated Budgeted Financial Performance (revenue and expenditure by standard classification)

Functional Classification Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue - Functional									
Governance and administration	**18 545 553**	**19 794 818**	**21 155 589**	**20 899 510**	**21 733 283**	**21 733 283**	**23 422 208**	**25 146 914**	**27 165 604**
Executive and council	172	1 975	1 549	393	393	393	11 296	334	345
Finance and administration	18 545 381	19 792 829	21 154 044	20 899 114	21 732 887	21 732 887	23 410 909	25 146 576	27 165 255
Internal audit	(0)	14	(5)	4	4	4	4	4	4
Community and public safety	**4 515 118**	**4 459 510**	**4 672 880**	**4 772 581**	**4 843 629**	**4 843 629**	**4 634 912**	**4 726 810**	**4 716 196**
Community and social services	111 823	119 751	116 238	142 377	143 286	143 286	118 415	120 306	122 711
Sport and recreation	72 239	90 127	120 307	102 068	99 696	99 696	114 819	112 243	145 240
Public safety	2 425 144	2 325 329	2 492 598	2 344 266	2 366 753	2 366 753	2 373 185	2 433 113	2 440 093
Housing	1 583 240	1 611 814	1 636 011	1 732 928	1 781 787	1 781 787	1 697 972	1 703 416	1 630 822
Health	322 671	312 489	307 726	450 941	452 107	452 107	330 520	357 732	377 330
Economic and environmental services	**2 377 551**	**2 861 585**	**3 068 851**	**4 279 566**	**4 251 147**	**4 251 147**	**4 042 060**	**2 668 341**	**1 920 207**
Planning and development	637 977	638 856	682 164	740 131	745 709	745 709	696 572	743 202	774 549
Road transport	1 689 732	2 151 392	2 326 957	3 479 674	3 444 876	3 444 876	3 321 779	1 892 667	1 101 534
Environmental protection	49 841	71 337	59 731	59 761	60 561	60 561	23 709	32 472	44 124
Trading services	**30 776 049**	**36 868 042**	**40 598 113**	**44 602 463**	**44 877 145**	**44 877 145**	**46 826 057**	**51 414 109**	**56 514 601**
Energy sources	16 858 296	20 483 279	23 082 402	24 274 550	24 427 834	24 427 834	25 704 632	27 350 059	29 179 090
Water management	8 757 384	10 654 629	11 466 574	12 577 501	12 967 973	12 967 973	13 876 929	15 941 955	18 070 901
Waste water management	3 231 151	3 679 381	3 897 050	4 438 859	4 448 351	4 448 351	4 706 310	5 351 384	6 256 340
Waste management	1 929 218	2 050 753	2 152 088	3 311 553	3 032 987	3 032 987	2 538 185	2 770 711	3 008 271
Other	**279 824**	**393 197**	**495 669**	**462 581**	**469 889**	**469 889**	**493 139**	**521 166**	**551 196**
Total Revenue - Functional	**56 494 094**	**64 377 153**	**69 991 102**	**75 016 701**	**76 175 093**	**76 175 093**	**79 418 376**	**84 477 340**	**90 867 805**
Expenditure - Functional									
Governance and administration	**7 662 481**	**8 141 367**	**8 683 824**	**3 255 812**	**3 450 388**	**3 450 388**	**4 746 342**	**5 316 626**	**6 242 895**
Executive and council	519 502	533 749	546 931	133 192	230 171	230 171	219 532	190 881	201 180
Finance and administration	7 087 473	7 542 959	8 072 291	3 119 756	3 216 310	3 216 310	4 522 874	5 125 773	6 040 181
Internal audit	55 505	64 658	64 602	2 864	3 907	3 907	3 936	(27)	1 534
Community and public safety	**10 044 795**	**10 114 772**	**10 797 272**	**15 605 681**	**15 398 942**	**15 398 942**	**15 156 922**	**15 950 479**	**16 768 705**
Community and social services	1 046 835	1 074 303	1 180 490	1 853 305	1 862 037	1 862 037	1 938 804	2 063 545	2 199 457
Sport and recreation	1 339 183	1 510 172	1 786 628	2 496 139	2 524 638	2 524 638	2 712 802	2 866 435	3 025 435
Public safety	4 727 403	4 647 324	4 653 538	6 736 213	6 499 659	6 499 659	6 277 014	6 529 839	6 822 783
Housing	1 705 002	1 741 918	1 910 760	2 609 915	2 649 496	2 649 496	2 723 486	2 883 806	3 009 017
Health	1 226 372	1 141 055	1 265 856	1 910 108	1 863 113	1 863 113	1 504 815	1 606 855	1 712 014
Economic and environmental services	**5 675 117**	**6 386 399**	**6 826 864**	**8 166 494**	**8 459 323**	**8 459 323**	**8 816 041**	**9 318 548**	**9 736 443**
Planning and development	1 556 797	1 696 265	1 772 352	2 246 064	2 217 017	2 217 017	2 267 796	2 239 696	2 358 928
Road transport	3 862 544	4 369 857	4 698 338	5 379 680	5 636 529	5 636 529	5 956 140	6 469 146	6 729 390
Environmental protection	255 777	320 277	356 174	540 749	605 777	605 777	592 106	609 706	648 125
Trading services	**29 051 536**	**33 659 671**	**37 662 185**	**44 031 217**	**43 432 938**	**43 432 938**	**45 688 417**	**48 949 192**	**52 440 619**
Energy sources	16 540 626	19 163 071	21 929 686	23 953 367	23 681 678	23 681 678	25 066 725	26 415 601	28 091 002
Water management	8 120 551	9 525 189	10 218 497	10 863 512	10 834 543	10 834 543	11 940 176	13 314 025	14 735 243
Waste water management	2 967 134	3 541 780	3 935 569	6 054 187	5 899 276	5 899 276	6 301 557	6 703 020	7 100 805
Waste management	1 423 226	1 429 630	1 578 434	3 160 152	3 017 442	3 017 442	2 379 958	2 516 545	2 513 569
Other	**342 947**	**383 824**	**478 120**	**624 048**	**622 522**	**622 522**	**638 954**	**683 562**	**717 622**
Total Expenditure - Functional	**52 776 877**	**58 686 032**	**64 448 266**	**71 683 252**	**71 364 112**	**71 364 112**	**75 046 676**	**80 218 407**	**85 906 283**
Surplus/(Deficit) for the year	**3 717 217**	**5 691 121**	**5 542 836**	**3 333 449**	**4 810 981**	**4 810 981**	**4 371 700**	**4 258 932**	**4 961 522**

Table 105 – MBRR Table A3 – Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue by Vote									
Vote 1 - Community Services & Health	940 479	952 066	954 625	988 503	991 345	991 345	961 401	987 674	1 011 733
Vote 2 - Corporate Services	133 112	146 998	125 098	107 699	113 103	113 103	99 125	94 005	97 082
Vote 3 - Economic Growth	304 489	363 229	543 626	367 264	376 088	376 088	399 987	482 354	445 956
Vote 4 - Energy	16 709 249	20 301 594	22 872 402	24 032 288	24 185 572	24 185 572	25 452 566	27 075 735	28 877 334
Vote 5 - Finance	17 641 036	18 720 242	19 992 960	20 062 183	20 865 787	20 865 787	22 477 801	24 168 804	26 260 325
Vote 6 - Future Planning & Resilience	62 339	64 581	83 533	65 915	74 880	74 880	90 482	59 225	66 511
Vote 7 - Human Settlements	1 598 777	1 631 983	1 654 231	1 771 568	1 813 865	1 813 865	1 723 856	1 756 296	1 690 587
Vote 8 - Office of the City Manager	1 928	1 985	1 246	957	4 367	4 367	15 488	4 660	4 805
Vote 9 - Safety & Security	2 470 075	2 370 217	2 540 700	2 396 509	2 420 241	2 420 241	2 427 957	2 489 631	2 498 358
Vote 10 - Spatial Planning & Environment	584 809	643 785	718 635	749 446	743 002	743 002	694 988	757 108	799 683
Vote 11 - Urban Mobility	1 759 537	2 274 998	2 388 773	3 511 579	3 527 866	3 527 866	3 338 001	1 889 540	1 096 494
Vote 12 - Urban Waste Management	1 929 221	2 050 763	2 152 132	3 314 924	3 039 002	3 039 002	2 538 186	2 770 712	3 008 271
Vote 13 - Water & Sanitation	11 988 514	14 333 991	15 363 604	17 066 506	17 434 704	17 434 704	18 583 200	21 293 298	24 327 198
Vote 14 - Cape Town International Convention Centre	278 101	434 142	498 857	461 194	468 608	468 608	491 814	519 798	549 786
Vote 15 - Cape Town Stadium	92 427	86 578	100 681	120 165	116 665	116 665	123 525	128 499	133 682
Total Revenue by Vote	**56 494 094**	**64 377 153**	**69 991 102**	**75 016 701**	**76 175 093**	**76 175 093**	**79 418 376**	**84 477 340**	**90 867 805**
Expenditure by Vote *to be appropriated*									
Vote 1 - Community Services & Health	3 925 871	4 051 589	4 472 291	4 917 230	4 885 939	4 885 939	5 182 703	5 252 451	5 572 391
Vote 2 - Corporate Services	3 390 638	3 693 434	3 923 983	4 202 855	4 223 268	4 223 268	4 519 107	4 958 911	5 097 323
Vote 3 - Economic Growth	657 251	645 128	672 720	760 365	791 514	791 514	783 369	790 906	835 424
Vote 4 - Energy	14 655 471	16 884 405	19 624 989	21 744 942	21 486 891	21 486 891	23 110 226	24 815 008	26 797 316
Vote 5 - Finance	2 646 375	3 316 918	3 765 999	4 356 280	4 205 355	4 205 355	4 501 857	5 062 451	5 804 039
Vote 6 - Future Planning & Resilience	464 779	543 604	570 006	595 825	624 870	624 870	674 644	675 975	717 656
Vote 7 - Human Settlements	1 533 696	1 577 781	1 670 179	1 705 085	1 749 764	1 749 764	1 770 371	1 821 637	1 865 507
Vote 8 - Office of the City Manager	408 051	485 592	524 964	524 560	552 288	552 288	578 336	591 639	626 975
Vote 9 - Safety & Security	5 540 354	5 541 728	5 836 592	6 692 842	6 729 908	6 729 908	6 833 896	7 067 186	7 401 217
Vote 10 - Spatial Planning & Environment	1 306 863	1 491 494	1 636 058	1 953 844	1 995 222	1 995 222	2 017 245	1 938 017	2 040 037
Vote 11 - Urban Mobility	3 824 979	4 295 067	4 372 867	4 706 689	4 865 846	4 865 846	4 815 037	5 193 897	5 367 254
Vote 12 - Urban Waste Management	3 296 304	3 428 795	3 690 533	4 021 815	3 898 123	3 898 123	4 068 730	4 256 294	4 325 663
Vote 13 - Water & Sanitation	10 767 616	12 374 551	13 189 586	14 942 522	14 814 186	14 814 186	15 618 633	17 177 214	18 807 142
Vote 14 - Cape Town International Convention Centre	262 711	263 511	397 781	438 236	424 274	424 274	448 999	488 322	514 658
Vote 15 - Cape Town Stadium	95 919	92 434	99 717	120 165	116 665	116 665	123 525	128 499	133 682
Total Expenditure by Vote	**52 776 877**	**58 686 032**	**64 448 266**	**71 683 252**	**71 364 112**	**71 364 112**	**75 046 676**	**80 218 407**	**85 906 283**
Surplus/(Deficit) for the year	**3 717 217**	**5 691 121**	**5 542 836**	**3 333 449**	**4 810 981**	**4 810 981**	**4 371 700**	**4 258 932**	**4 961 522**

Table 106 – MBRR Table A4 – Consolidated Budgeted Financial Performance (revenue and expenditure)

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue									
Exchange Revenue									
Service charges - Electricity	16 354 489	19 900 057	22 456 305	23 610 833	23 614 978	23 614 978	24 636 571	26 196 330	27 863 414
Service charges - Water	3 993 025	4 839 041	5 162 356	5 771 137	5 863 442	5 863 442	6 237 287	7 230 763	8 315 441
Service charges - Waste Water Management	2 033 263	2 416 264	2 623 012	2 966 006	2 963 426	2 963 426	3 170 976	3 681 843	4 234 176
Service charges - Waste Management	1 308 831	1 349 205	1 474 428	1 658 640	1 610 811	1 610 811	1 711 180	1 854 428	1 969 505
Sale of Goods and Rendering of Services	607 525	709 653	752 228	815 257	731 902	731 902	757 211	847 128	951 708
Agency services	276 684	278 170	288 826	302 874	302 874	302 874	310 022	323 339	324 828
Interest	–	–	–	–	–	–	–	–	–
Interest earned from Receivables	288 014	324 025	362 159	339 731	329 033	329 033	340 218	351 105	361 989
Interest earned from Current and Non Current Assets	1 454 621	1 593 286	1 581 682	778 395	1 331 698	1 331 698	863 735	728 847	652 121
Dividends	–	–	–	–	–	–	–	–	–
Rent on Land	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets	569 531	673 605	811 109	744 999	750 174	750 174	853 597	894 300	964 980
Licence and permits	353	543	1 452	205	205	205	572	590	609
Special rating levies	316 181	365 452	431 181	494 107	486 882	486 882	521 067	536 699	552 800
Construction Contract Revenue	–	–	–	–	–	–	–	–	–
Development Charges	283 368	265 402	329 734	206 835	201 912	201 912	215 974	222 886	229 795
Operational Revenue	280 171	441 975	454 525	440 837	410 224	410 224	426 225	445 360	465 204
Non-Exchange Revenue									
Property rates	11 241 382	11 981 351	12 786 378	13 761 592	13 911 508	13 911 508	15 803 606	17 355 717	19 309 870
Surcharges and Taxes	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	1 984 419	1 910 359	2 010 667	1 878 556	1 905 299	1 905 299	1 908 390	1 954 592	1 944 719
Licences or permits	45 632	49 785	46 471	50 301	47 909	47 909	49 538	51 123	52 708
Transfer and subsidies - Operational	6 221 933	6 719 779	6 957 770	7 329 561	7 337 594	7 337 594	7 194 666	7 419 798	7 432 955
Interest	124 173	137 912	145 735	98 675	98 675	98 675	103 530	106 843	110 155
Fuel Levy	2 666 726	2 639 290	2 749 549	2 851 776	2 851 776	2 851 776	3 004 725	3 174 156	3 323 867
Operational Revenue	–	–	–	906 078	769 510	769 510	–	–	–
Gains on disposal of Fixed and Intangible Assets	86 691	152 916	267 698	70 772	84 226	84 226	81 441	144 048	86 653
Other Gains	4 245 264	5 093 415	5 684 418	6 084 343	6 226 308	6 226 308	6 614 734	7 561 980	8 697 182
Discontinued Operations	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	**54 382 273**	**61 841 487**	**67 377 682**	**71 161 512**	**71 830 365**	**71 830 365**	**74 805 266**	**81 081 874**	**87 844 678**
Expenditure									
Employee related costs	15 336 143	17 201 030	18 639 556	21 003 489	20 932 000	20 932 000	22 303 984	23 621 745	25 089 226
Remuneration of councillors	176 064	183 030	185 833	197 729	198 376	198 376	207 204	218 082	229 532
Bulk purchases - electricity	11 812 158	13 941 386	16 333 059	17 755 086	17 755 086	17 755 086	18 976 300	20 528 600	22 284 500
Inventory consumed	5 737 890	6 717 209	7 148 679	7 970 354	7 893 408	7 893 408	8 264 356	9 251 276	10 402 157
Debt impairment	854 246	646 452	(935 100)	3 217 478	3 178 514	3 178 514	2 622 547	2 719 088	2 855 026
Depreciation, amortisation and impairment	3 270 481	3 436 476	3 735 866	4 025 354	4 032 488	4 032 488	4 255 419	4 670 610	5 041 381
Interest, Dividends and Rent on Land	773 586	830 942	854 254	1 433 844	1 073 376	1 073 376	1 259 045	1 656 783	2 165 394
Contracted services	8 999 157	9 604 653	10 086 903	11 229 839	11 309 371	11 309 371	11 480 417	11 504 972	11 439 970
Transfers and subsidies	343 905	326 622	354 016	346 993	369 831	369 831	302 748	277 393	272 189
Irrecoverable debts written off	2 167 422	2 223 825	3 996 926	123 382	197 945	197 945	863 145	863 145	863 145
Operational costs	2 792 548	3 164 542	3 552 606	3 825 083	3 910 980	3 910 980	3 950 078	4 276 194	4 539 373
Disposal of Fixed and Intangible Assets	37 958	11 944	40 757	2 500	2 582	2 582	2 551	2 551	2 551
Other Losses	450 369	380 302	363 664	532 092	481 948	481 948	520 744	599 392	689 947
Total Expenditure	**52 751 927**	**58 668 412**	**64 357 020**	**71 663 224**	**71 335 904**	**71 335 904**	**75 008 539**	**80 189 830**	**85 874 390**
Surplus/(Deficit)	**1 630 347**	**3 173 075**	**3 020 662**	**(501 712)**	**494 460**	**494 460**	**(203 273)**	**892 043**	**1 970 288**
Transfers and subsidies - capital (monetary allocations)	2 104 107	2 535 548	2 612 522	3 855 190	4 344 729	4 344 729	4 613 110	3 395 466	3 023 127
Transfers and subsidies - capital (in-kind)	7 714	117	898	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	**3 742 167**	**5 708 741**	**5 634 082**	**3 353 477**	**4 839 189**	**4 839 189**	**4 409 837**	**4 287 509**	**4 993 414**
Income Tax	19 173	(46 425)	54 537	11 407	19 586	19 586	22 059	16 215	18 096
Surplus/(Deficit) after income tax	**3 722 994**	**5 755 166**	**5 579 545**	**3 342 070**	**4 819 603**	**4 819 603**	**4 387 778**	**4 271 295**	**4 975 319**
Share of Surplus/Deficit attributable to Joint Venture	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities	(5 776)	(64 045)	(36 709)	(8 621)	(8 621)	(8 621)	(16 078)	(12 363)	(13 797)
Surplus/(Deficit) attributable to municipality	**3 717 217**	**5 691 121**	**5 542 836**	**3 333 449**	**4 810 981**	**4 810 981**	**4 371 700**	**4 258 932**	**4 961 522**
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	**3 717 217**	**5 691 121**	**5 542 836**	**3 333 449**	**4 810 981**	**4 810 981**	**4 371 700**	**4 258 932**	**4 961 522**

Table 107 – MBRR Table A5 – Consolidated Budgeted Capital Expenditure by vote, standard classification and funding source

Vote Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Capital expenditure - Vote									
Multi-year expenditure to be appropriated									
Vote 1 - Community Services & Health	223 024	368 443	310 514	317 218	336 481	332 268	376 209	558 034	384 777
Vote 2 - Corporate Services	426 231	644 205	421 587	499 576	742 243	732 211	642 101	1 876 746	631 228
Vote 3 - Economic Growth	46 144	77 007	94 372	111 099	138 195	136 924	84 703	160 256	111 456
Vote 4 - Energy	1 006 874	1 109 601	1 063 370	1 249 640	1 360 754	1 274 590	1 521 424	1 832 102	2 063 123
Vote 5 - Finance	28 965	64 131	75 738	123 163	125 343	121 542	27 661	149 105	56 068
Vote 6 - Future Planning & Resilience	24 961	19 973	25 034	5 414	21 816	21 798	14 766	5 810	3 581
Vote 7 - Human Settlements	881 608	959 185	939 469	1 228 699	1 440 465	1 433 563	966 583	941 437	939 916
Vote 8 - Office of the City Manager	6 494	6 322	6 015	8 675	18 484	18 384	3 434	66 749	52 169
Vote 9 - Safety & Security	281 671	444 375	466 205	344 830	426 282	425 634	207 259	400 154	504 880
Vote 10 - Spatial Planning & Environment	224 417	252 541	268 940	519 567	459 112	429 232	309 756	248 388	260 443
Vote 11 - Urban Mobility	1 089 031	1 552 346	1 583 173	3 090 530	3 021 950	2 440 892	3 057 544	1 888 876	1 096 897
Vote 12 - Urban Waste Management	637 885	590 369	383 551	437 853	448 947	433 087	488 176	652 704	1 063 501
Vote 13 - Water & Sanitation	2 051 600	3 315 859	3 713 424	4 926 374	4 935 490	4 670 213	5 386 924	5 913 560	5 415 191
Vote 14 - Cape Town International Convention Centre	26 580	43 829	46 961	75 039	83 068	83 068	64 915	72 330	68 790
Vote 15 - Cape Town Stadium	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Vote	**6 955 487**	**9 448 185**	**9 398 351**	**12 937 678**	**13 558 630**	**12 553 407**	**13 151 455**	**14 766 252**	**12 652 019**
Capital Expenditure - Functional									
Governance and administration	**794 382**	**1 201 069**	**707 601**	**829 156**	**1 124 659**	**1 072 389**	**927 540**	**2 319 663**	**932 282**
Executive and council	4 557	1 373	1 718	27 948	30 156	28 619	2 012	1 112	1 220
Finance and administration	789 747	1 194 874	705 801	801 118	1 094 496	1 043 763	924 738	2 318 364	930 585
Internal audit	78	4 821	82	90	7	7	791	186	476
Community and public safety	**1 188 344**	**1 473 666**	**1 603 688**	**1 821 178**	**2 160 836**	**2 164 142**	**1 420 965**	**1 756 602**	**1 752 624**
Community and social services	61 847	67 909	90 140	138 247	149 094	150 280	181 981	234 769	132 517
Sport and recreation	75 102	238 551	220 737	235 626	264 382	263 701	182 665	412 513	294 132
Public safety	191 134	272 391	355 791	229 954	319 294	319 011	89 249	166 904	407 186
Housing	857 463	886 707	932 296	1 202 911	1 415 142	1 418 428	944 105	911 899	888 770
Health	2 797	8 106	4 723	14 440	12 924	12 721	22 965	30 518	30 019
Economic and environmental services	**1 256 737**	**1 722 978**	**1 888 084**	**3 603 431**	**3 453 463**	**2 864 270**	**3 346 663**	**2 228 617**	**1 362 810**
Planning and development	137 067	151 794	161 485	280 769	236 247	215 609	127 412	244 581	176 046
Road transport	998 705	1 424 296	1 544 479	3 012 511	2 893 208	2 333 521	2 987 804	1 848 680	1 078 717
Environmental protection	120 965	146 888	182 121	310 151	324 009	315 139	231 447	135 357	108 046
Trading services	**3 689 059**	**5 006 102**	**5 150 917**	**6 606 429**	**6 733 746**	**6 366 451**	**7 389 137**	**8 387 229**	**8 532 748**
Energy sources	1 006 874	1 109 601	1 063 370	1 249 640	1 360 754	1 274 590	1 521 424	1 832 102	2 063 123
Water management	991 657	1 103 467	1 225 178	1 668 013	1 782 842	1 647 236	2 110 326	2 193 623	2 333 476
Waste water management	1 059 944	2 212 393	2 488 246	3 258 361	3 152 648	3 022 978	3 276 598	3 719 937	3 081 715
Waste management	630 584	580 642	374 123	430 415	437 502	421 648	480 788	641 567	1 054 434
Other	**26 965**	**44 370**	**48 061**	**77 484**	**85 926**	**86 156**	**67 150**	**74 140**	**71 555**
Total Capital Expenditure - Functional	**6 955 487**	**9 448 185**	**9 398 351**	**12 937 678**	**13 558 630**	**12 553 407**	**13 151 455**	**14 766 252**	**12 652 019**
Funded by:									
National Government	2 079 812	2 482 270	2 466 508	3 735 882	4 226 332	3 753 935	4 468 869	3 279 464	2 946 748
Provincial Government	11 071	31 115	14 200	6 657	10 690	10 690	8 779	6 710	6 505
Transfers and subsidies - capital	85 082	66 132	60 650	112 651	107 707	60 633	135 461	109 292	69 874
Transfers recognised - capital	**2 175 965**	**2 579 517**	**2 541 359**	**3 855 190**	**4 344 729**	**3 825 258**	**4 613 110**	**3 395 466**	**3 023 127**
Borrowing	1 758 326	2 544 486	5 854 382	5 000 000	5 000 000	4 720 098	5 000 000	6 000 000	6 000 000
Internally generated funds	3 021 196	4 324 182	1 002 610	4 082 488	4 213 902	4 008 052	3 538 346	5 370 786	3 628 893
Total Capital Funding	**6 955 487**	**9 448 185**	**9 398 351**	**12 937 678**	**13 558 630**	**12 553 407**	**13 151 455**	**14 766 252**	**12 652 019**

Table 108 – MBRR Table A6 – Consolidated Budgeted Financial Position

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
ASSETS									
Current assets									
Cash and cash equivalents	12 594 938	12 705 770	10 857 789	13 565 379	13 083 645	13 083 645	7 955 406	5 772 860	6 710 833
Short term Investments	–	–	3 670 682	–	–	–	3 178 780	2 923 047	2 652 482
Trade and other receivables from exchange transactions	4 226 340	5 018 319	5 245 072	4 284 376	3 517 580	3 517 580	4 681 829	5 911 973	7 191 435
Receivables from non-exchange transactions	3 234 609	3 115 441	3 130 961	6 337 044	6 343 192	6 343 192	6 779 263	7 242 940	7 814 675
Current portion of non-current receivables	612	205	64	5 866	5 877	5 877	6 124	6 176	6 239
Inventory	485 906	480 354	512 961	536 191	551 229	551 229	573 518	593 478	613 747
VAT Receivable	46 627	202 070	82 816	1 196 998	589 309	589 309	485 725	485 725	485 725
Other current assets	663	1 480	1 242	–	–	–	–	–	–
Total current assets	**20 589 695**	**21 523 639**	**23 501 586**	**25 925 853**	**24 090 831**	**24 090 831**	**23 660 644**	**22 936 200**	**25 475 135**
Non current assets	–	–	–	–	–	–	–	–	–
Investments	5 390 288	3 895 480	3 920 113	2 189 872	4 167 080	4 167 080	4 409 188	4 664 921	4 935 486
Investment property	576 107	573 883	572 702	571 011	571 191	571 191	569 353	567 516	565 679
Property, plant and equipment	59 440 184	65 279 647	70 726 296	81 973 305	80 411 288	80 411 288	89 892 094	98 771 695	106 287 346
Biological assets	–	–	–	–	–	–	–	–	–
Living resources	206	510	1 112	1 440	962	962	586	1 076	540
Heritage assets	10 268	10 340	10 324	11 184	10 555	10 555	15 908	15 908	15 908
Intangible assets	737 340	839 499	944 180	653 094	779 003	779 003	797 985	2 006 826	2 102 297
Trade and other receivables from exchange transactions	–	–	–	–	–	–	–	–	–
Non-current receivables from non-exchange transactions	695	233	95	190 424	190 368	190 368	187 333	184 340	181 349
Other non-current assets	149 089	214 666	193 028	128 454	86 076	86 076	64 016	47 802	29 706
Total non current assets	**66 304 177**	**70 814 257**	**76 367 850**	**85 718 784**	**86 216 522**	**86 216 522**	**95 936 463**	**106 260 084**	**114 118 310**
TOTAL ASSETS	**86 893 872**	**92 337 897**	**99 869 436**	**111 644 638**	**110 307 354**	**110 307 354**	**119 597 107**	**129 196 283**	**139 593 445**
LIABILITIES	–	–	–	–	–	–	–	–	–
Current liabilities	–	–	–	–	–	–	–	–	–
Bank overdraft	–	–	–	–	–	–	–	–	–
Financial liabilities	1 718 820	2 603 526	761 578	1 346 115	1 115 639	1 115 639	1 329 412	1 521 007	1 924 598
Consumer deposits	530 250	543 754	643 315	547 313	628 233	628 233	697 213	721 261	745 610
Trade and other payables from exchange transactions	7 835 268	8 306 684	8 849 705	11 470 776	10 350 767	10 350 767	10 552 141	10 597 375	11 000 601
Trade and other payables from non-exchange transaction	826 752	833 187	1 141 121	833 187	307 105	307 105	1 141 121	1 141 121	1 141 121
Provision	1 713 711	1 853 019	1 927 892	1 990 806	2 048 667	2 048 667	2 183 578	2 158 071	2 182 565
VAT Payable	–	–	–	461 413	408 634	408 634	474 915	529 806	586 699
Other current liabilities	–	–	–	–	–	–	–	–	–
Total current liabilities	**12 624 801**	**14 140 170**	**13 323 611**	**16 649 610**	**14 859 045**	**14 859 045**	**16 378 380**	**16 668 641**	**17 581 195**
Non current liabilities	–	–	–	–	–	–	–	–	–
Financial liabilities	5 630 840	4 093 807	6 529 854	13 459 944	9 961 515	9 961 515	13 372 008	17 751 000	21 759 735
Provision	6 613 757	6 306 503	6 609 681	7 256 478	7 201 259	7 201 259	7 178 185	7 836 813	8 337 367
Long term portion of trade payables	–	–	–	–	–	–	–	–	–
Other non-current liabilities	–	–	–	–	–	–	–	–	–
Total non current liabilities	**12 244 597**	**10 400 311**	**13 139 535**	**20 716 422**	**17 162 774**	**17 162 774**	**20 550 193**	**25 587 813**	**30 097 102**
TOTAL LIABILITIES	**24 869 398**	**24 540 481**	**26 463 146**	**37 366 033**	**32 021 819**	**32 021 819**	**36 928 573**	**42 256 454**	**47 678 297**
NET ASSETS	**62 024 475**	**67 797 416**	**73 406 290**	**74 278 605**	**78 285 535**	**78 285 535**	**82 668 534**	**86 939 829**	**91 915 148**
COMMUNITY WEALTH/EQUITY	–	–	–	–	–	–	–	–	–
Accumulated surplus/(deficit)	57 027 845	63 122 080	68 156 278	69 003 123	71 631 493	71 631 493	75 673 738	78 376 411	80 898 416
Reserves and funds	4 996 630	4 675 336	5 250 013	5 275 483	6 654 042	6 654 042	6 994 796	8 563 418	11 016 732
Other	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	**62 024 475**	**67 797 416**	**73 406 290**	**74 278 605**	**78 285 535**	**78 285 535**	**82 668 534**	**86 939 829**	**91 915 148**

Table 109 – MBRR Table A7 – Consolidated Budgeted Cash Flows

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates	11 245 429	12 306 132	13 671 184	13 655 731	13 792 264	13 792 264	15 518 508	17 008 154	18 880 198
Service charges	24 295 205	27 272 686	31 030 344	33 822 077	33 701 279	33 701 279	34 753 357	37 937 018	41 313 052
Other revenue	3 509 075	5 330 145	6 205 108	5 648 650	5 559 079	5 559 079	5 850 060	6 242 550	6 592 931
Transfers and Subsidies - Operational	6 204 650	6 548 501	6 885 039	7 329 561	7 337 594	7 337 594	7 194 666	7 419 798	7 432 955
Transfers and Subsidies - Capital	1 819 160	2 259 362	3 073 968	3 855 190	4 344 729	4 344 729	4 613 110	3 395 466	3 023 127
Interest	1 824 813	2 006 729	1 678 068	777 395	1 330 698	1 330 698	862 700	727 776	651 012
Dividends	–	–	3 270	–	–	–	–	–	–
Payments									
Suppliers and employees	(41 943 756)	(47 000 169)	(51 268 726)	(56 446 683)	(55 999 097)	(55 999 097)	(59 270 078)	(62 551 758)	(66 005 717)
Finance charges	(767 111)	(733 304)	(824 124)	(1 367 594)	(1 006 061)	(1 006 061)	(1 307 701)	(1 703 879)	(2 208 904)
Transfers and Subsidies	–	–	(9 440)	(388 523)	(411 354)	(411 354)	(339 257)	(313 902)	(280 986)
NET CASH FROM/(USED) OPERATING ACTIVITIES	**6 187 465**	**7 990 082**	**10 444 691**	**6 885 804**	**8 649 132**	**8 649 132**	**7 875 365**	**8 161 223**	**9 397 668**
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE	133 778	186 319	347 083	70 772	84 226	84 226	81 441	144 048	86 653
Decrease (increase) in non-current receivables	5 974	1 013	341	60	64	64	29	1	–
Decrease (increase) in non-current investments	(518 278)	616 688	1 579 285	(153 729)	(246 967)	(246 967)	(242 107)	(255 733)	(270 565)
Insurance Refund - Capital	–	–	–	–	–	–	–	–	–
Interest on Short Term Investment (Greater then 90 days) and Long Term Investments	–	–	–	–	–	–	–	–	–
Payments	–	–	–	–	–	–	–	–	–
Capital assets	(6 698 319)	(8 880 637)	(9 710 687)	(12 937 678)	(13 558 630)	(13 558 630)	(13 151 455)	(14 766 252)	(12 652 019)
Retention (Capital)	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) INVESTING ACTIVITIES	**(7 076 845)**	**(8 076 617)**	**(7 783 978)**	**(13 020 575)**	**(13 721 308)**	**(13 721 308)**	**(13 312 092)**	**(14 877 936)**	**(12 835 932)**
CASH FLOWS FROM FINANCING ACTIVITIES	–	–	–	–	–	–	–	–	–
Receipts	–	–	–	–	–	–	–	–	–
Short term loans	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	2 116 000	1 000 000	3 435 400	5 000 000	5 000 000	5 000 000	5 000 000	6 000 000	6 000 000
Increase (decrease) in consumer deposits	–	15 317	(5 446)	24 594	39 372	39 372	26 561	20 361	20 136
Payments									
Repayment of borrowing	(1 358 162)	(1 703 546)	(2 677 968)	(1 139 343)	(1 104 247)	(1 104 247)	(1 294 359)	(1 486 193)	(1 643 899)
NET CASH FROM/(USED) FINANCING ACTIVITIES	**757 838**	**(688 229)**	**751 986**	**3 885 252**	**3 935 126**	**3 935 126**	**3 732 202**	**4 534 168**	**4 376 237**
NET INCREASE/ (DECREASE) IN CASH HELD	**(131 542)**	**(774 764)**	**3 412 698**	**(2 249 520)**	**(1 137 050)**	**(1 137 050)**	**(1 704 524)**	**(2 182 546)**	**937 973**
Cash/cash equivalents at the year begin:	8 351 396	8 219 854	7 445 090	8 848 612	10 796 980	10 796 980	9 659 930	7 955 406	5 772 860
Cash/cash equivalents at the year end:	8 219 854	7 445 089	10 857 789	6 599 092	9 659 930	9 659 930	7 955 406	5 772 860	6 710 833

Table 110 – MBRR Table A8 – Consolidated Cash backed reserves/accumulated surplus reconciliation

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Cash and investments available									
Cash/cash equivalents at the year end	8 219 854	7 445 089	10 857 789	6 599 092	9 659 930	9 659 930	7 955 406	5 772 860	6 710 833
Other current investments > 90 days	4 375 084	5 260 681	3 670 682	6 966 287	3 423 715	3 423 715	3 178 780	2 923 047	2 652 482
Non current Investments	5 390 288	3 895 480	3 920 113	2 189 872	4 167 080	4 167 080	4 409 188	4 664 921	4 935 486
Cash and investments available:	**17 985 226**	**16 601 250**	**18 448 584**	**15 755 251**	**17 250 725**	**17 250 725**	**15 543 374**	**13 360 828**	**14 298 801**
Application of cash and investments									
Unspent conditional transfers	826 752	833 187	1 141 121	833 187	307 105	307 105	1 141 121	1 141 121	1 141 121
Unspent borrowing	–	–	–	–	–	–	–	–	–
Statutory requirements	–	–	–	–	–	–	–	–	–
Other working capital requirements	958 397	740 765	787 027	1 370 208	965 612	965 612	(339 919)	(1 921 581)	(3 296 237)
Other provisions	1 106 572	1 085 822	–	–	–	–	–	–	–
Long term investments committed	2 805 762	1 859 336	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	4 996 630	4 675 336	5 250 013	5 275 483	6 654 042	6 654 042	6 994 796	8 563 418	11 016 732
Total Application of cash and investments:	**10 694 113**	**9 194 447**	**7 178 160**	**7 478 878**	**7 926 760**	**7 926 760**	**7 795 998**	**7 782 957**	**8 861 615**
Surplus(shortfall) - Excluding Non-Current Creditors Trf to Debt Relief Benefits	**7 291 113**	**7 406 803**	**11 270 424**	**8 276 373**	**9 323 965**	**9 323 965**	**7 747 375**	**5 577 871**	**5 437 186**
Creditors transferred to Debt Relief - Non-Current portion	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Surplus(shortfall) - Including Non-Current Creditors Trf to Debt Relief Benefits	**7 291 113**	**7 406 803**	**11 270 424**	**8 276 373**	**9 323 965**	**9 323 965**	**7 747 375**	**5 577 871**	**5 437 186**

Table 111 – MBRR Table A9 – Consolidated Asset Management

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
CAPITAL EXPENDITURE									
Total New Assets	**3 375 292**	**4 044 681**	**3 641 835**	**5 545 520**	**6 010 235**	**5 295 103**	**5 892 767**	**5 749 256**	**5 005 082**
Roads Infrastructure	*828 905*	*1 046 549*	*1 265 887*	*2 562 889*	*2 388 070*	*1 869 496*	*2 107 742*	*1 123 318*	*526 459*
Storm water Infrastructure	*194 695*	*161 134*	*173 070*	*212 633*	*214 689*	*208 920*	*193 647*	*312 255*	*343 362*
Electrical Infrastructure	*323 243*	*274 993*	*256 267*	*308 060*	*334 617*	*325 147*	*335 179*	*612 474*	*790 617*
Water Supply Infrastructure	*466 433*	*551 871*	*621 520*	*913 955*	*1 026 106*	*857 354*	*1 406 019*	*1 564 834*	*1 619 555*
Sanitation Infrastructure	*280 443*	*233 812*	*196 689*	*496 515*	*475 427*	*469 226*	*540 208*	*397 510*	*361 002*
Solid Waste Infrastructure	*236 232*	*223 280*	*71 878*	*20 873*	*13 441*	*10 511*	*35 888*	*70 079*	*443 797*
Coastal Infrastructure	*27 829*	*13 063*	*–*	*–*	*–*	*–*	*–*	*–*	*–*
Information and Communication Infrastructure	*89 035*	*101 309*	*996*	*6 100*	*7 267*	*7 660*	*1 300*	*3 800*	*14 441*
Infrastructure	**2 446 815**	**2 606 010**	**2 586 307**	**4 521 025**	**4 459 615**	**3 748 315**	**4 619 984**	**4 084 269**	**4 099 232**
Community Facilities	*218 619*	*281 081*	*170 201*	*201 921*	*272 815*	*287 261*	*165 668*	*234 545*	*88 871*
Sport and Recreation Facilities	*65*	*171*	*49*	*650*	*870*	*1 914*	*680*	*2 000*	*–*
Community Assets	**218 684**	**281 252**	**170 251**	**202 571**	**273 685**	**289 175**	**166 348**	**236 545**	**88 871**
Operational Buildings	*86 719*	*98 561*	*194 703*	*71 413*	*146 770*	*128 892*	*164 455*	*341 646*	*299 532*
Housing	*8 376*	*3 799*	*–*	*–*	*–*	*–*	*–*	*–*	*–*
Other Assets	**95 095**	**102 360**	**194 703**	**71 413**	**146 770**	**128 892**	**164 455**	**341 646**	**299 532**
Licences and Rights	*61 782*	*109 104*	*90 693*	*88 561*	*80 049*	*76 291*	*172 114*	*766 962*	*193 228*
Intangible Assets	**61 782**	**109 104**	**90 693**	**88 561**	**80 049**	**76 291**	**172 114**	**766 962**	**193 228**
Computer Equipment	**141 497**	**163 226**	**116 885**	**163 670**	**256 784**	**243 389**	**72 851**	**72 413**	**103 550**
Furniture and Office Equipment	**28 287**	**43 592**	**57 782**	**19 707**	**36 215**	**36 105**	**19 963**	**16 284**	**14 417**
Machinery and Equipment	**141 989**	**217 326**	**149 501**	**110 671**	**191 247**	**192 752**	**51 659**	**41 386**	**43 089**
Transport Assets	**205 644**	**321 489**	**228 543**	**251 068**	**348 566**	**359 970**	**550 393**	**120 336**	**115 281**
Land	**35 500**	**200 322**	**47 171**	**116 834**	**217 305**	**220 213**	**75 000**	**69 415**	**47 881**
Mature	–	–	–	–	–	–	–	–	–
Living Resources	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Total Renewal of Existing Assets	**1 991 435**	**2 560 303**	**2 774 392**	**3 784 067**	**3 822 750**	**3 683 863**	**3 318 078**	**4 130 016**	**3 734 834**
Roads Infrastructure	*62 406*	*77 022*	*161 300*	*288 850*	*258 175*	*230 293*	*102 194*	*304 330*	*197 007*
Storm water Infrastructure	*12 412*	*8 317*	*4 472*	*11 102*	*7 413*	*7 413*	*48 315*	*60 537*	*169 671*
Electrical Infrastructure	*390 997*	*493 410*	*474 797*	*461 255*	*469 635*	*454 677*	*552 298*	*918 240*	*800 830*
Water Supply Infrastructure	*264 416*	*310 386*	*347 363*	*520 200*	*437 929*	*469 755*	*520 109*	*494 604*	*495 349*
Sanitation Infrastructure	*454 570*	*717 027*	*920 194*	*1 278 692*	*1 208 675*	*1 179 383*	*940 116*	*1 070 483*	*743 522*
Solid Waste Infrastructure	*–*	*–*	*616*	*1 266*	*1 620*	*1 208*	*300*	*27 618*	*5 725*
Coastal Infrastructure	*–*	*–*	*–*	*–*	*–*	*600*	*–*	*6 500*	*500*
Information and Communication Infrastructure	*28 293*	*20 837*	*35 524*	*41 920*	*81 437*	*81 800*	*24 738*	*60 433*	*44 830*
Infrastructure	**1 213 094**	**1 626 998**	**1 944 267**	**2 603 284**	**2 464 885**	**2 425 129**	**2 188 068**	**2 942 745**	**2 457 436**
Community Facilities	*44 240*	*35 878*	*49 604*	*91 468*	*90 798*	*75 379*	*60 751*	*81 517*	*108 389*
Sport and Recreation Facilities	*–*	*4 741*	*17 864*	*51 550*	*44 711*	*51 219*	*11 081*	*23 000*	*8 582*
Community Assets	**44 240**	**40 620**	**67 468**	**143 018**	**135 509**	**126 598**	**71 832**	**104 517**	**116 971**
Heritage Assets	**90**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Operational Buildings	*20 282*	*18 857*	*27 470*	*34 392*	*45 774*	*33 983*	*17 528*	*24 491*	*22 048*
Housing	*19 486*	*–*	*–*	*–*	*–*	*–*	*720*	*–*	*–*
Other Assets	**39 768**	**18 857**	**27 470**	**34 392**	**45 774**	**33 983**	**18 248**	**24 491**	**22 048**
Licences and Rights	*9 077*	*9 729*	*7 549*	*15 850*	*13 551*	*13 723*	*13 550*	*11 850*	*10 120*
Intangible Assets	**9 077**	**9 729**	**7 549**	**15 850**	**13 551**	**13 723**	**13 550**	**11 850**	**10 120**
Computer Equipment	**86 877**	**154 402**	**144 159**	**163 802**	**293 581**	**292 499**	**194 308**	**277 113**	**270 816**
Furniture and Office Equipment	**6 655**	**32 226**	**26 171**	**107 586**	**124 759**	**58 194**	**80 597**	**58 242**	**45 013**
Machinery and Equipment	**76 447**	**121 323**	**72 252**	**105 138**	**101 298**	**80 849**	**97 604**	**98 972**	**67 788**
Transport Assets	**515 187**	**555 847**	**484 307**	**610 352**	**642 899**	**652 887**	**653 870**	**611 136**	**744 642**
Mature	*–*	*300*	*750*	*645*	*495*	*–*	*–*	*950*	*–*
Living Resources	**–**	**300**	**750**	**645**	**495**	**–**	**–**	**950**	**–**

Table continues on next page.

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Total Upgrading of Existing Assets	**1 588 760**	**2 843 201**	**2 982 124**	**3 608 091**	**3 725 645**	**3 574 441**	**3 940 610**	**4 886 980**	**3 912 103**
Roads Infrastructure	*144 888*	*193 226*	*153 226*	*139 888*	*115 767*	*110 453*	*247 718*	*312 161*	*454 803*
Storm water Infrastructure	*66 874*	*185 474*	*181 387*	*138 054*	*167 936*	*171 742*	*110 121*	*87 270*	*69 955*
Electrical Infrastructure	*159 045*	*168 673*	*195 385*	*218 174*	*216 870*	*203 095*	*351 945*	*95 280*	*287 430*
Water Supply Infrastructure	*16 948*	*15 192*	*21 477*	*23 700*	*27 074*	*22 866*	*12 621*	*34 198*	*68 680*
Sanitation Infrastructure	*458 689*	*1 227 575*	*1 325 558*	*1 588 194*	*1 526 039*	*1 435 711*	*1 887 465*	*2 228 653*	*1 864 122*
Solid Waste Infrastructure	*54 335*	*22 310*	*28 804*	*764*	*9 779*	*13 099*	*1 366*	*30 331*	*51 277*
Coastal Infrastructure	*50 281*	*58 330*	*102 244*	*215 416*	*188 809*	*190 909*	*123 293*	*15 000*	*–*
Information and Communication Infrastructure	*54 665*	*40 249*	*5 399*	*7 551*	*4 722*	*4 668*	*–*	*–*	*6 000*
Infrastructure	**1 005 725**	**1 911 030**	**2 013 479**	**2 331 742**	**2 256 996**	**2 152 543**	**2 734 529**	**2 802 893**	**2 802 266**
Community Facilities	*127 574*	*154 828*	*224 501*	*390 835*	*368 417*	*348 969*	*422 208*	*654 526*	*456 305*
Sport and Recreation Facilities	*44 466*	*192 243*	*141 067*	*70 990*	*82 029*	*77 479*	*106 370*	*207 423*	*130 594*
Community Assets	**172 040**	**347 072**	**365 568**	**461 825**	**450 446**	**426 448**	**528 579**	**861 949**	**586 899**
Heritage Assets	**–**	**–**	**374**	**–**	**231**	**815**	**5 352**	**–**	**–**
Operational Buildings	*279 507*	*450 034*	*353 189*	*461 742*	*547 593*	*529 613*	*503 387*	*538 157*	*398 784*
Housing	*62 682*	*80 935*	*211 036*	*328 648*	*445 789*	*444 295*	*155 430*	*67 000*	*47 975*
Other Assets	**342 189**	**530 970**	**564 225**	**790 390**	**993 382**	**973 908**	**658 817**	**605 157**	**446 759**
Licences and Rights	*43 755*	*45 751*	*12 790*	*15 045*	*14 644*	*11 656*	*9 334*	*602 481*	*53 230*
Intangible Assets	**43 755**	**45 751**	**12 790**	**15 045**	**14 644**	**11 656**	**9 334**	**602 481**	**53 230**
Computer Equipment	**12 605**	**2 019**	**14 477**	**–**	**–**	**–**	**–**	**1 000**	**1 000**
Furniture and Office Equipment	**307**	**567**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Machinery and Equipment	**12 138**	**5 793**	**11 211**	**9 089**	**8 697**	**8 684**	**3 500**	**13 000**	**21 950**
Transport Assets	**–**	**–**	**–**	**–**	**1 250**	**387**	**500**	**500**	**–**
Land	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Zoo's, Marine and Non-biological Animals	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Living Resources	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Total Capital Expenditure	**6 955 487**	**9 448 185**	**9 398 351**	**12 937 678**	**13 558 630**	**12 553 407**	**13 151 455**	**14 766 252**	**12 652 019**
Roads Infrastructure	*1 036 199*	*1 316 797*	*1 580 413*	*2 991 627*	*2 762 012*	*2 210 242*	*2 457 654*	*1 739 810*	*1 178 269*
Storm water Infrastructure	*273 980*	*354 925*	*358 928*	*361 789*	*390 038*	*388 075*	*352 082*	*460 062*	*582 988*
Electrical Infrastructure	*873 284*	*937 076*	*926 450*	*987 489*	*1 021 122*	*982 919*	*1 239 423*	*1 625 994*	*1 878 878*
Water Supply Infrastructure	*747 798*	*877 449*	*990 360*	*1 457 855*	*1 491 109*	*1 349 975*	*1 938 749*	*2 093 636*	*2 183 583*
Sanitation Infrastructure	*1 193 703*	*2 178 414*	*2 442 441*	*3 363 401*	*3 210 140*	*3 084 320*	*3 367 789*	*3 696 646*	*2 968 645*
Solid Waste Infrastructure	*290 567*	*245 590*	*101 298*	*22 903*	*24 840*	*24 818*	*37 554*	*128 027*	*500 799*
Coastal Infrastructure	*78 110*	*71 393*	*102 244*	*215 416*	*188 809*	*191 509*	*123 293*	*21 500*	*500*
Information and Communication Infrastructure	*171 993*	*162 394*	*41 919*	*55 572*	*93 426*	*94 128*	*26 038*	*64 233*	*65 271*
Infrastructure	**4 665 634**	**6 144 038**	**6 544 053**	**9 456 052**	**9 181 496**	**8 325 987**	**9 542 581**	**9 829 907**	**9 358 934**
Community Facilities	*390 433*	*471 788*	*444 306*	*684 224*	*732 031*	*711 610*	*648 627*	*970 589*	*653 564*
Sport and Recreation Facilities	*44 531*	*197 156*	*158 980*	*123 190*	*127 610*	*130 612*	*118 132*	*232 423*	*139 176*
Community Assets	**434 964**	**668 944**	**603 286**	**807 413**	**859 640**	**842 222**	**766 759**	**1 203 012**	**792 740**
Heritage Assets	**90**	**–**	**374**	**–**	**231**	**815**	**5 352**	**–**	**–**
Operational Buildings	*386 508*	*567 452*	*575 362*	*567 547*	*740 136*	*692 489*	*685 369*	*904 294*	*720 364*
Housing	*90 545*	*84 735*	*211 036*	*328 648*	*445 789*	*444 295*	*156 150*	*67 000*	*47 975*
Other Assets	**477 053**	**652 187**	**786 398**	**896 195**	**1 185 926**	**1 136 784**	**841 519**	**971 294**	**768 339**
Licences and Rights	*114 614*	*164 584*	*111 032*	*119 456*	*108 243*	*101 669*	*194 998*	*1 381 293*	*256 578*
Intangible Assets	**114 614**	**164 584**	**111 032**	**119 456**	**108 243**	**101 669**	**194 998**	**1 381 293**	**256 578**
Computer Equipment	**240 979**	**319 647**	**275 521**	**327 472**	**550 364**	**535 889**	**267 160**	**350 526**	**375 366**
Furniture and Office Equipment	**35 248**	**76 385**	**83 953**	**127 293**	**160 974**	**94 300**	**100 560**	**74 526**	**59 429**
Machinery and Equipment	**230 574**	**344 442**	**232 963**	**224 898**	**301 242**	**282 284**	**152 763**	**153 358**	**132 828**
Transport Assets	**720 831**	**877 337**	**712 850**	**861 420**	**992 715**	**1 013 244**	**1 204 763**	**731 972**	**859 923**
Land	**35 500**	**200 322**	**47 171**	**116 834**	**217 305**	**220 213**	**75 000**	**69 415**	**47 881**
Mature	*–*	*300*	*750*	*645*	*495*	*–*	*–*	*950*	*–*
Living Resources	**–**	**300**	**750**	**645**	**495**	**–**	**–**	**950**	**–**
TOTAL CAPITAL EXPENDITURE - Asset class	**6 955 487**	**9 448 185**	**9 398 351**	**12 937 678**	**13 558 630**	**12 553 407**	**13 151 455**	**14 766 252**	**12 652 019**

Table continues on next page.

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
ASSET REGISTER SUMMARY - PPE (WDV)	**60 763 899**	**66 701 128**	**72 253 501**	**83 210 034**	**81 670 802**	**81 670 802**	**90 667 083**	**100 754 177**	**108 362 926**
Roads Infrastructure	*11 199 667*	*11 234 664*	*11 454 819*	*15 292 100*	*13 685 121*	*13 685 121*	*15 589 523*	*16 606 705*	*16 954 651*
Storm water Infrastructure	*1 278 657*	*1 324 807*	*1 331 268*	*1 990 133*	*1 639 216*	*1 639 216*	*1 902 971*	*2 253 266*	*2 712 419*
Electrical Infrastructure	*8 942 040*	*9 474 227*	*10 034 739*	*10 717 604*	*10 661 389*	*10 661 389*	*11 477 981*	*12 651 360*	*14 033 051*
Water Supply Infrastructure	*6 231 194*	*6 629 298*	*6 857 234*	*8 807 783*	*8 088 791*	*8 088 791*	*9 744 226*	*11 525 602*	*13 362 366*
Sanitation Infrastructure	*5 488 190*	*6 962 496*	*7 308 224*	*12 823 276*	*10 206 435*	*10 206 435*	*13 231 276*	*16 517 159*	*18 984 031*
Solid Waste Infrastructure	*894 141*	*817 456*	*1 340 861*	*815 146*	*1 286 740*	*1 286 740*	*1 244 749*	*1 292 926*	*1 714 306*
Coastal Infrastructure	*148 856*	*186 727*	*223 635*	*498 649*	*402 993*	*402 993*	*516 240*	*513 814*	*490 393*
Information and Communication Infrastructure	*7 161 221*	*9 427 091*	*12 340 857*	*9 247 356*	*12 290 995*	*12 290 995*	*12 175 859*	*12 100 994*	*12 037 116*
Infrastructure	**41 343 966**	**46 056 766**	**50 891 637**	**60 192 046**	**58 261 682**	**58 261 682**	**65 882 823**	**73 461 826**	**80 288 332**
Community Assets	**6 025 440**	**5 989 489**	**6 211 163**	**6 836 899**	**6 740 508**	**6 740 508**	**7 147 949**	**7 956 535**	**8 308 527**
Heritage Assets	**10 268**	**10 340**	**10 324**	**10 340**	**10 324**	**10 324**	**10 324**	**10 324**	**10 324**
Investment properties	**576 106**	**574 392**	**572 701**	**523 531**	**534 448**	**534 448**	**508 370**	**482 291**	**456 212**
Other Assets	**5 334 714**	**5 799 067**	**5 985 635**	**6 747 144**	**6 629 148**	**6 629 148**	**7 102 012**	**7 574 781**	**7 845 899**
Intangible Assets	**733 844**	**835 011**	**940 199**	**734 452**	**884 918**	**884 918**	**903 900**	**2 112 741**	**2 208 212**
Computer Equipment	**586 085**	**605 384**	**603 722**	**615 010**	**835 837**	**835 837**	**777 904**	**796 015**	**841 773**
Furniture and Office Equipment	**483 958**	**530 422**	**550 776**	**567 904**	**608 100**	**608 100**	**593 614**	**556 743**	**512 552**
Machinery and Equipment	**478 596**	**601 412**	**649 486**	**676 743**	**731 774**	**731 774**	**695 305**	**652 560**	**568 665**
Transport Assets	**3 946 643**	**4 274 317**	**4 380 456**	**4 643 275**	**4 758 861**	**4 758 861**	**5 294 681**	**5 329 795**	**5 453 981**
Land	**1 244 073**	**1 424 018**	**1 456 290**	**1 660 237**	**1 673 595**	**1 673 595**	**1 748 595**	**1 818 010**	**1 865 891**
Living Resources	**206**	**510**	**1 112**	**2 455**	**1 607**	**1 607**	**1 607**	**2 557**	**2 557**
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	**60 763 899**	**66 701 128**	**72 253 501**	**83 210 034**	**81 670 802**	**81 670 802**	**90 667 083**	**100 754 177**	**108 362 926**
EXPENDITURE OTHER ITEMS	**8 273 852**	**9 089 959**	**9 663 597**	**10 911 182**	**10 935 480**	**10 950 628**	**11 602 764**	**12 130 262**	**12 642 605**
Depreciation	**3 270 481**	**3 436 476**	**3 735 866**	**4 025 354**	**4 032 488**	**4 032 488**	**4 255 419**	**4 670 610**	**5 041 381**
Repairs and Maintenance by Asset Class	**5 003 372**	**5 653 483**	**5 927 731**	**6 885 827**	**6 902 992**	**6 918 140**	**7 347 345**	**7 459 652**	**7 601 224**
Roads Infrastructure	*688 001*	*853 693*	*874 451*	*929 994*	*905 810*	*918 986*	*958 817*	*999 087*	*1 040 050*
Storm water Infrastructure	*–*	*–*	*–*	*252 056*	*259 960*	*259 454*	*271 608*	*283 015*	*294 619*
Electrical Infrastructure	*678 010*	*769 604*	*820 575*	*1 001 093*	*966 179*	*965 686*	*1 008 509*	*1 012 281*	*1 034 546*
Water Supply Infrastructure	*505 293*	*496 640*	*444 645*	*778 239*	*725 921*	*689 177*	*714 820*	*757 264*	*788 299*
Sanitation Infrastructure	*770 392*	*763 416*	*676 620*	*854 396*	*804 187*	*813 153*	*866 033*	*902 396*	*954 031*
Solid Waste Infrastructure	*2 232*	*5 166*	*4 355*	*11 660*	*14 196*	*14 846*	*22 358*	*23 296*	*24 251*
Coastal Infrastructure	*–*	*–*	*–*	*4 711*	*10 264*	*10 264*	*15 164*	*15 650*	*16 135*
Information and Communication Infrastructure	*–*	*–*	*–*	*–*	*8*	*8*	*9*	*9*	*9*
Infrastructure	**2 643 927**	**2 888 520**	**2 820 646**	**3 832 149**	**3 686 525**	**3 671 575**	**3 857 319**	**3 992 999**	**4 151 941**
Community Facilities	*110 070*	*92 158*	*105 934*	*572 147*	*555 814*	*557 582*	*641 457*	*671 191*	*702 055*
Sport and Recreation Facilities	*480 237*	*640 540*	*704 151*	*161 504*	*187 477*	*183 710*	*227 540*	*133 637*	*139 930*
Community Assets	**590 307**	**732 699**	**810 085**	**733 651**	**743 291**	**741 292**	**868 998**	**804 828**	**841 985**
Heritage Assets	**43**	**40**	**162**	**376**	**72**	**293**	**134**	**140**	**145**
Revenue Generating	*665*	*1 197*	*347*	*14 089*	*13 453*	*13 433*	*14 315*	*14 882*	*15 470*
Non-revenue Generating	*38*	*72*	*–*	*12*	*56*	*56*	*62*	*63*	*64*
Investment properties	**703**	**1 269**	**347**	**14 101**	**13 508**	**13 489**	**14 378**	**14 945**	**15 534**
Operational Buildings	*243 977*	*214 718*	*211 170*	*613 653*	*494 886*	*492 951*	*565 567*	*525 868*	*390 477*
Housing	*–*	*–*	*–*	*86 360*	*36 273*	*30 961*	*36 902*	*38 452*	*40 028*
Other Assets	**243 977**	**214 718**	**211 170**	**700 013**	**531 159**	**523 912**	**602 469**	**564 320**	**430 505**
Computer Equipment	**317 759**	**365 154**	**361 832**	**421 253**	**467 714**	**476 585**	**482 880**	**500 329**	**518 130**
Furniture and Office Equipment	**706 744**	**932 969**	**1 202 854**	**268 911**	**442 928**	**453 070**	**472 366**	**490 347**	**508 789**
Machinery and Equipment	**–**	**–**	**–**	**412 982**	**483 878**	**490 434**	**487 801**	**506 840**	**526 660**
Transport Assets	**499 911**	**518 115**	**520 635**	**502 392**	**533 917**	**547 491**	**561 000**	**584 906**	**607 534**
TOTAL EXPENDITURE OTHER ITEMS	**8 273 852**	**9 089 959**	**9 663 597**	**10 911 182**	**10 935 480**	**10 950 628**	**11 602 764**	**12 130 262**	**12 642 605**
Renewal and upgrading of Existing Assets as % of total capex	**51.5%**	**57.2%**	**61.3%**	**57.1%**	**55.7%**	**57.8%**	**55.2%**	**61.1%**	**60.4%**
Renewal and upgrading of Existing Assets as % of deprecn	**109.5%**	**157.2%**	**154.1%**	**183.6%**	**187.2%**	**180.0%**	**170.6%**	**193.1%**	**151.7%**
R&M as a % of PPE & Investment Property	**8.3%**	**8.6%**	**8.3%**	**8.3%**	**8.5%**	**8.6%**	**8.2%**	**7.6%**	**7.2%**
Renewal and upgrading and R&M as a % of PPE and Investment Property	**14.3%**	**16.8%**	**16.4%**	**17.3%**	**17.9%**	**17.6%**	**16.3%**	**16.7%**	**14.4%**

Table 112 – MBRR Table A10 – Consolidated Basic Service Delivery Measurement

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Household service targets									
Water:									
Piped water inside dwelling	1 328 617	1 309 111	1 331 715	1 370 626	1 370 626	1 370 626	1 315 537	1 361 003	1 407 893
Piped water inside yard (but not in dwelling)	–	–	–	–	–	–	–	–	–
Using public tap (at least min.service level)	184 205	181 500	184 634	190 029	197 862	197 862	300 006	303 006	306 036
Other water supply (at least min.service level)	–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total	1 512 822	1 490 612	1 516 350	1 560 655	1 568 488	1 568 488	1 615 543	1 664 009	1 713 929
Using public tap (< min.service level)	-	–	–	–	–	–	–	–	–
Other water supply (< min.service level)	–	–	–	–	–	–	–	–	–
No water supply	–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
Total number of households	**1 512 822**	**1 490 612**	**1 516 350**	**1 560 655**	**1 568 488**	**1 568 488**	**1 615 543**	**1 664 009**	**1 713 929**
Sanitation/sewerage:									
Flush toilet (connected to sewerage)	1 404 012	1 388 671	1 410 820	1 449 781	1 449 781	1 449 781	1 397 127	1 445 593	1 495 513
Flush toilet (with septic tank)	–	–	–	–	–	–	–	–	–
Chemical toilet	63 105	63 860	63 860	73 680	73 680	73 680	73 170	73 170	73 170
Pit toilet (ventilated)	197	55	55	55	55	55	23	23	23
Other toilet provisions (> min.service level)	45 508	38 025	41 615	37 139	44 972	44 972	145 223	145 223	145 223
Minimum Service Level and Above sub-total	1 512 822	1 490 612	1 516 350	1 560 655	1 568 488	1 568 488	1 615 543	1 664 009	1 713 929
Bucket toilet	–	–	–	–	–	–	–	–	–
Other toilet provisions (< min.service level)	–	–	–	–	–	–	–	–	–
No toilet provisions	–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
Total number of households	**1 512 822**	**1 490 612**	**1 516 350**	**1 560 655**	**1 568 488**	**1 568 488**	**1 615 543**	**1 664 009**	**1 713 929**
Energy:									
Electricity (at least min.service level)	633 785	630 618	629 533	614 192	614 192	614 192	632 901	634 401	635 901
Electricity - prepaid (min.service level)	–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total	633 785	630 618	629 533	614 192	614 192	614 192	632 901	634 401	635 901
Electricity (< min.service level)	24 406	22 828	22 072	20 572	20 572	20 572	19 072	17 572	16 072
Electricity - prepaid (< min. service level)	–	–	–	–	–	–	–	–	–
Other energy sources	–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total	24 406	22 828	22 072	20 572	20 572	20 572	19 072	17 572	16 072
Total number of households	**658 191**	**653 446**	**651 605**	**634 764**	**634 764**	**634 764**	**651 973**	**651 973**	**651 973**
Refuse:									
Removed at least once a week	1 069 929	1 102 661	1 146 520	1 181 146	1 181 146	1 181 146	1 184 588	1 208 280	1 232 446
Minimum Service Level and Above sub-total	1 069 929	1 102 661	1 146 520	1 181 146	1 181 146	1 181 146	1 184 588	1 208 280	1 232 446
Removed less frequently than once a week	–	–	–	–	–	–	–	–	–
Using communal refuse dump	–	–	–	–	–	–	–	–	–
Using own refuse dump	–	–	–	–	–	–	–	–	–
Other rubbish disposal	–	–	–	–	–	–	–	–	–
No rubbish disposal	–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
Total number of households	**1 069 929**	**1 102 661**	**1 146 520**	**1 181 146**	**1 181 146**	**1 181 146**	**1 184 588**	**1 208 280**	**1 232 446**
Households receiving Free Basic Service									
Water (6 kilolitres per household per month)	240 091	236 537	224 453	235 214	246 254	246 254	249 917	249 917	249 917
Sanitation (free minimum level service)	240 091	236 537	224 453	233 782	244 740	244 740	248 419	248 419	248 419
Electricity/other energy (50kwh per household per month)	186 070	163 296	174 558	170 829	170 829	170 829	195 129	196 629	198 129
Refuse (removed at least once a week)	229 662	283 418	296 372	298 620	298 620	298 620	318 048	324 409	330 897
Informal Settlements	802 129	819 037	896 497	1 408 032	1 408 032	1 408 032	1 475 828	1 490 206	1 504 781

Table continues on next page.

Description	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Cost of Free Basic Services provided - Formal Settlements (R'000)									
Water (6 kilolitres per indigent household per month)	283 602	313 771	327 706	306 612	324 521	324 521	465 227	530 316	604 547
Sanitation (free sanitation service to indigent households)	242 531	269 235	295 219	156 418	161 754	161 754	460 527	524 988	598 538
Electricity/other energy (50kwh per indigent household per month)	130 676	162 029	176 115	165 663	165 663	165 663	201 478	220 752	243 567
Refuse (removed once a week for indigent households)	393 998	461 130	521 602	540 000	577 787	577 787	713 969	762 669	796 751
Cost of Free Basic Services provided - Informal Formal Settlements	1 136 894	1 105 921	1 423 540	1 548 918	1 393 109	1 393 109	3 404 230	3 718 351	4 066 786
Total cost of FBS provided	**2 187 701**	**2 312 086**	**2 744 182**	**2 717 611**	**2 622 834**	**2 622 834**	**5 245 432**	**5 757 075**	**6 310 188**
Highest level of free service provided per household									
Property rates (R value threshold)	285 000	435 000	435 000	435 000	435 000	435 000	605 000	605 000	605 000
Water (kilolitres per household per month)	15	15	15	15	15	15	15	15	15
Sanitation (kilolitres per household per month)	11	11	11	11	11	11	11	11	11
Sanitation (Rand per household per month)	–	–	–	–	–	–	–	–	–
Electricity (kwh per household per month)	60	60	60	60	60	60	60	60	60
Refuse (average litres per week)	240	240	240	240	240	240	240	240	240
Revenue cost of subsidised services provided (R'000)									
Property rates (tariff adjustment) (impermissable values per section 17 of MPRA)	–	–	–	–	–	–	–	–	–
Property rates exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)	1 480 050	1 978 737	2 163 359	2 431 920	2 431 920	2 431 920	2 634 012	2 877 173	3 207 029
Water (in excess of 6 kilolitres per indigent household per month)	203 884	231 133	235 096	429 327	415 608	415 608	180 900	206 209	235 074
Sanitation (in excess of free sanitation service to indigent households)	174 358	197 261	211 790	222 627	219 755	219 755	196 405	223 897	255 264
Electricity/other energy (in excess of 50 kwh per indigent household per month)	–	–	–	23 676	23 676	23 676	28 452	31 174	34 396
Refuse (in excess of one removal a week for indigent households)	–	–	–	–	–	–	–	–	–
Municipal Housing - rental rebates	23 747	17 401	15 331	27 545	27 545	27 545	30 727	31 296	31 875
Housing - top structure subsidies	–	–	–	–	–	–	–	–	–
Other	–	–	–	–	–	–	–	–	–
Total revenue cost of subsidised services provided	**1 882 040**	**2 424 531**	**2 625 576**	**3 135 095**	**3 118 504**	**3 118 504**	**3 070 496**	**3 369 748**	**3 763 638**

2.22 Municipal manager's quality certificate

I, **LUNGELO MBANDAZAYO**, municipal manager of **CITY OF CAPE TOWN (CPT)**, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act, and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan (IDP) of the municipality.

Print Name: Lungelo Mbandazayo

Municipal Manager of City of Cape Town (CPT)

Signature
Digitally signed by Lungelo Mbandazayo
Date: 2026.06.08 18:24:33 +02'00'

Date _____